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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 18, 2017

Lee County Board of Commissioners

Chair Amy M. Dalrymple
Vice Chairman Timothy S. Sloan
Robert T. Reives
Dr. Andre Knecht
Larry C. "Doc" Oldham
Cameron Sharpe
Kevin Dodson

Re: Budget Message
Fiscal Year 2017-18 Recommended Budget

Dear Chair Dalrymple and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2017-18 manager's recommended budget. This budget begins the process of completing the W.B. Wicker Elementary School without raising the property tax rate. The budget also addresses important capital and financial issues while holding other spending at virtually last year's levels. In addition, this budget takes into consideration the County's long standing financial policies and commissioner's priorities.

This year's presented budget continues to reflect the recent growth in the property tax base and sales tax revenues. This year's budget contains growth in revenues for the second consecutive year. From FY 2007-08 until two years ago, the County's two main sources of revenues had first reduced significantly and more recently been relatively flat. This trend resulted in expenditures being reduced significantly in most areas of the budget. The County also developed a dependence on fund balance and capital reserve funds to balance the budgets. Over the last two to three years, sales tax revenues have been improving allowing the County to address critical needs such as school resource officers and educational needs. In the current fiscal year, the County is seeing tax base growth of 3.1 percent and sales tax growth of 9 percent. The sales tax growth rate has now continued for two consecutive years. The budget presented shows a more conservative sales tax growth rate of 3 percent. This trend in revenue growth shows that the County is growing again at a significant rate. This growth allows the County to address educational expenditures and capital/debt commitments this

OFFICE OF THE COUNTY MANAGER

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coming year within our existing revenue stream. Developing continual growth in these two revenue sources is important in addressing critical capital and ongoing expense needs for the next three to five years without impacting the property tax rate. In future years, the growth of these revenues will be used to pay for increasing educational and personnel expenditures. Therefore, as we project forward, the Commissioners must be mindful not to commit to reoccurring expenditures that affect our ability to address these increasing expenditures in future years.

Budget guidance given to the department heads at the start of the budget process asked them to hold spending at the FY 2016-17 levels except in the salary and benefit areas for existing employees. The guidance also asked them to keep new employee requests to a minimum. Due to the growth of the Sheriff and Social Services Departments, support services in Administration and Finance are becoming stressed. Several departments asked for new employees, reclassifications and additional part time staff to deal with the growth of head count numbers. Over the last several years, the County has increased headcount to a level that is greater than the numbers before the major reduction in the FY 2009-10 budget. Most of these increases occurred in law enforcement and health and human service areas. To maintain operational costs and keep our tax rate from growing, head count increases must be minimized. This budget increases headcount levels by two FTE, while addressing pay and benefits for current employees so that we can stay competitive in the market place. Going forward, I am concerned about keeping pace with employee pay and benefits in the market, while addressing the educational and economic development commitments the County has made in future years.

This budget, as presented, addresses many of the priority list items that the Commissioners have been discussing for the last several years. The base budget contains a 2 percent cost of living raise for employees. There is also an hourly increase for COLTS drivers to bring their pay more in line with surrounding counties. The budget addresses the high priority of continuing to fund a capital reserve/debt service fund for the voter approved community college projects and allowing the County to build reserves for their own projects that we expect to pay for with cash. The budget allocates an additional .75 cents to the capital reserve fund to begin funding the debt service for the Wicker Elementary School. In next year's budget, another .75 cents will be allocated to capital reserve for a total commitment of 1.5 cents to the Wicker School Debt Service. This essentially will eliminate the 1.5 cents currently being used to fund pay as you go projects for the County. In future years, the County will need to find one penny to permanently allocate funds for pay as you go projects.

The recommended budget holds the existing property tax rate at 79.5 cents. The FY 2017-18 budget fulfills the Commissioners commitment to raise the teacher supplement in the K-12 system to 10 percent. This is the third and final year of the commitment to raise the supplement by 1 percent per year. With this increase, the teacher supplement will rank Lee County in the top 20 out of 112 school districts in the State. The budget also begins paying for the new operational expenses associated with the anticipated opening of the new community college buildings. This is also the first year of the debt service on that project. Lastly, the budget increases the annual fee for economic

development services to Sanford Area Growth Alliance (SAGA) from \$190,000 to \$270,000.

Two major issues will have a direct impact on revenues for the recommended budget. First, I need to remind the Commissioners of the impacts of being on the ad valorem method versus the per capita method of distribution for sales taxes. The County's decision to change the sales tax distribution method four years ago continues to cause fluctuations in annual sales tax receipts. The recent annexation by the City of Sanford will eventually play a role in that fluctuation in the FY 2018-19 budget. As stated earlier, sales tax revenues continue to be rebounding, and we have sustained good growth for two years. Given the difficulty in estimating the effect of the distribution, we must remain very conservative in our future estimates. Our second major revenue issue is the growth of our tax base. The growth of the tax base came from all areas of the County. However, the major increase continues to be the commercial and retail growth in the City of Sanford. In addition, industrial and residential bases increased inside and outside the municipal corporate limits. Existing industrial companies account for nearly all of the growth in the industrial base.

The total budget presented is \$71,072,740. This represents an increase of 1.88 percent from the FY 2016-17 original adopted budget. The original adopted FY 2016-17 budget totaled \$69,759,729, and our current amended budget is \$72,131,624. Our budget fluctuates greatly during the year for several reasons. First, during the year, departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services, and this year major capital purchases impacted the appropriation.

The total FY 2017-18 proposed budget reflects an increase of 1.88 percent in revenues, bringing total revenues to \$71,072,470. The net revenue increase in the FY 2017-18 budget is \$1,312,741. This is a significant increase when considering that due to a change in payments for daycare services, Human Services Revenues are down \$2,010,314. Property tax revenue is projected to increase 4.99 percent or \$1,972,091 from the FY 2016-17 budget year due to the property tax base increase and the realization of prior year tax base growth. The remaining revenue changes come mainly from sales tax growth and the increase of the capital reserve transfer for the CCCC bonds. The coming fiscal year brings continued issues with vehicle tax collections. The implementation of the State collecting vehicle taxes has gone well for Lee County. Tax collection rates have remained at 99 percent for State of North Carolina for collecting those taxes. This coming year's budget reflects another significant increase in fees being charged to the County for the State collecting our taxes.

The net increase in spending next year when considering the \$2,010,314 reduction in DSS is \$3,323,055. Education spending represents \$2,704,683 or 81 percent of the increase when considering the new debt payments for the CCCC bond projects. Education funding has been the major priority for the County's budgets over the last three years. The stated goal of the Lee County School System (LCSS) budget is to ensure that all children graduate high school with more than a high school diploma.

Additionally, their budget message states that quality teachers and support staff are the key to effective student learning. To assist the LCSS, this is the third and final year of the Board of Commissioners commitment to raise supplements from 7 percent to 10 percent. In the coming FY 2017-18 budget, I am recommending that the Board of Education K-12 (LCSS) current expense be increased by \$650,000 to assist with the additional 1 percent increase in supplement for certified staff and other employee benefit related expenses. Over the last three budgets, the Commissioners have increased current expense funding by over \$2,174,000 on an annual basis mainly to address teacher pay issues that the LCSS has brought before the Board of Commissioners. In the coming budget, the LCSS requested a total of \$18,996,527 in local current expense, which is an increase of \$2,134,249 or 12.66 percent from the FY 2016-17 budget. Per pupil spending is a measure used by the State Department of Public Instruction to gauge local commitment to current expense funding by counties. Due to the increase in population in the schools and the County holding the line on current expense increases during the recession, the FY 2014-15 spending was down to \$1,531.97 per pupil. In the current manager's recommended budget per pupil spending increases to an estimated \$1,745.94 based on 10,032 average daily membership (ADM). If the County could afford the new request from the LCSS, per pupil funding would rise to \$1,893.59.

The capital request from the LCSS is \$1,604,000. This is a decrease of \$428,555 over the approved budget from FY 2016-17. This number is a little misleading in that the number is effected by the amount of Lottery proceeds used by the Board of Education to address larger capital needs. The actual recommended budget for capital is \$2,032,506 or a decrease of \$49 due to changes in funding from the Lottery. If projects present themselves during the year, the BOE can request these additional funds or save them for future fiscal years.

The Community College will see an increase in current expense and capital funding in FY 2017-18 due to the bond projects and moves associated with those projects. The Community College's current expense request in FY 2017-18 is \$2,817,860, an increase of \$205,610 or 7.87 percent over the current fiscal year. The manager's recommended budget allocates \$2,792,860 in current expense funding to the College or an increase of 6.91 percent. The capital request from the Community College was \$405,000 or an increase of \$204,000. This continues a trend of significant increase requests by the College for additional capital. The main part of this increase is to pay for the POD relocation from the Wicker School to the Telecommunication Building at the Industrial Park. The manager's recommended budget is \$290,000 in capital for next year. The CCCC Civic Center request was reduced slightly from \$52,250 to \$49,000. The net result is that the funds requested in all three areas represents an increase in total funding to the Community College of \$266,360 not taking into account the increase of \$1.78 million in debt service for the new facilities.

Per the County's financial policies, a Cost of Living Adjustment (COLA) for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 2.0 percent; in the recommended budget, a 2.0 percent COLA is recommended. In addition, several reclassifications were funded as part of the ongoing commitment to keep our salaries competitive in the market place. The County currently offers three

different health plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. Employee health insurance coverage options will remain the same, with costs being charged to the employees going up 5.8 percent. New rates are a direct result of claims history. Over the previous last three years, health insurance claims went down. Blue Cross and Blue Shield's renewal rates were up 5.8 percent. The net impact to the budget is .8 percent since the rates were not adjusted for last year's 5 percent decrease. The budget also begins funding of an employee health clinic beginning January 1, 2018. The first floor of the Hillcrest Building will be used for this service. As part of our continuing health wellness services with Central Carolina Hospital (CCH – Duke/LifePoint), the hospital will provide this service. As our health wellness plans begin to have an impact on our employees' health, our annual insurance premium rates have now stabilized. The net increase of .8 percent over the last 5 fiscal years is an incredible achievement for our employees who have embraced the HSA plan and health wellness initiatives sponsored by CCH.

In total, the operational budgets for most of the County's internal departments will remain the same with most increases due to personnel costs. However, some departments are significantly changing in the coming fiscal year. The Board of Elections is one department showing a large increase in expenditures for next year. The department will need to purchase new voter equipment next year. This purchase is State mandated due to changes in the elections laws that require new documentation methods during elections. The State Board of Elections has chosen the vendor to provide the equipment so this equipment will not be bid. The Board of Elections also will be conducting three elections next year, with some of this cost being offset by the City of Sanford and the Town of Broadway. This year only one election was held in the fiscal year. Other Departments that saw above normal changes were Finance, Human Resources, General Services, Economic Development, EMS, Medical Examiner and E-911 Communications. Human Resources' budget is up due to an increase in spending on the Health Wellness program. In Finance, we are adding a part-time person to assist with the increase workload associated with an increase in the budget. In General Services, we continue to address deferred maintenance issues at our facilities. Economic Develop shows the increase in funding to SAGA. In EMS, I am recommending that we begin a 5-year commitment to a fee adjustment to CCH by using a cost of living adjustment. In addition, to assist with the purchase of a new ambulance, I am recommending a onetime grant of \$100,000 to the hospital. Medical Examiner fees are up so the budget reflects this cost increase. Lastly, the E-911 budget with the City of Sanford shows a significant increase due to City personnel expense increases and call volume increases for EMS.

In Social Services, changes to how daycare payments are made to providers has reduced social services program expenses by \$2,164,915. Outside of employee expenses, the rest of the Human Services funding is continuing at last year's levels. The change in Daycare expenditures reduced overall Human Services expenses by over \$1.9 million. Revenues to Human Services are down a similar amount due to the daycare payment change. This year's recommended Sheriff's budget shows a slight

increase, mainly for the COLA raise. The Jail budget is showing an increase due to the COLA and staff changes. The remaining department budgets are nearly unchanged in FY 2017-18 except for the COLA.

The County received a record amount of requests from nonprofit agencies for the coming fiscal year. As grant funds from other sources continue to decline, more and more agencies are looking to the County for funding. In addition, our existing partners are seeking increased funding. The recommended budget maintains nonprofit funding at essentially the FY 2016-17 level and does not fund any new agencies. In addition, Sanford Area Growth Alliance (SAGA) requested an additional \$140,000 in funding with the County contributing \$80,000 and the City of Sanford \$60,000. The recommended budget ends the two-year commitment of the Tourism/Visitors Bureau at \$25,000 per year for the last two fiscal years. The County committed to fund \$190,000 per year for two years when SAGA was organized. The County funded SAGA at this amount for three years. Their new request would raise the annual appropriation to \$270,000 per year. The County contracts with SAGA for economic development services. That contract gives the County three seats on the SAGA board in exchange for the funding commitment.

By law in North Carolina, the County must fund all of its annual debt service obligations. This year, debt service increased by \$1,778,372 because of the CCCC bonds. Total debt service is now \$9,373,949 or 13.2 percent of the annual budget. Under our financial policies, our stated goal is not to exceed 15 percent. Due to the start of payments for the CCCC bonds, the County is transferring \$348,646 from the capital reserve. Last year, staff and the commissioners discussed the goal of eliminating this type of transfer. However, the transfer was planned as we placed property tax revenues in the reserve to lessen the impact in the upcoming budget. In future years, the Commissioners need to fully cover debt service out of ad valorem tax revenues and sales tax revenues designated for debt service. By increasing the amount of funds going to capital reserve and eliminating the transfer back to the general fund, the County is becoming self-sufficient in terms of funding debt service. In the future, capital reserves will be used to help fund those projects that can be paid for with cash and contribute to debt service when new debt is added.

The conclusion of the 2016-17 fiscal year will see that the County's fund balance position will improve for a third straight year. Even with allocations to the new facility at San Lee Park, capital improvements at the "old bowling alley" on Elm Street, funding of the Moncure Megasite Marketing program, committing to the CCEP entranceway, and the allocation of fund balance for other expenditures, the County's fund balance position is expected to increase. The County began the current year with a fund balance appropriation of \$1,729,350, which was in-line with recent budgets. The current fund balance appropriation in the FY 2016-17 budget is \$3,600,361. A portion of this year's fund balance appropriation is for one-time expenses totaling \$1,517,304. We feel that in future years, the amount of fund balance appropriated due to the capital/debt issues the County needs to address over the next several years, will need to decrease. Having a fund balance on hand, that is at or above the County's stated maximum of 18 percent will give the Board of Commissioners the flexibility it will need to deal with bringing the next elementary school on line without a property tax rate

increase. Staff is becoming increasingly concerned about the use of fund balance to fund certain types of capital expenditures. The purchase of cars, technology equipment and software, and major building repairs and improvements, are becoming a major part of the ongoing budget. We no longer believe that these expenditures are considered "one time" or non-recurring. This is influencing our float and the ability to return unspent funds to fund balance at the end of the year. Therefore, in future years, we are recommending that appropriations of fund balance be reduced from the current recommended amount to a level that reflects our true free cash flow amount. We can do this by allocating a designated amount of the tax rate to re-occurring capital much like we do for the debt service fund.

The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent. It is anticipated that even with the fund balance usage this year our percentage will grow above 21 percent. This level is well below the state average of 28.24 percent and our population category average of 31.57 percent (50,000 to 99,999 population). Staff is recommending that the high end of the targeted fund balance in the county's financial policies go from 18 percent to the State average for our population category, or 31 percent.

The growth of fund balance is needed to supplement the 1.5 cents of the tax rate that in future years will go to the Wickers School debt instead of pay as you go projects. Our fund balance position will be critical with the upcoming debt financing of the Wicker School. Our bond rating will be reviewed again and maintaining and growing our fund balance will be important to maintaining the new bond rating we received with the CCCC bond projects.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2017. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2017-18 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.leecountync.gov. The public hearing for this recommended budget is scheduled for June 5, 2017, in the Commissioners' Meeting Room at the Lee County Government Complex at 6:00 pm. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages, you will find a more detailed account of this FY 2017-18 proposed budget. I encourage you to review the entire budget and contact me if a specific explanation is required.

A presentation on this document and the proposals contained within is scheduled for Monday, May 22, 2017 at 6:00 pm in the Gordon Wicker Room at the Lee County Government Center. After the Manager's budget is presented to the Commissioners, the only budget workshop currently scheduled will take place at this meeting. According to our budget schedule, the budget ordinance maybe adopted at the Commissioners' June 5, 2017 meeting, after the public hearing.

The drafting of this recommended budget occurs with a lot of effort from many people within County Government. I wish to thank Lisa Minter, Assistant County Manager/Finance Director, for her assistance in preparing this budget. Without her help, I could not put this document together. I also need to thank Michael Silverman, Management Intern/Analyst for his help in preparing the budget and budget presentation. Finally, I want to thank all the department heads who understand the challenges we faced in this budget and helped balance the budget.

This is a very exciting time in Lee County. Our County is growing and this growth is expected to continue. The recent investments in education and economic development by the Commissioners are just now starting to pay off for the County. The County is in an excellent position to take advantage of future economic growth opportunities that will present themselves. Financially, the County is in great shape and this budget reflects that position.

Sincerely,

A handwritten signature in black ink, appearing to read "J. A. Crumpton". The signature is fluid and cursive, with a large initial "J" and "C".

John A. Crumpton
County Manager/Budget Officer

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

Fiscal Year 2017-18 Budget at a Glance

Total Property Valuation: \$5.269 billion
Proposed Tax Rate: \$.795
One Penny Generates: \$521,982

General Fund- Revenues

	Original 16-17 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$40,240,420	\$42,101,861	\$42,101,861	\$1,861,441	4.63%
Local Option Sales Tax	\$12,812,993	\$13,669,336	\$13,669,336	\$856,343	6.68%
Other Taxes & Licenses	\$415,500	\$424,400	\$424,400	\$8,900	2.14%
Intergovernmental Revenues	\$11,129,598	\$8,977,306	\$8,977,306	(\$2,152,292)	-19.34%
Permits & Fees	\$253,625	\$260,025	\$260,025	\$6,400	2.52%
Sales & Services	\$2,647,198	\$2,773,908	\$2,773,908	\$126,710	4.79%
Investment Earnings	\$45,000	\$75,000	\$75,000	\$30,000	66.67%
Miscellaneous	\$339,946	\$343,496	\$343,496	\$3,550	1.04%
Transfers In	\$315,488	\$667,899	\$667,899	\$352,411	111.70%
Fund Balance Appropriated	\$1,559,961	\$1,904,077	\$1,904,077	\$344,116	22.06%
Total Revenues	\$69,759,729	\$71,197,308	\$71,197,308	\$1,437,579	2.06%

General Fund- Expenditures

	Original 16-17 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$9,024,812	\$9,678,225	\$9,678,225	\$653,413	7.24%
Public Safety-Total	\$10,413,930	\$10,565,034	\$10,565,034	\$151,104	1.45%
Economic/Physical Devel.-Total	\$1,097,848	\$1,296,251	\$1,296,251	\$198,403	18.07%
Health and Welfare-Total	\$15,861,777	\$13,969,961	\$13,969,961	(\$1,891,816)	-11.93%
<i>Public Health</i>	<i>\$3,237,410</i>	<i>\$3,333,216</i>	<i>\$3,333,216</i>	<i>\$95,806</i>	<i>2.96%</i>
<i>Mental Health</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$10,332,370</i>	<i>\$8,293,633</i>	<i>\$8,293,633</i>	<i>(\$2,038,737)</i>	<i>-19.73%</i>
Education- Total	\$21,760,333	\$22,791,644	\$22,791,644	\$1,031,311	4.74%
<i>School Current Expense</i>	<i>\$16,862,278</i>	<i>\$17,512,278</i>	<i>\$17,512,278</i>	<i>\$650,000</i>	<i>3.85%</i>
<i>CCCC Current Expense</i>	<i>\$2,612,250</i>	<i>\$2,792,860</i>	<i>\$2,792,860</i>	<i>\$180,610</i>	<i>6.91%</i>
Cultural and Recreational -Total	\$2,286,102	\$2,380,415	\$2,380,415	\$94,313	4.13%
Debt Service-Total	\$7,585,577	\$9,373,949	\$9,373,949	\$1,788,372	23.58%
Reserves- Total	\$1,729,350	\$1,141,829	\$1,141,829	(\$587,521)	-33.97%
Total Expenditures	\$69,759,729	\$71,197,308	\$71,197,308	\$1,437,579	2.06%

FISCAL YEAR 2017-2018 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$71,072,470 in revenue to support General Fund activities for the 2017-18 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax Department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; State and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with input from County department heads were used to establish revenue projections for the coming year.

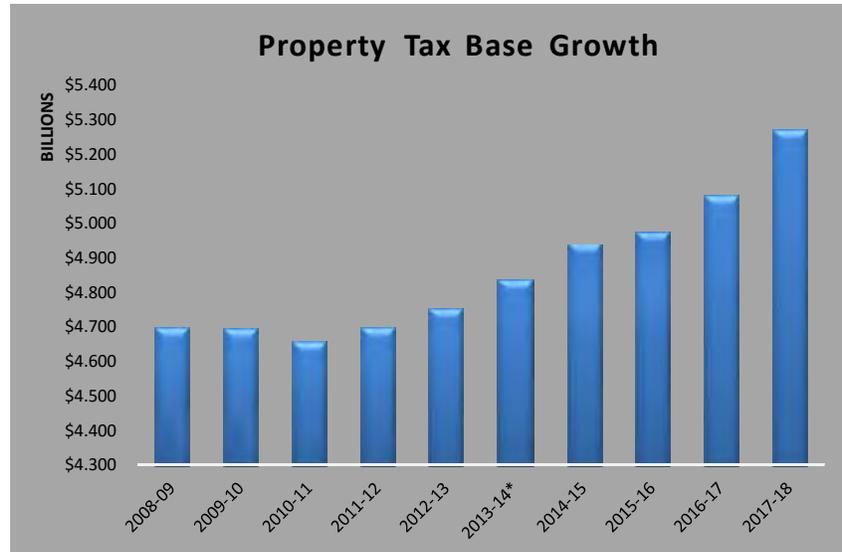
As approximately 78 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table shows the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

	FY 2016-17	FY 2017-18	Difference	% Change
Tax base	\$ 5,080,194,000	\$ 5,269,116,000	\$ 158,922,000	3.13%
Tax rate	0.795	0.795	0.0	0.00%
Ad valorem rev.	39,525,470	41,497,561	1,972,091	4.99%
<i>% of total exp.</i>	<i>56.66%</i>	<i>58.39%</i>	<i>1.73%</i>	<i>N/A</i>
Sales tax rev.	12,812,993	13,669,336	856,343	6.68%
<i>% of total exp.</i>	<i>18.37%</i>	<i>19.23%</i>	<i>0.86%</i>	<i>N/A</i>

During FY 2012-13, Tax Department staff completed reassessment of real property values. Lee County is seeing its largest non-revaluation year increase since FY 2009. The estimated change in the tax base is \$158,922,000 or 3.13 percent. Reviewing the activities of the County's top taxpayers, fifteen of the businesses invested over \$1 million each in personal property this year. Two of the fifteen invested over \$3 million, three invested over \$5 million and two invested over \$10 million each. As illustrated above, the tax rate for FY 2017-18 is recommended to remain at 79.5 cents per \$100 of valuation.

The Tax Department continues to work diligently on collecting the taxes due to the County. The County had a collection rate of 99.06 percent for the year ended June 30, 2016, which exceeded both our population group average of 98.00 percent and the statewide average of 98.82 percent. The budget for FY 2017-18 has been prepared



with the assumption that the Tax Department will continue to collect 98.97 percent of the levy (excluding registered motor vehicles) for FY 2017-18. Collections of registered motor vehicles are being budgeted at a 100 percent collection rate. At these collection rates, the local tax base will produce \$521,982 for each penny of the tax rate levy resulting in a projection of \$41,497,561 in tax revenue for FY 2017-18.

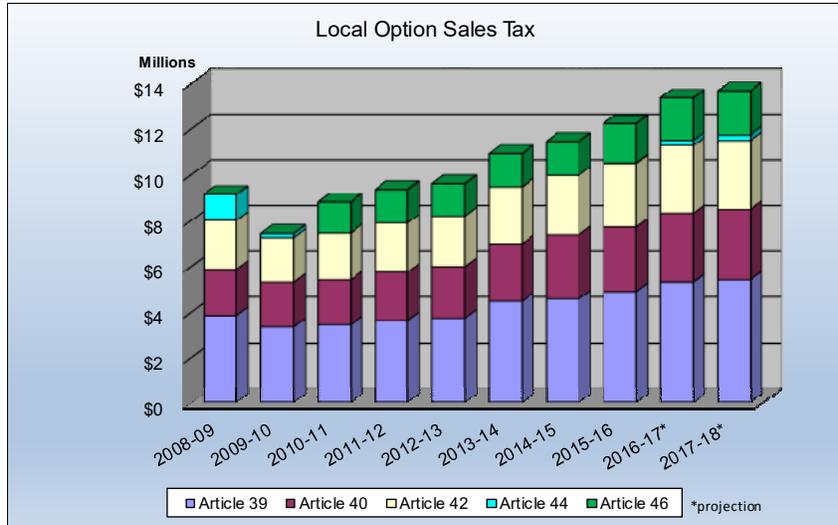
Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.00 percent. Of this, 2.25 percent is returned to the County. On April 1, 2013, the Board of County Commissioners voted to switch from the per capita method of sales tax distribution to the ad valorem method. The total countywide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the prior year's tax levy of all tax levying jurisdictions in the County. The County's share of 1.25 percent is unrestricted. The other one percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes. The voters of Lee County approved an additional .25 percent sales tax in November 2009. While the sales tax is not restricted by legislation, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

North Carolina's 2015-17 budget bill provided for an expansion of the sales tax base by making labor and certain other services subject to sales tax. However, the State also acknowledged the sales tax leakage that results from the different revenue-raising capacity of local option sales taxes in each taxing jurisdiction by adopting G.S. 105-524 to handle the distribution of the additional revenue. G.S. 105-524 establishes that a fund will be established annually by taking sales tax by formula from all 100 counties and then redistributing it to 79 counties. Lee County will

receive .37% of the pool. That amount will then be distributed between the County, the City of Sanford, and the Town of Broadway. The additional revenue must be used for public education, economic development or community colleges. The FY 2017-18 budget anticipates \$240,114 from this revenue source.

In the current fiscal year, the County is experiencing around a 9 percent increase in sales tax revenues. Based on that growth and projections from the State, a 3 percent growth is projected in the FY 2017 -18 budget. The growth factor used is very conservative due to the volatility of the distribution method that the County has chosen. Since the



County has switched to the ad valorem method for distribution, our amount is affected by the tax rates set by each taxing unit from year to year, as well as the tax base in each taxing unit. With the pending annexations by the City of Sanford and a significant portion of the tax base growth occurring in the City's jurisdiction, redistribution of sales tax among the taxing districts may occur in FY 2018-19. Total local option sales tax revenue is projected at \$13,669,336 an \$856,343 increase from the FY 2016-17 budget amount.

Intergovernmental revenues are down \$2,162,130 from the FY 2016-17 budget. The majority of the decrease is due to a change in the processing of day care payments in Social Services. Social Services staff will continue to determine eligibility for day care services; however, the actual payments will no longer be processed by the County. There is a corresponding decrease in expenditures.

Transfers in reflect an increase of \$352,411 in the recommended budget for FY 2017-18. The budget for FY 2017-18 continues to follow the financial plan developed by Davenport & Company prior to the sale of the Central Carolina Community College (CCCC) bonds. The plan calls for the previous 5.11 cents tax levy for debt service to be maintained and for the 2.0 cents that has gone to capital reserves for two years to be applied to debt service. Those funds along with restricted sales tax revenues left a short fall of \$362,618 for debt service that according to the plan would come from the capital reserves.

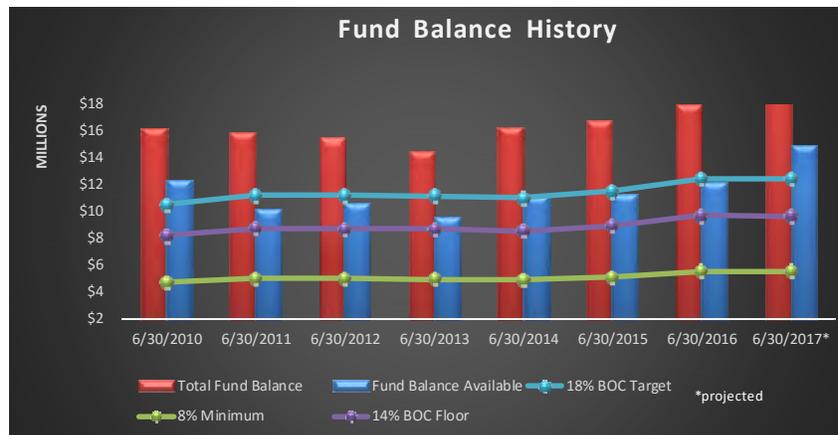
Considering the use of approximately \$1.8 million of fund balance for the new facility at San Lee Park, capital improvements at the Elm Street property, funding for airport grant matches, the Moncure Megasite marketing program, the Central Carolina Enterprise Park entranceway, and O. T. Sloan pool upgrades, it is

anticipated that the year end 2017 total fund balance will increase by \$1,700,000 and that available fund balance will be 21.64 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary. A fund balance appropriation of \$1,789,077 is included as supplemental revenue for FY 2017-18. This is an increase of \$229,116 from the originally budgeted appropriation for FY 2016-17. The requested and recommended fund balance uses by category are illustrated in the following table. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 1,016,006	\$ 867,854
Building Improvements	637,715	453,450
Facility Development	<u>300,000</u>	<u>250,000</u>
Total	\$ 1,953,721	\$ 1,571,304

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. The County should carefully review the items that fund balance is being used for and reduce its use for routine vehicle



purchases, building improvements and technology purchases. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to 1 percent of General Fund expenditures, which is included in the proposed budget; however, that \$690,000 will be used in future budgets to cover debt service. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. The County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. The County also needs to resist pressure from the State and other agencies to use fund balance to cover recurring expenditures. Without recurring revenue sources to cover expenditures, the County could quickly be near its minimum fund balance.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$71,072,470, an increase of 1.88 percent or \$1,312,741 more than the FY 2016-17 original budget. The proposed budget for FY 2017-18 continues the funding of many of the Board of Commissioners’ goals that were met in FY 2015-16 with the 7.5 cents tax increase that the Board of Commissioners approved.

The recommended budget includes a transfer to capital reserve for future debt service in the amount of \$386,829, which is the equivalent of 0.75 pennies on the County’s tax base. Also included in the recommended budget is the funding of a 2.0 percent Cost of Living Adjustment (COLA) as called for in the competitive employment provision in the County’s financial policies. The FY 2017-18 recommended budget includes an increase in current expense funding to the Lee County School System to continue its goal of increasing teacher supplements to 10 percent in FY 2017-18. Request for seven and one half new positions were submitted for consideration in the FY 2017-18 budget. At the Board of Commissioners’ retreat in January 2017, a public information officer was mentioned to manage the County’s website and other social media platforms. The FY 2017-18 recommended budget includes funding for a Community and Government Relations Manager to take on those duties. Two positions were requested by Information Technology (IT), and due to continued investments in technology in all departments, the Public Safety IT Systems Engineer is recommended in FY 2017-18. A complete list of positions requested can be found in Table #3. While all the positions requested have merit, the County cannot continue to add headcount and maintain a tax rate from year to year; therefore, only the two positions mentioned above are recommended for FY 2017-18.

Table #3 – Position Request Summary

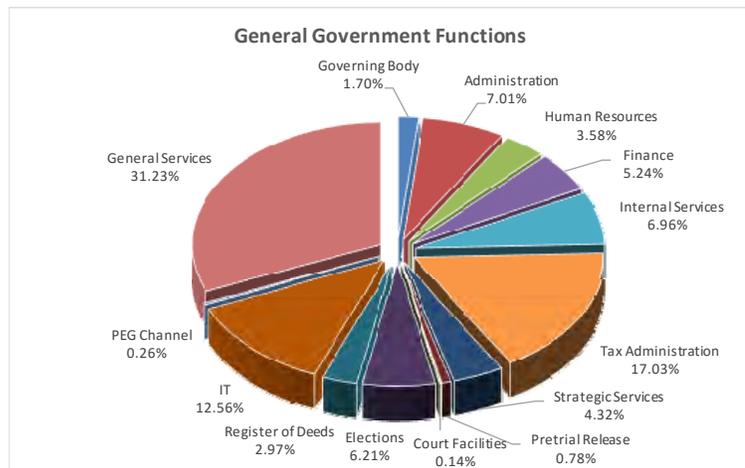
<u>Department</u>	<u>Position Title</u>	<u>Salary*</u>	<u>Recommended</u>	<u>Notes</u>
Administration	Community and Government Relations Manager	59,353	59,353	
IT	Public Safety IT Systems Engineer	57,053	57,053	
IT	IT Telecom Systems Engineer	57,053		
Sheriff	Non Sworn Security Officer - Courthouse	43,564		
Health	Part-time Foreign Language Interpreter I	17,429		
Social Services	Social Worker II - LINKS and Extended Foster Care Social Worker	54,858		1
Senior Services - General	Fitness & Wellness Coordinator	47,794		
Library	Outreach Specialist	37,562		
Total requested	7.5	Total recommended	2	
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. 50% or less County costs				

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,795,756 is dedicated to these required services; \$38,996,546 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. While legislation approved in 2007 provided relief from the County's required contribution to the State's Medicaid program, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the program.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category are up 7.24



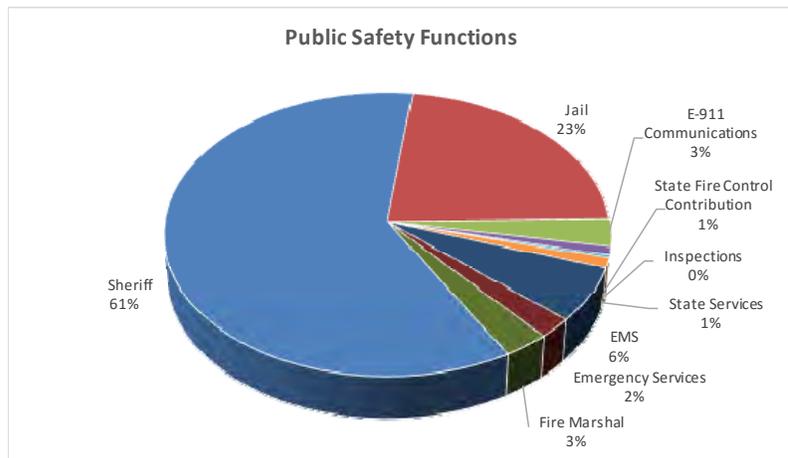
percent or \$653,413. The majority of this increase is attributable to two departments. There is an increase of \$270,158 in Elections. Due to election law changes, the State is decertifying our current machines. Our ADA compliant machines will be decertified in January 2018 and our other machines will be probably be decertified by January 2019. The proposed cost of replacing the machines is \$190,226 based on the County trading in its current machines. The State has to certify the machines that are bought, as well as, the vendor that we purchase from, so there will not be a competitive bid process at the local level. The Elections budget also includes three potential elections in FY 2017-18, a municipal primary, a municipal general and a 2018 general primary. Funds are budgeted from the City of Sanford and the Town

of Broadway to assist with the costs of the municipal elections. The General Services department budget is increasing \$242,986 or 8.74 percent in the FY 2017-18 budget. The majority of this increase is in building improvements and capital. Two replacement vehicles and a replacement mower are included in the budget at a total cost of \$79,580. Major maintenance and building improvement projects included in the FY 2017-18 recommended budget are \$95,000 to replace a hot water boiler and holding tank at the Courthouse/Jail, \$87,000 to repave the lower parking lot at the Government Center, \$37,050 for carpet replacement at the Enrichment Center, \$49,000 for renovations in the Health Department, and \$20,000 for renovations at the Hillcrest home to allow the first floor of the building to be used for an employee health clinic. The budget also includes \$100,000 for architect and engineering services to determine what can be done to alleviate space issues in the courthouse. Human Resources is increasing by \$56,659 or 19.57 percent. \$50,000 of the increase is funding for the operation of the employee health clinic beginning in January 2018.

The responsibility of general government activities can be summarized as support services for the functional areas of county government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

Public Safety

Total public safety related expenditures are proposed to increase by 1.45 percent or \$151,104 in the recommended FY 2017-18 budget. The Sheriff submitted a FY 2017-18 combined budget request of \$6,499,800, an increase of \$181,468 or 2.87 percent. The increase is attributable to a request for a non-sworn security officer for the courthouse,



a camera system for the exterior of the courthouse and a recording system for witness interviews. The total recommended budget for the Sheriff’s division is \$6,375,942, an increase of \$57,610 or 0.91 percent. Due to funding restraints, the position requested by the Sheriff is not included in FY 2017-18. The combined request asked for eight vehicles in FY 2017-18 compared to the 10 the departments were approved for in FY 2016-17.

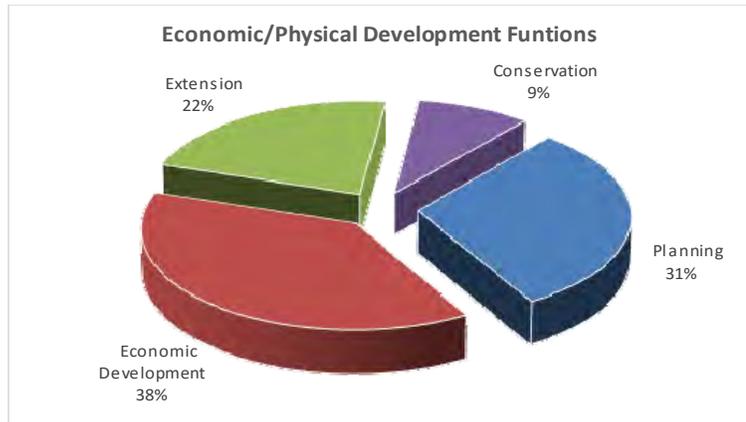
The recommended budget for the Jail totals \$2,395,341, an increase of \$10,366 or 0.43 percent. The department requested two replacement vehicles. The recommended budget includes only one of those vehicles.

The E-911 Communications budget is increasing \$30,297 or 10.54 percent. This increase is due to increased call volume and increased personnel related costs.

The EMS budget is increased by \$111,025 or 20.14 percent. \$100,000 of the increase is attributed to a one-time grant to the hospital to assist with the purchase of an ambulance. In addition, the recommended budget proposes that the County adjust the contract rate with Central Carolina Hospital for emergency medical services by a cost of living adjustment for each of the next five years.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to \$396,324 for FY 2017-18; a 4.60 percent increase from the original budget for the current fiscal year.



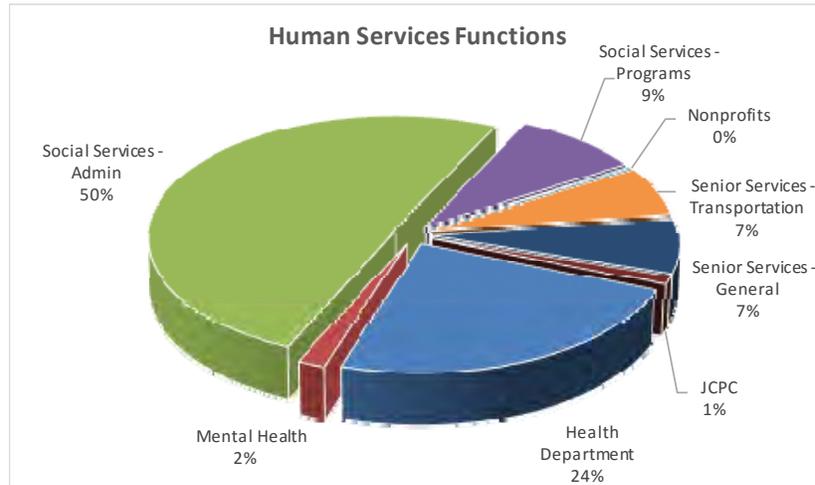
Costs for Economic Development are proposed to increase by \$119,115, a 31.56 percent increase. The increase is attributable to an \$80,000 adjustment in the amount requested and recommended for the contract with the Sanford Area Growth Alliance (SAGA). This increase brings the County's contribution to \$270,000. The FY 2017-18 budget also includes the County's second and final payment of \$60,000 to Chatham County for the Moncure Megasite marketing plan. The recommended budget includes \$163,048 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4. The increases detailed above are offset by a \$25,000 reduction due to the County completing its two-year contract for tourism services with SAGA in FY 2016-17.

Table #4 - Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
Cloverleaf Cold Storage	\$ 41,361	2019
Coty	\$ 45,884	2023
GKN	\$ 31,104	2020
Magneti Marelli	\$ 44,699	2022

Human Services

Human Services costs are proposed to decrease 11.99 percent from the FY 2016-17 budget; a \$1,901,654 decrease. Services budgeted in this category include Mental Health, Health, Senior Services, and Social Services. The services that fall under this umbrella are vast and account for \$13,960,123, or 19.64 percent of the total FY 2017-18 recommended General Fund budget.



The FY 2017-18 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2017-18 fiscal year, the Sandhills Center has requested a contribution of \$240,000, which is equal to the amount, budgeted in FY 2016-17.

Health Department expenditures are increasing \$85,968. Revenues for the Health Department are increasing 1.84 percent or \$28,488 resulting in an overall increase in cost to the County equal to \$57,480. The increase in County costs is due to personnel costs related to the annual cost of living adjustment and the requests for replacement vehicles for animal control and environmental health.

The administrative costs of the Social Services Department for FY 2017-18 are \$7,048,594, a \$126,178 increase from the FY 2016-17 original budget. The increase is related to the COLA and other salary changes related to the County's pay plan. Social Services requested one position this year. A Social Worker II Links and Extended Foster Care is requested to assist with the additional case load caused by a law passed in 2016 that extended foster care services to the age of 21 rather than 18. However, the position is not included in the recommended budget.

Social Services programs in the FY 2017-18 budget are decreasing by \$2,164,915 or 63.49 percent. This large decrease is due to the State changing the way day care payments are made. Social Services staff will still determine eligibility for day care services; but payments will be handled through EBT cards issued by the State rather than payments being made by County check. The majority of the decrease in programs is matched to decreases in revenues. Social Services revenues are decreasing \$2,080,048 or 27.71 percent in the FY 2017-18 budget. The overall adjustment is an increase in the costs to the County of \$41,311. The increase in County costs is mostly attributable to the request of two replacement vehicles.

Senior Services – Transportation, or COLTS, shows a \$26,504 increase in expenditures for FY 2017-18. The increase is the result of personnel costs related to the annual COLA and adjustments for the drivers to bring their hourly rates more in line with the surrounding counties. The FY 2017-18 budget includes three replacement vehicles. One vehicle is a replacement vehicle with a wheelchair lift. North Carolina Department of Transportation (DOT) will reimburse the County for 90 percent of the cost of that vehicle. The van will not be purchased if the funding is not provided by DOT. The budget also includes the purchase of two minivans to replace older vehicles for out of town medical routes. These vehicles are not eligible for grant reimbursement but are needed to provide transportation for expanded service for out of town medical trips to Raleigh, Fayetteville, Southern Pines and Siler City for Medicaid clients, older adults, disabled adults, and the general public when wheel chair access is not needed.

On February 7, 2011, the Board of Commissioners adopted a nonprofit agency funding policy. The County received applications from nine nonprofit human services agencies. Eight of the agencies have received funding from the County in the past. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended.

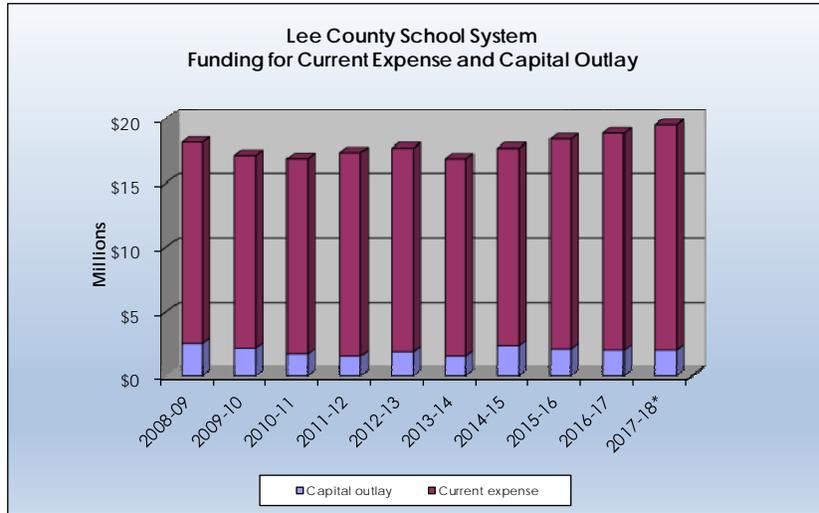
Table #5 – Human Services Nonprofits

Agency	Requested	Recommended
Johnston Harnett Lee Community Action	\$ 3,000	\$ 3,000
Lee County Industries	5,000	5,000
HAVEN	14,000	12,000
Boys & Girls Club of Sanford/Lee County, Inc.	15,000	10,000
The Salvation Army	10,000	1,000
Family Promise	5,000	2,000
Another Choice for Black Children, Inc.	3,000	500
Sanford Job Express, Inc.	20,800	500
The Heritage Foundation	<u>10,000</u>	<u>0</u>
Total	\$ 85,800	\$ 34,000

Education

The five expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five budgets combined represent 31.91 percent of total General Fund expenditures for FY 2017-18, which equates to a total Education appropriation of \$22,676,644, 4.21 percent higher than the 2016-17 fiscal year budget of \$21,760,333.

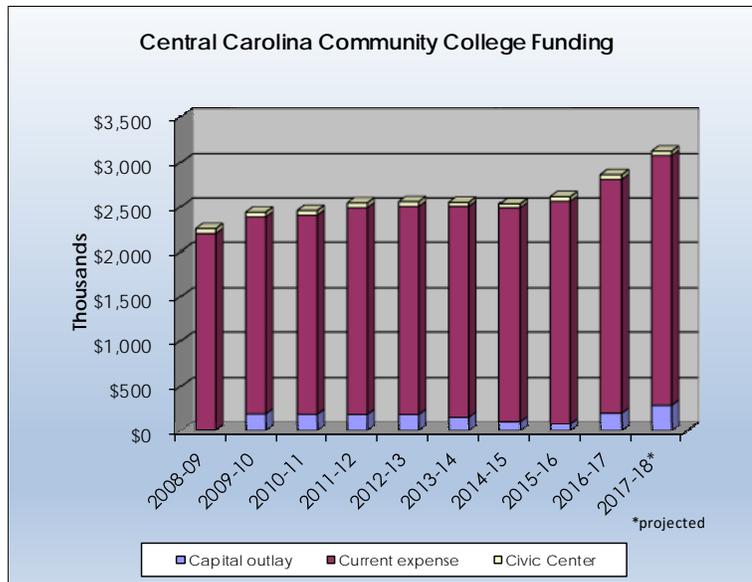
The Lee County Board of Education's submitted budget represents a \$20,600,527 funding request, \$18,996,527 for current expense and \$1,604,000 for capital outlay excluding Lottery proceeds. The current expense budget request is an increase of \$2,134,249. LCSS's capital outlay request reflects an increase of \$256,494. In the FY 2015-



16 budget, the Board of Commissioners allocated 2.0 cents of the 7.5 cent tax increase to current expense funding for LCSS. The recommended budget for FY 2017-18 continues that allocation and adds additional funding to assist the school system with increasing teacher supplements from 7 percent in FY 2014-15 to 10 percent in FY 2017-18. Capital outlay funding excluding Lottery proceeds is remaining the same for FY 2017-18.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 36.13 cents of the tax rate levy.

Central Carolina Community College (CCCC) requested current expense funding of \$2,817,860 for FY 2017-18, an increase of \$205,610 or 7.87 percent. The majority of the requested increase is due to costs associated with new buildings coming on line. The recommended budget funds \$180,610 of the requested increase.



The College requested \$405,000 in capital funds for FY 2017-18. The request is \$204,000 more than FY 2016-17. The College is requesting \$51,000 for a new forklift, new lawnmower and used work trucks. The remaining \$354,000 requested is for relocating the POD units from W.B. Wicker Center to the Telecommunications Center. The proposed budget for FY 2017-18 funds \$89,000 of the requested increase.

The Community College’s request includes \$49,000 in funding for the Dennis A. Wicker Civic Center. This requested amount is a \$3,250 decrease from the prior year.

Cultural and Recreational

The Cultural and Recreational category of appropriations for FY 2017-18 reflects an increase of \$94,313 or 4.13 percent. The Library budget is increasing by \$27,158 or 4.03 percent. The majority of the change is due to a request for security cameras for the library. The Library Director did request an Outreach Specialist position; however, it is not included in the recommended budget.

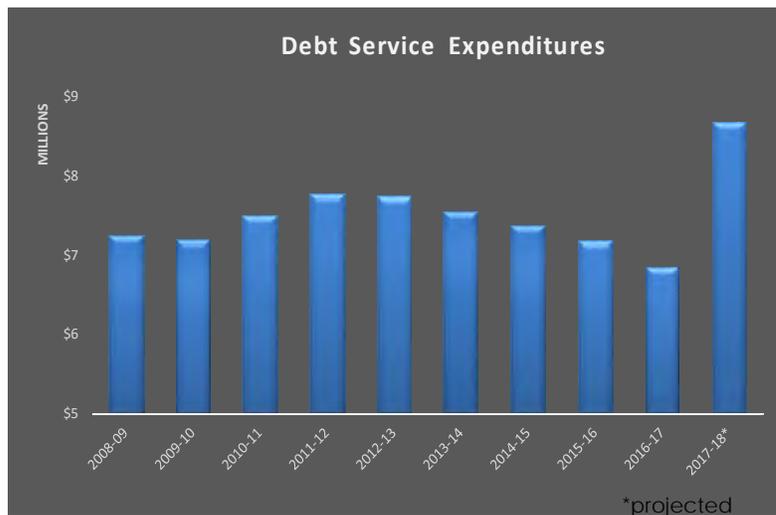
The Parks and Recreation budget is increased by \$67,155 or 4.18 percent. Part of the increase is attributable to the proposed year round operation of O. T. Sloan pool. The budget also includes a replacement passenger van to be used for various activities and programs conducted by the department and an increase in facility development for upgrades at Kiwanis Children’s Park to include redoing the tennis courts, upgrading playground equipment and installing shade devices.

The County received funding requests from two nonprofit agencies that fall in this area. The agencies and the requested and recommended amounts are listed below:

Agency	Requested	Recommended
Lee County Arts Council	\$ 3,500	\$ 2,000
Temple Theatre	\$ 25,000	\$ 5,000
Total	\$ 28,500	\$ 7,000

Debt Service

This proposed budget includes net debt service totaling \$8,684,519, an increase of \$1,837,937 or 26.84 percent. The increase in debt service is due to the first payments being due on the CCCC bonds sold in February 2017. To the right is a graph that illustrates the County’s total debt service expenditures over 10 years. Please note that of the County’s total debt



payment for the coming fiscal year, \$6,352,482 or 70.37 percent is for Lee County School System facility construction. Funding for FY 2017-18 debt service payments

includes ¼ cent sales tax proceeds of \$1,938,470 and \$348,646 from the Capital Reserve Fund based on the County's capital funding plan. The recommended budget continues to follow the financial plan developed by Davenport and Company and dedicates 7.11 cents on the County's tax base to debt service.

Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's miscellaneous expense budget includes several noteworthy items. The first is the \$690,000 transfer to the Capital Reserve Fund. This is to fund the one (1) percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions.

The second noteworthy item in the miscellaneous expense budget is the \$386,829 transfer to capital reserves. This transfer is in response to the Board of Commissioners' goal to fund the construction of an elementary school on the W. B. Wicker site without a tax increase. The FY 2017-18 budget sets aside 0.75 cents of the property tax to begin saving funds for debt service related to the new elementary school project. This reserve will reduce the 1.5 cents that was include in the tax rate increase in FY 2015-16 for pay as you go projects to .75 cents. In FY 2018-19, the entire 1.5 cents will need to be dedicated to capital reserves for the debt service.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #7 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 25,000	Unemployment insurance contingency
\$ 30,000	Workers' compensation insurance contingency
\$ 10,000	Property and liability insurance contingency
\$386,829	0.75 cents to be set aside for future debt service payments
\$690,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3 percent surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$220,000 funds the current expense request for the Civic Center.

CAPITAL RESERVE FUND

An appropriation of \$348,646 is recommended in this fund for the 2017-18 fiscal year to cover debt service costs in the General Fund.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$365,265 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds, \$56,401 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system as well as maintenance and other support costs of the backup 911 system located in the basement of the Lee County Courthouse.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$100,000 for FY 2017-18. This is an increase of \$5,000 or 0.52 percent from the original budget for FY 2016-17.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2017-18 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners on May 22, 2017.

DRUG SEIZURE FUND

The Drug Seizure Fund is used to account for federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund excluding designated reserves are \$1,447,688, a 7.66 percent increase or \$103,006 from the current fiscal year. As detailed in Table #8 below, it is recommended that the fees increase in FY 2017-18. The fee increase accounts for approximately \$98,000 of the increase. The fee has been increased an additional \$2.00 in FY 2017-18 to add a roadside litter control crew. ,

Table #8 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$47.50	\$ 51.00	\$3.50
(2) Collection fee	<u>\$47.50</u>	<u>\$ 51.00</u>	<u>\$3.50</u>
Total	\$95.00	\$102.00	\$7.00

BUDGET SUMMARY - GENERAL FUND - REVENUES

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes							
Property Taxes							
Current Year	\$ 39,977,676	\$ 39,525,470	\$ 41,003,924	\$ 41,497,561	\$ 41,497,561	\$ 1,972,091	4.99%
Prior Years	811,764	714,950	604,300	604,300	604,300	(110,650)	-15.48%
Rental Vehicle Tax	76,112	54,000	60,000	60,000	60,000	6,000	11.11%
Privilege License Taxes	2,994	4,000	3,000	3,000	3,000	(1,000)	-25.00%
Local Option Sales Tax	9,705,966	10,211,470	10,831,854	10,936,345	10,936,345	724,875	7.10%
Special School Sales Tax	2,515,909	2,601,523	2,706,180	2,732,991	2,732,991	131,468	5.05%
Cable TV Franchise Tax	205,795	205,000	205,000	205,000	205,000	-	0.00%
Beer & Wine Tax	63,180	68,000	63,800	63,800	63,800	(4,200)	-6.18%
Total	53,359,396	53,384,413	55,478,058	56,102,997	56,102,997	2,718,584	5.09%
General Revenues							
Investment Earnings	91,525	45,000	75,000	75,000	75,000	30,000	66.67%
Departmental Revenues/Fees							
Tax	204,889	196,800	198,900	198,900	198,900	2,100	1.07%
Strategic Services	119,751	126,009	129,691	129,691	129,691	3,682	2.92%
Elections	38,401	120	40,687	40,687	40,687	40,567	33805.83%
Register of Deeds	471,753	406,125	416,425	416,425	416,425	10,300	2.54%
Sheriff/Jail	694,721	657,502	655,276	655,276	655,276	(2,226)	-0.34%
Emergency Management	126,009	110,197	112,500	112,500	112,500	2,303	2.09%
Extension	4,103	4,400	4,600	4,600	4,600	200	4.55%
Library	178,007	128,445	128,245	128,245	128,245	(200)	-0.16%
Recreation	367,447	402,803	413,500	413,500	413,500	10,697	2.66%
ABC Revenues	91,179	90,800	92,800	92,800	92,800	2,000	2.20%
Other	2,974,741	2,107,157	1,787,557	2,383,089	2,383,089	275,932	13.09%
Total	5,362,526	4,275,358	4,055,181	4,650,713	4,650,713	375,355	8.78%
Human Services							
Health Department	1,536,176	1,548,624	1,577,121	1,586,950	1,586,950	38,326	2.47%
Social Services	7,198,120	7,506,396	5,464,017	5,426,348	5,426,348	(2,080,048)	-27.71%
Senior Services	1,484,488	1,323,206	1,364,452	1,364,452	1,364,452	41,246	3.12%
Youth & Adult Services	185,636	161,771	161,771	161,771	161,771	-	0.00%
Total	10,404,420	10,539,997	8,567,361	8,539,521	8,539,521	(2,000,476)	-18.98%
Designated Fund Balance	-	1,559,961	-	1,904,077	1,904,077	344,116	22.06%
Total General Fund Revenues	69,126,342	69,759,729	68,100,600	71,197,308	71,197,308	1,437,579	2.06%

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government							
Governing Body	157,720	165,630	164,821	164,144	164,144	(1,486)	-0.90%
Administration	607,281	676,042	689,660	678,403	678,403	2,361	0.35%
Human Resources	266,468	289,526	305,650	346,185	346,185	56,659	19.57%
Finance	455,765	477,170	498,642	506,656	506,656	29,486	6.18%
Internal Services	568,581	635,260	673,373	673,373	673,373	38,113	6.00%
Tax Administration	1,394,921	1,671,252	1,655,441	1,648,593	1,648,593	(22,659)	-1.36%
Strategic Services	408,084	404,608	419,372	418,262	418,262	13,654	3.37%
Pretrial Release	70,256	73,360	76,196	75,974	75,974	2,614	3.56%
Court Facilities	6,493	13,952	13,952	13,952	13,952	-	0.00%
Elections	334,523	330,966	630,619	601,124	601,124	270,158	81.63%
Register of Deeds	302,135	282,838	288,585	287,746	287,746	4,908	1.74%
IT	1,134,641	1,194,667	1,320,394	1,215,786	1,215,786	21,119	1.77%
PEG Channel	14,905	30,100	25,600	25,600	25,600	(4,500)	-14.95%
General Services	3,122,473	2,779,441	3,226,834	3,022,427	3,022,427	242,986	8.74%
Total	8,844,246	9,024,812	9,989,139	9,678,225	9,678,225	653,413	7.24%
Public Safety							
Sheriff	4,509,395	4,592,418	4,803,303	4,713,842	4,713,842	121,424	2.64%
Animal Control Enforcement	260,936	249,055	251,621	239,709	239,709	(9,346)	-3.75%
Sheriff - School Resource Officers	1,083,397	1,169,570	1,119,090	1,097,699	1,097,699	(71,871)	-6.15%
Sheriff - Communications	291,180	307,289	325,786	324,692	324,692	17,403	5.66%
Jail	2,209,843	2,384,975	2,450,202	2,395,341	2,395,341	10,366	0.43%
E-911 Communications	219,880	287,415	317,712	317,712	317,712	30,297	10.54%
State Fire Control Contribution	72,472	100,194	100,194	100,194	100,194	-	0.00%
Inspections	(167)	45,996	32,253	32,253	32,253	(13,743)	-29.88%
Medical Examiner	49,850	40,000	70,000	70,000	70,000	30,000	75.00%
Juvenile Detention	84,180	100,000	50,000	50,000	50,000	(50,000)	-50.00%
Juvenile Probation	5,725	1,000	500	500	500	(500)	-50.00%
EMS	551,250	551,250	662,275	662,275	662,275	111,025	20.14%
Emergency Services	243,580	236,944	285,392	241,564	241,564	4,620	1.95%
Fire Marshal	291,964	347,824	319,253	319,253	319,253	(28,571)	-8.21%
Total	9,873,485	10,413,930	10,787,581	10,565,034	10,565,034	151,104	1.45%
Economic/Physical Development							
Airport	80,462	-	-	-	-	-	N/A
Planning	399,779	378,891	396,324	396,324	396,324	17,433	4.60%
Economic Development	405,330	377,433	496,548	496,548	496,548	119,115	31.56%
Extension	151,991	227,067	283,673	284,893	284,893	57,826	25.47%
Conservation	109,884	114,457	118,810	118,486	118,486	4,029	3.52%
Total	1,147,446	1,097,848	1,295,355	1,296,251	1,296,251	198,403	18.07%

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services							
Health Department - Admin	652,712	633,018	650,703	658,630	658,630	25,612	4.05%
Maternal Health	147,594	209,019	210,220	209,601	209,601	582	0.28%
Child Health	195,949	212,107	219,673	211,914	211,914	(193)	-0.09%
Primary Care	87,810	97,130	100,207	95,532	95,532	(1,598)	-1.65%
Promotion	119,224	119,491	121,640	121,263	121,263	1,772	1.48%
WIC - CS	232,578	247,603	245,342	250,443	250,443	2,840	1.15%
Family Planning	242,498	266,731	276,955	274,786	274,786	8,055	3.02%
Animal Control Shelter	201,213	198,667	225,001	223,729	223,729	25,062	12.62%
Environmental Health	413,957	380,554	405,986	403,587	403,587	23,033	6.05%
Aids Control	39,796	39,639	42,881	42,767	42,767	3,128	7.89%
Bioterrorism	49,829	47,066	46,112	41,849	41,849	(5,217)	-11.08%
WIC - BF	61,727	68,803	68,586	73,323	73,323	4,520	6.57%
Children Services Coordinator	117,821	159,560	159,560	159,560	159,560	-	0.00%
Communicable Diseases	218,092	236,964	245,441	244,843	244,843	7,879	3.32%
Breast/Cervical Cancer Control	13,992	21,561	21,840	21,817	21,817	256	1.19%
Immunizations	66,441	86,940	86,558	86,330	86,330	(610)	-0.70%
EBOLA	2,230	-	-	-	-	-	N/A
Pregnancy Care Management	124,818	166,936	171,936	166,936	166,936	-	0.00%
WIC - GA	10,875	13,871	13,899	13,899	13,899	28	0.20%
WIC - NE	29,329	31,750	32,407	32,407	32,407	657	2.07%
Mental Health	240,000	240,000	240,000	240,000	240,000	-	0.00%
Social Services - Admin	6,513,120	6,922,416	7,128,452	7,048,594	7,048,594	126,178	1.82%
Social Services - Programs	3,114,212	3,409,954	1,244,826	1,245,039	1,245,039	(2,164,915)	-63.49%
Lee County Industries	5,000	5,000	5,000	5,000	5,000	-	0.00%
Johnston-Lee Community Action	3,000	3,000	3,000	3,000	3,000	-	0.00%
HAVEN	11,500	12,000	14,000	12,000	12,000	-	0.00%
Boys & Girls Club	10,000	10,000	15,000	10,000	10,000	-	0.00%
Salvation Army	-	1,000	10,000	1,000	1,000	-	0.00%
Family Promise	2,500	2,000	5,000	2,000	2,000	-	0.00%
Maggie's Outreach	2,500	-	-	-	-	-	N/A
Another Choice for Black Children	-	500	3,000	500	500	-	0.00%
Job Express	-	500	20,800	500	500	-	0.00%
Heritage Foundation	-	-	10,000	-	-	-	N/A
Senior Services - Transportation	1,041,726	881,432	908,331	907,936	907,936	26,504	3.01%
Senior Services - General	933,292	974,794	1,046,665	999,405	999,405	24,611	2.52%
Youth Services	10	-	-	-	-	-	N/A
JCPC	182,039	161,771	161,771	161,771	161,771	-	0.00%
Total	15,087,384	15,861,777	14,160,792	13,969,961	13,969,961	(1,891,816)	-11.93%

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education							
School Current Expense	16,312,278	16,862,278	18,996,527	17,512,278	17,512,278	650,000	3.85%
School Capital Outlay	2,419,233	2,032,555	1,604,000	2,032,506	2,032,506	(49)	0.00%
CCCC Current Expense	2,489,000	2,612,250	2,817,860	2,792,860	2,792,860	180,610	6.91%
CCCC Special Appropriation	25,000	-	-	115,000	115,000	115,000	N/A
CCCC Civic Center	52,048	52,250	49,000	49,000	49,000	(3,250)	-6.22%
CCCC Capital Outlay	75,000	201,000	405,000	290,000	290,000	89,000	44.28%
Total	21,372,559	21,760,333	23,872,387	22,791,644	22,791,644	1,031,311	4.74%
Cultural and Recreational							
Libraries	686,687	674,018	754,866	701,176	701,176	27,158	4.03%
Parks and Recreation	1,351,807	1,605,084	1,760,402	1,672,239	1,672,239	67,155	4.18%
Temple Theater	5,000	5,000	25,000	5,000	5,000	-	0.00%
Arts Council	2,000	2,000	3,500	2,000	2,000	-	0.00%
Total	2,045,494	2,286,102	2,543,768	2,380,415	2,380,415	94,313	4.13%
Debt Service							
Principal	5,019,000	5,295,859	6,451,859	6,451,859	6,451,859	1,156,000	21.83%
Interest and Fees	2,429,872	1,963,602	2,772,688	2,772,688	2,772,688	809,086	41.20%
Capital Lease Payments	448,018	326,116	149,402	149,402	149,402	(176,714)	-54.19%
Total	7,896,890	7,585,577	9,373,949	9,373,949	9,373,949	1,788,372	23.58%
Reserves	1,634,228	1,729,350	1,141,829	1,141,829	1,141,829	(587,521)	-33.97%
Total Expenditures	67,901,732	69,759,729	73,164,800	71,197,308	71,197,308	1,437,579	2.06%

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

BUDGET SUMMARY - OTHER FUNDS

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>							
Revenues	\$ 213,685	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 20,000	10.00%
Expenses	196,000	200,000	220,000	220,000	220,000	20,000	10.00%
Net Excess	\$ 17,685	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Capital Reserve Fund</u>							
Revenues	\$ 1,638,255	\$ 8,564	\$ 348,646	\$ 348,646	\$ 348,646	\$ 340,082	3971.06%
Expenses	666,000	8,564	348,646	348,646	348,646	340,082	3971.06%
Net Excess	\$ 972,255	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Emergency Telephone System Fund</u>							
Revenues	\$ 322,723	\$ 419,472	\$ 421,666	\$ 421,666	\$ 421,666	\$ 2,194	0.52%
Expenses	285,346	419,472	421,666	421,666	421,666	2,194	0.52%
Net Excess	\$ 37,377	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Airport Tax Reserve Fund</u>							
Revenues	\$ 126,600	\$ 95,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 5,000	5.26%
Expenses	93,100	95,000	100,000	100,000	100,000	5,000	5.26%
Net Excess	\$ 33,500	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Water Debt Service Fund</u>							
Revenues	\$ 116,490	\$ 111,490	\$ 106,600	\$ 106,600	\$ 106,600	\$ (4,890)	-4.39%
Expenses	116,490	111,490	106,600	106,600	106,600	(4,890)	-4.39%
Net Excess	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

BUDGET SUMMARY - OTHER FUNDS CONTINUED

	15-16 Actual	Original 16-17 Budget	Requested 17-18 Budget	Recommended 17-18 Budget	Adopted 17-18 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Drug Seizure Fund							
Revenues	\$ 26,969	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Expenses	88,834	-	-	-	-	-	N/A
Net Excess	\$ (61,865)	\$ -	\$ -	\$ -	\$ -	-	N/A
Solid Waste Fund							
Revenues							
User Fees	\$ 1,216,941	\$ 1,208,682	\$ 1,283,317	\$ 1,306,688	\$ 1,306,688	\$ 98,006	8.11%
White Goods Disposal Fees	20,136	18,500	20,000	20,000	20,000	1,500	8.11%
1% Surcharge on Tires	78,505	75,000	75,000	75,000	75,000	-	0.00%
Other Revenues	43,483	40,500	42,500	42,500	42,500	2,000	4.94%
Investment Earnings	4,459	2,000	3,500	3,500	3,500	1,500	75.00%
Designated Reserves	-	228,284	75,167	97,837	97,837	(130,447)	-57.14%
Total Revenues	\$ 1,363,524	\$ 1,572,966	\$ 1,499,484	\$ 1,545,525	\$ 1,545,525	(27,441)	-1.74%
Expenses							
Waste Disposal Operations	\$ 217,986	\$ 218,779	\$ 233,345	\$ 232,889	\$ 232,889	\$ 14,110	6.45%
Waste Collection Operations	1,155,437	1,354,187	1,266,139	1,312,636	1,312,636	(41,551)	-3.07%
	\$ 1,373,423	\$ 1,572,966	\$ 1,499,484	\$ 1,545,525	\$ 1,545,525	(27,441)	-1.74%
Net Excess	\$ (9,899)	\$ -	\$ -	\$ -	\$ -	-	N/A

*Represents change from 2016-2017 Budget to 2017-2018 Adopted

Schedule of Mandated Programs

Department	Notes	FY 2017-18				FY 2016-17
		Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Governing Body	1	\$ 164,144		\$ 164,144	100.00%	165,630
Administration	1	678,403		678,403	100.00%	676,042
Finance	1	506,656		506,656	100.00%	477,170
Tax Administration	1	1,648,593	198,900	1,449,693	87.94%	1,474,452
Strategic Services	1	418,262	129,691	288,571	68.99%	278,599
Court Facilities	1	13,952		13,952	100.00%	13,952
Elections	1	601,124	40,687	560,437	93.23%	330,846
Register of Deeds	1	287,746	416,425	(128,679)	-44.72%	(123,287)
IT	1	1,215,786		1,215,786	100.00%	1,194,667
Buildings and Grounds	1	3,022,427		3,022,427	100.00%	2,779,441
Sheriff	1	4,713,842	206,104	4,507,738	95.63%	4,381,419
Sheriff - SROs	1	1,097,699	271,352	826,347	75.28%	898,218
Sheriff - Communications	1	324,692		324,692	100.00%	307,289
Jail	1	2,395,341	176,750	2,218,591	92.62%	2,210,710
Inspections	1	32,253		32,253	0.00%	45,996
EMS	1	662,275		662,275	100.00%	551,250
Emergency Services	1	241,564	111,000	130,564	54.05%	127,747
Fire Marshal	1	319,253	320,753	(1,500)	-0.47%	39,900
Health Dept. - General Admin.	1	658,630	89,538	569,092	86.41%	549,508
Health - Maternal Health	1	209,601	99,166	110,435	52.69%	110,728
Health - Child Health	1	211,914	181,898	30,016	14.16%	29,424
Health - Promotion	1	121,263	36,174	85,089	70.17%	92,783
Health - WIC - CS	2	250,443	250,443	-	0.00%	-
Health - Family Planning	1	274,786	180,031	94,755	34.48%	93,112
Health - Animal Control	1	223,729	5,176	218,553	97.69%	194,809
Health - Environmental Health	1	403,587	138,580	265,007	65.66%	258,626
Health - Aids Control	1	42,767	500	42,267	98.83%	39,139
Health - Bioterrorism	1	41,849	41,849	-	0.00%	-
Health - WIC - BF	2	73,323	73,323	-	0.00%	-
Health - Children's Svcs. Coordinator	1	159,560	159,560	-	0.00%	-
Health - Communicable Disease	1	244,843	25,342	219,501	89.65%	210,891
Health - Breast/Cervical Cancer	1	21,817	9,246	12,571	57.62%	8,641
Health - Immunization Outreach	1	86,330	26,145	60,185	69.72%	58,125
Health - Pregnancy Care Mgmt.	1	166,936	166,936	-	0.00%	-
Health - WIC - GA	2	13,899	13,899	-	0.00%	-
Health - WIC - NE	2	32,407	32,407	-	0.00%	-
Mental Health	1	240,000	19,000	221,000	92.08%	223,000
Social Services	1&2	8,293,633	5,426,348	2,867,285	34.57%	2,825,974
School Current Expense	1	17,512,278		17,512,278	100.00%	16,862,278
School Capital Outlay	1	2,032,506	685,000	1,347,506	66.30%	1,347,506
Debt Service	1	9,373,949	5,709,537	3,664,412	39.09%	2,489,814
Total Mandated Programs		\$ 59,034,062	\$ 15,241,760	\$ 43,792,302		\$ 41,224,399

Mandated Programs account for 82.92% of the total general fund budget.

NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
 2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	FY 2017 - 18				FY 2016 - 17
	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Human Resources	\$ 346,185		\$ 346,185	100.00%	289,526
Internal Services	673,373	30,000	643,373	95.54%	605,260
Pretrial Release	75,974		75,974	100.00%	73,360
IT - Peg Channel	25,600	25,600	-	0.00%	-
Sheriff - Animal Control Enforcement	239,709	1,070	238,639	99.55%	248,169
E911 Communications	317,712		317,712	100.00%	287,415
State Fire Control Contribution	100,194		100,194	100.00%	100,194
Medical Examiner	70,000		70,000	100.00%	40,000
Juvenile Detention	50,500		50,500	100.00%	101,000
Planning	396,324		396,324	100.00%	378,891
Economic Development	496,548		496,548	100.00%	377,433
Cooperative Extension	284,893	4,600	280,293	98.39%	222,667
Conservation	118,486	25,500	92,986	78.48%	88,957
Health - Primary Care	95,532	56,737	38,795	40.61%	43,000
Lee County Industries	5,000		5,000	100.00%	5,000
Johnston-Lee-Harnett Community Action	3,000		3,000	100.00%	3,000
HAVEN	12,000		12,000	100.00%	12,000
Boys & Girls Club	10,000		10,000	100.00%	10,000
Salvation Army	1,000		1,000	100.00%	1,000
Family Promise	2,000		2,000	100.00%	2,000
Another Choice for Black Children	500		500	100.00%	500
Job Express	500		500	100.00%	500
COLTS	907,936	873,300	34,636	3.81%	41,309
Senior Services	999,405	491,152	508,253	50.86%	491,711
Juvenile Crime Prevention Council	161,771	161,771	-	0.00%	-
CCCC Current Expense	2,792,860		2,792,860	100.00%	2,612,250
CCCC Special Appropriation	115,000		115,000	100.00%	-
CCCC Civic Center	49,000		49,000	100.00%	52,250
CCCC Capital Outlay	290,000		290,000	100.00%	201,000
Library	701,176	128,445	572,731	81.68%	545,573
Parks and Recreation	1,672,239	413,500	1,258,739	75.27%	1,202,281
Temple Theatre	5,000		5,000	100.00%	5,000
Arts Council	2,000		2,000	100.00%	2,000
Reserves	1,141,829		1,141,829	100.00%	1,729,350
Total Non-mandated programs	\$ 12,163,246	\$ 2,211,675	\$ 9,951,571		\$ 9,772,596

Non-Mandated programs account for 17.08% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended	Adopted
Capital Outlay				
Administration	Technology equipment < \$5,000 per item	\$ -	\$ 1,500	\$ 1,500
Human Resources	Sharpe 70" Aquos Board LED Display	7,550	-	-
Finance	Technology equipment < \$5,000 per item	1,100	1,100	1,100
Strategic Services	Technology equipment < \$5,000 per item	2,000	2,000	2,000
Elections	Technology equipment < \$5,000 per item	216,206	196,206	196,206
IT	VMWare host server	16,000	16,000	16,000
IT	KRONOS V8 upgrade	21,880	21,880	21,880
IT	Backup storage area network upgrade	36,118	36,118	36,118
IT	LCSO/911/EOC battery back up system	16,000	-	-
General Services	2017 Ford F250 Crew cab truck 4x2 (2 requested, 2 recommended)	60,000	60,000	60,000
General Services	2017 Chevrolet Silverado 1500 2WD double cab pickup	28,000	-	-
General Services	2017 Diesel zero turn 72" deck commercial mower	19,580	19,580	19,580
Sheriff	2017 Dodge Charges (5 requested; 5 recommended)	126,815	126,815	126,815
Sheriff	2017 Ford f-150 XL 4x4 Super crew cab	33,438	33,438	33,438
Sheriff	Court house camera proposal	29,561	29,561	29,561
Sheriff	INR-V2.GSA-Star witness interviewer recording system	18,706	18,706	18,706
Sheriff - SROs	2017 Dodge Charger V-8 (2 requested, 2 recommended)	50,726	50,726	50,726
Jail	2017 Dodge Charger (2 requested, 1 recommended)	46,554	23,277	23,277
Emergency Services	Capital outlay < \$5,000 per item	5,600	-	-
Emergency Services	2017 4WD 4-door 2500 truck	33,000	-	-
Emergency Services	Technology equipment < \$5,000 per item	4,600	-	-
Extension	2017 Ford Focus	16,000	16,000	16,000
Extension	15-passanger van	30,332	30,332	30,332
Health - Animal Control	2017 F150 Crew Cab 4x2	21,473	21,473	21,473
Health - Environmental	Capital outlay < \$5,000 per item	3,020	3,720	3,720
Health - Environmental	2017 Ford F-150 short bed	21,473	21,473	21,473
Social Services	Ford Fusion	17,465	17,465	17,465
Social Services	Dodge Journey	17,184	17,184	17,184
COLTS	Replacement vehicle (10% match)	6,000	6,000	6,000
COLTS	Dodge Caravans (2 requested, 2 recommended)	42,852	42,852	42,852
Library	Security 101 security system	37,325	25,000	25,000
Recreation	15 passenger van	29,448	29,448	29,448
	Total capital outlay	\$ 1,016,006	\$ 867,854	\$ 867,854

Fund Balance Appropriated

Department	Description	Requested	Recommended	Adopted
<u>Building Improvements</u>				
General Services	Replace hot water boiler and holding tank at the Courthouse/Jail	\$ 95,000	\$ 95,000	\$ 95,000
General Services	Replace HVAC unit at Daymark building	210,000	20,000	20,000
General Services	Repave lower parking lot at LCGC	87,000	87,000	87,000
General Services	Carpet replacement at Enrichment Center	37,050	37,050	37,050
General Services	Recoat roof at the Makepeace Building	33,000	-	-
General Services	Room renovation at the Health Department	49,000	49,000	49,000
General Services	Reroof storage and chiller room at the LCGC	12,615	-	-
General Services	HVAC Replacement at the McSwain Building	40,000	-	-
General Services	Replace lower flat roof at Parks and Recreation	7,050	-	-
General Services	Clean ductwork in Register of Deeds area	10,600	-	-
General Services	Replace carpet in Board of Elections conference room	5,400	5,400	5,400
General Services	Gordon Wicker Room furniture replacement	11,000	-	-
General Services	HVAC Replacement	20,000	20,000	20,000
General Services	Repair or patch paving	10,000	10,000	10,000
General Services	Architect and engineering for court house properties	-	100,000	100,000
General Services	Renovations for first floor of Hillcrest	-	20,000	20,000
Jail	Security cage in booking area, security bars on windows, and pull up bars in inmate housing for exercise	10,000	10,000	10,000
	Total building improvements	<u>\$ 637,715</u>	<u>\$ 453,450</u>	<u>\$ 453,450</u>
<u>Facility Development</u>				
Recreation	Upgrade Kiwanis Children's Park	300,000	250,000	250,000
	Total facility development	<u>\$ 300,000</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>
	Capital, building improvements and facility development		\$ 1,571,304	\$ 1,571,304
	Revenue and expenditure float		217,773	332,773
	Total fund balance appropriated		<u>\$ 1,789,077</u>	<u>\$ 1,904,077</u>

Capital Outlay > \$5,000

Department	Description	Requested	Recommended	Adopted
Capital Outlay				
Human Resources	Sharpe 70" Aquos Board LED Display	\$ 7,550	\$ -	\$ -
IT	VMWare host server	16,000	16,000	16,000
IT	KRONOS V8 upgrade	21,880	21,880	21,880
IT	Backup storage area network upgrade	36,118	36,118	36,118
IT	LCSO/911/EOC battery back up system	16,000	-	-
General Services	2017 Ford F250 Crew cab truck 4x2 (2 requested, 2 recommended)	60,000	60,000	60,000
General Services	2017 Chevrolet Silverado 1500 2WD double cab pickup	28,000	-	-
General Services	2017 Diesel zero turn 72" deck commercial mower	19,580	19,580	19,580
Sheriff	2017 Dodge Charges (5 requested; 5 recommended)	126,815	126,815	126,815
Sheriff	2017 Ford f-150 XL 4x4 Super crew cab	33,438	33,438	33,438
Sheriff	Court house camera proposal	29,561	29,561	29,561
Sheriff	INR-V2.GSA-Star witness interviewer recording system	18,706	18,706	18,706
Sheriff - SROs	2017 Dodge Charger V-8 (2 requested, 2 recommended)	50,726	50,726	50,726
Jail	2017 Dodge Charger (2 requested, 2 recommended)	46,554	23,277	23,277
Emergency Services	2017 4WD 4-door 2500 truck	33,000	-	-
Extension	2017 Ford Focus	16,000	16,000	16,000
Extension	15-passanger van	30,332	30,332	30,332
Health - Animal Control	2017 F150 Crew Cab 4x2	21,473	21,473	21,473
Health - Environmental	2017 Ford F-150 short bed	21,473	21,473	21,473
Social Services	Ford Fusion	17,465	17,465	17,465
Social Services	Dodge Journey	17,184	17,184	17,184
COLTS	Replacement vehicle (10% match)	6,000	6,000	6,000
COLTS	Dodge Caravans (2 requested, 2 recommended)	42,852	42,852	42,852
Library	Security 101 security system	37,325	25,000	25,000
Recreation	15 passenger van	29,448	29,448	29,448
General Fund Total		\$ 783,480	\$ 663,328	\$ 663,328
Solid Waste Fund				
Waste Collections	Snow plow blade	\$ 5,500	\$ 5,500	\$ 5,500
Waste Collections	New garbage compactor for Wilson Road Center	10,500	10,500	10,500
Waste Collections	Ford 2017 F250 Pickup	-	26,163	26,163
Solid Waste Fund Total		\$ 16,000	\$ 42,163	\$ 42,163



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

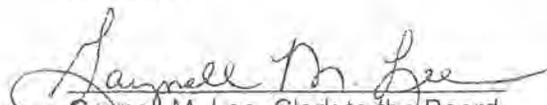
- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to having the Human Resources Department conduct a comprehensive compensation and classification study of 20 percent of jobs each year with 100 percent being reviewed over a five year period. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

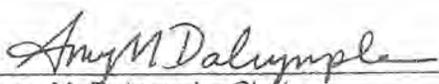
Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 19th day of October, 2015.

ATTEST:


Gaynell M. Lee, Clerk to the Board


Amy M. Dalrymple, Chair
Lee County Board of Commissioners

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

LEE COUNTY BOARD OF COMMISSIONERS

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

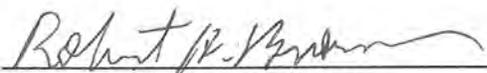
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:

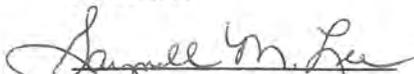
We value:

Our citizens, community, family, business and industry,
Competent, knowledgeable and courteous employees,
Cost effective, high quality service, and
Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk

**LEE COUNTY, NORTH CAROLINA
BUDGET ORDINANCE
FISCAL YEAR 2017-2018**

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. There is hereby appropriated in the General Fund the following amounts for the purpose of operating the County of Lee during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018 in accordance with the chart of accounts heretofore established for this county:

Commissioners	\$ 164,144
Administration	678,403
Human Resources	346,185
Finance	506,656
Internal Services	673,373
Strategic Services	418,262
Tax-Appraisal	603,145
Tax-Collections	679,958
Tax-Listing	365,490
Pretrial Release	75,974
Court Facilities	13,952
Elections	601,124
Register of Deeds	287,746
Information Technology	1,215,786
Information Technology – PEG Channel	25,600
Buildings and Grounds	3,022,427
Sheriff	4,713,842
Animal Control Enforcement	239,709
School Resource Officers	1,097,699
Sheriff-Communications	324,692
Jail	2,395,341
911 Communications	317,712
State Forestry	100,194
Inspections	32,253
Medical Examiner	70,000
Juvenile Justice	500
Juvenile Detention	50,000
Emergency Medical Services	662,275
Emergency Services	241,564
Fire Marshal	319,253
Planning & Zoning	396,324
Economic Development	496,548
Agriculture Extension	284,893
Soil Conservation	118,486
Health Department - Administration	658,630
Health Department - Programs	
Maternal Health	209,601
Child Health	211,914
Primary Care	95,532
Promotion	121,263

Exhibit 8

WIC – Client Services	250,443
Family Planning	274,786
Animal Control	223,729
Environmental Health	403,587
AIDS Control	42,767
Bioterrorism	41,849
WIC – Breast Feeding	73,323
Child Service Coordinator	159,560
Communicable Disease	244,843
Breast/Cervical Cancer Control	21,817
Immunizations	86,330
Pregnancy Care Management	166,936
WIC – General Administration	13,899
WIC – Nutrition Education	32,407
Mental Health Contribution	240,000
DSS Administration	7,048,594
DSS Programs	1,245,039
Human Services Nonprofits	34,000
Senior Services-Transportation	907,936
Senior Services-General	999,405
JCPC	161,771
Lee County School System	
<i>Current Expense</i>	17,512,278
<i>Capital Expense</i>	1,347,506
<i>Lottery Projects</i>	685,000
Central Carolina Community College	
<i>Current Expense</i>	2,792,860
<i>Special Appropriation</i>	115,000
<i>Capital Expense</i>	290,000
<i>Civic Center Expense</i>	49,000
Library	701,176
Parks & Recreation	1,672,239
Cultural & Recreational Nonprofits	7,000
Debt Service	9,373,949
Reserve for Unemployment Tax	25,000
Reserve for Worker’s Compensation	30,000
Reserve for Property & Liability Insurance	10,000
Transfer to Capital Reserve	1,076,829
TOTAL APPROPRIATIONS	\$ 71,197,308

SECTION 2. It is estimated that the following revenues will be available for use by the County of Lee to fund the operations appropriated - Section 1 during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Ad Valorem Taxes	
Current Year Tax Levy	\$ 41,497,561
Prior Years Taxes	604,300
Local Option Sales Tax	13,669,336
Other Taxes and Licenses	424,400
Unrestricted Intergovernmental Revenues	753,230
Restricted Intergovernmental Revenues	8,224,076
Permits and Fees	260,025
Sales and Services	2,773,908
Investment Earnings	75,000
Miscellaneous	343,496
Transfers from Other Funds	667,899
Fund Balance Appropriated	1,904,077
TOTAL REVENUES	\$ 71,197,308

SECTION 3. All funds received, which are committed to be spent by law or contract, are ordered spent for those purposes. Additional funds appropriated for those purposes are ordered to come from General County Revenues to the extent necessary. The one-half cent sales taxes designated for School Capital Outlay are ordered to be used to retire existing School Debt Service.

SECTION 4. The following amounts are hereby appropriated in the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

Central Carolina Community College	
Civic Center – Current Expense	\$ 220,000

SECTION 5. It is estimated that the following revenues will be available to the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Room Occupancy Tax Revenue	\$ 220,000
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SECTION 6. The following amounts are hereby appropriated to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Solid Waste Management	\$ 232,889
Waste Collections	1,312,636
TOTAL APPROPRIATIONS	\$ 1,545,525

SECTION 7. It is estimated that the following revenues will be available to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Other Revenues	\$ 42,500
1% Surcharge on Tires	75,000
White Goods Disposal Fee	20,000
Interest Income	3,500
Landfill Tipping Fee	114,767
Rural Household Disposal/Collection Fees	1,191,921
Fund Balance Appropriated	97,837
TOTAL REVENUES	\$ 1,545,525

SECTION 8. SOLID WASTE RULES AND DISPOSAL FEES: The charges and rules for solid waste disposal in Lee County shall be as follows:

- a. There will be a solid waste disposal fee of one hundred two dollars (\$102.00) annually for each club, church, residential based commercial enterprise, and each County residence located outside the corporate limits of the City of Sanford and of the Town of Broadway. Exemptions for vacancies at mobile home parks can be requested by the owner and will be provided upon proof the vacancies exist. Households subject to fees are those in existence on January 1, 2017. New households will be added upon completion as verified by the County building permit.
- b. The rural household disposal and recycling center fee shall be billed with the ad valorem taxes and shall be payable at the same time and in the same manner as taxes. The first moneys paid shall be applied to the solid waste fee. Interest on delinquent fees shall be assessed in the same manner as though the fee were ad valorem taxes. The annual fee shall become a lien upon the real property as though it were ad valorem taxes.
- c. The entry into any convenience center, the landfill site or transfer station of any vehicle signifies the consent of the owner and driver of the vehicle for it to be searched so that it can be ensured that no hazardous or prohibited substance is brought into the Convenience Center, landfill or transfer station.
- d. All haulers who must pay the per ton disposal fee shall pay at the time the solid waste or recyclables are delivered to the landfill site or transfer station unless arrangements have been made for periodic billing.
- e. Solid waste collections from institutional facilities through the Solid Waste Division will be done at the rate of two dollars and twenty cents (\$2.20) per cubic yard for solid waste and at the rate of one dollar and twenty-nine cents (\$1.29) per cubic yard for cardboard. Fee charged is based on the container size, not the amount of contents.

- f. Private haulers collecting rural (outside municipality) household waste will be required to furnish the County Tax Assessor a list of all his rural clients in Lee County. This list must be delivered to the Tax Assessor prior to March 1, 2017. The Tax Assessor will use this list to exempt the clients from the fifty-one dollars (\$51.00) annual disposal fee charged on the tax bill. The private haulers will also be required to furnish a monthly client cancellation list to the Tax Assessor who in turn will bill these clients for the remaining annual disposal fee.
- g. All solid waste or recyclables entering the landfill site or transfer station, except tires, shall be weighed.
- h. Yard waste and land clearing debris may be deposited at the specially designated area at the Lee County landfill site for a fee of forty dollars (\$40.00) per ton.
- i. Scrap tires may be disposed of without charge at the Lee County Landfill Road Convenience Center only provided such tires meet criteria established under the Scrap Tire Policy for Lee County, NC. A fee of seventy-five (\$75.00) per ton will be charged for:
 - 1. Five or more tires not accompanied by a completed scrap tire certification form.
 - 2. Manufacturer's reject tires for which advance disposal fees have not been paid.
 - 3. Tires mounted on rims.
 - 4. Tires generated outside the state of North Carolina.

SECTION 9. The following amounts are hereby appropriated in the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

E-911 Communications	\$ 336,499
Fund Balance Appropriated	85,167
TOTAL REVENUES	\$ 421,666

SECTION 10. It is estimated that the following revenue will be available to the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

E-911 Surcharge	\$ 421,666
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SECTION 11. The following amounts are hereby appropriated in the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Airport Operations	\$ 100,000
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Exhibit 8

SECTION 12. It is estimated that the following revenue will be available to the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Ad Valorem Taxes	\$ 100,000
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SECTION 13. The following amounts are hereby appropriated in the Water Debt Service Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

Debt Service	\$ 106,600
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SECTION 14. It is estimated that the following revenue will be available to the Water Debt Service Fund for Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Contribution from the City of Sanford	\$ 106,600
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SECTION 15. The following amounts are hereby appropriated in the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

Transfer to General Fund	\$ 348,646
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SECTION 16. It is estimated that the following revenues will be available to the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018:

Transfer from General Fund	\$ 348,646
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SECTION 17.

- (A) The use of facsimile signatures is approved for county vouchers.
- (B) Usage of personal vehicles will be reimbursed at the maximum rate allowed by Federal Tax Laws.
- (C) County officials authorized to travel to State, National and/or Legislative Goals meetings will be paid \$150 per day for expenses. The County will pay for transportation, motel accommodations (single or double rate) and advance registration.
- (D) The Lee County Assignment of Classes to Salary and Grades and Ranges incorporated as part of this ordinance by reference and attached hereto are hereby adopted.

SECTION 18. There is hereby levied a tax of 79.5 cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017 for the purpose of raising the revenue listed as "Current Year Property Tax" in the General Fund in Section 2 of this ordinance.

This rate is based on an estimated total valuation of real property, business personal property, and utilities for purpose of taxation of \$4,786,116,000 and an estimated collection rate of 98.97%, and an estimated total valuation of vehicles for purpose of taxation of \$483,000,000 and an estimated collection rate of 100%.

SECTION 19. The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

- (A) He may transfer amounts between objects of expenditures within a department without limitation.
- (B) He may transfer amounts up to \$5,000.00 between departments of the same fund.
- (C) He may not transfer any amounts between funds or from any Contingency appropriation within any fund.

SECTION 20. The County Manager and the Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

- (A) Form grant agreements to public and non-profit organizations;
- (B) Leases of normal and routine business equipment where the annual rental of each is not more than \$20,000; consultant, professional or maintenance service agreements where the annual compensation is not more than \$20,000;
- (C) Purchase of apparatus, supplies, materials, or equipment where the purchase price does not exceed \$20,000;
- (D) Agreements for acceptance of State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
- (E) Construction or repair work where the amount does not exceed \$20,000;
- (F) Liability, health, disability, casualty, property or other insurance or retention and faithful performance bonds (other than for the Sheriff and Register of Deeds).

SECTION 21. The following schedules of fees and charges are incorporated as part of this ordinance and are hereby adopted:

- (A) Building Construction/Planning and Development Fee Schedules
- (B) 2017-2018 County of Lee Schedules of Fees & Charges

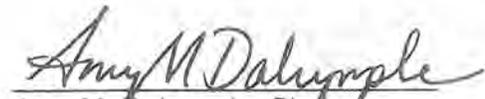
SECTION 22. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Sloan moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Dalrymple, Dodson, Knecht, Oldham, Reives, Sharpe, and Sloan
Nay: None

The Chair ruled the Budget Ordinance had been approved.


Jennifer Gamble, Clerk to the Board


Amy M. Dalrymple, Chair

**LEE COUNTY, NORTH CAROLINA
FIRE DISTRICT BUDGET ORDINANCE
FISCAL YEAR 2017-2018**

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. The following amounts are hereby appropriated to the Carolina Trace Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Carolina Trace Fire Department	\$ 371,850
Fire Marshal	51,399
TOTAL	\$ 423,249

SECTION 2. It is estimated that the following revenues will be available to the Carolina Trace Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Carolina Trace District Taxes	\$ 418,249
Fund Balance Appropriated	5,000
TOTAL	\$ 423,249

SECTION 3. The following amounts are hereby appropriated to the Northview Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Northview Fire Department	\$ 480,710
Fire Marshal	71,512
TOTAL	\$ 552,222

SECTION 4. It is estimated that the following revenues will be available to the Northview Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Northview District Taxes	\$ 524,722
Fund Balance Appropriated	27,500
TOTAL	\$ 552,222

SECTION 5. The following amounts are hereby appropriated to the Cape Fear Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Cape Fear Fire Department	\$ 343,620
Fire Marshal	42,674
TOTAL	\$ 386,294

SECTION 6. It is estimated that the following revenues will be available to the Cape Fear Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Cape Fear District Taxes	\$ 361,294
Fund Balance Appropriated	25,000
TOTAL	\$ 386,294

SECTION 7. The following amounts are hereby appropriated to the Northwest Pocket Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Northwest Pocket Fire Department	\$ 254,855
Fire Marshal	22,242
TOTAL	\$ 277,097

SECTION 8. It is estimated that the following revenues will be available to the Northwest Pocket Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Northwest Pocket District Taxes	\$ 269,597
Fund Balance Appropriated	7,500
TOTAL	\$ 277,097

SECTION 9. The following amounts are hereby appropriated to the Lemon Springs Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Lemon Springs Fire Department	\$ 287,830
Fire Marshal	40,864
TOTAL	\$ 328,694

SECTION 10. It is estimated that the following revenues will be available to the Lemon Springs Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Lemon Springs District Taxes	\$ 323,694
Fund Balance Appropriated	5,000
TOTAL	\$ 328,694

SECTION 11. The following amounts are hereby appropriated to the Tramway Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Tramway Fire Department	\$ 401,616
Fire Marshal	55,869
TOTAL	\$ 457,485

SECTION 12. It is estimated that the following revenues will be available to the Tramway Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Tramway District Taxes	\$ 434,485
Fund Balance Appropriated	23,000
TOTAL	\$ 457,485

SECTION 13. The following amounts are hereby appropriated to the Deep River Fire Department for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Deep River Fire Department	\$ 310,270
Fire Marshal	31,501
TOTAL	\$ 341,771

SECTION 14. It is estimated that the following revenues will be available to the Deep River Fire Department during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Deep River District Taxes	\$ 326,771
Fund Balance Appropriated	15,000
TOTAL	\$ 341,771

SECTION 15. The following amounts are hereby appropriated to the Clearwater Fire Service District for the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Clearwater Fire Service District	\$ 44,000
Fire Marshal	3,192
TOTAL	\$ 47,192

SECTION 16. It is estimated that the following revenues will be available to the Clearwater Fire Service District during the Fiscal Year beginning July 1, 2017 and ending on June 30, 2018:

Clearwater Fire Service District	\$ 43,642
Fund Balance Appropriated	3,550
TOTAL	\$ 47,192

SECTION 17. There is hereby levied a tax at the rate of NINE AND SEVEN TENTHS (9.7) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Carolina Trace Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$434,750,700 for purposes of taxation and an estimated collection rate of 99.47%.

SECTION 18. There is hereby levied a tax at the rate of EIGHT AND SEVEN TENTHS (8.7) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Northview Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$606,565,600 for purposes of taxation and an estimated collection rate of 99.62%.

SECTION 19. There is hereby levied a tax at the rate of TEN AND TWO TENTHS (10.2) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Cape Fear Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$363,031,500 for purposes of taxation and an estimated collection rate of 98.04%.

SECTION 20. There is hereby levied a tax at the rate of FOURTEEN AND FIVE TENTHS (14.5) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Northwest Pocket Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$189,992,200 for purposes of taxation and an estimated collection rate of 98.09%.

SECTION 21. There is hereby levied a tax at the rate of NINE AND SIX TENTHS (9.6) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Lemon Springs Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$346,057,700 for purposes of taxation and an estimated collection rate of 97.42%.

SECTION 22. There is hereby levied a tax at the rate of NINE AND THREE TENTHS (9.3) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Tramway Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$473,821,700 for purposes of taxation and an estimated collection rate of 98.89%.

SECTION 23. There is hereby levied a tax at the rate of TWELVE AND FIVE TENTHS (12.5) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Deep River Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$267,548,700 for purposes of taxation and an estimated collection rate of 98.20%.

SECTION 24. There is hereby levied a tax at the rate of EIGHTEEN AND SEVEN TENTHS (18.7) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2017, located within the Clearwater Fire Service District for the raising of revenue for said district.

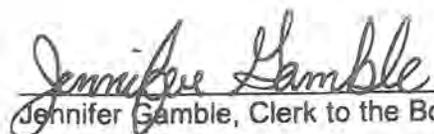
This rate is based on an estimated total valuation of \$24,707,200 for purposes of taxation and an estimated collection rate of 94.47%.

SECTION 25. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Sloan moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Dalrymple, Dodson, Knecht, Oldham, Reives, Sharpe, and Sloan
Nay: None

The Chair ruled the Budget Ordinance had been approved.


Jennifer Gamble, Clerk to the Board


Amy M. Dalrymple, Chair

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COUNTY OF LEE
Adopted 2017-2018
General Fund

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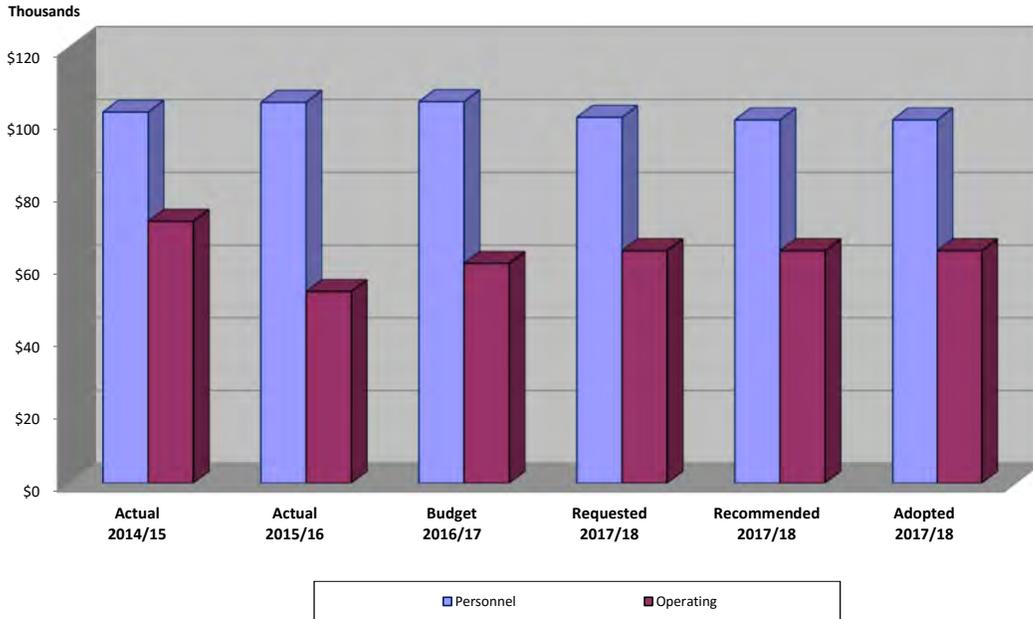
Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 174,313	\$ 157,720	\$ 165,630	\$ 164,821	\$ 164,144	\$ 164,144
Total	\$ 174,313	\$ 157,720	\$ 165,630	\$ 164,821	\$ 164,144	\$ 164,144
Expenditures						
Personnel	\$ 102,156	\$ 104,852	\$ 105,025	\$ 100,716	\$ 100,032	\$ 100,032
Operating	72,157	52,868	60,605	64,105	64,112	64,112
Total	\$ 174,313	\$ 157,720	\$ 165,630	\$ 164,821	\$ 164,144	\$ 164,144



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

Significant Changes

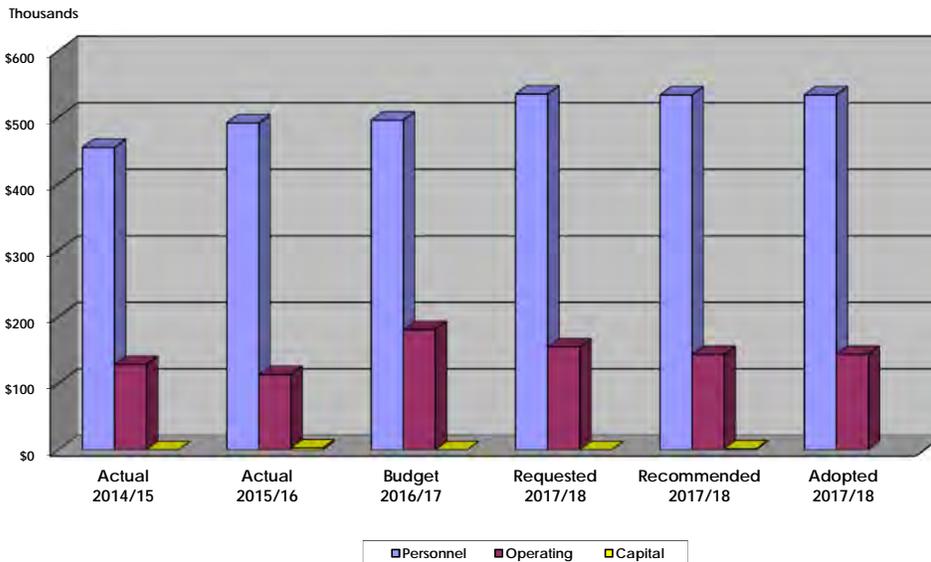
Increased operating costs were budgeted in FY 14-15 to cover legal costs associated with *Calendine v. Lee County and Others*. Community & Government Relations Manager position requested and recommended.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	5	5	5	6	6	6

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 582,786	\$ 607,281	\$ 676,042	\$ 689,660	\$ 678,403	\$ 678,403
Total	582,786	607,281	676,042	689,660	678,403	678,403
Expenditures						
Personnel	\$ 454,538	\$ 491,340	\$ 495,417	\$ 534,800	\$ 533,432	\$ 533,432
Operating	128,248	113,139	180,625	154,860	143,471	143,471
Capital	-	2,802	-	-	1,500	1,500
Total	582,786	607,281	676,042	689,660	678,403	678,403



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Significant Changes

\$50,000 budgeted in FY 2017-18 to begin an employee health clinic in January 2018.

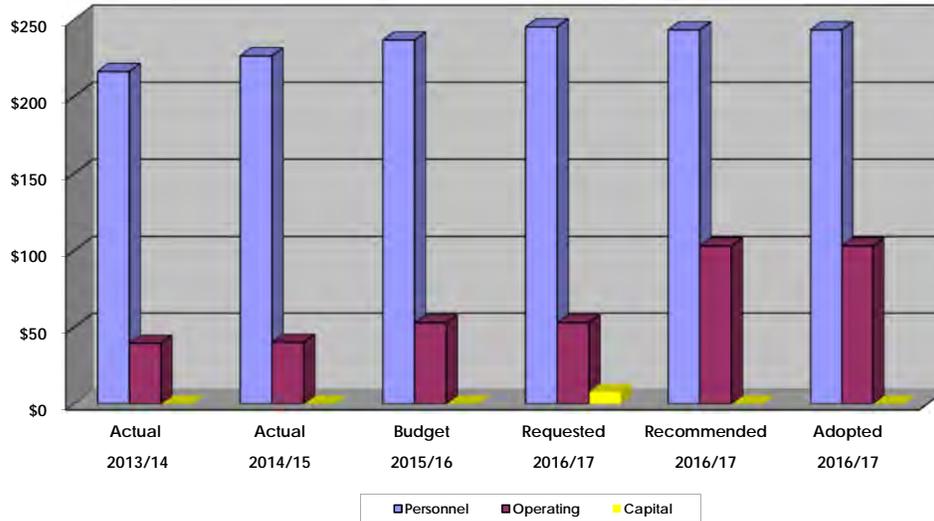
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended	2016/17 Adopted
Revenue						
General Appropriation	\$ 255,605	\$ 266,468	\$ 289,526	\$ 305,650	\$ 346,185	\$ 346,185
Total	\$ 255,605	\$ 266,468	\$ 289,526	\$ 305,650	\$ 346,185	\$ 346,185
Expenditures						
Personnel	\$ 216,126	\$ 226,314	\$ 236,524	\$ 245,093	\$ 243,154	\$ 243,154
Operating	39,479	40,154	53,002	53,007	103,031	103,031
Capital	-	-	-	7,550	-	-
Total	\$ 255,605	\$ 266,468	\$ 289,526	\$ 305,650	\$ 346,185	\$ 346,185

Thousands



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Significant Changes

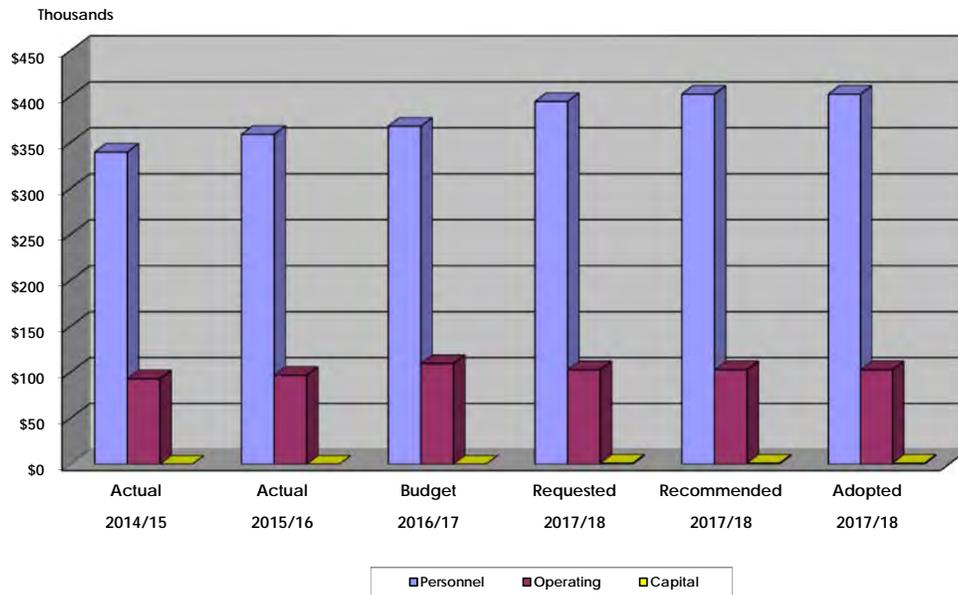
Temporary position for 20 hours a week requested and recommended in FY 2017-18.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 432,589	\$ 455,765	\$ 477,170	\$ 498,642	\$ 506,656	\$ 506,656
Total	\$ 432,589	\$ 455,765	\$ 477,170	\$ 498,642	\$ 506,656	\$ 506,656
Expenditures						
Personnel	\$ 339,692	\$ 358,915	\$ 367,694	\$ 394,666	\$ 402,650	\$ 402,650
Operating	92,897	96,850	109,476	102,876	102,906	102,906
Capital	-	-	-	1,100	1,100	1,100
Total	\$ 432,589	\$ 455,765	\$ 477,170	\$ 498,642	\$ 506,656	\$ 506,656



Internal Services

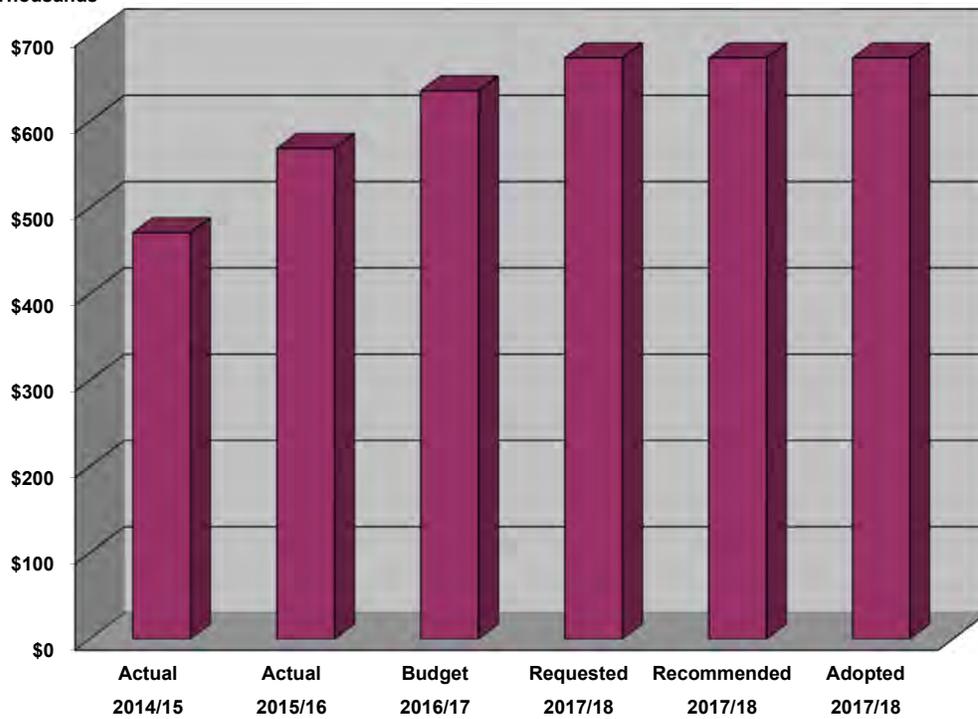
Significant Changes

Expenses related to the employee computer purchase program have been transferred to this department in FY 2013-2014. In addition, the cost of the unemployment reserve that the State is requiring has been budgeted in this department for FY 2013-2014. The FY 15-16 budget includes a partial year of rent and other contracted services related to the occupancy of the Buggy Factory by GIS and Environmental Services. The FY 16 -17 budget includes a full year of the payments related to the Buggy Factory. FY 17-18 includes funds for additional space in the Buggy Factory and renovations to that space.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 14,068	\$ 25,557	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
General Appropriation	456,763	543,024	605,260	643,373	643,373	643,373
Total	\$ 470,831	\$ 568,581	\$ 635,260	\$ 673,373	\$ 673,373	\$ 673,373
Expenditures						
Operating	\$ 470,831	\$ 568,581	\$ 635,260	\$ 673,373	\$ 673,373	\$ 673,373
Total	\$ 470,831	\$ 568,581	\$ 635,260	\$ 673,373	\$ 673,373	\$ 673,373

Thousands



■ Operating

Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

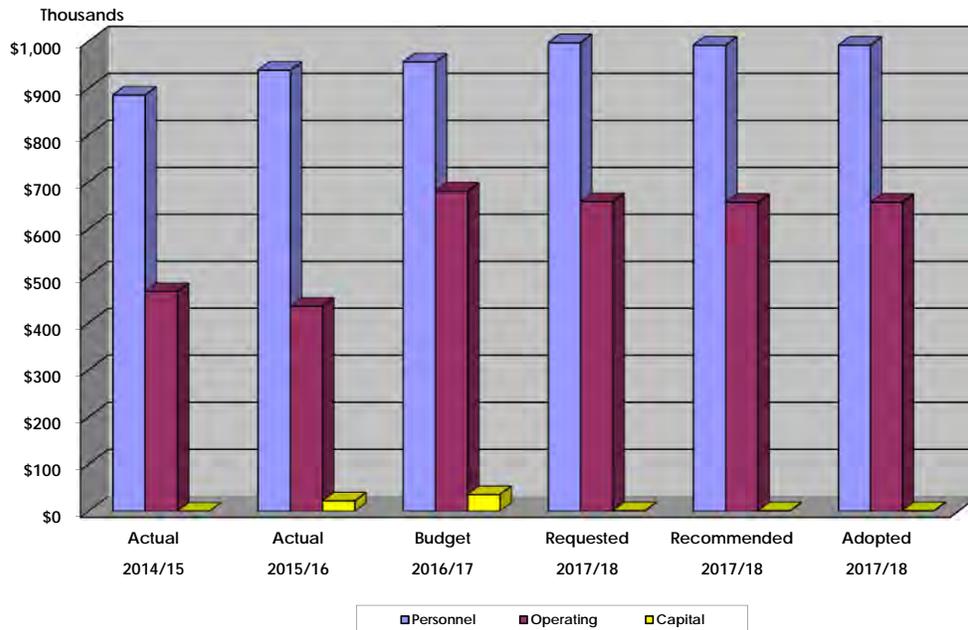
The FY 16-17 budget includes funds to replace two vehicles. Contracted services are included for software to provide enhanced customer service options to the public via our website and software to assist with the next revaluation scheduled for 2019.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	16	16	16	16	16	16

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 203,433	\$ 204,889	\$ 196,800	\$ 198,900	\$ 198,900	\$ 198,900
General Appropriation	1,147,743	1,190,032	1,474,452	1,456,541	1,449,693	1,449,693
Total	\$ 1,351,176	\$ 1,394,921	\$ 1,671,252	\$ 1,655,441	\$ 1,648,593	\$ 1,648,593
Expenditures						
Personnel	\$ 884,837	\$ 937,679	\$ 955,358	\$ 996,433	\$ 991,303	\$ 991,303
Operating	466,339	435,430	680,531	658,108	656,390	656,390
Capital	-	21,812	35,363	900	900	900
Total	\$ 1,351,176	\$ 1,394,921	\$ 1,671,252	\$ 1,655,441	\$ 1,648,593	\$ 1,648,593



Strategic Services

Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Significant Changes

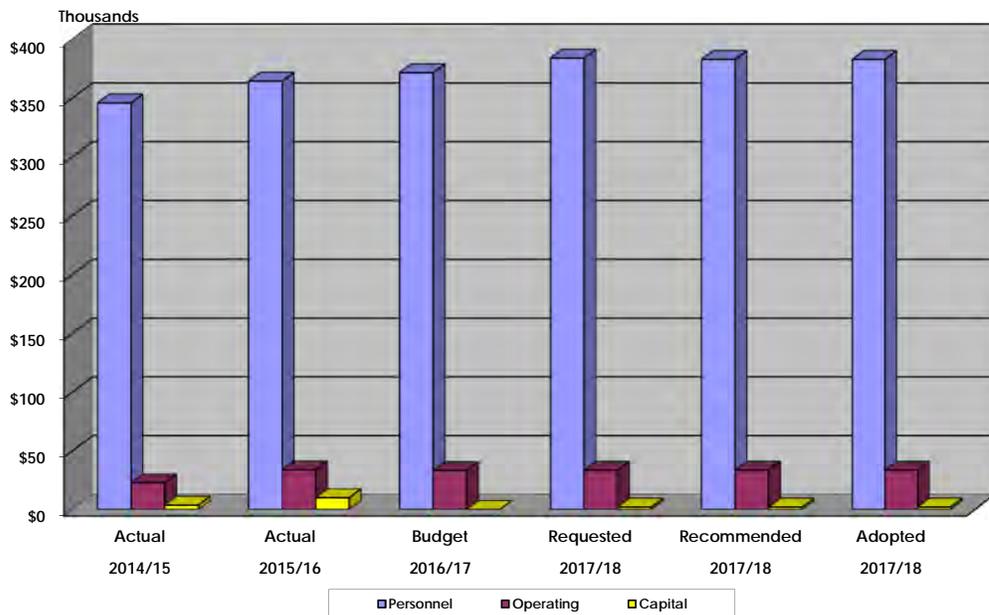
The FY 2015-16 budget includes furniture costs for the move of GIS to the Buggy Factory.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 110,037	\$ 119,751	\$ 126,009	\$ 129,691	\$ 129,691	\$ 129,691
General Appropriation	262,059	288,333	278,599	289,681	288,571	288,571
Total	\$ 372,096	\$ 408,084	\$ 404,608	\$ 419,372	\$ 418,262	\$ 418,262
Expenditures						
Personnel	\$ 345,766	\$ 364,273	\$ 371,538	\$ 383,933	\$ 382,793	\$ 382,793
Operating	22,665	33,753	33,070	33,439	33,469	33,469
Capital	3,665	10,058	-	2,000	2,000	2,000
Total	\$ 372,096	\$ 408,084	\$ 404,608	\$ 419,372	\$ 418,262	\$ 418,262

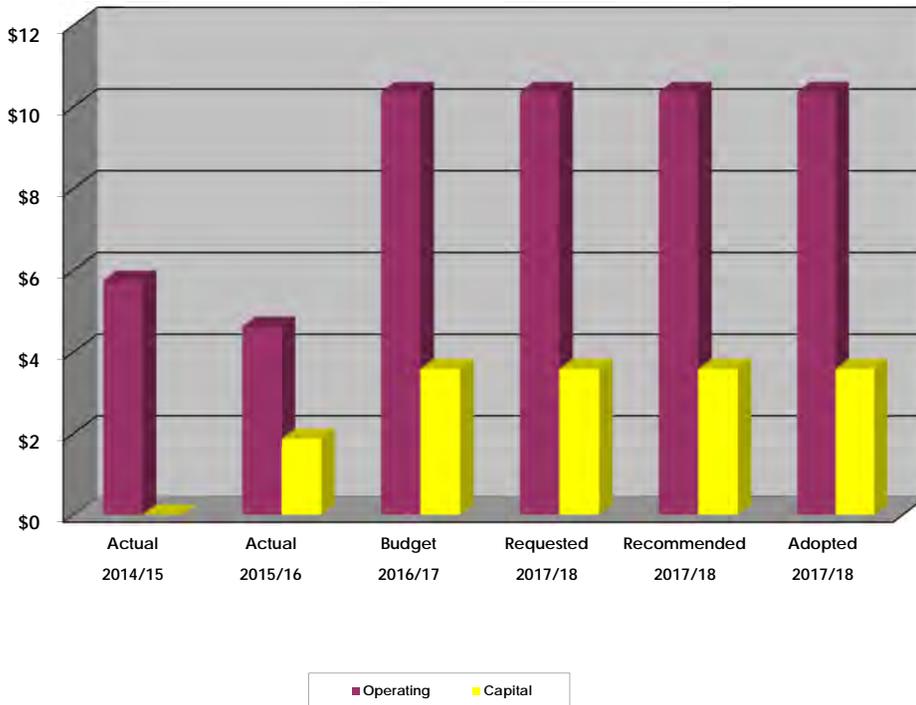


Court Facilities

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 5,746	\$ 6,492	\$ 13,952	\$ 13,952	\$ 13,952	\$ 13,952
Total	\$ 5,746	\$ 6,492	\$ 13,952	\$ 13,952	\$ 13,952	\$ 13,952
Expenditures						
Operating	\$ 5,746	\$ 4,623	\$ 10,365	\$ 10,365	\$ 10,365	\$ 10,365
Capital	-	1,869	3,587	3,587	3,587	3,587
Total	\$ 5,746	\$ 6,492	\$ 13,952	\$ 13,952	\$ 13,952	\$ 13,952

Thousands



Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

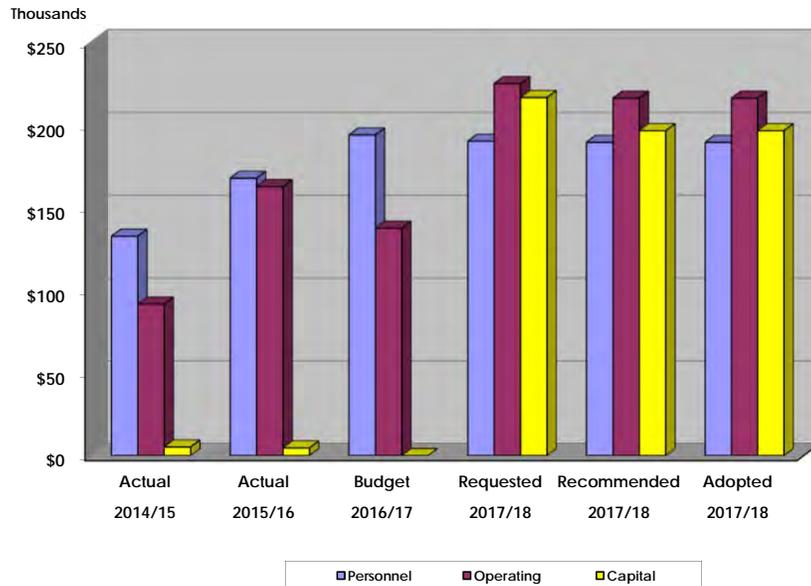
Revenues include reimbursement for municipal elections. The department requested an Administrative Assistant that is included in the recommended budget for FY 2015-2016. The FY 15-16 budget costs are also up due to increased number of elections due to the now partisan races for City of Sanford and Town of Broadway boards and the addition of a March presidential primary. FY 17-18 budget includes funds for the purchase of new voting machines.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	2.5	3.5	3.5	3.5	3.5	3.5

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 45	\$ 38,401	\$ 120	\$ 40,687	\$ 40,687	\$ 40,687
General Appropriation	229,062	296,121	330,846	589,932	560,437	560,437
Total	\$ 229,107	\$ 334,522	\$ 330,966	\$ 630,619	\$ 601,124	\$ 601,124
Expenditures						
Personnel	\$ 132,438	\$ 167,479	\$ 193,631	\$ 189,830	\$ 189,146	\$ 189,146
Operating	91,456	162,433	137,335	224,583	215,772	215,772
Capital	5,213	4,610	-	216,206	196,206	196,206
Total	\$ 229,107	\$ 334,522	\$ 330,966	\$ 630,619	\$ 601,124	\$ 601,124



Register of Deeds

Mission

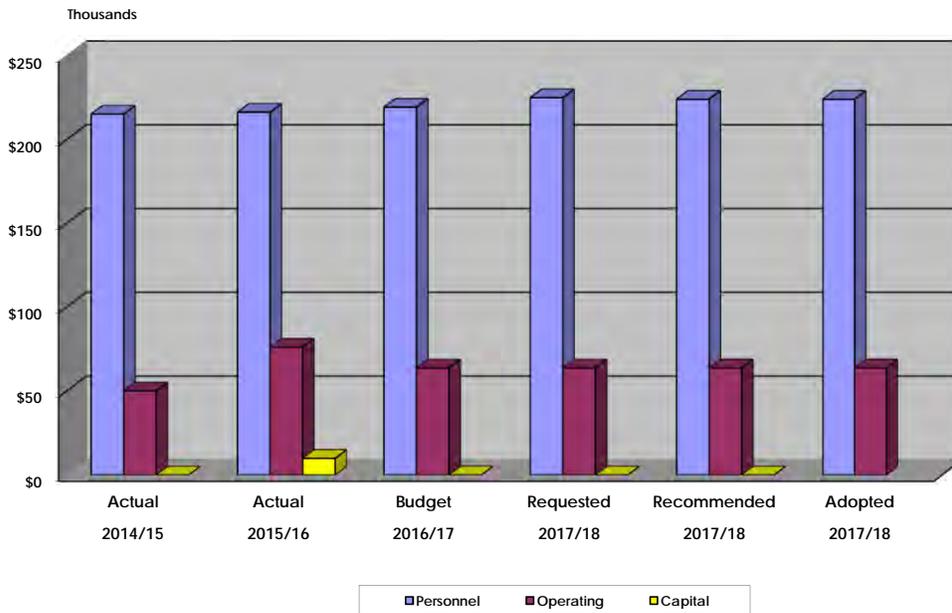
The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	4	4	4	4	4	4

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Other Taxes and Licenses	\$ 139,420	\$ 215,651	\$ 152,500	\$ 156,400	\$ 156,400	\$ 156,400
Permits and Fees	245,761	256,102	253,625	260,025	260,025	260,025
General Appropriation	(120,042)	(169,618)	(123,287)	(127,840)	(128,679)	(128,679)
Total	\$ 265,139	\$ 302,135	\$ 282,838	\$ 288,585	\$ 287,746	\$ 287,746
Expenditures						
Personnel	\$ 215,135	\$ 216,284	\$ 219,263	\$ 224,969	\$ 224,057	\$ 224,057
Operating	50,004	75,971	63,575	63,616	63,689	63,689
Capital	-	9,880	-	-	-	-
Total	\$ 265,139	\$ 302,135	\$ 282,838	\$ 288,585	\$ 287,746	\$ 287,746



Information Technology

Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Significant Changes

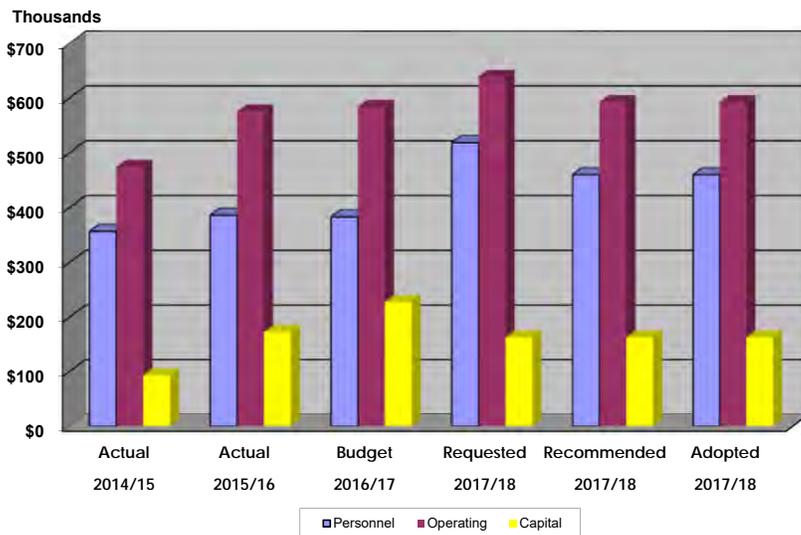
Requested positions of Public Safety IT Systems Engineer and IT Telecom/Systems Engineer. FY 17-18 budget includes funding for the Public Safety IT Systems Engineer. Funding was included in FY 16-17 for replacement of the HVAC system in the server room located in the Lee County Government Center.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	5	5	5	7	6	6

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 924,101	\$ 1,134,641	\$ 1,194,667	\$ 1,320,394	\$ 1,215,786	\$ 1,215,786
Total	\$ 924,101	\$ 1,134,641	\$ 1,194,667	\$ 1,320,394	\$ 1,215,786	\$ 1,215,786
Expenditures						
Personnel	\$ 356,574	\$ 386,285	\$ 383,079	\$ 518,540	\$ 460,118	\$ 460,118
Operating	474,351	575,621	583,963	638,916	592,730	592,730
Capital	93,176	172,735	227,625	162,938	162,938	162,938
Total	\$ 924,101	\$ 1,134,641	\$ 1,194,667	\$ 1,320,394	\$ 1,215,786	\$ 1,215,786

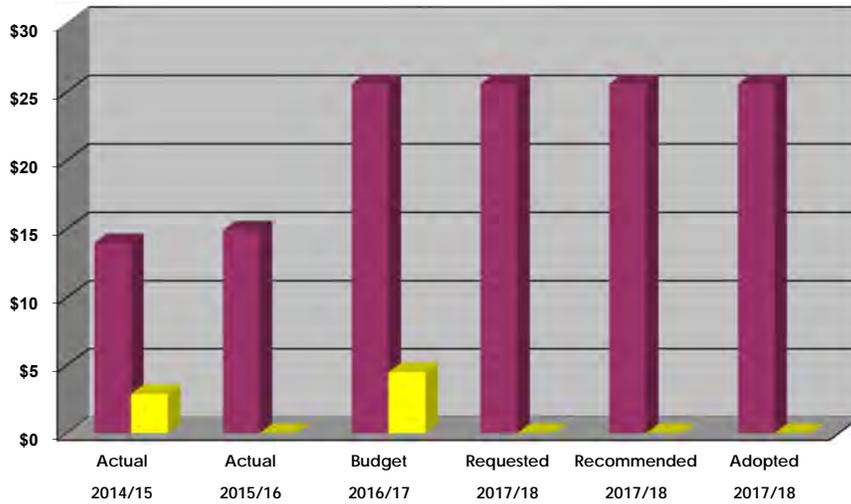


Information Technology - PEG Channel

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Other Taxes and Licenses	\$ 63,691	\$ 62,696	\$ 56,800	\$ 55,000	\$ 55,000	\$ 55,000
General Appropriation	(46,821)	(47,792)	(26,700)	(29,400)	(29,400)	(29,400)
Total	\$ 16,870	\$ 14,904	\$ 30,100	\$ 25,600	\$ 25,600	\$ 25,600
Expenditures						
Operating	\$ 13,975	\$ 14,904	\$ 25,600	\$ 25,600	\$ 25,600	\$ 25,600
Capital	2,895	-	4,500	-	-	-
Total	\$ 16,870	\$ 14,904	\$ 30,100	\$ 25,600	\$ 25,600	\$ 25,600

Thousands



■ Operating ■ Capital

General Services

Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Significant Changes

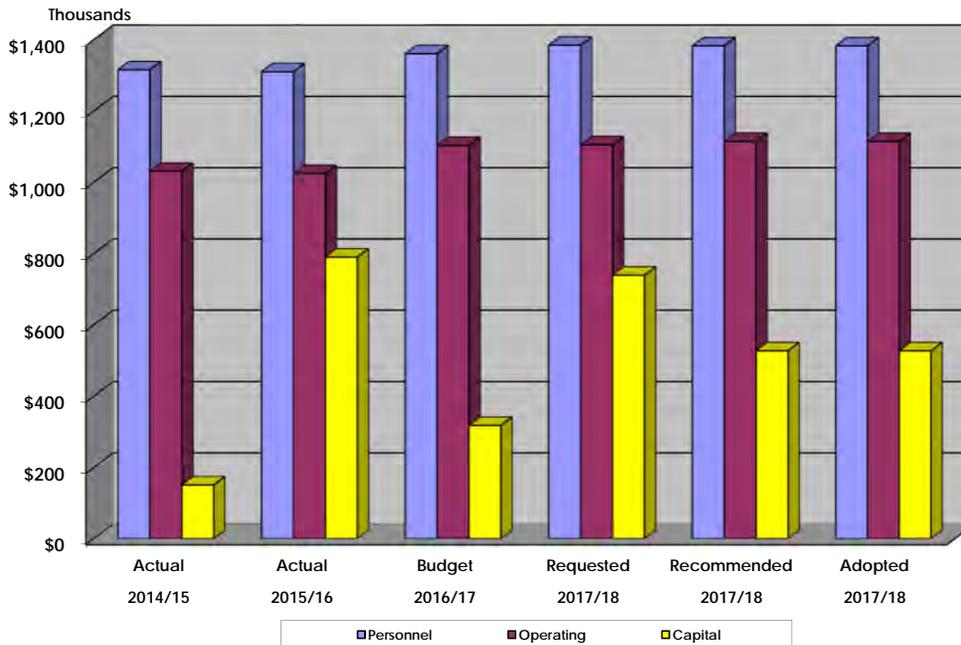
FY 17-18 recommended budget includes funding for two replacement vehicles, a replacement mower and building improvements that include architect and engineering services for the courthouse properties, replacing hot water boiler and holding tank at courthouse/jail, HVAC replacements, and paving replacement and repairs.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	25	25	25	25	25	25

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 2,495,122	\$ 3,122,474	\$ 2,779,441	\$ 3,226,834	\$ 3,022,427	\$ 3,022,427
Total	\$ 2,495,122	\$ 3,122,474	\$ 2,779,441	\$ 3,226,834	\$ 3,022,427	\$ 3,022,427
Expenditures						
Personnel	\$ 1,314,871	\$ 1,309,377	\$ 1,359,942	\$ 1,383,760	\$ 1,381,836	\$ 1,381,836
Operating	1,029,929	1,023,605	1,102,374	1,104,279	1,114,061	1,114,061
Capital	150,322	789,492	317,125	738,795	526,530	526,530
Total	\$ 2,495,122	\$ 3,122,474	\$ 2,779,441	\$ 3,226,834	\$ 3,022,427	\$ 3,022,427



Sheriff

Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

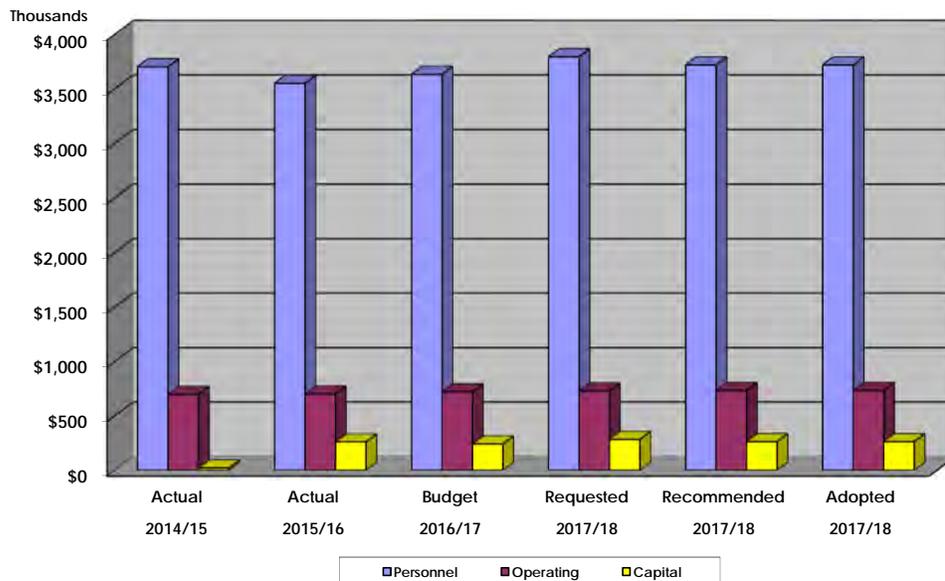
The FY 13-14 included the personnel costs for seven school resource officers. A separate department has been established for SROs. A separate department was established in the FY 15-16 budget for communications. A non-sworn security officer for the courthouse was requested for FY 17-18 but not recommended.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	58.88	54	54	55	55	55

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 30,990	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	65,137	63,908	66,550	62,365	62,365	62,365
Sales and Services	137,365	156,424	144,449	143,739	143,739	143,739
Transfers	-	38,511	-	-	-	-
General Appropriation	4,186,138	4,250,552	4,381,419	4,597,199	4,507,738	4,507,738
Total	\$ 4,419,630	\$ 4,509,395	\$ 4,592,418	\$ 4,803,303	\$ 4,713,842	\$ 4,713,842
Expenditures						
Personnel	\$ 3,701,455	\$ 3,549,353	\$ 3,631,903	\$ 3,792,787	\$ 3,718,475	\$ 3,718,475
Operating	697,344	700,641	719,975	728,375	733,366	733,366
Capital	20,831	259,401	240,540	282,141	262,001	262,001
Total	\$ 4,419,630	\$ 4,509,395	\$ 4,592,418	\$ 4,803,303	\$ 4,713,842	\$ 4,713,842



Sheriff - Animal Control Enforcement

Significant Changes

In February 2011, the Sheriff took over animal control enforcement in Lee County. Two positions were transferred from the Health Department and an additional position was approved by the Board of Commissioners.

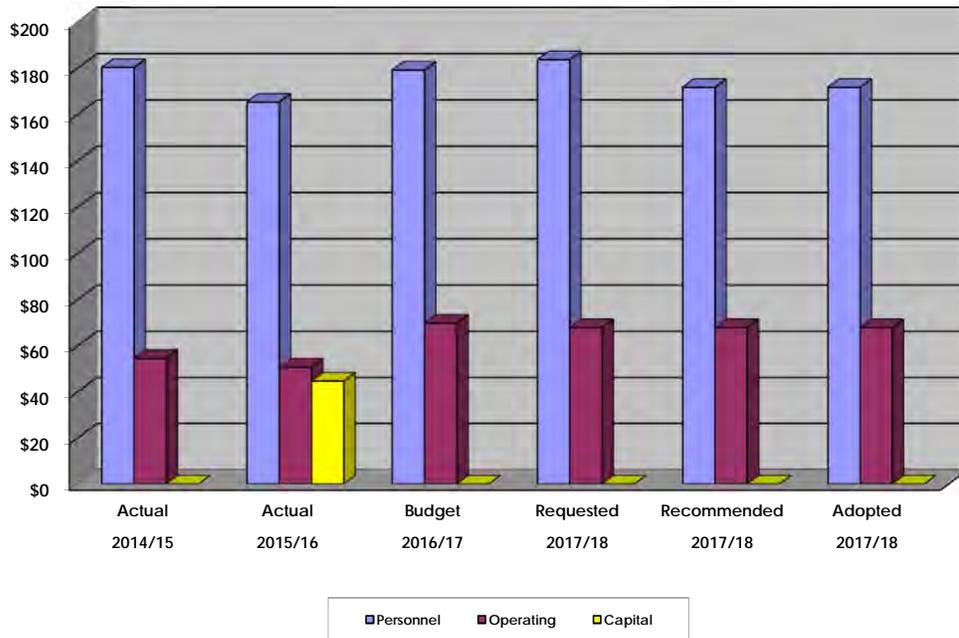
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	3.22	3	3	3	3	3

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 1,185	\$ 1,425	\$ 886	\$ 1,070	\$ 1,070	\$ 1,070
General Appropriation	233,820	259,510	248,169	250,551	238,639	238,639
Total	\$ 235,005	\$ 260,935	\$ 249,055	\$ 251,621	\$ 239,709	\$ 239,709
Expenditures						
Personnel	\$ 180,341	\$ 165,353	\$ 179,194	\$ 183,654	\$ 171,752	\$ 171,752
Operating	54,664	50,839	69,861	67,967	67,957	67,957
Capital	-	44,743	-	-	-	-
Total	\$ 235,005	\$ 260,935	\$ 249,055	\$ 251,621	\$ 239,709	\$ 239,709

Thousands



Sheriff-School Resource Officers

Significant Changes

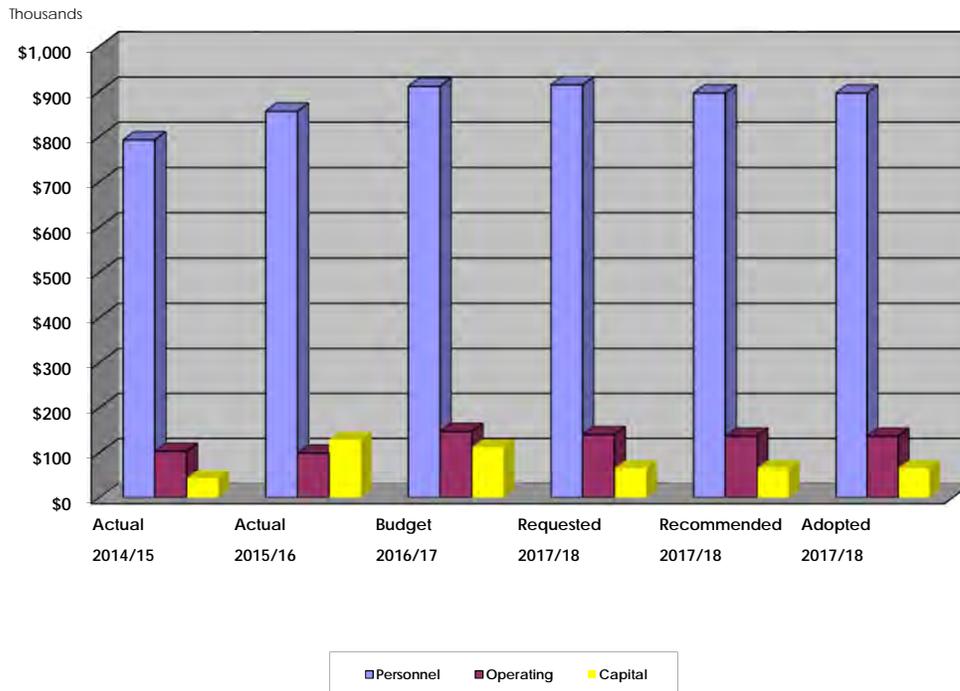
The department was established in FY 13-14 after the budget was adopted to account for costs associated with the SRO program.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	16	16	16	16	16	16

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352
General Appropriation	667,020	812,045	898,218	847,738	826,347	826,347
Total	\$ 938,372	\$ 1,083,397	\$ 1,169,570	\$ 1,119,090	\$ 1,097,699	\$ 1,097,699
Expenditures						
Personnel	\$ 792,398	\$ 855,860	\$ 911,010	\$ 914,135	\$ 896,105	\$ 896,105
Operating	102,734	98,507	147,126	139,856	136,495	136,495
Capital	43,240	129,030	111,434	65,099	65,099	65,099
Total	\$ 938,372	\$ 1,083,397	\$ 1,169,570	\$ 1,119,090	\$ 1,097,699	\$ 1,097,699



Sheriff-Communications

Significant Changes

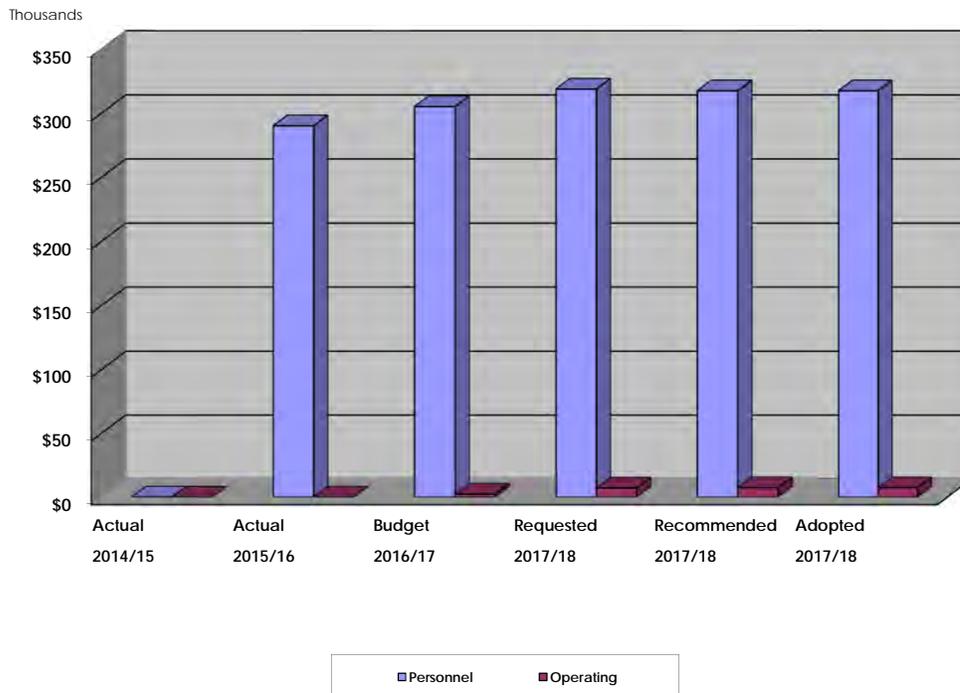
This department was established in FY 15-16 to account for the cost of communications in the Sheriff's PSAP.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	0	6	6	6	6	6

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ -	\$ 291,180	\$ 307,289	\$ 325,786	\$ 324,692	\$ 324,692
Total	\$ -	\$ 291,180	\$ 307,289	\$ 325,786	\$ 324,692	\$ 324,692
Expenditures						
Personnel	\$ -	\$ 290,070	\$ 305,049	\$ 318,772	\$ 317,404	\$ 317,404
Operating	-	55	2,240	7,014	7,288	7,288
Capital	-	1,055	-	-	-	-
Total	\$ -	\$ 291,180	\$ 307,289	\$ 325,786	\$ 324,692	\$ 324,692



Jail

Significant Changes

The requested budget includes the addition of a padded cell in the Jail and stainless steel inserts for the showers in the Jail to remedy problems with mold and chipping paint in the showers. The recommended budget includes the funding for the shower inserts but not the padded cell.

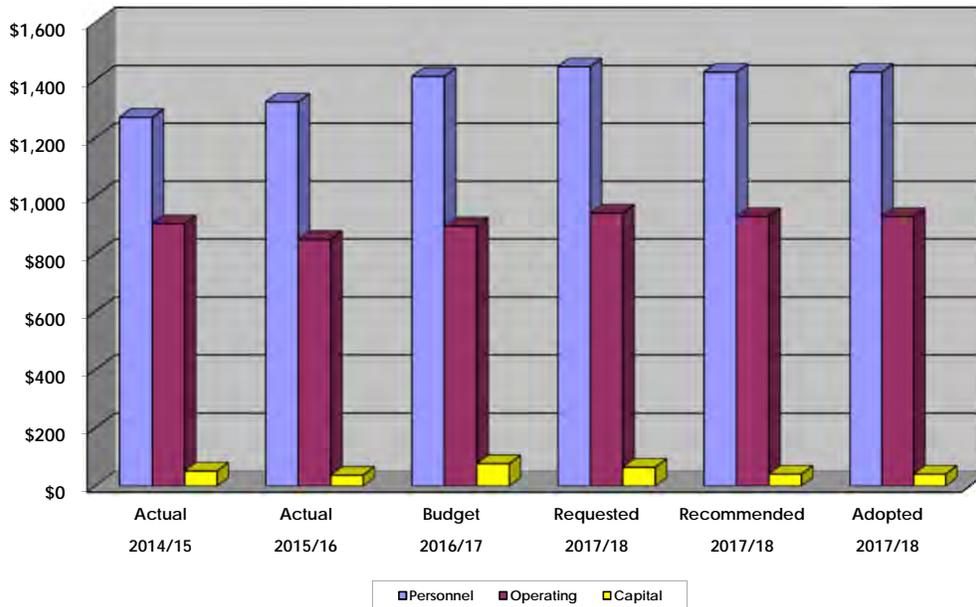
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adpted
Regular Full Time Equivalents	26	26	26	26	26	26

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 207,265	\$ 201,612	\$ 174,265	\$ 176,750	\$ 176,750	\$ 176,750
General Appropriation	2,018,452	2,008,231	2,210,710	2,273,452	2,218,591	2,218,591
Total	\$ 2,225,717	\$ 2,209,843	\$ 2,384,975	\$ 2,450,202	\$ 2,395,341	\$ 2,395,341
Expenditures						
Personnel	\$ 1,270,805	\$ 1,323,887	\$ 1,412,158	\$ 1,445,633	\$ 1,426,741	\$ 1,426,741
Operating	903,234	848,799	896,216	940,168	928,071	928,071
Capital	51,678	37,157	76,601	64,401	40,529	40,529
Total	\$ 2,225,717	\$ 2,209,843	\$ 2,384,975	\$ 2,450,202	\$ 2,395,341	\$ 2,395,341

Thousands



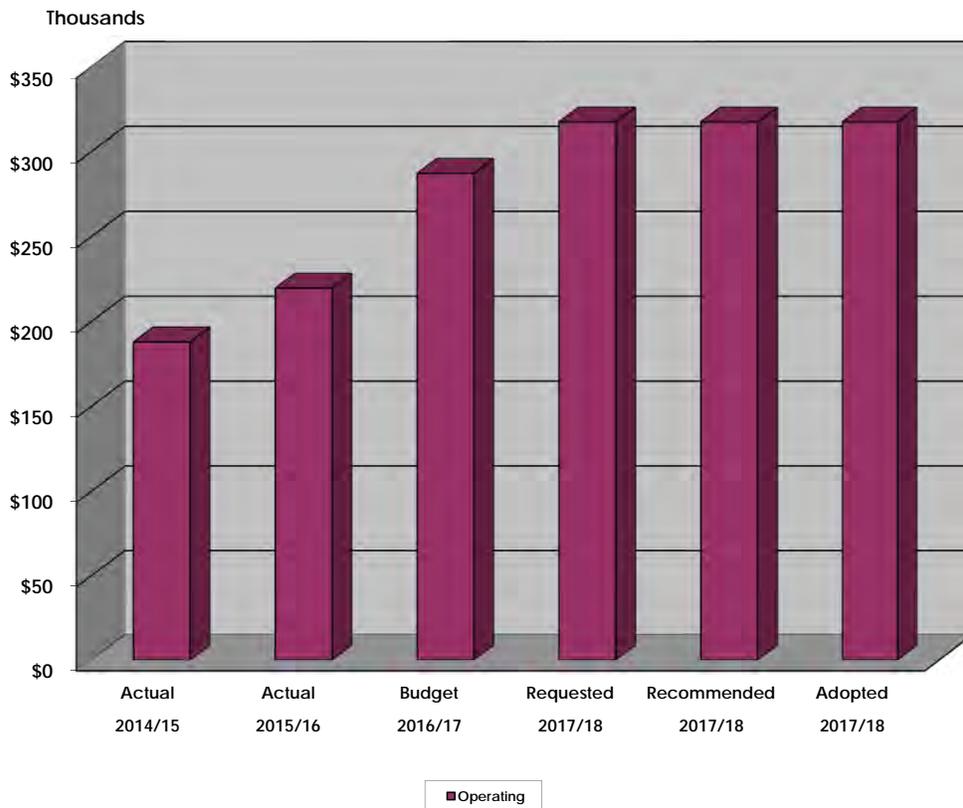
E-911 Communications

Significant Changes

The increase in the requested budget for FY 16-17 represents an increase in the County's share of the call volume and the addition of two dispatchers by the City of Sanford.

Budget

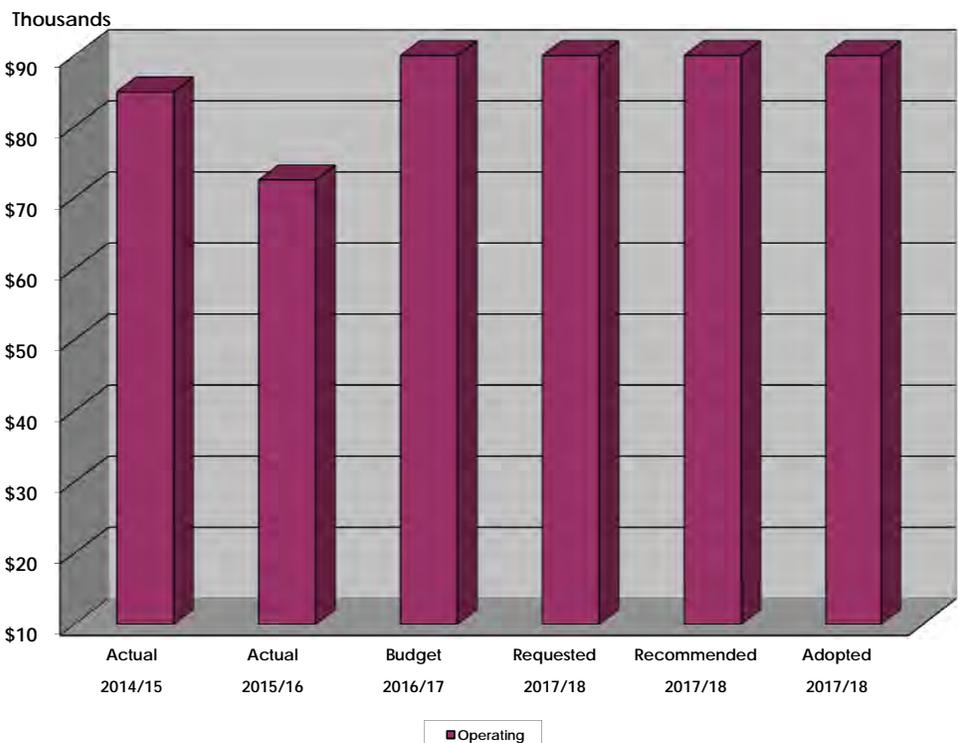
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 317,712	\$ 317,712
Total	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 317,712	\$ 317,712
Expenditures						
Operating	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 317,712	\$ 317,712
Total	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 317,712	\$ 317,712



State Fire Control

Budget

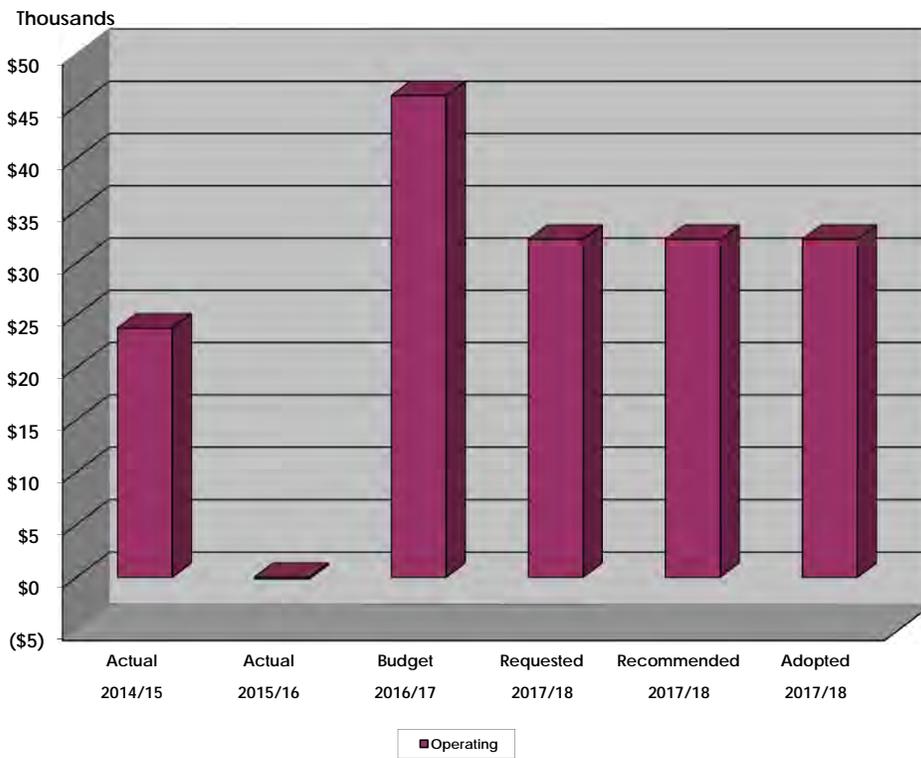
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 84,892	\$ 72,472	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194
Total	\$ 84,892	\$ 72,472	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194
Expenditures						
Operating	\$ 84,892	\$ 72,472	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194
Total	\$ 84,892	\$ 72,472	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194



Inspections

Budget

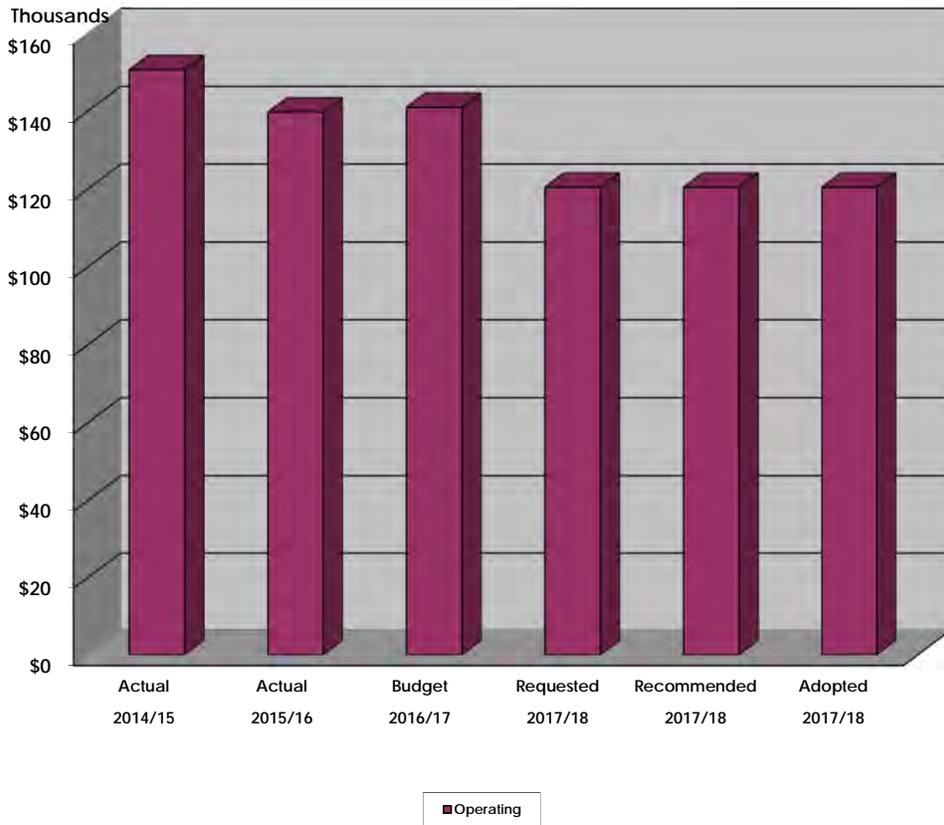
		2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue							
General Appropriation	\$	23,775	\$ (167)	\$ 45,996	\$ 32,253	\$ 32,253	\$ 32,253
Total	\$	23,775	\$ (167)	\$ 45,996	\$ 32,253	\$ 32,253	\$ 32,253
Expenditures							
Operating	\$	23,775	\$ (167)	\$ 45,996	\$ 32,253	\$ 32,253	\$ 32,253
Total	\$	23,775	\$ (167)	\$ 45,996	\$ 32,253	\$ 32,253	\$ 32,253



State Services

Budget

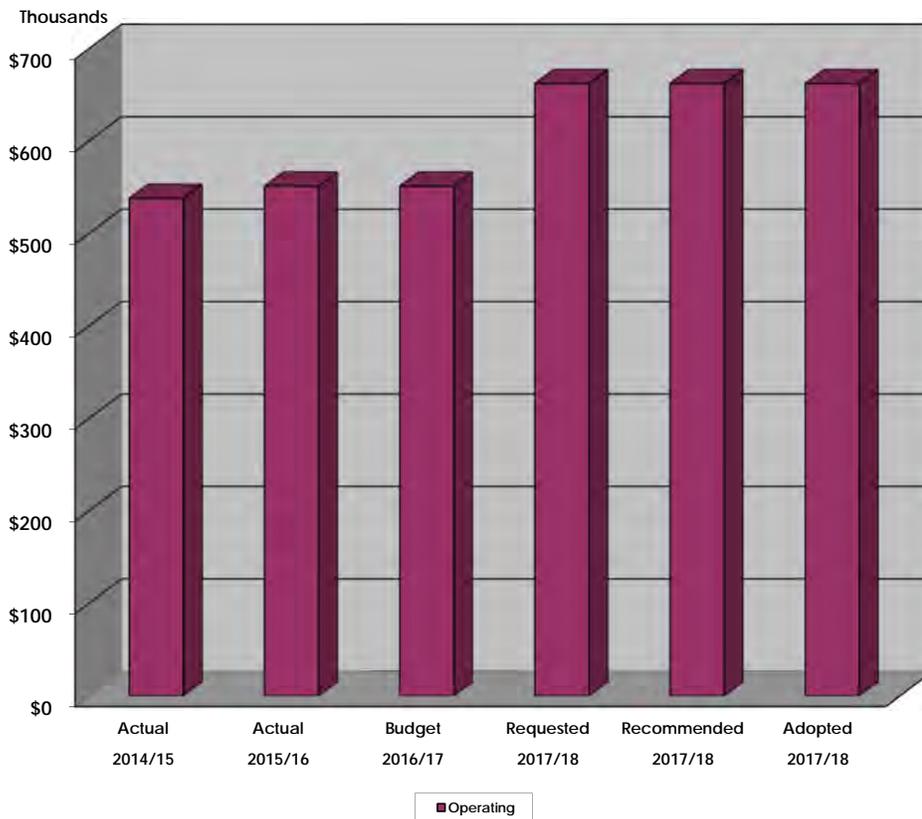
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 150,628	\$ 139,755	\$ 141,000	\$ 120,500	\$ 120,500	\$ 120,500
Total	\$ 150,628	\$ 139,755	\$ 141,000	\$ 120,500	\$ 120,500	\$ 120,500
Expenditures						
Operating	\$ 150,628	\$ 139,755	\$ 141,000	\$ 120,500	\$ 120,500	\$ 120,500
Total	\$ 150,628	\$ 139,755	\$ 141,000	\$ 120,500	\$ 120,500	\$ 120,500



Emergency Medical Services

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 662,275	\$ 662,275
Total	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 662,275	\$ 662,275
Expenditures						
Operating	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 662,275	\$ 662,275
Total	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 662,275	\$ 662,275



Emergency Services

Mission

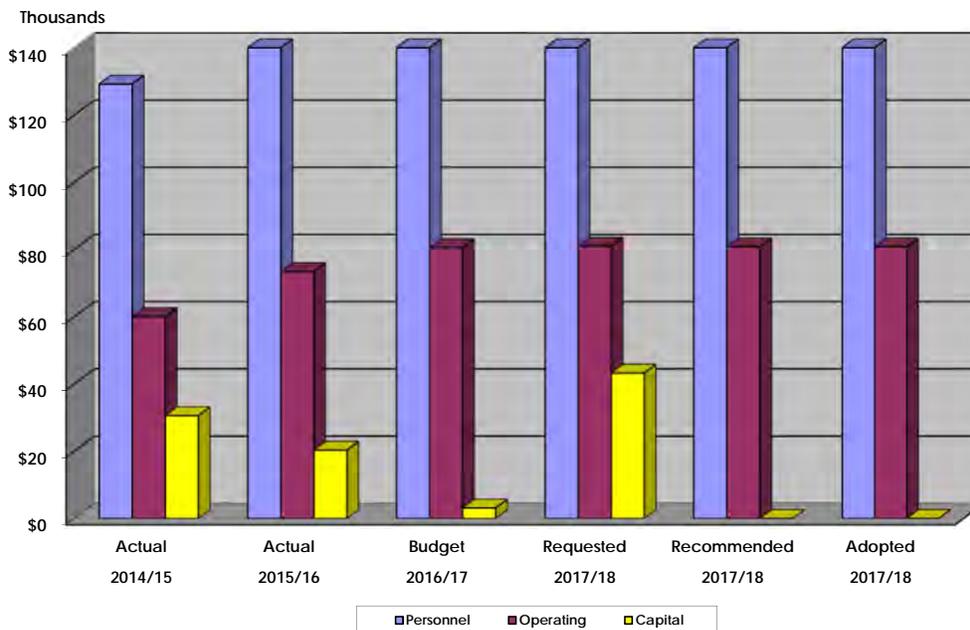
The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 40,375	\$ 49,208	\$ 34,197	\$ 36,000	\$ 36,000	\$ 36,000
Miscellaneous	75,000	75,419	75,000	75,000	75,000	75,000
General Appropriation	104,382	118,952	127,747	174,392	130,564	130,564
Total	\$ 219,757	\$ 243,579	\$ 236,944	\$ 285,392	\$ 241,564	\$ 241,564
Expenditures						
Personnel	\$ 129,188	\$ 149,872	\$ 153,296	\$ 161,229	\$ 160,773	\$ 160,773
Operating	60,045	73,415	80,548	80,963	80,791	80,791
Capital	30,524	20,292	3,100	43,200	-	-
Total	\$ 219,757	\$ 243,579	\$ 236,944	\$ 285,392	\$ 241,564	\$ 241,564



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Significant Changes

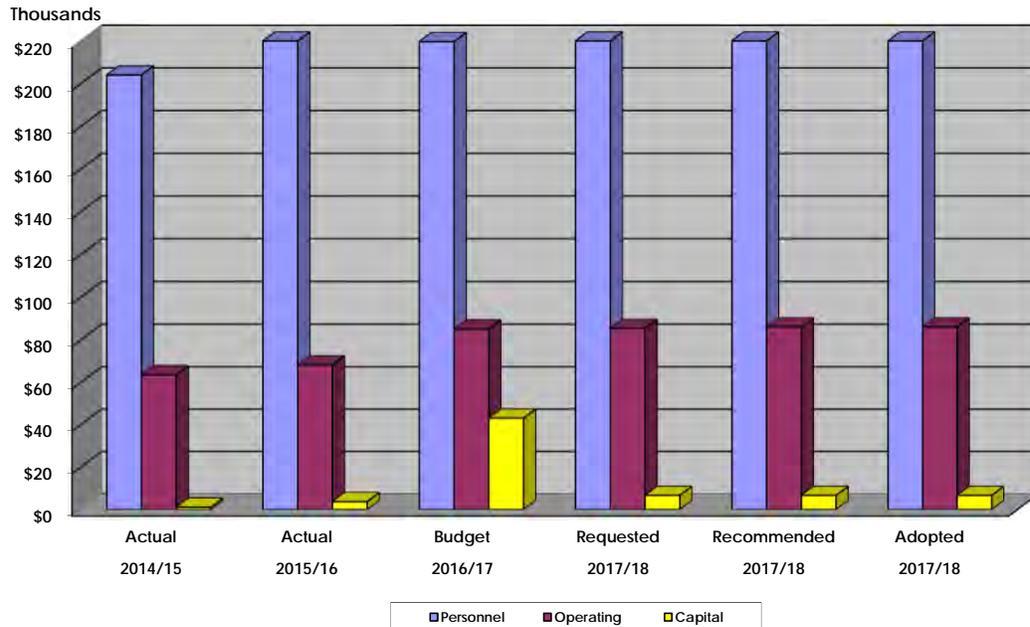
The FY 2016-17 recommended budget includes funds to replace a vehicle along with the equipment necessary to equip the vehicle. Funds for the vehicle and related equipment will come from the Fire Marshal reserves.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 1,771	\$ 1,381	\$ 1,000	\$ 1,500	\$ 1,500	\$ 1,500
Transfers	298,712	308,917	306,924	319,253	319,253	319,253
Fire Marshal Reserves	(31,700)	(17,999)	39,900	(1,500)	(1,500)	(1,500)
Total	\$ 268,783	\$ 292,299	\$ 347,824	\$ 319,253	\$ 319,253	\$ 319,253
Expenditures						
Personnel	\$ 204,069	\$ 220,273	\$ 219,665	\$ 227,277	\$ 226,593	\$ 226,593
Operating	63,626	68,315	85,059	85,356	86,040	86,040
Capital	1,088	3,711	43,100	6,620	6,620	6,620
Total	\$ 268,783	\$ 292,299	\$ 347,824	\$ 319,253	\$ 319,253	\$ 319,253



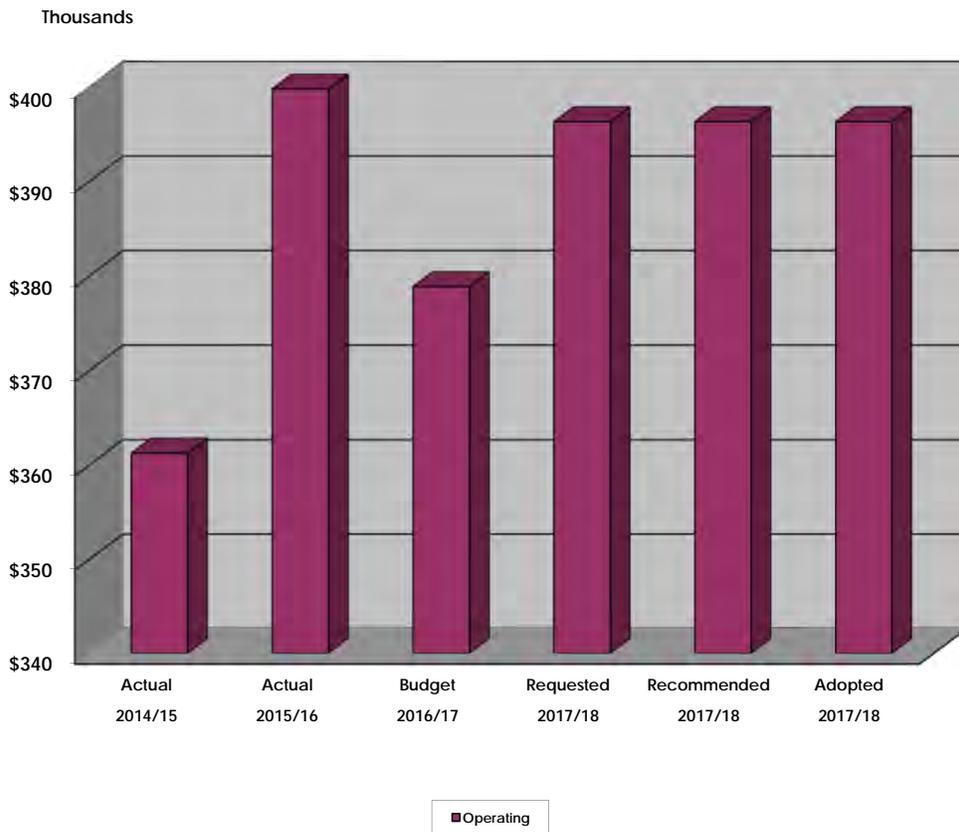
Planning

Significant Changes

The increase in FY 15-16 represents costs associated with an update of the land use plan.

Budget

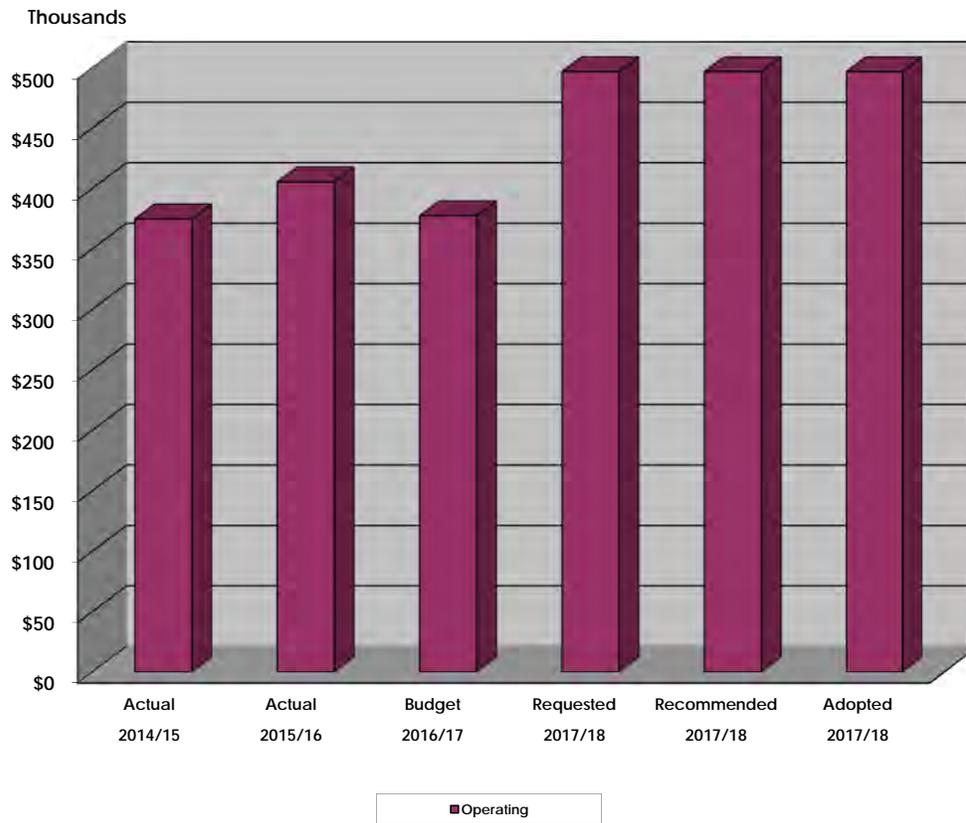
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 396,324	\$ 396,324
Total	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 396,324	\$ 396,324
Expenditures						
Operating	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 396,324	\$ 396,324
Total	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 396,324	\$ 396,324



Economic Development

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 374,763	\$ 405,330	\$ 377,433	\$ 496,548	\$ 496,548	\$ 496,548
Total	\$ 374,763	\$ 405,330	\$ 377,433	\$ 496,548	\$ 496,548	\$ 496,548
Expenditures						
Operating	\$ 374,763	\$ 405,330	\$ 377,433	\$ 496,548	\$ 496,548	\$ 496,548
Total	\$ 374,763	\$ 405,330	\$ 377,433	\$ 496,548	\$ 496,548	\$ 496,548



Cooperative Extension

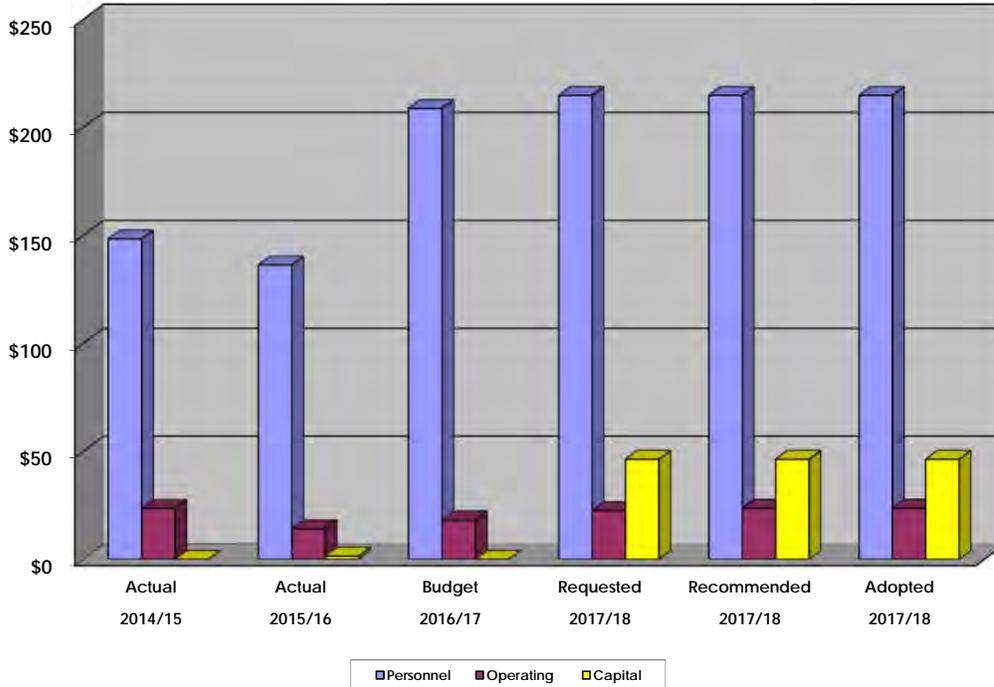
Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 1,600	\$ -	\$ 400	\$ 400	\$ 400	\$ 400
Miscellaneous	11,409	4,103	4,000	4,200	4,200	4,200
General Appropriation	158,874	147,888	222,667	279,073	280,293	280,293
Total	\$ 171,883	\$ 151,991	\$ 227,067	\$ 283,673	\$ 284,893	\$ 284,893
Expenditures						
Personnel	\$ 148,320	\$ 136,289	\$ 208,781	\$ 214,831	\$ 214,831	\$ 214,831
Operating	23,563	14,193	18,286	22,510	23,730	23,730
Capital	-	1,509	-	46,332	46,332	46,332
Total	\$ 171,883	\$ 151,991	\$ 227,067	\$ 283,673	\$ 284,893	\$ 284,893

Thousands



Conservation

Mission

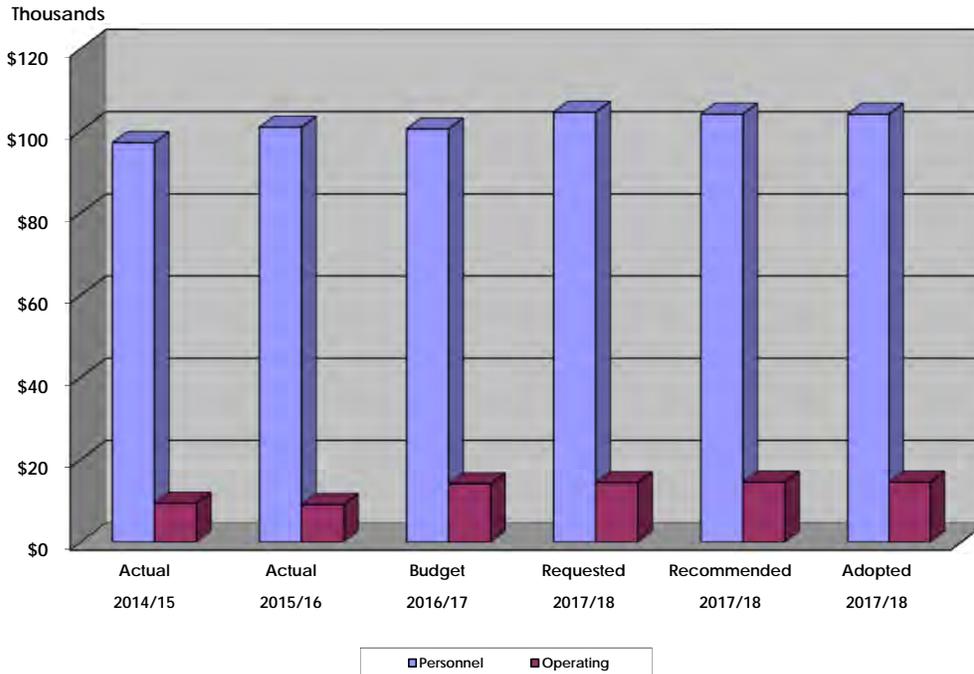
The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Miscellaneous	\$ 26,120	\$ 25,961	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500
General Appropriation	80,318	83,923	88,957	93,310	92,986	92,986
Total	\$ 106,438	\$ 109,884	\$ 114,457	\$ 118,810	\$ 118,486	\$ 118,486
Expenditures						
Personnel	\$ 97,038	\$ 100,818	\$ 100,371	\$ 104,456	\$ 104,000	\$ 104,000
Operating	9,400	9,066	14,086	14,354	14,486	14,486
Total	\$ 106,438	\$ 109,884	\$ 114,457	\$ 118,810	\$ 118,486	\$ 118,486



Health Department

Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

Significant Changes

Requested part-time Foreign Language Interpretator is not funded in the recommended budget.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	36.5	36.5	43	43.5	43	43

Divisions

Health Department

Administration

Animal Control

Child Health

Communicable Disease

Environmental Health

Health Education

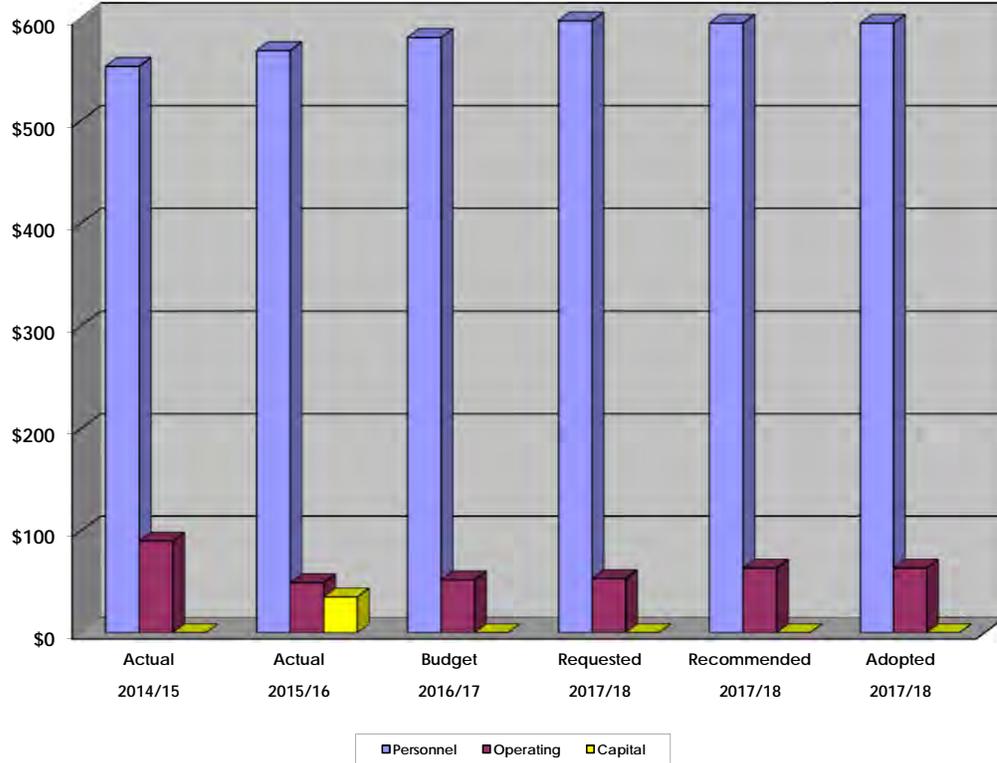
WIC/Nutrition

Health - General

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 88,960	\$ 83,410	\$ 88,960	\$ 88,536	\$ 88,536	\$ 88,536
Sales and Services	3,056	260	221	1,002	1,002	1,002
General Appropriation	551,233	569,042	543,837	561,165	569,092	569,092
Total	\$ 643,249	\$ 652,712	\$ 633,018	\$ 650,703	\$ 658,630	\$ 658,630
Expenditures						
Personnel	\$ 553,011	\$ 568,340	\$ 581,094	\$ 597,388	\$ 595,051	\$ 595,051
Operating	90,238	49,220	51,924	53,315	63,579	63,579
Capital	-	35,152	-	-	-	-
Total	\$ 643,249	\$ 652,712	\$ 633,018	\$ 650,703	\$ 658,630	\$ 658,630

Thousands



Health - Maternal Health

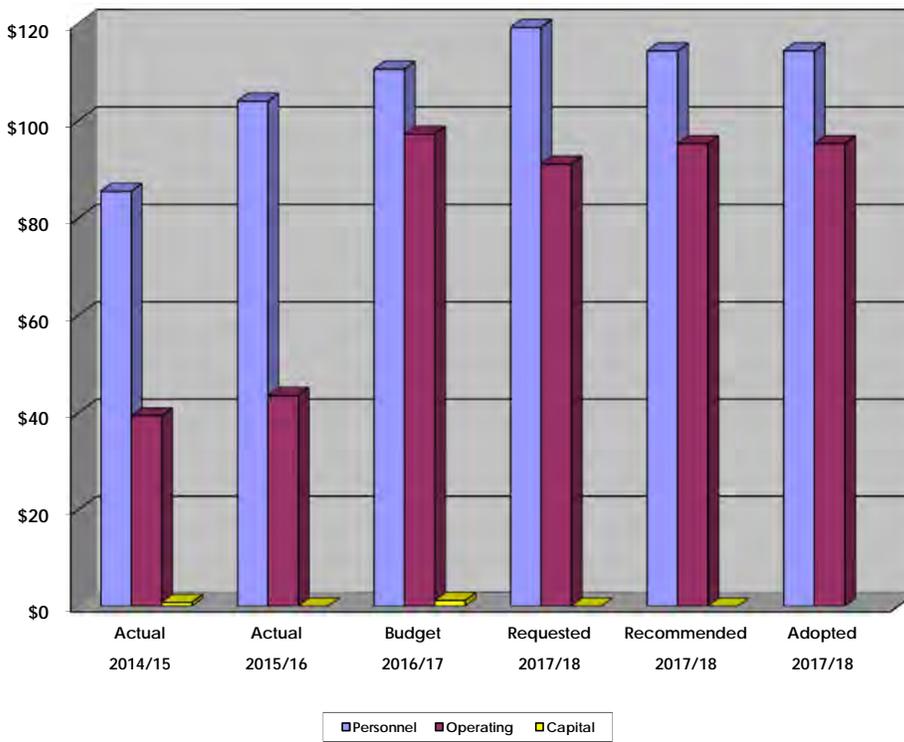
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 32,024	\$ 28,579	\$ 62,454	\$ 63,537	\$ 63,537	\$ 63,537
Sales and Services	24,019	35,837	35,837	35,629	35,629	35,629
General Appropriation	69,634	83,179	110,728	111,054	110,435	110,435
Total	\$ 125,677	\$ 147,595	\$ 209,019	\$ 210,220	\$ 209,601	\$ 209,601
Expenditures						
Personnel	\$ 85,499	\$ 104,016	\$ 110,589	\$ 119,153	\$ 114,334	\$ 114,334
Operating	39,396	43,579	97,250	91,067	95,267	95,267
Capital	782	-	1,180	-	-	-
Total	\$ 125,677	\$ 147,595	\$ 209,019	\$ 210,220	\$ 209,601	\$ 209,601

Thousands

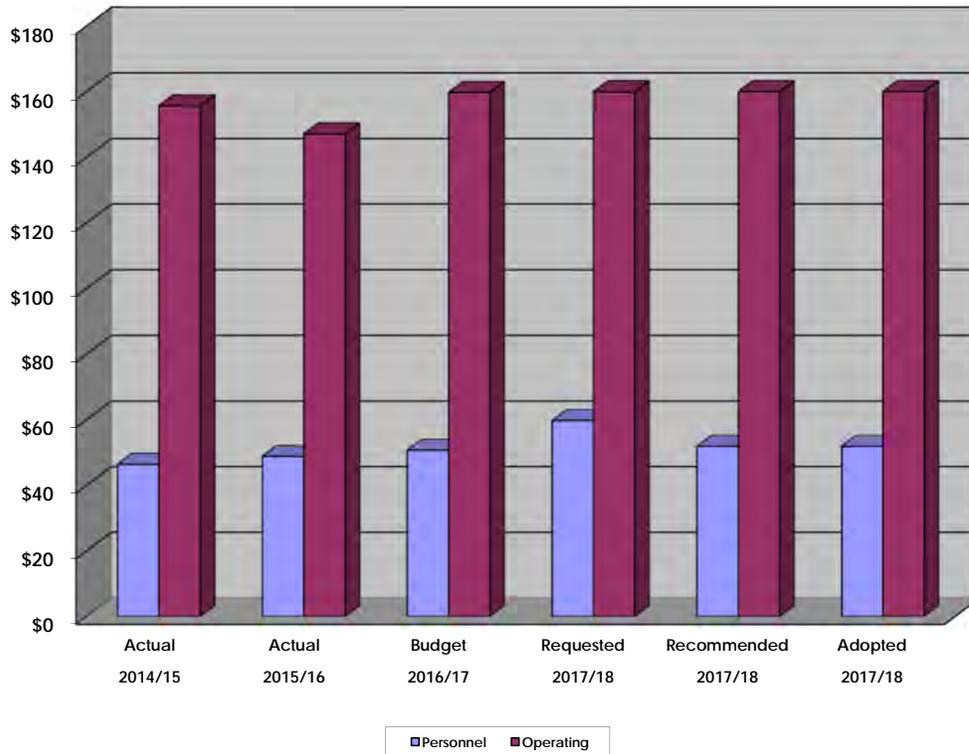


Health - Child Health

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 171,300	\$ 1,255,832	\$ 177,581	\$ 177,581	\$ 177,581	\$ 177,581
Sales and Services	7,150	25,653	5,102	4,317	4,317	4,317
General Appropriation	23,684	(1,085,536)	29,424	37,775	30,016	30,016
Total	\$ 202,134	\$ 195,949	\$ 212,107	\$ 219,673	\$ 211,914	\$ 211,914
Expenditures						
Personnel	\$ 46,424	\$ 48,847	\$ 50,703	\$ 59,710	\$ 51,911	\$ 51,911
Operating	155,710	147,102	159,727	159,963	160,003	160,003
Capital	-	-	1,677	-	-	-
Total	\$ 202,134	\$ 195,949	\$ 212,107	\$ 219,673	\$ 211,914	\$ 211,914

Thousands



Health - Primary Care

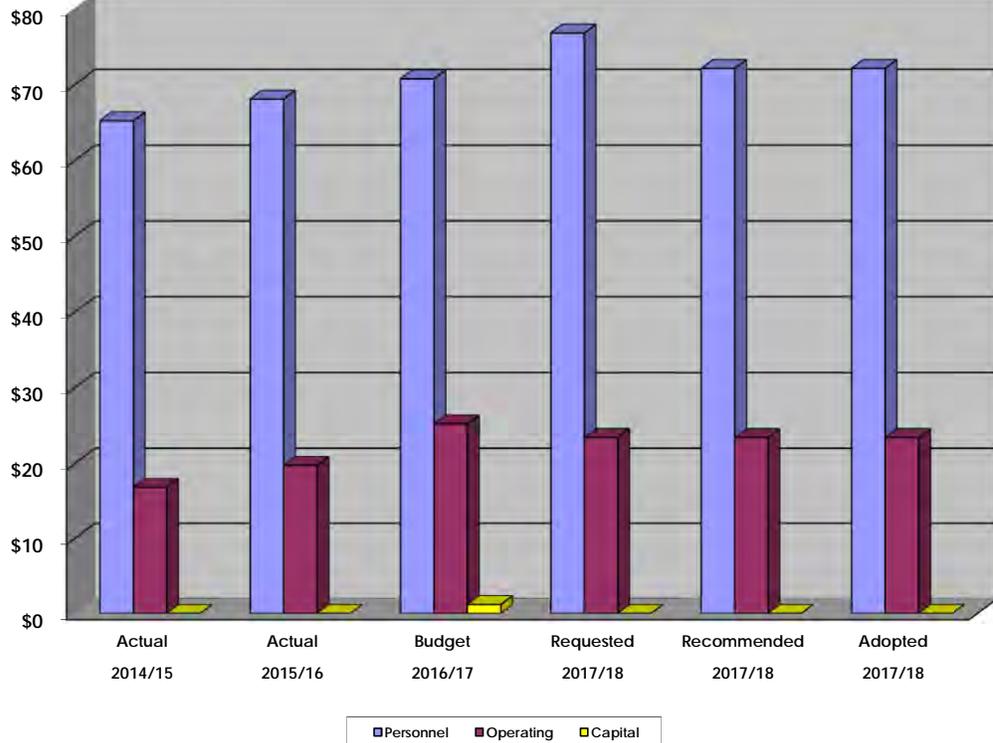
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 49,422	\$ 56,962	\$ 54,130	\$ 56,737	\$ 56,737	\$ 56,737
General Appropriation	32,613	30,848	43,000	43,470	38,795	38,795
Total	\$ 82,035	\$ 87,810	\$ 97,130	\$ 100,207	\$ 95,532	\$ 95,532
Expenditures						
Personnel	\$ 65,214	\$ 68,073	\$ 70,762	\$ 76,796	\$ 72,121	\$ 72,121
Operating	16,821	19,737	25,188	23,411	23,411	23,411
Capital	-	-	1,180	-	-	-
Total	\$ 82,035	\$ 87,810	\$ 97,130	\$ 100,207	\$ 95,532	\$ 95,532

Thousands



Health - Promotion

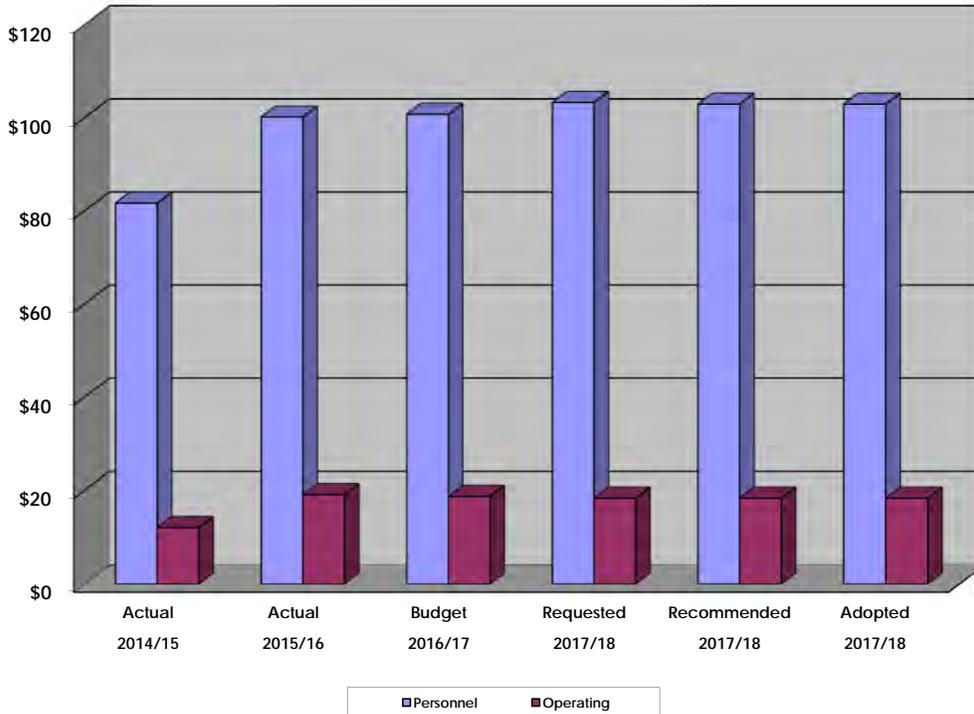
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 26,832	\$ 30,991	\$ 26,708	\$ 36,174	\$ 36,174	\$ 36,174
General Appropriation	66,898	88,233	92,783	85,466	85,089	85,089
Total	\$ 93,730	\$ 119,224	\$ 119,491	\$ 121,640	\$ 121,263	\$ 121,263
Expenditures						
Personnel	\$ 81,664	\$ 100,137	\$ 100,756	\$ 103,283	\$ 102,906	\$ 102,906
Operating	12,066	19,087	18,735	18,357	18,357	18,357
Total	\$ 93,730	\$ 119,224	\$ 119,491	\$ 121,640	\$ 121,263	\$ 121,263

Thousands



Health - WIC-CS

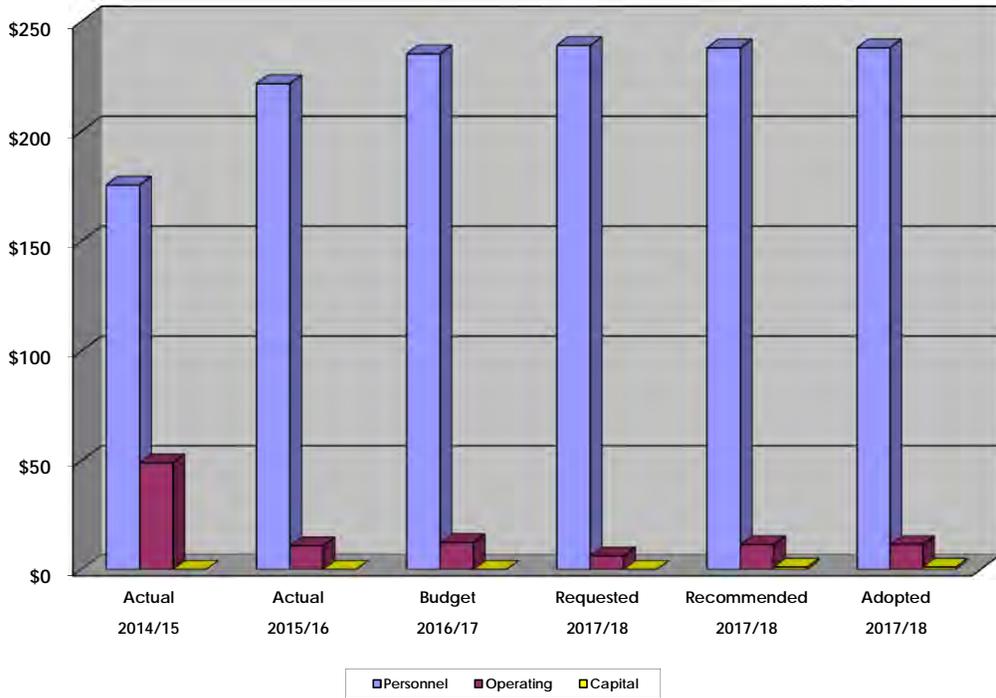
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 224,654	\$ 232,578	\$ 247,603	\$ 245,342	\$ 250,443	\$ 250,443
Total	\$ 224,654	\$ 232,578	\$ 247,603	\$ 245,342	\$ 250,443	\$ 250,443
Expenditures						
Personnel	\$ 175,594	\$ 221,670	\$ 235,242	\$ 239,106	\$ 237,954	\$ 237,954
Operating	49,060	10,908	12,361	6,236	11,414	11,414
Capital	-	-	-	-	1,075	1,075
Total	\$ 224,654	\$ 232,578	\$ 247,603	\$ 245,342	\$ 250,443	\$ 250,443

Thousands



Health - Family Planning

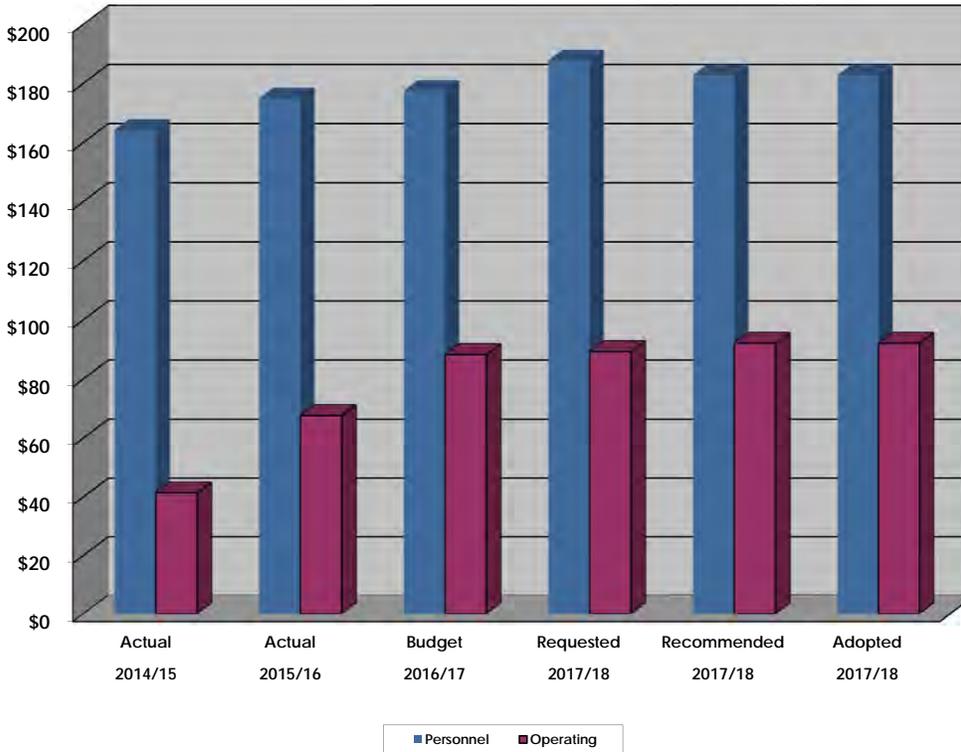
Significant Changes

Reallocation of personnel.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 92,954	\$ 82,663	\$ 111,220	\$ 120,097	\$ 120,097	\$ 120,097
Sales and Services	27,523	93,049	62,399	59,934	59,934	59,934
General Appropriation	85,085	66,786	93,112	96,924	94,755	94,755
	\$ 205,562	\$ 242,498	\$ 266,731	\$ 276,955	\$ 274,786	\$ 274,786
Expenditures						
Personnel	\$ 164,205	\$ 174,917	\$ 177,381	\$ 187,712	\$ 182,761	\$ 182,761
Operating	41,357	67,581	88,170	89,243	92,025	92,025
Capital	-	-	1,180	-	-	-
Total	\$ 205,562	\$ 242,498	\$ 266,731	\$ 276,955	\$ 274,786	\$ 274,786

Thousands

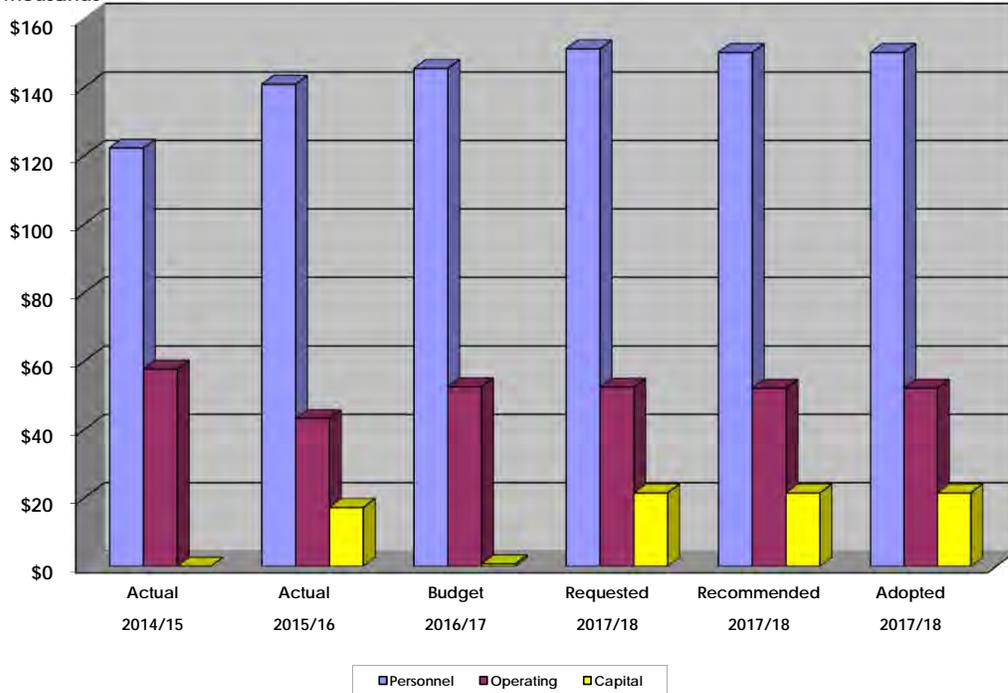


Health - Animal Control

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 6,187	\$ 5,137	\$ 3,858	\$ 5,176	\$ 5,176	\$ 5,176
General Appropriation	173,743	196,075	194,809	219,825	218,553	218,553
Total	\$ 179,930	\$ 201,212	\$ 198,667	\$ 225,001	\$ 223,729	\$ 223,729
Expenditures						
Personnel	\$ 122,226	\$ 140,859	\$ 145,476	\$ 151,194	\$ 150,150	\$ 150,150
Operating	57,704	43,169	52,481	52,334	52,106	52,106
Capital	-	17,184	710	21,473	21,473	21,473
Total	\$ 179,930	\$ 201,212	\$ 198,667	\$ 225,001	\$ 223,729	\$ 223,729

Thousands



Health - Environmental Health

Mission

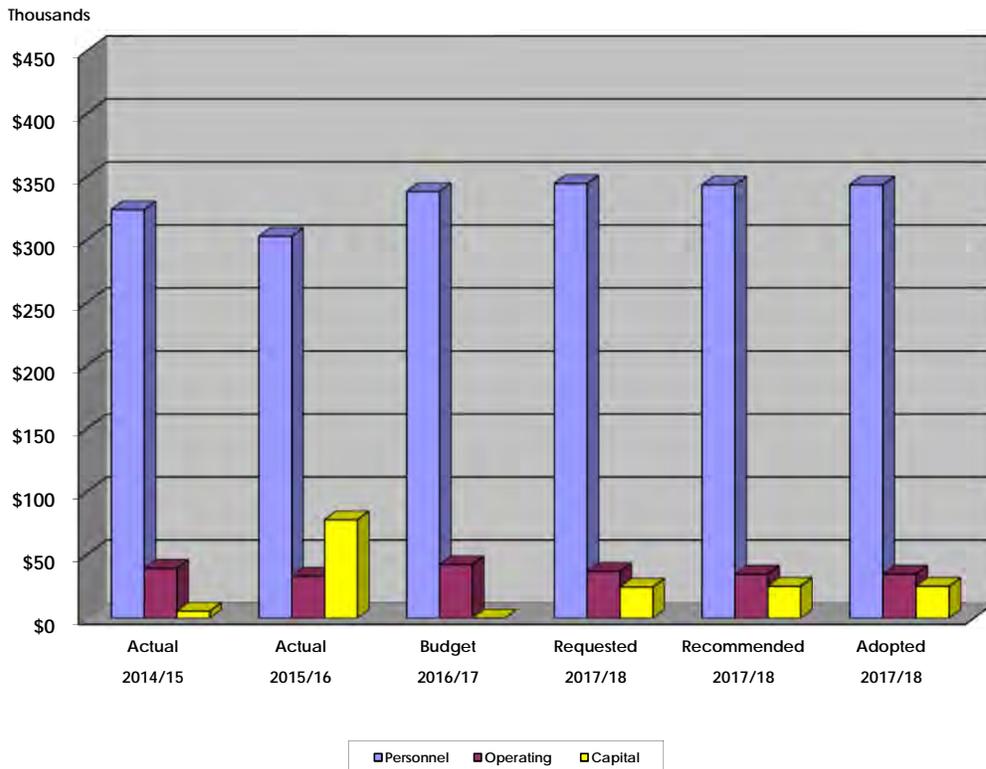
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

Costs are increased in the FY 15-16 budget to cover furniture needed for the department to move to the Buggy Factory and for software needed to improve efficiency in the department. FY 17-18 includes one replacement vehicle.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 4,000	\$ 18,209	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Sales and Services	112,862	139,129	111,928	128,580	128,580	128,580
General Appropriation	251,891	256,620	258,626	267,406	265,007	265,007
Total	\$ 368,753	\$ 413,958	\$ 380,554	\$ 405,986	\$ 403,587	\$ 403,587
Expenditures						
Personnel	\$ 323,825	\$ 302,768	\$ 338,297	\$ 344,640	\$ 343,579	\$ 343,579
Operating	39,439	33,345	42,257	36,853	34,815	34,815
Capital	5,489	77,845	-	24,493	25,193	25,193
Total	\$ 368,753	\$ 413,958	\$ 380,554	\$ 405,986	\$ 403,587	\$ 403,587

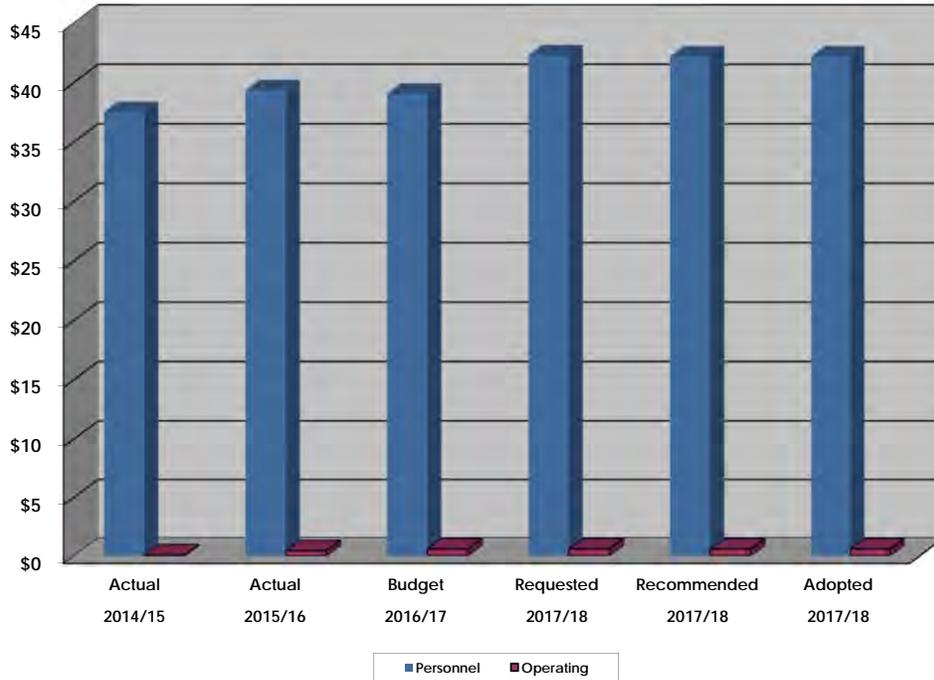


Health - Aids Control

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	37,085	39,296	39,139	42,381	42,267	42,267
Total	\$ 37,585	\$ 39,796	\$ 39,639	\$ 42,881	\$ 42,767	\$ 42,767
Expenditures						
Personnel	\$ 37,516	\$ 39,363	\$ 39,063	\$ 42,305	\$ 42,191	\$ 42,191
Operating	69	433	576	576	576	576
Total	\$ 37,585	\$ 39,796	\$ 39,639	\$ 42,881	\$ 42,767	\$ 42,767

Thousands



Health - Bioterrorism

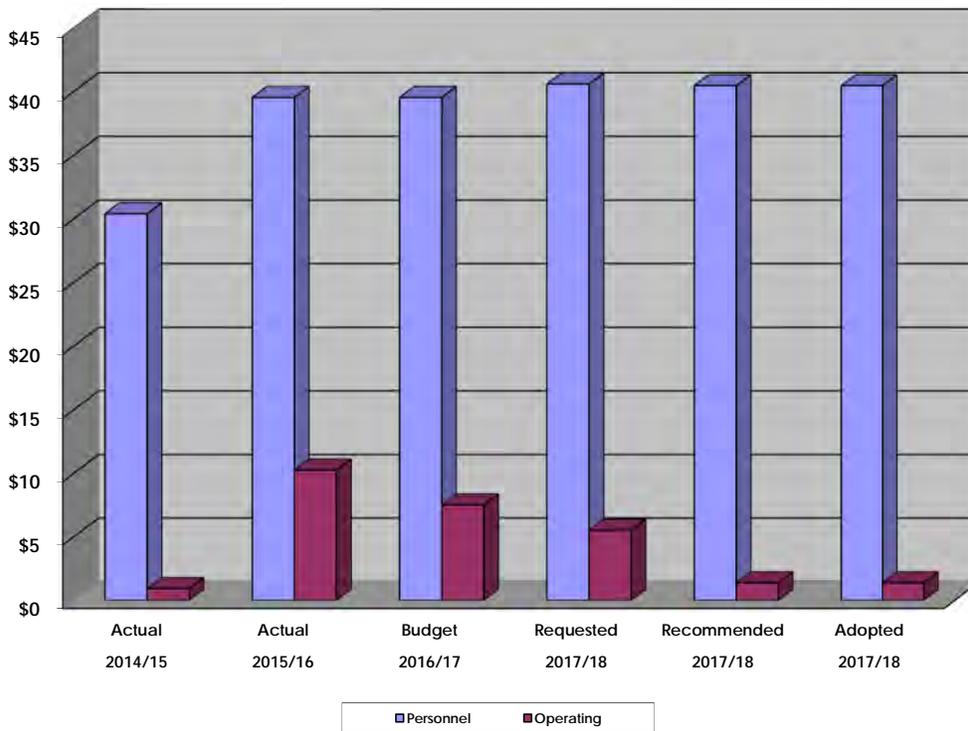
Significant Changes

Reallocation of personnel.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 31,376	\$ 41,395	\$ 41,395	\$ 41,395	\$ 41,849	\$ 41,849
General Appropriation	(42)	8,433	5,671	4,717	-	-
Total	\$ 31,334	\$ 49,828	\$ 47,066	\$ 46,112	\$ 41,849	\$ 41,849
Expenditures						
Personnel	\$ 30,407	\$ 39,550	\$ 39,545	\$ 40,599	\$ 40,462	\$ 40,462
Operating	927	10,278	7,521	5,513	1,387	1,387
Total	\$ 31,334	\$ 49,828	\$ 47,066	\$ 46,112	\$ 41,849	\$ 41,849

Thousands



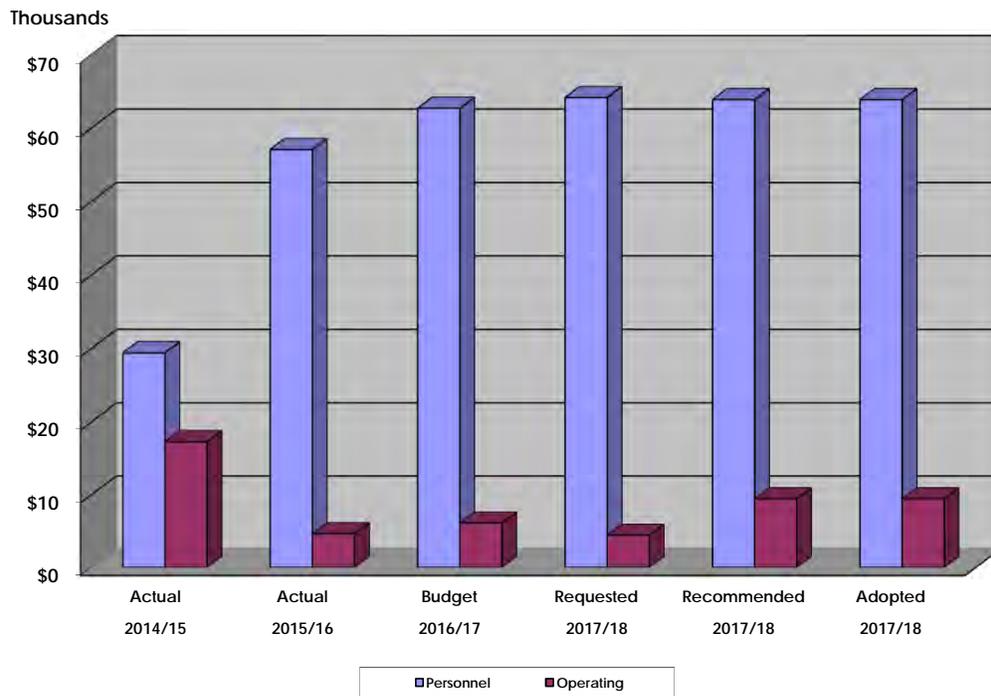
Health - WIC - BF

Significant Changes

Reallocation of personnel.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 46,741	\$ 61,727	\$ 68,803	\$ 68,586	\$ 73,323	\$ 73,323
Total	\$ 46,741	\$ 61,727	\$ 68,803	\$ 68,586	\$ 68,586	\$ 73,323
Expenditures						
Personnel	\$ 29,415	\$ 57,095	\$ 62,701	\$ 64,163	\$ 63,878	\$ 63,878
Operating	17,326	4,632	6,102	4,423	9,445	9,445
Total	\$ 46,741	\$ 61,727	\$ 68,803	\$ 68,586	\$ 73,323	\$ 73,323



Health - Children Services Coordinator

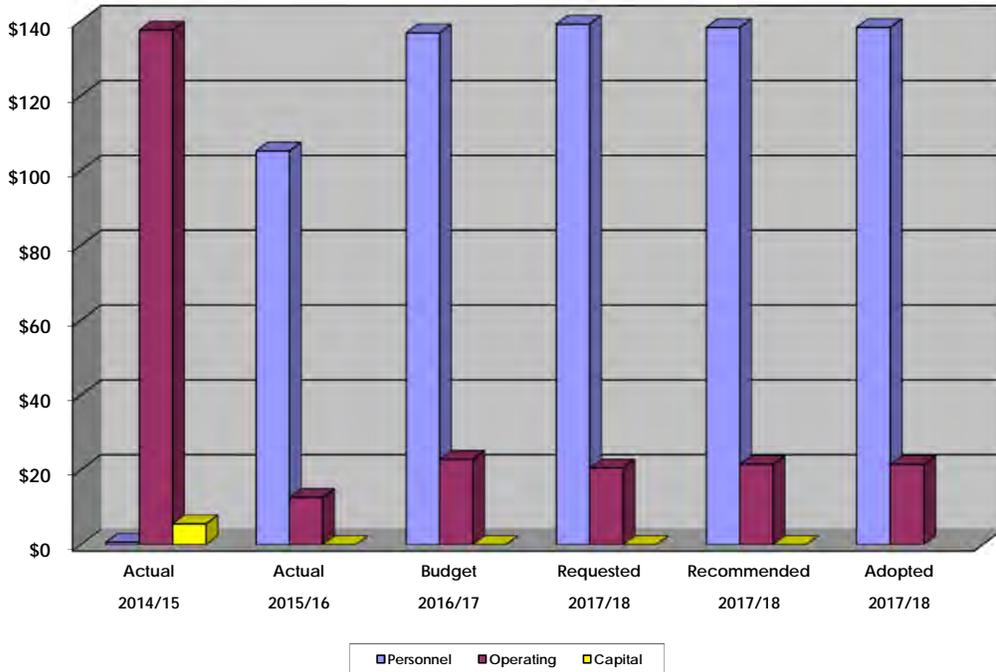
Significant Changes

Contract positions were moved to regular County positions in FY 2015-16.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649
Sales and Services	164,391	145,756	156,911	156,911	156,911	156,911
General Appropriation	(23,422)	(30,584)	-	-	-	-
Total	\$ 143,618	\$ 117,821	\$ 159,560	\$ 159,560	\$ 159,560	\$ 159,560
Expenditures						
Personnel	\$ 603	\$ 105,201	\$ 136,758	\$ 139,098	\$ 138,180	\$ 138,180
Operating	137,472	12,620	22,802	20,462	21,380	21,380
Capital	5,543	-	-	-	-	-
Total	\$ 143,618	\$ 117,821	\$ 159,560	\$ 159,560	\$ 159,560	\$ 159,560

Thousands

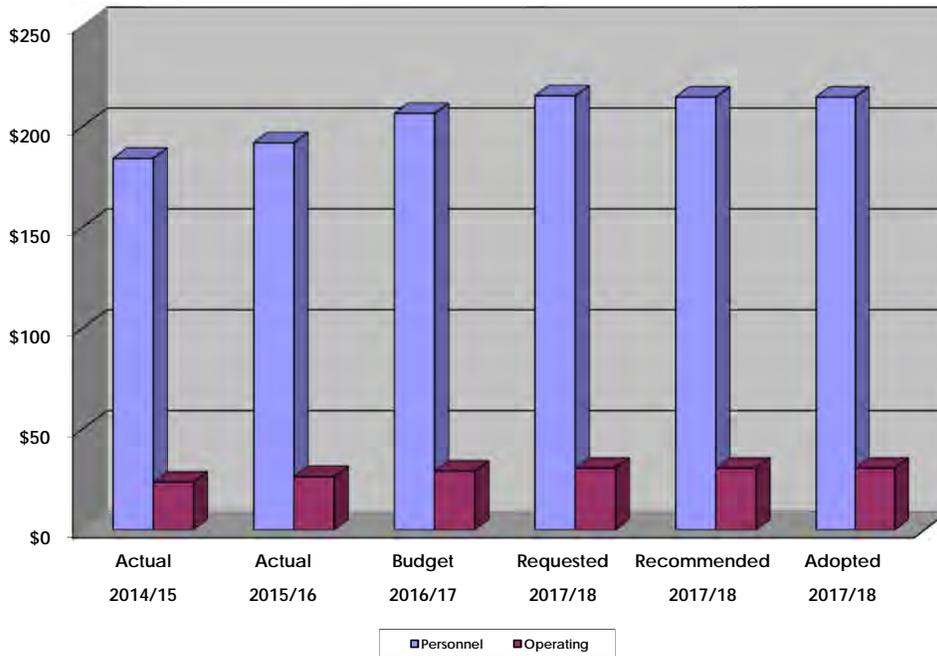


Health - Communicable Diseases

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 13,625	\$ 14,536	\$ 16,252	\$ 15,823	\$ 15,823	\$ 15,823
Sales and Services	11,631	10,514	9,821	9,099	9,519	9,519
General Appropriation	182,286	193,042	210,891	220,519	219,501	219,501
Total	\$ 207,542	\$ 218,092	\$ 236,964	\$ 245,441	\$ 244,843	\$ 244,843
Expenditures						
Personnel	\$ 184,009	\$ 191,715	\$ 206,272	\$ 215,006	\$ 214,408	\$ 214,408
Operating	23,533	26,377	29,015	30,435	30,435	30,435
Capital	-	-	1,677	-	-	-
Total	\$ 207,542	\$ 218,092	\$ 236,964	\$ 245,441	\$ 244,843	\$ 244,843

Thousands

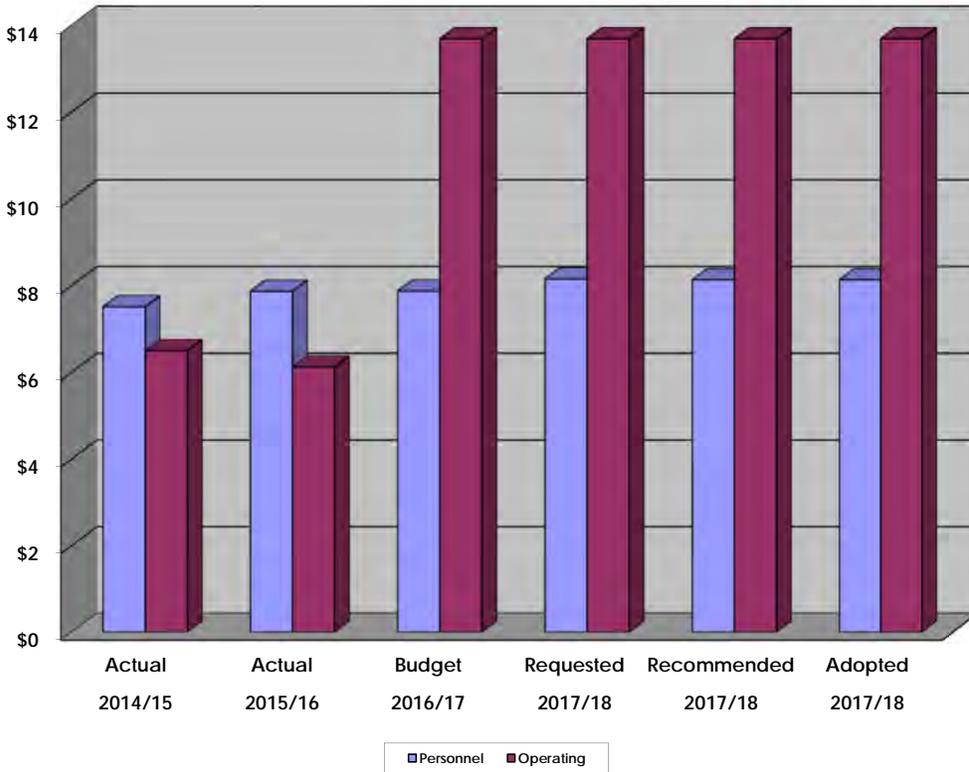


Health - BCCCP

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 12,679	\$ 17,527	\$ 12,920	\$ 9,246	\$ 9,246	\$ 9,246
General Appropriation	1,332	(3,536)	8,641	12,594	12,571	12,571
Total	\$ 14,011	\$ 13,991	\$ 21,561	\$ 21,840	\$ 21,817	\$ 21,817
Expenditures						
Personnel	\$ 7,513	\$ 7,870	\$ 7,875	\$ 8,154	\$ 8,131	\$ 8,131
Operating	6,498	6,121	13,686	13,686	13,686	13,686
Total	\$ 14,011	\$ 13,991	\$ 21,561	\$ 21,840	\$ 21,817	\$ 21,817

Thousands



Health - Immunizations

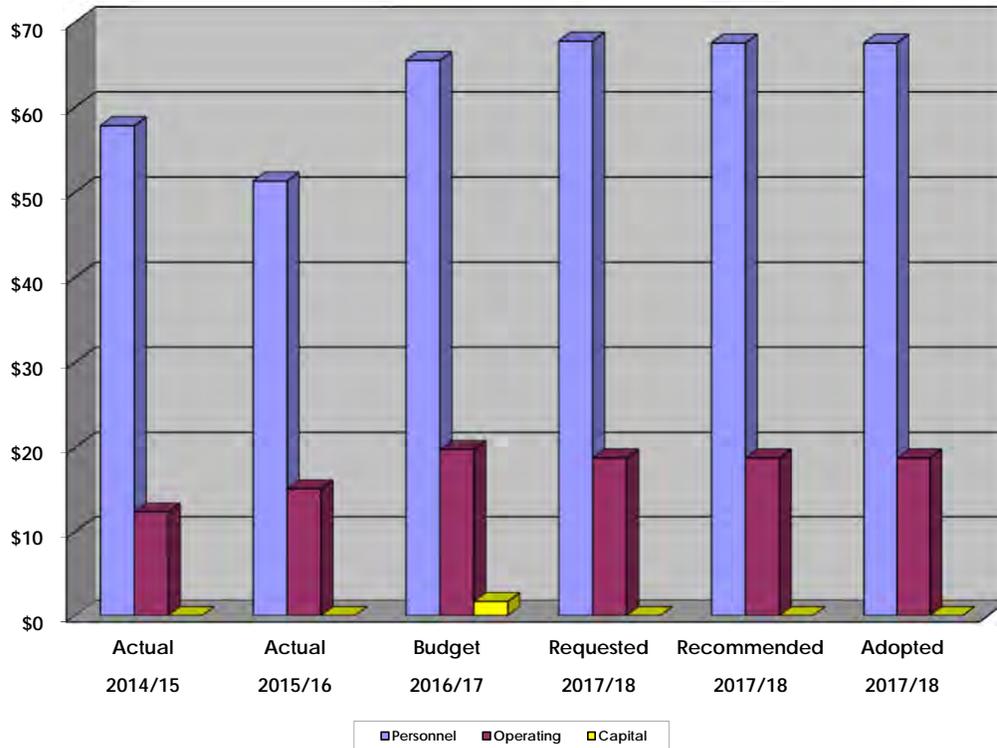
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 16,739	\$ 13,244	\$ 17,413	\$ 17,413	\$ 17,413	\$ 17,413
Sales and Services	6,335	12,627	11,402	8,732	8,732	8,732
General Appropriation	47,095	40,570	58,125	60,413	60,185	60,185
Total	\$ 70,169	\$ 66,441	\$ 86,940	\$ 86,558	\$ 86,330	\$ 86,330
Expenditures						
Personnel	\$ 57,823	\$ 51,314	\$ 65,488	\$ 67,769	\$ 67,541	\$ 67,541
Operating	12,346	15,127	19,775	18,789	18,789	18,789
Capital	-	-	1,677	-	-	-
Total	\$ 70,169	\$ 66,441	\$ 86,940	\$ 86,558	\$ 86,330	\$ 86,330

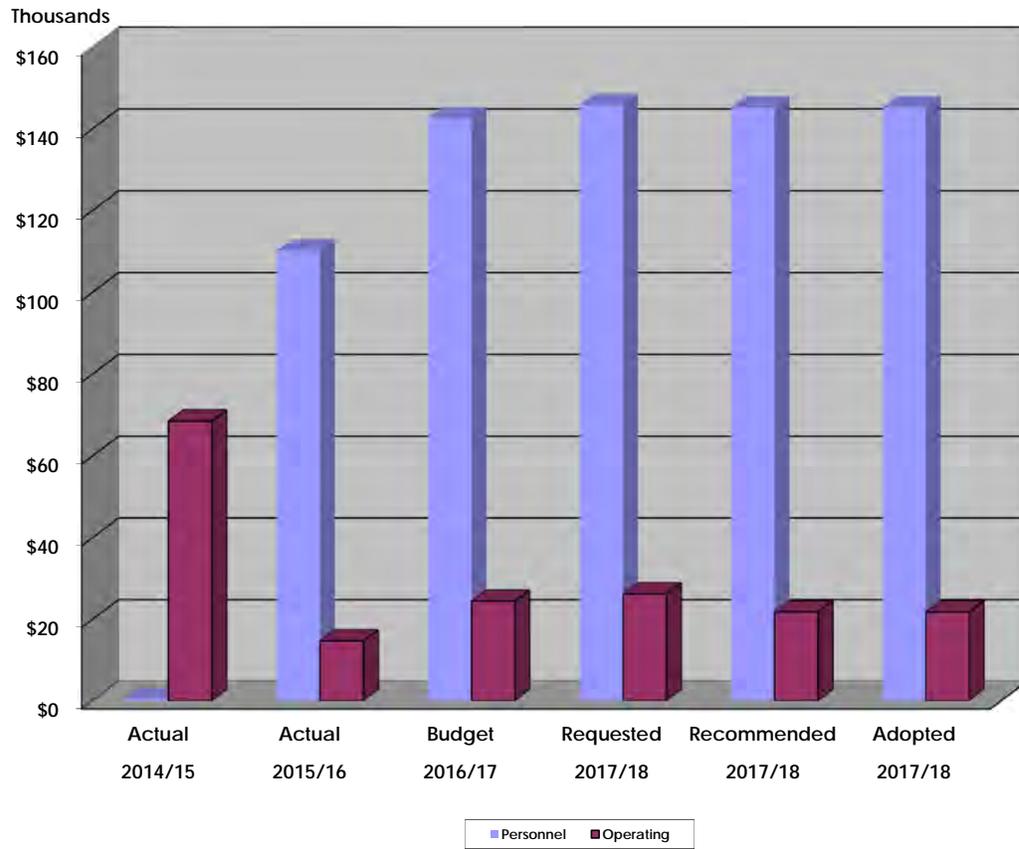
Thousands



Health - Pregnancy Care Case Management

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 152,513	\$ 149,306	\$ 166,936	\$ 166,936	\$ 166,936	\$ 166,936
General Appropriation	(77,917)	(24,488)	-	5,000	-	-
Total	\$ 74,596	\$ 124,818	\$ 166,936	\$ 171,936	\$ 166,936	\$ 166,936
Expenditures						
Personnel	\$ 603	\$ 110,173	\$ 142,512	\$ 145,751	\$ 145,169	\$ 145,169
Operating	68,449	14,645	24,424	26,185	21,767	21,767
Capital	5,544	-	-	-	-	-
Total	\$ 74,596	\$ 124,818	\$ 166,936	\$ 171,936	\$ 166,936	\$ 166,936

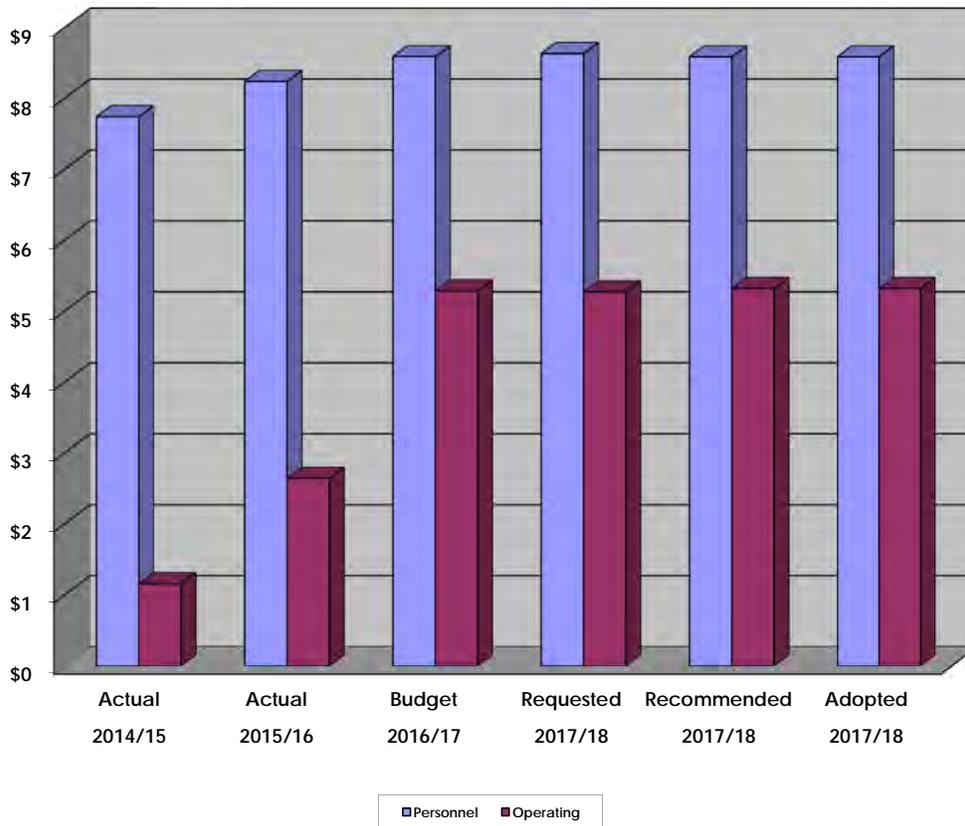


Health - WIC - GA

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 8,895	\$ 10,875	\$ 13,871	\$ 13,899	\$ 13,899	\$ 13,899
Total	\$ 8,895	\$ 10,875	\$ 13,871	\$ 13,899	\$ 13,899	\$ 13,899
Expenditures						
Personnel	\$ 7,739	\$ 8,236	\$ 8,587	\$ 8,628	\$ 8,583	\$ 8,583
Operating	1,156	2,639	5,284	5,271	5,316	5,316
Total	\$ 8,895	\$ 10,875	\$ 13,871	\$ 13,899	\$ 13,899	\$ 13,899

Thousands



Health - WIC - NE

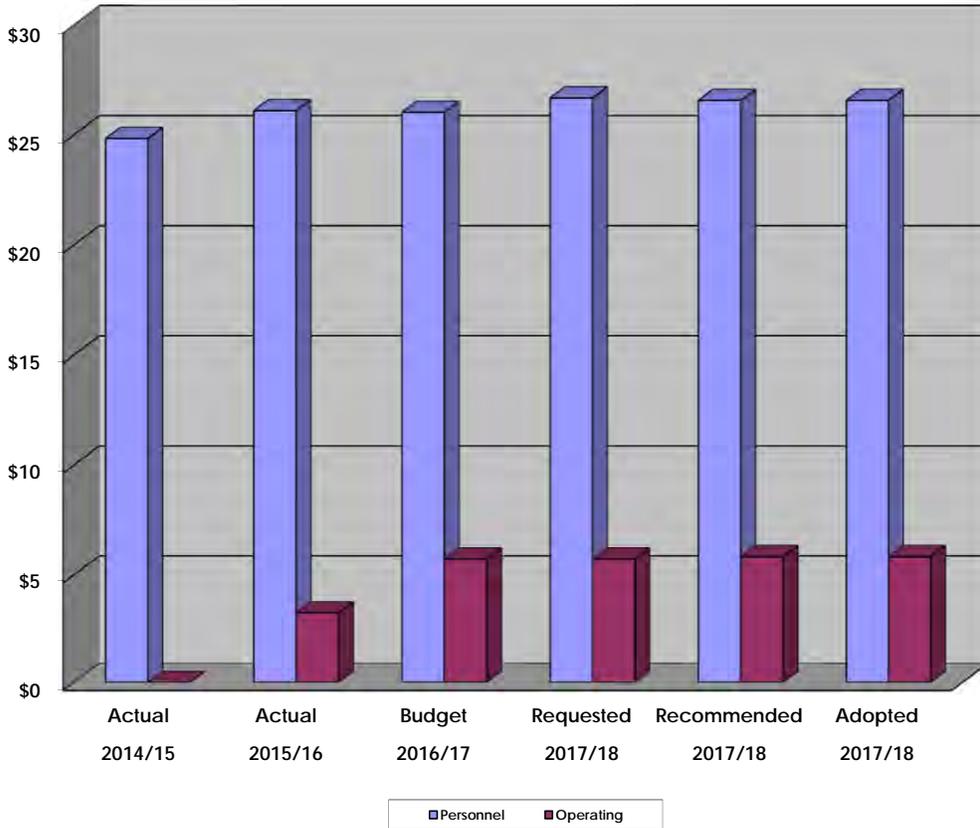
Significant Changes

Reallocation of positions.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 24,833	\$ 29,329	\$ 31,750	\$ 32,407	\$ 32,407	\$ 32,407
Total	\$ 24,833	\$ 29,329	\$ 31,750	\$ 32,407	\$ 32,407	\$ 32,407
Expenditures						
Personnel	\$ 24,833	\$ 26,093	\$ 26,021	\$ 26,678	\$ 26,564	\$ 26,564
Operating	-	3,236	5,729	5,729	5,843	5,843
Total	\$ 24,833	\$ 29,329	\$ 31,750	\$ 32,407	\$ 32,407	\$ 32,407

Thousands

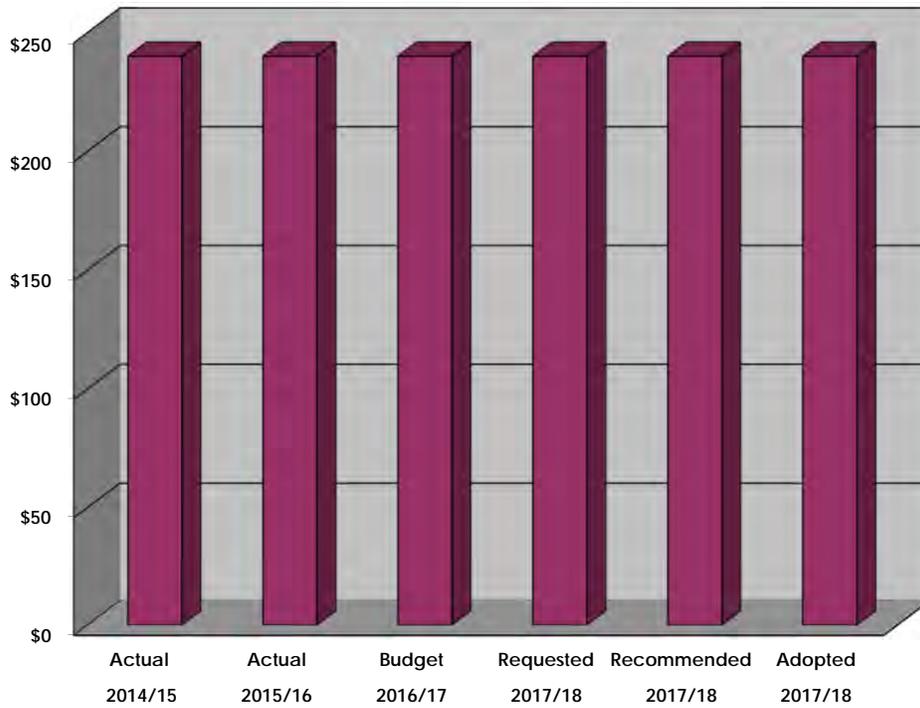


Mental Health

Budget

		2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue							
Intergovernmental Revenues	\$	16,761	\$ 17,369	\$ 17,000	\$ 19,000	\$ 19,000	\$ 19,000
General Appropriation		223,239	222,631	223,000	221,000	221,000	221,000
Total	\$	240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Expenditures							
Operating	\$	240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Total	\$	240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000

Thousands



■ Operating

Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

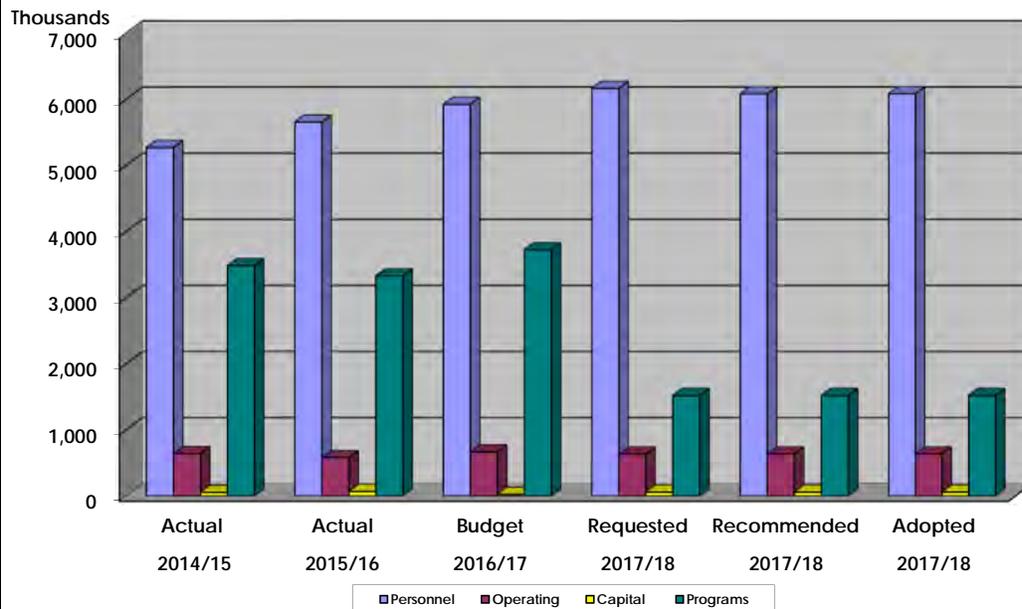
Requested SWII Links & FC SW position is not recommended in FY 17-18. Two replacement vehicles recommended. A change in the processing of daycare payments is reason for the major decrease in revenues and expenditures for FY 17-18.

Staffing

	2013/14 Actual	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Adopted
Regular Full Time Equivalents	95	100.5	102.5	102.5	103.5	102.5

Budget

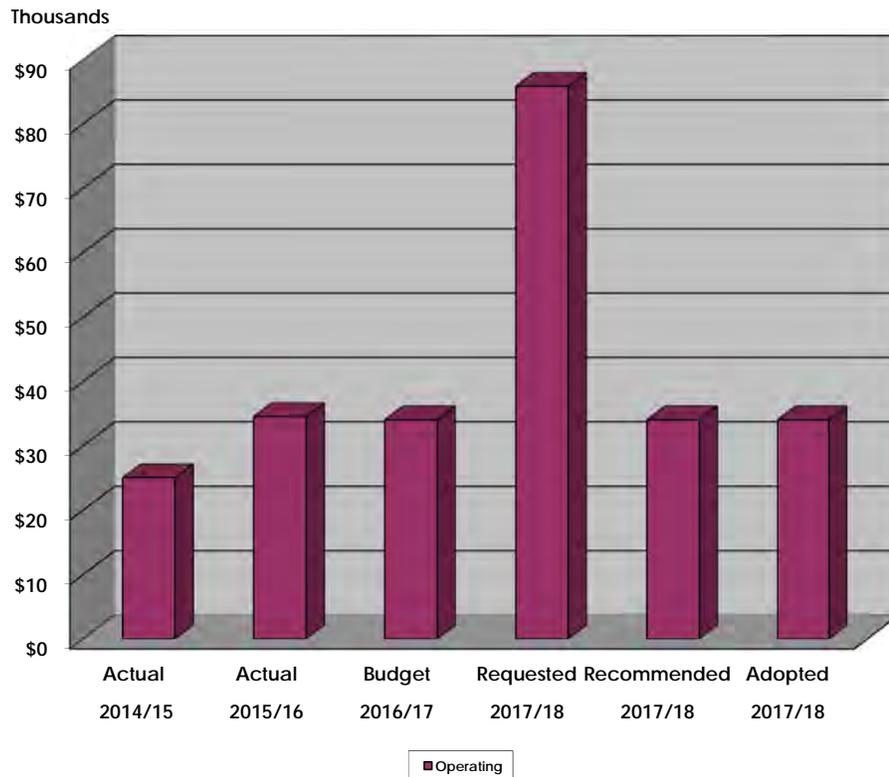
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and state grants	\$ 7,145,520	\$ 7,142,960	\$ 7,454,466	\$ 5,379,637	\$ 5,341,968	\$ 5,341,968
Other sales and services	51,900	44,832	44,830	75,580	75,580	75,580
Miscellaneous	33,832	7,328	7,100	8,800	8,800	8,800
General Appropriation	2,210,367	2,432,212	2,825,974	2,909,261	2,867,285	2,867,285
Total	\$ 9,441,619	\$ 9,627,332	\$ 10,332,370	\$ 8,373,278	\$ 8,293,633	\$ 8,293,633
Expenditures						
Personnel	\$ 5,267,625	\$ 5,654,161	\$ 5,922,359	\$ 6,162,482	\$ 6,081,512	\$ 6,081,512
Operating	641,328	578,559	665,047	633,143	634,255	634,255
Capital	53,096	67,683	23,500	58,149	58,149	58,149
Programs	3,479,570	3,326,929	3,721,464	1,519,504	1,519,717	1,519,717
Total	\$ 9,441,619	\$ 9,627,332	\$ 10,332,370	\$ 8,373,278	\$ 8,293,633	\$ 8,293,633



Human Services - Nonprofit Agencies

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 25,000	\$ 34,500	\$ 34,000	\$ 85,800	\$ 34,000	\$ 34,000
Total	\$ 25,000	\$ 34,500	\$ 34,000	\$ 85,800	\$ 34,000	\$ 34,000
Expenditures						
Lee County Industries	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Johnston-Lee-Harnett						
Community Action	-	3,000	3,000	3,000	3,000	3,000
HAVEN	10,000	11,500	12,000	14,000	12,000	12,000
Boys & Girls Club of Lee County	10,000	10,000	10,000	15,000	10,000	10,000
The Salvation Army	-	-	1,000	10,000	1,000	1,000
Family Promise	-	2,500	2,000	5,000	2,000	2,000
Maggie's Outreach	-	2,500	-	-	-	-
Another Choice for Black						
Children	-	-	500	3,000	500	500
Job Express	-	-	500	20,800	500	500
The Heritage Foundation	-	-	-	10,000	-	-
Total	\$ 25,000	\$ 34,500	\$ 34,000	\$ 85,800	\$ 34,000	\$ 34,000



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to citizens.

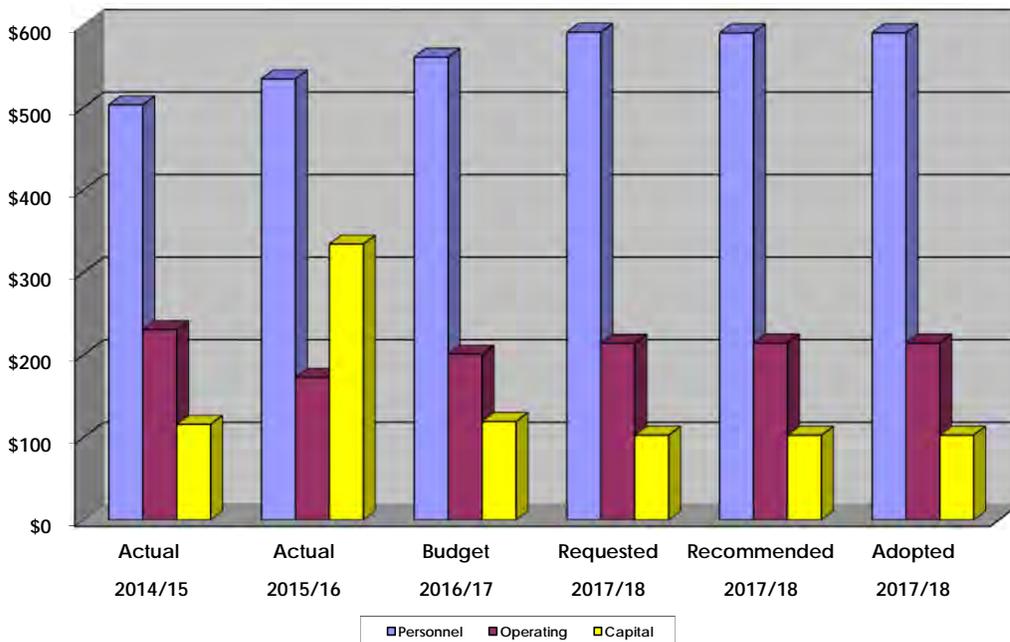
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and state grants	\$ 373,730	\$ 600,522	\$ 397,809	\$ 380,544	\$ 380,544	\$ 380,544
Other sales and services	368,140	353,158	442,314	492,756	492,756	492,756
Miscellaneous	-	39,009	-	-	-	-
General Appropriation	107,935	49,036	41,309	35,031	34,636	34,636
Total	\$ 849,805	\$ 1,041,725	\$ 881,432	\$ 908,331	\$ 907,936	\$ 907,936
Expenditures						
Personnel	\$ 503,107	\$ 534,536	\$ 561,050	\$ 591,229	\$ 590,545	\$ 590,545
Operating	230,776	172,766	200,902	214,250	214,539	214,539
Capital	115,922	334,423	119,480	102,852	102,852	102,852
Total	\$ 849,805	\$ 1,041,725	\$ 881,432	\$ 908,331	\$ 907,936	\$ 907,936

Thousands



Senior Services

Mission

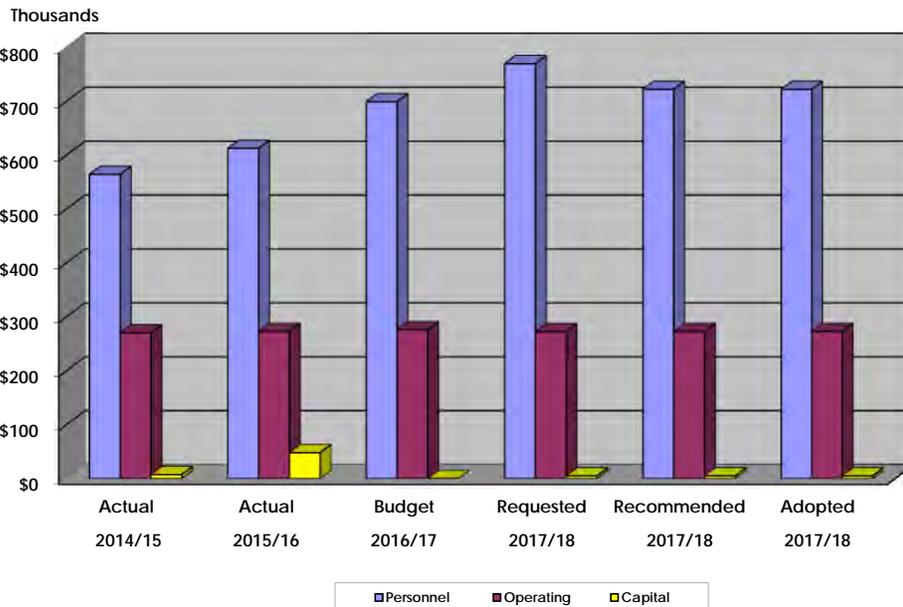
The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	9	9	9	10	9	9

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and state grants	\$ 436,464	\$ 447,061	\$ 435,383	\$ 441,352	\$ 441,352	\$ 441,352
Other sales and services	44,166	43,213	47,700	49,800	49,800	49,800
Miscellaneous	1,579	1,524	-	-	-	-
General Appropriation	359,455	441,494	491,711	555,513	508,253	508,253
Total	\$ 841,664	\$ 933,292	\$ 974,794	\$ 1,046,665	\$ 999,405	\$ 999,405
Expenditures						
Personnel	\$ 564,063	\$ 612,530	\$ 698,801	\$ 769,435	\$ 721,914	\$ 721,914
Operating	270,175	272,869	275,993	272,259	272,520	272,520
Capital	7,426	47,893	-	4,971	4,971	4,971
Total	\$ 841,664	\$ 933,292	\$ 974,794	\$ 1,046,665	\$ 999,405	\$ 999,405



Pretrial Release

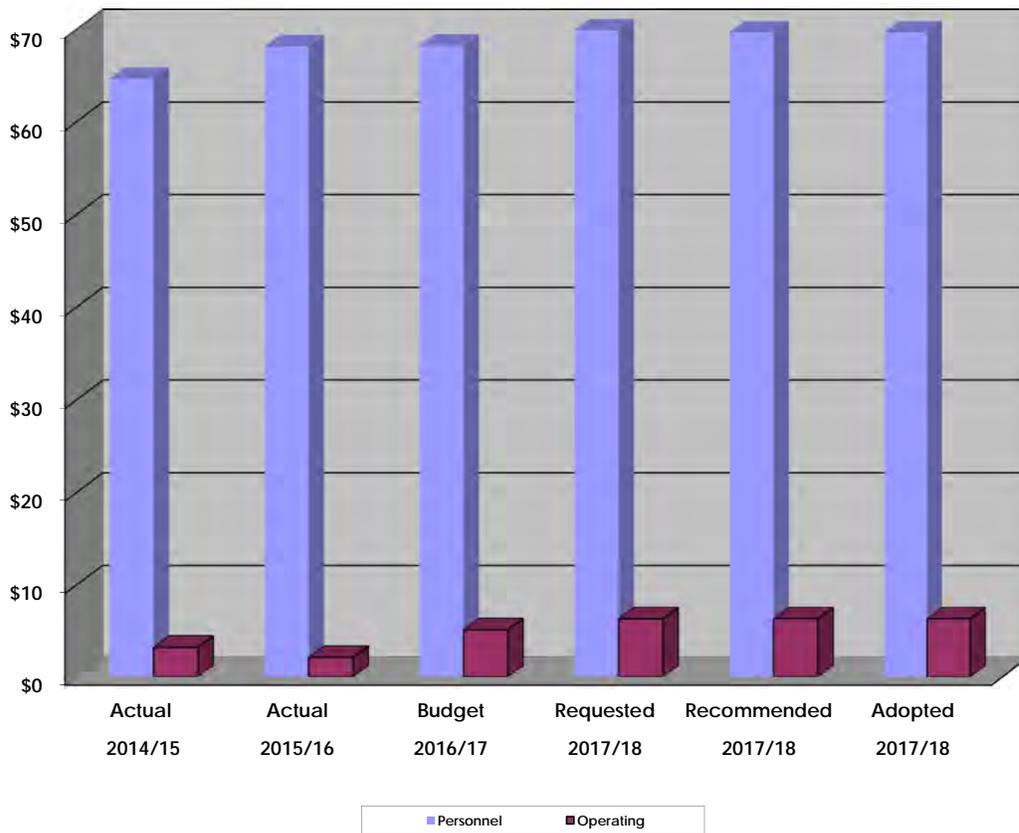
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 67,870	\$ 70,256	\$ 73,360	\$ 76,196	\$ 75,974	\$ 75,974
Total	\$ 67,870	\$ 70,256	\$ 73,360	\$ 76,196	\$ 75,974	\$ 75,974
Expenditures						
Personnel	\$ 64,652	\$ 68,146	\$ 68,238	\$ 69,879	\$ 69,651	\$ 69,651
Operating	3,218	2,110	5,122	6,317	6,323	6,323
Total	\$ 67,870	\$ 70,256	\$ 73,360	\$ 76,196	\$ 75,974	\$ 75,974

Thousands

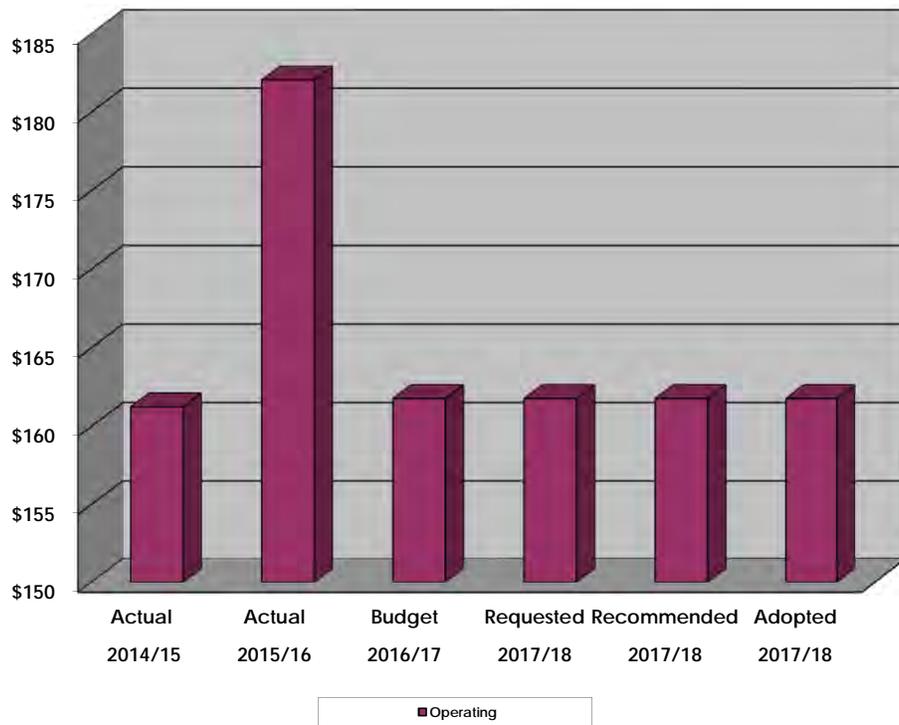


Juvenile Crime Prevention Council

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 156,664	\$ 185,636	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771
Total	\$ 156,664	\$ 185,636	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771
Expenditures						
Operating	\$ 161,244	\$ 182,039	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771
Total	\$ 161,244	\$ 182,039	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771

Thousands



Youth Employment

Significant Changes

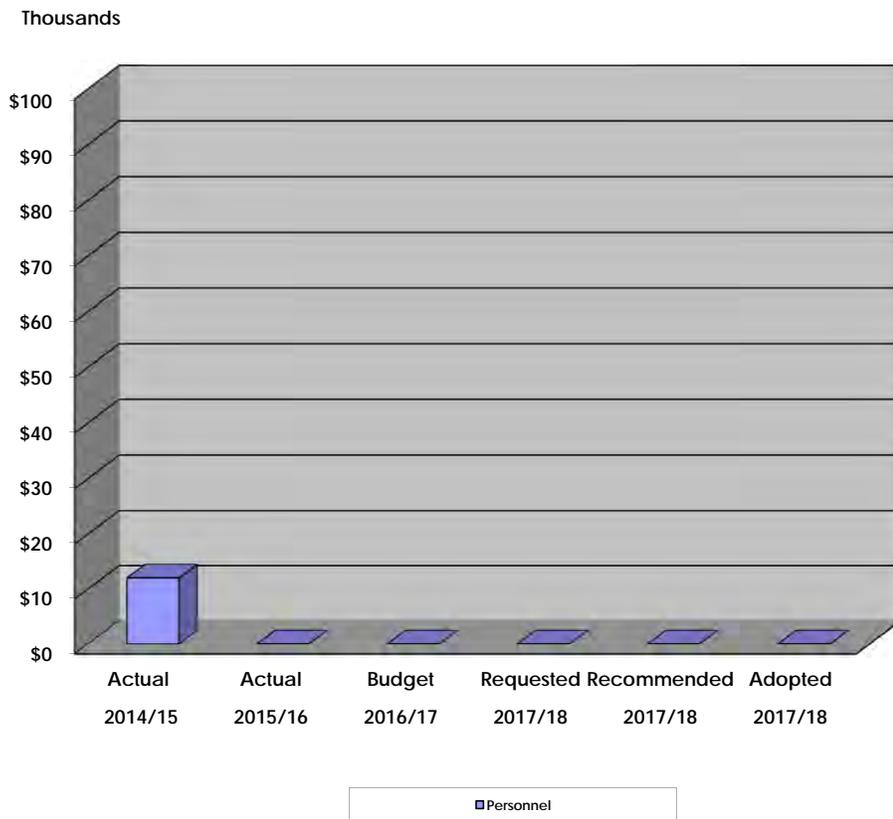
Based on a recommendation in the Evergreen Audit, the County chose not to bid to provide these services in FY 14-15

Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	0	0	0	0	0	0

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 12,008	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 12,008	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 12,008	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 12,008	\$ -	\$ -	\$ -	\$ -	\$ -

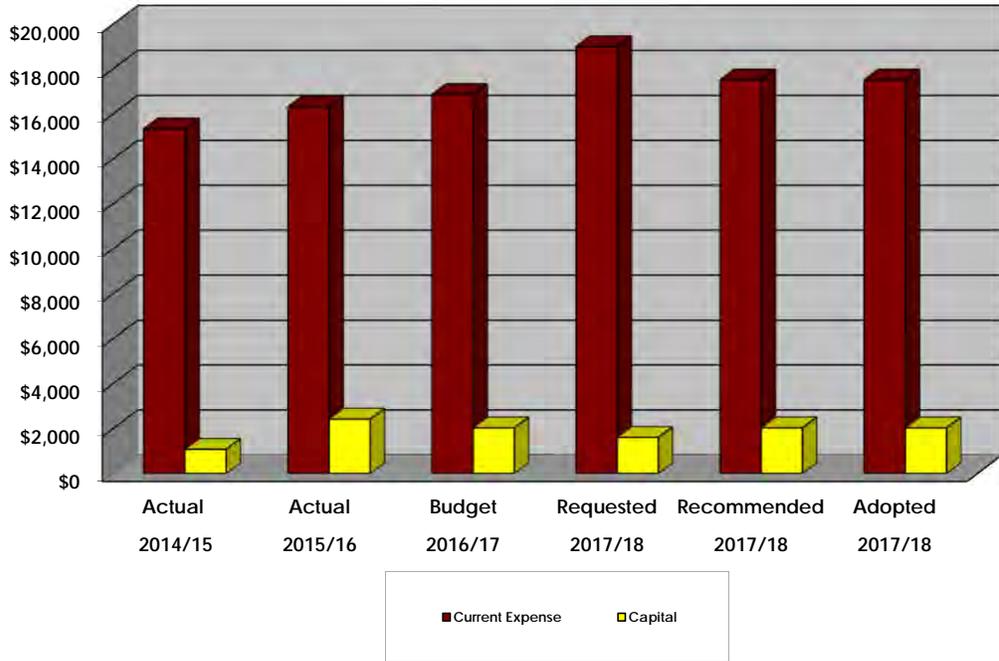


Lee County Schools

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Intergovernmental Revenues	\$ 176,571	\$ 642,674	\$ 685,049	\$ -	\$ 685,000	\$ 685,000
General Appropriation	16,234,338	18,088,837	18,209,784	20,600,527	18,859,784	18,859,784
Total	\$ 16,410,909	\$ 18,731,511	\$ 18,894,833	\$ 20,600,527	\$ 19,544,784	\$ 19,544,784
Expenditures						
Current Expense	\$ 15,338,050	\$ 16,312,278	\$ 16,862,278	\$ 18,996,527	\$ 17,512,278	\$ 17,512,278
Capital	1,072,859	2,419,233	2,032,555	1,604,000	2,032,506	2,032,506
Total	\$ 16,410,909	\$ 18,731,511	\$ 18,894,833	\$ 20,600,527	\$ 19,544,784	\$ 19,544,784

Thousands



CCCC

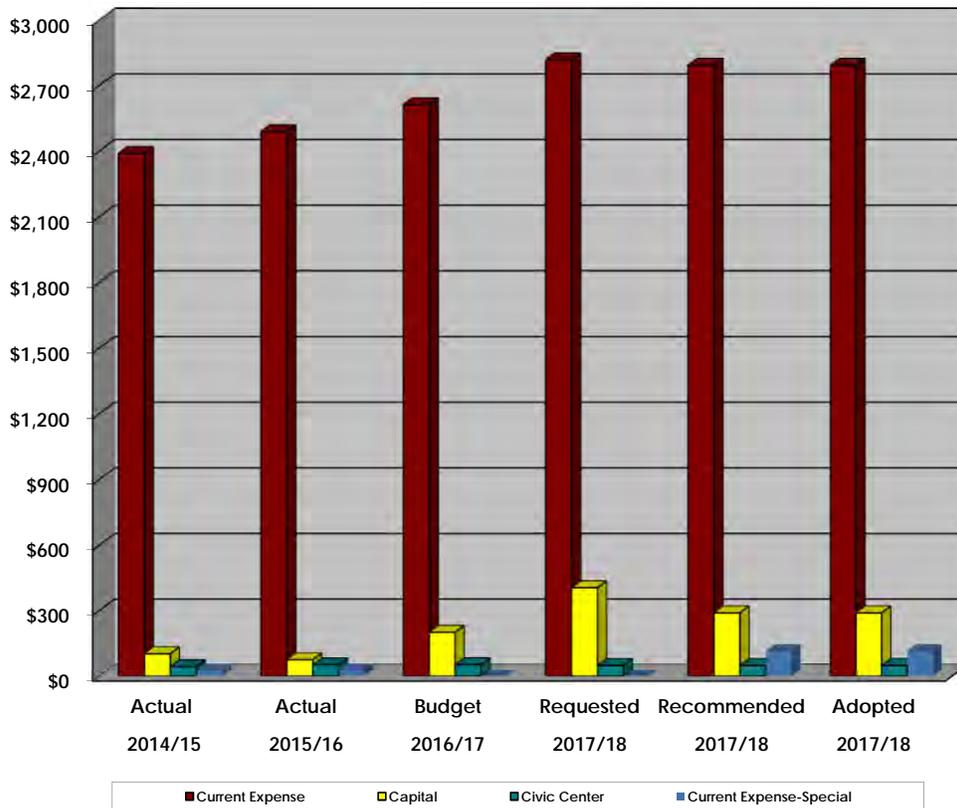
Significant Changes

Special \$25,000 appropriation designated for the workforce development program, CC Works. An additional \$50,000 is included in the special appropriation for FY 15-16 to cover potential rent increases at the W. B. Wicker facility.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 2,535,872	\$ 2,616,048	\$ 2,865,500	\$ 3,271,860	\$ 3,246,860	\$ 3,246,860
Total	\$ 2,535,872	\$ 2,616,048	\$ 2,865,500	\$ 3,271,860	\$ 3,246,860	\$ 3,246,860
Expenditures						
Current Expense	\$ 2,389,730	\$ 2,489,000	\$ 2,612,250	\$ 2,817,860	\$ 2,792,860	\$ 2,792,860
Current Expense-Special	25,000	25,000	-	-	115,000	115,000
Capital	102,642	75,000	201,000	405,000	290,000	290,000
Civic Center	43,500	52,048	52,250	49,000	49,000	49,000
Total	\$ 2,535,872	\$ 2,616,048	\$ 2,865,500	\$ 3,271,860	\$ 3,246,860	\$ 3,246,860

Thousands



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

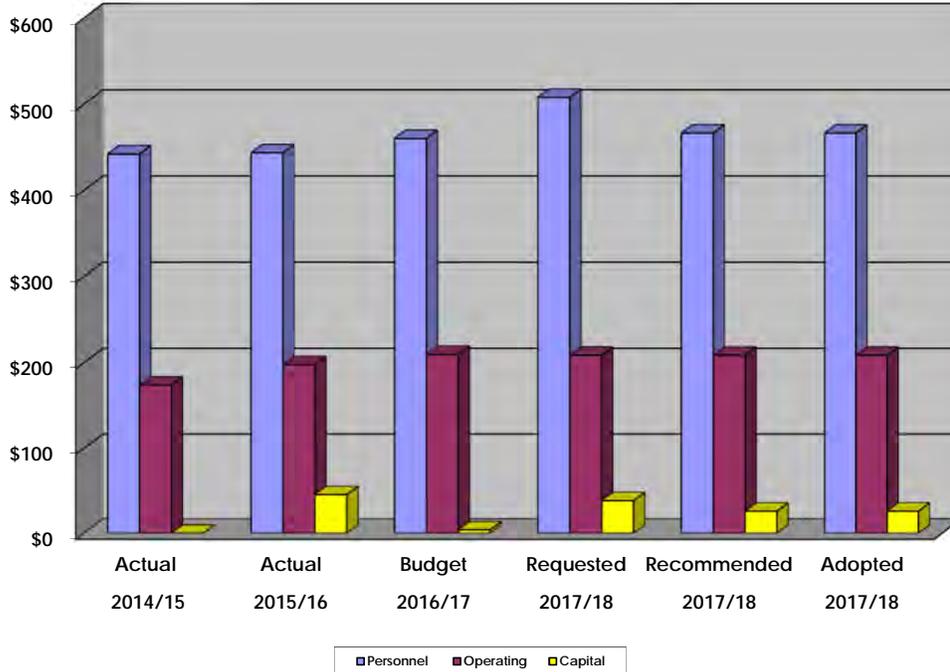
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	8	8	8	9	8	8

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Federal and State Grants	\$ 106,201	\$ 150,677	\$ 111,599	\$ 111,599	\$ 111,599	\$ 111,599
Sales and Services	16,834	22,033	15,646	15,446	15,446	15,446
Miscellaneous	6,339	5,296	1,200	1,200	1,200	1,200
General Appropriation	486,820	508,681	545,573	626,621	572,931	572,931
Total	\$ 616,194	\$ 686,687	\$ 674,018	\$ 754,866	\$ 701,176	\$ 701,176
Expenditures						
Personnel	\$ 442,208	\$ 443,574	\$ 460,238	\$ 507,958	\$ 466,506	\$ 466,506
Operating	173,986	197,592	209,780	208,583	208,670	208,670
Capital	-	45,521	4,000	38,325	26,000	26,000
Total	\$ 616,194	\$ 686,687	\$ 674,018	\$ 754,866	\$ 701,176	\$ 701,176

Thousands



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

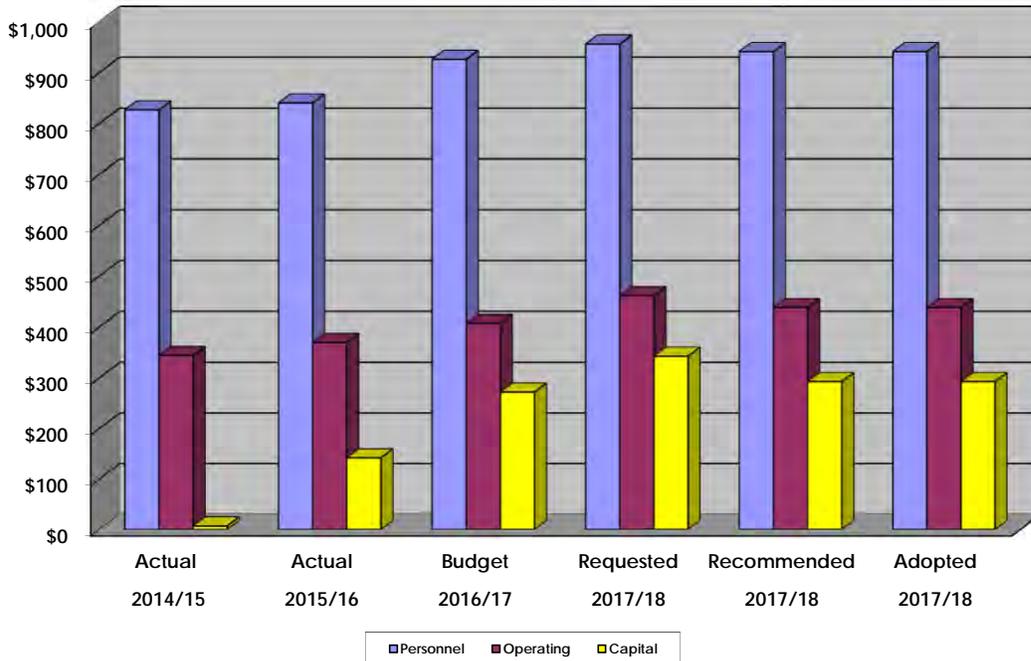
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Regular Full Time Equivalents	10	10	10	10	10	10

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Sales and Services	\$ 383,052	\$ 365,886	\$ 402,803	\$ 413,500	\$ 413,500	\$ 413,500
Miscellaneous	130	1,561	-	-	-	-
General Appropriation	794,289	984,360	1,202,281	1,346,902	1,258,739	1,258,739
Total	\$ 1,177,471	\$ 1,351,807	\$ 1,605,084	\$ 1,760,402	\$ 1,672,239	\$ 1,672,239
Expenditures						
Personnel	\$ 826,876	\$ 840,493	\$ 926,221	\$ 956,223	\$ 941,407	\$ 941,407
Operating	343,829	369,429	406,987	461,531	438,184	438,184
Capital	6,766	141,885	271,876	342,648	292,648	292,648
Total	\$ 1,177,471	\$ 1,351,807	\$ 1,605,084	\$ 1,760,402	\$ 1,672,239	\$ 1,672,239

Thousands

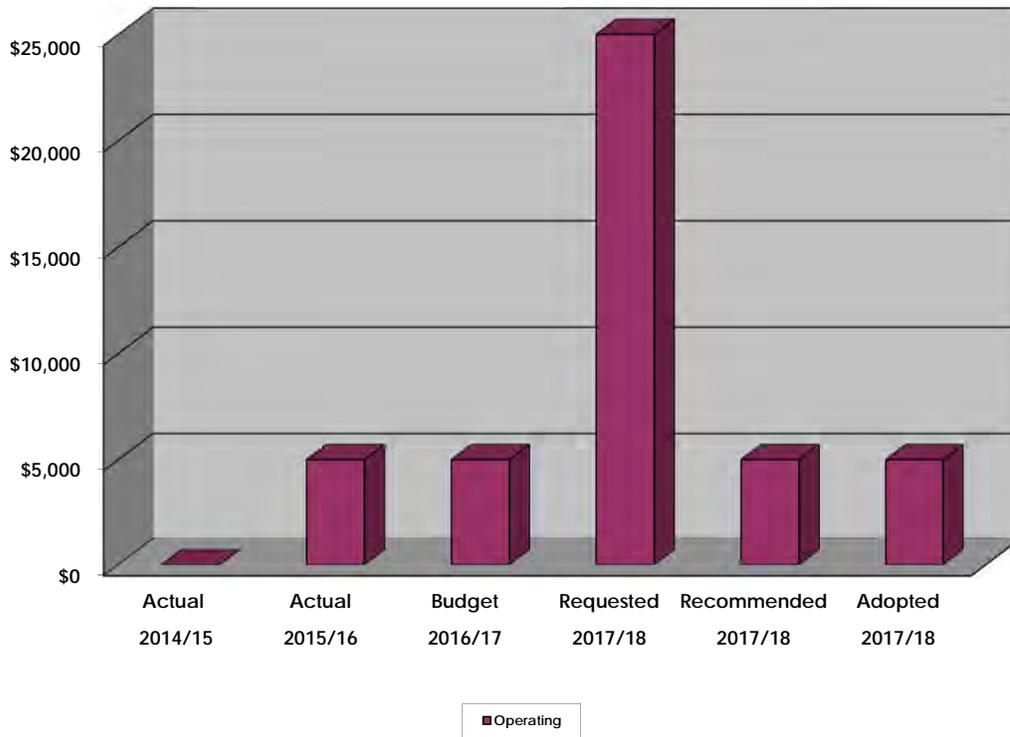


Temple Theater

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000
Total	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000
Expenditures						
Operating	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000
Total	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000

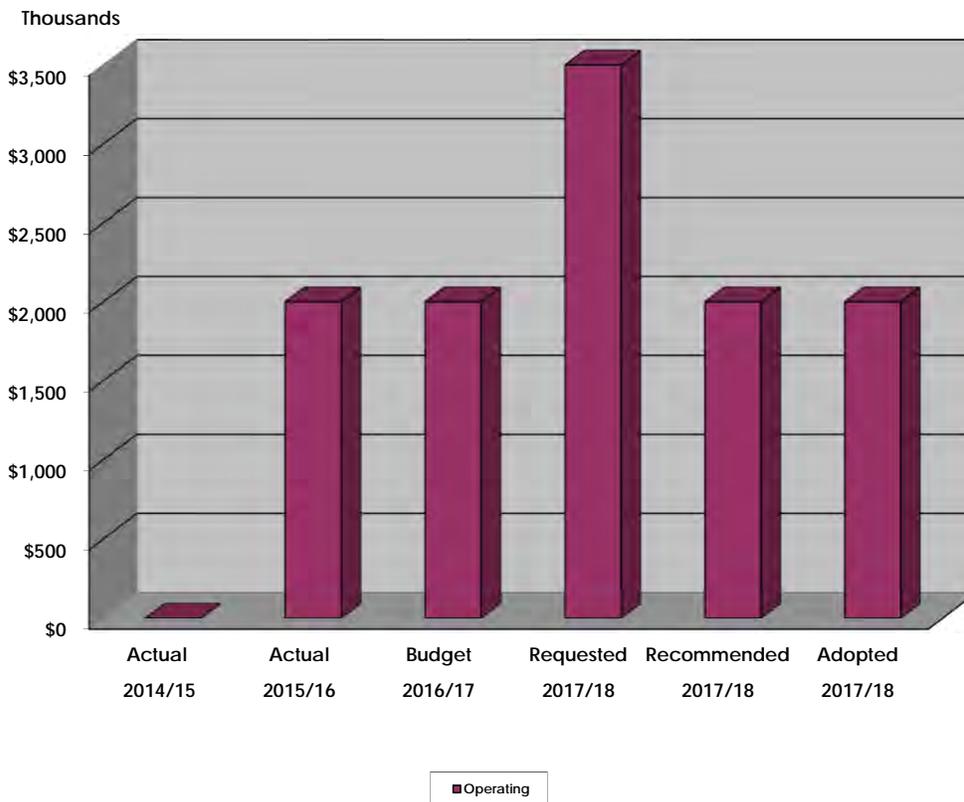
Thousands



Arts Council

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ -	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000
Total	\$ -	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000
Expenditures						
Operating	\$ -	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000
Total	\$ -	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000

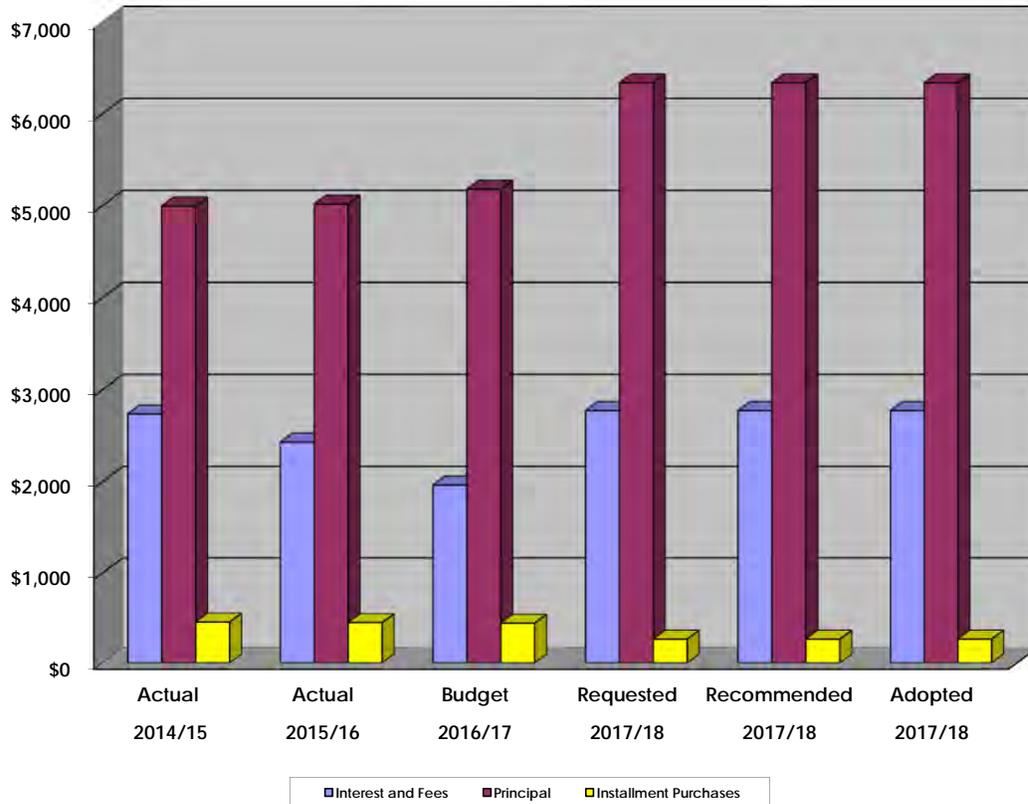


Debt Service

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Local option sales taxes	\$ 3,934,022	\$ 4,227,559	\$ 4,348,204	\$ 4,626,146	\$ 4,671,461	\$ 4,671,461
Unrestricted intergovernmental	770,749	734,939	738,995	689,430	689,430	689,430
Transfers	620,000	620,000	8,564	438,114	348,646	348,646
General Appropriation	2,864,123	2,314,392	2,489,814	3,620,259	3,664,412	3,664,412
Total	\$ 8,188,894	\$ 7,896,890	\$ 7,585,577	\$ 9,373,949	\$ 9,373,949	\$ 9,373,949
Expenditures						
Interest and Fees	\$ 2,737,278	\$ 2,429,872	\$ 1,963,602	\$ 2,772,688	\$ 2,772,688	\$ 2,772,688
Principal	4,997,000	5,019,000	5,180,000	6,336,000	6,336,000	6,336,000
Installment Purchases	454,616	448,018	441,975	265,261	265,261	265,261
Total	\$ 8,188,894	\$ 7,896,890	\$ 7,585,577	\$ 9,373,949	\$ 9,373,949	\$ 9,373,949

Thousands



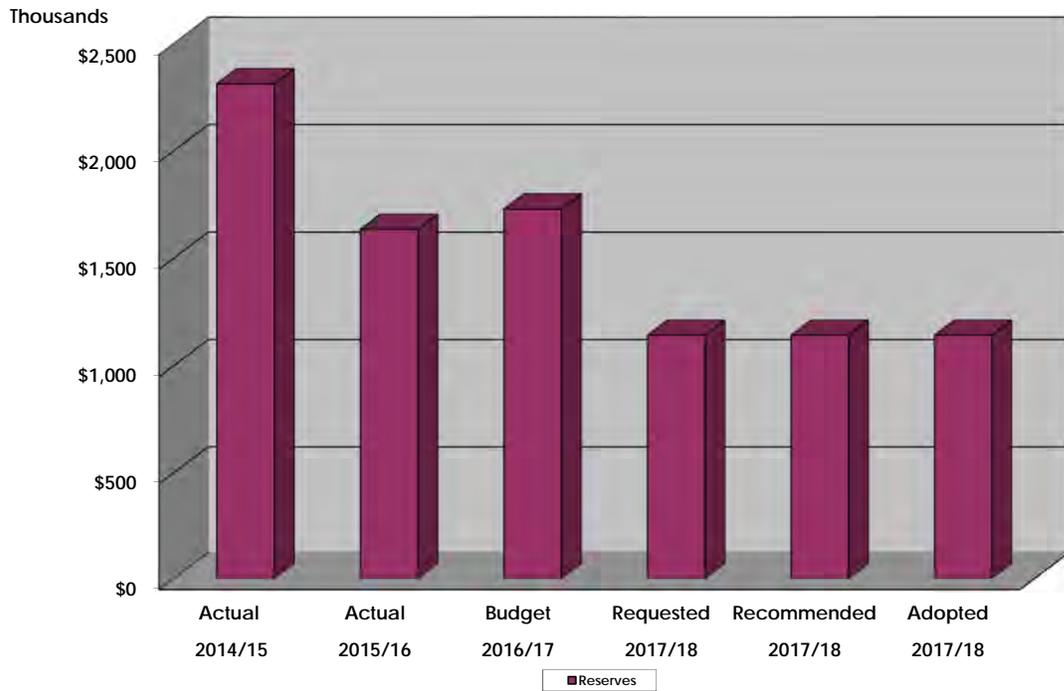
Reserves

Significant Changes

Increase reflects 2.0 cents from the tax levy being put in a capital reserve to fund the debt service for the Community College bonds approved in November 2014.

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
General Appropriation	\$ 2,311,497	\$ 1,634,228	\$ 1,729,350	\$ 1,141,829	\$ 1,141,829	\$ 1,141,829
Total	\$ 2,311,497	\$ 1,634,228	\$ 1,729,350	\$ 1,141,829	\$ 1,141,829	\$ 1,141,829
Expenditures						
Reserves	\$ 2,311,497	\$ 1,634,228	\$ 1,729,350	\$ 1,141,829	\$ 1,141,829	\$ 1,141,829
Total	\$ 2,311,497	\$ 1,634,228	\$ 1,729,350	\$ 1,141,829	\$ 1,141,829	\$ 1,141,829



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**COUNTY OF LEE
Adopted 2017-2018
Other Funds**

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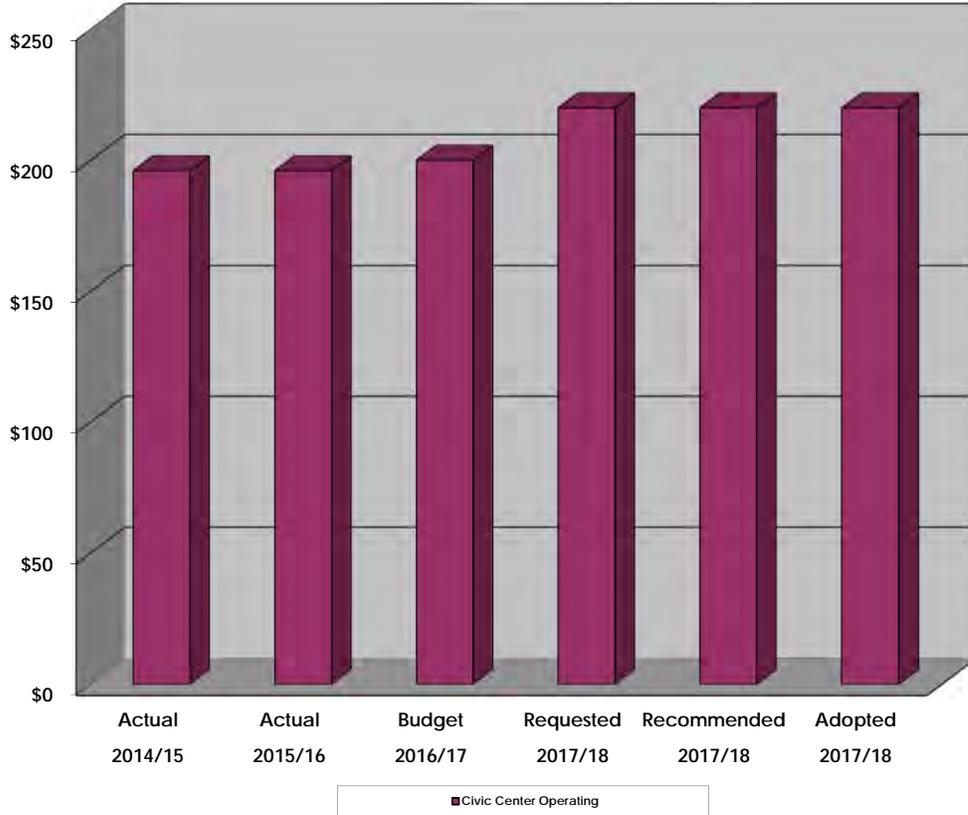
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Room Occupancy Tax Fund

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Other Taxes and Licenses	\$ 203,237	\$ 213,477	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000
Investment Earnings	109	208	-	-	-	-
Fund Balance Appropriation	(7,346)	(17,685)	-	-	-	-
Total	\$ 196,000	\$ 196,000	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000
Expenditures						
Civic Center Operating	\$ 196,000	\$ 196,000	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000
Total	\$ 196,000	\$ 196,000	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000

Thousands

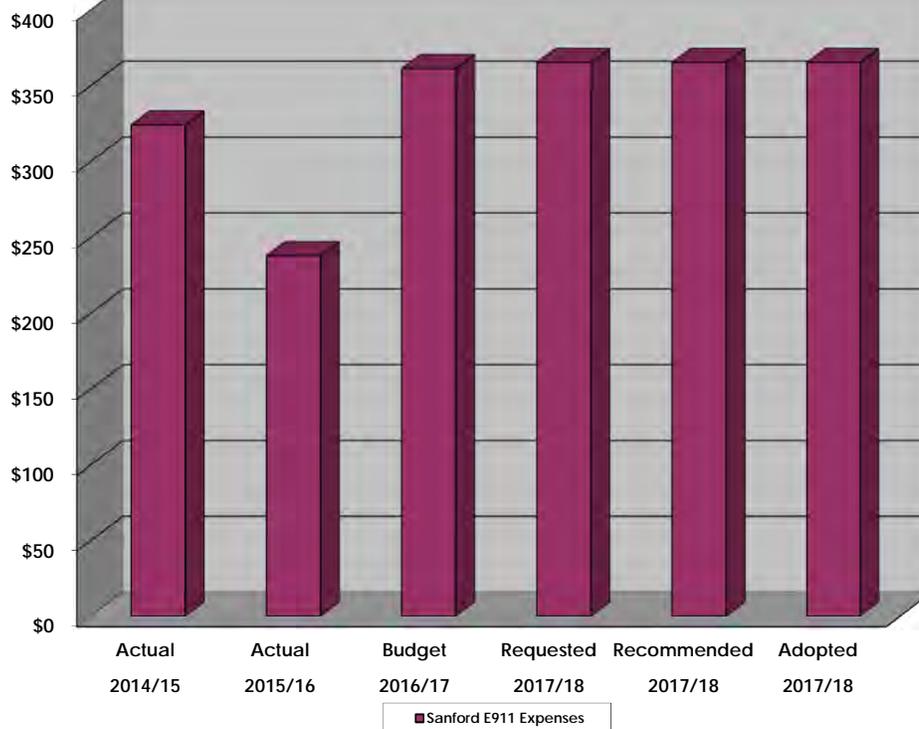


Emergency Telephone System Fund

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Other Taxes and Licenses	\$ 366,243	\$ 320,507	\$ 321,560	\$ 336,499	\$ 336,499	\$ 336,499
Investment Earnings	1,563	2,216	-	-	-	-
Fund Balance Appropriation	218,232	(37,377)	97,912	85,167	85,167	85,167
Total	\$ 586,038	\$ 285,346	\$ 419,472	\$ 421,666	\$ 421,666	\$ 421,666
Expenditures						
Sanford E911 Expenses	\$ 324,152	\$ 237,892	\$ 361,245	\$ 365,265	\$ 365,265	\$ 365,265
Lee County E911 Expenses	261,886	47,454	58,227	56,401	56,401	56,401
Total	\$ 586,038	\$ 285,346	\$ 419,472	\$ 421,666	\$ 421,666	\$ 421,666

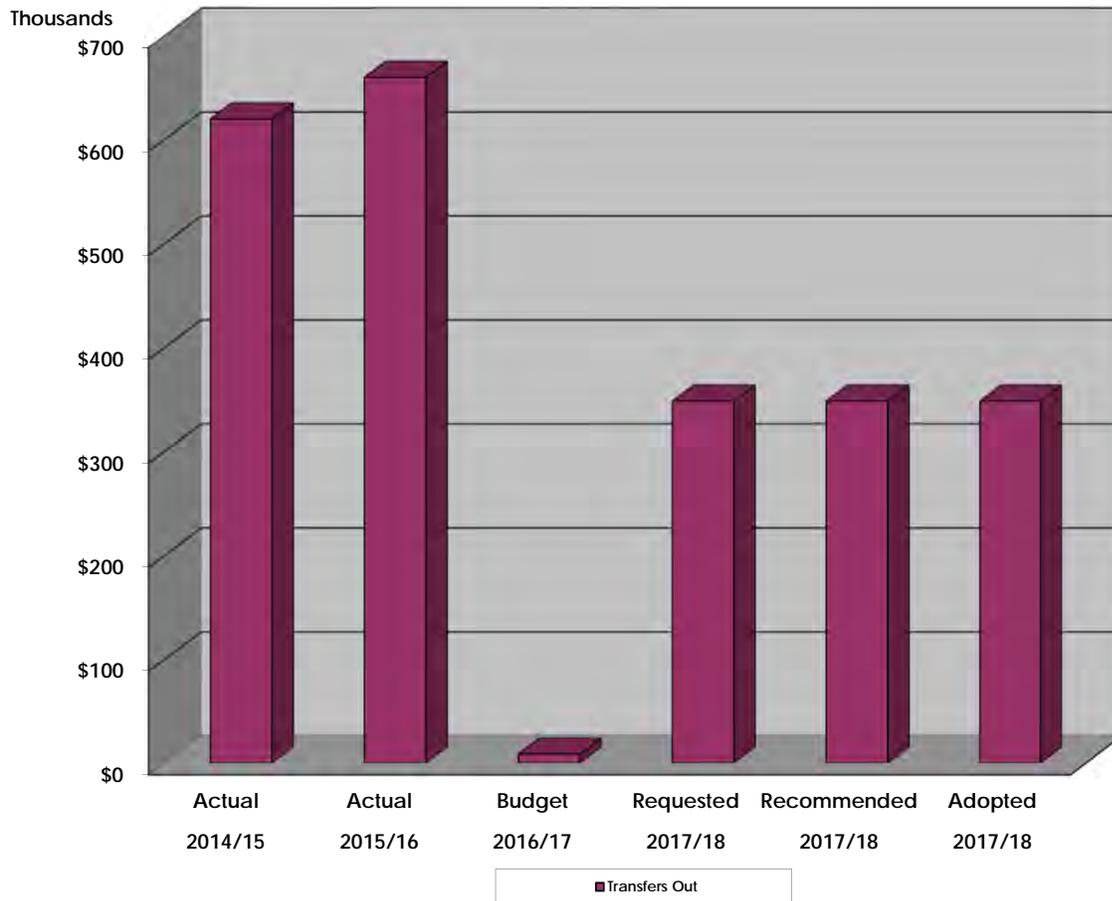
Thousands



Capital Reserve Fund

Budget

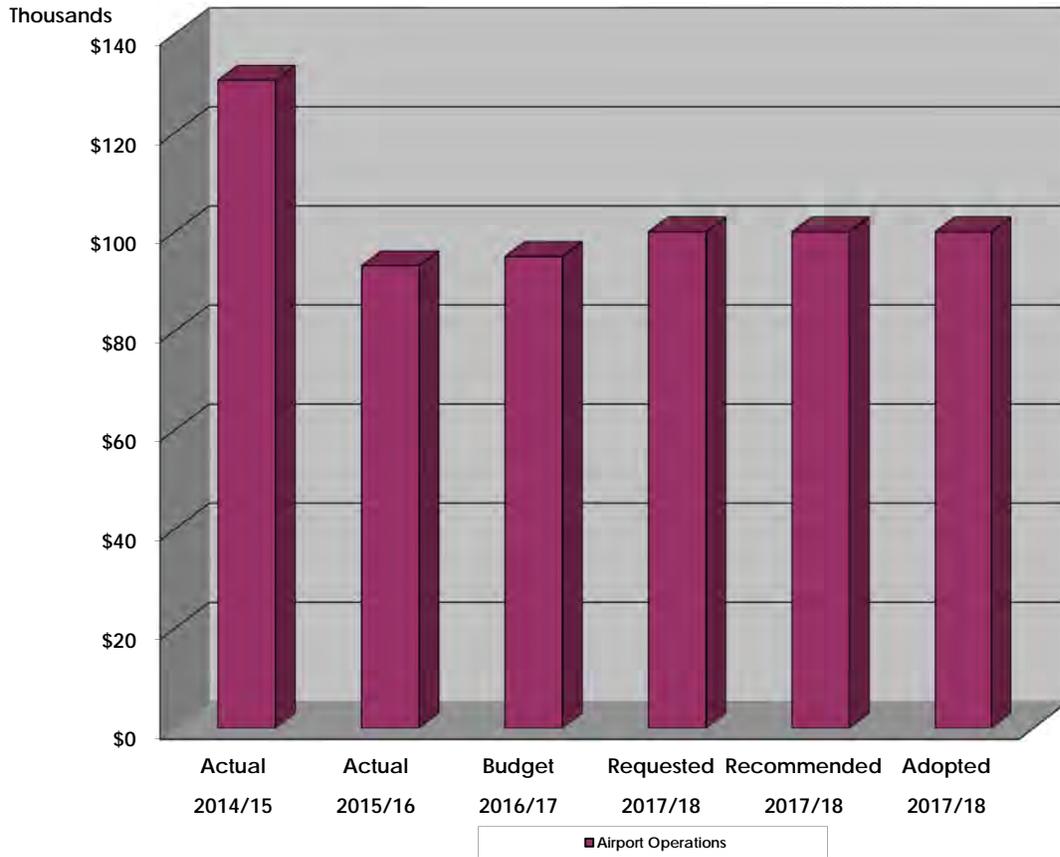
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Investment Earnings	\$ 1,389	\$ 4,027	\$ -	\$ -	\$ -	\$ -
Transfers In	620,000	1,634,228	8,564	348,646	348,646	348,646
Fund Balance	(1,389)	(978,255)	-	-	-	-
Total	\$ 620,000	\$ 660,000	\$ 8,564	\$ 348,646	\$ 348,646	\$ 348,646
Expenditures						
Transfers Out	\$ 620,000	\$ 660,000	\$ 8,564	\$ 348,646	\$ 348,646	\$ 348,646
Total	\$ 620,000	\$ 660,000	\$ 8,564	\$ 348,646	\$ 348,646	\$ 348,646



Airport Tax Reserve Fund

Budget

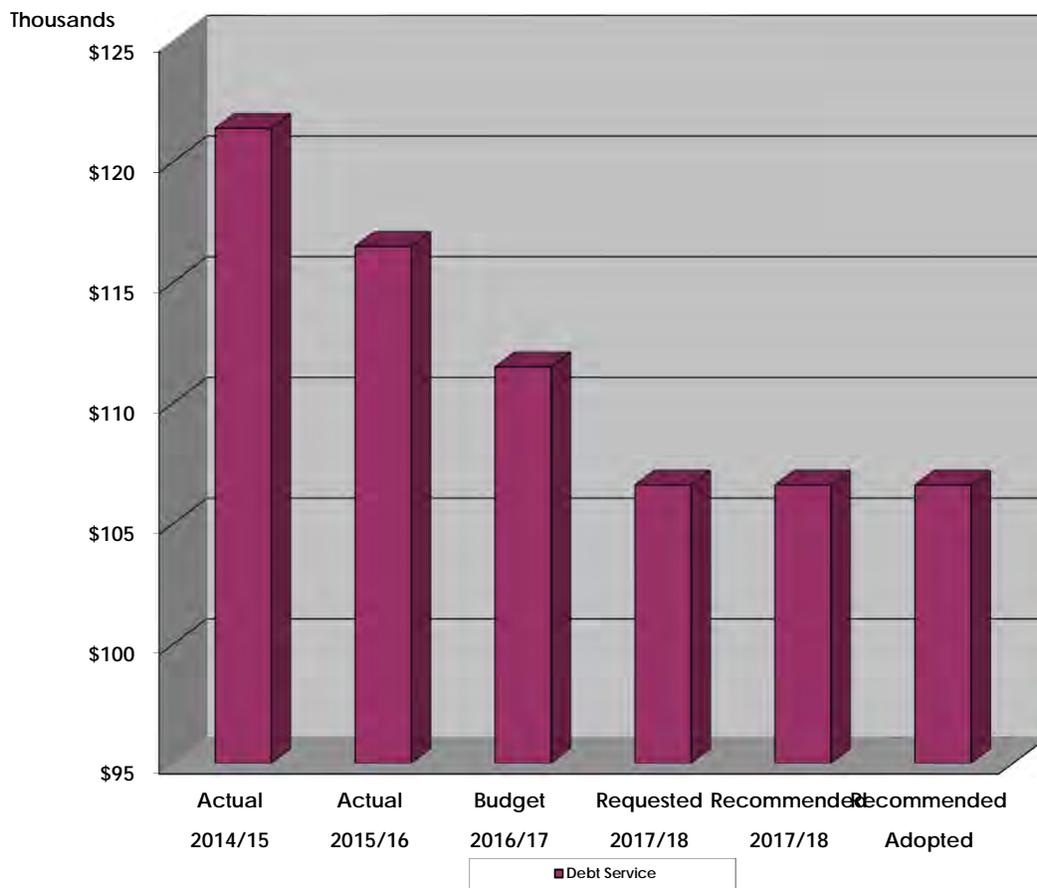
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Ad Valorem Taxes	\$ 95,942	\$ 126,269	\$ 95,000	\$ 100,000	\$ 100,000	\$ 100,000
Investment Earnings	138	331	-	-	-	-
Fund Balance Appropriation	34,470	(33,500)	-	-	-	-
Total	\$ 130,550	\$ 93,100	\$ 95,000	\$ 100,000	\$ 100,000	\$ 100,000
Expenditures						
Airport Operations	\$ 130,550	\$ 93,100	\$ 95,000	\$ 100,000	\$ 100,000	\$ 100,000
Total	\$ 130,550	\$ 93,100	\$ 95,000	\$ 100,000	\$ 100,000	\$ 100,000



Water Debt Service Fund

Budget

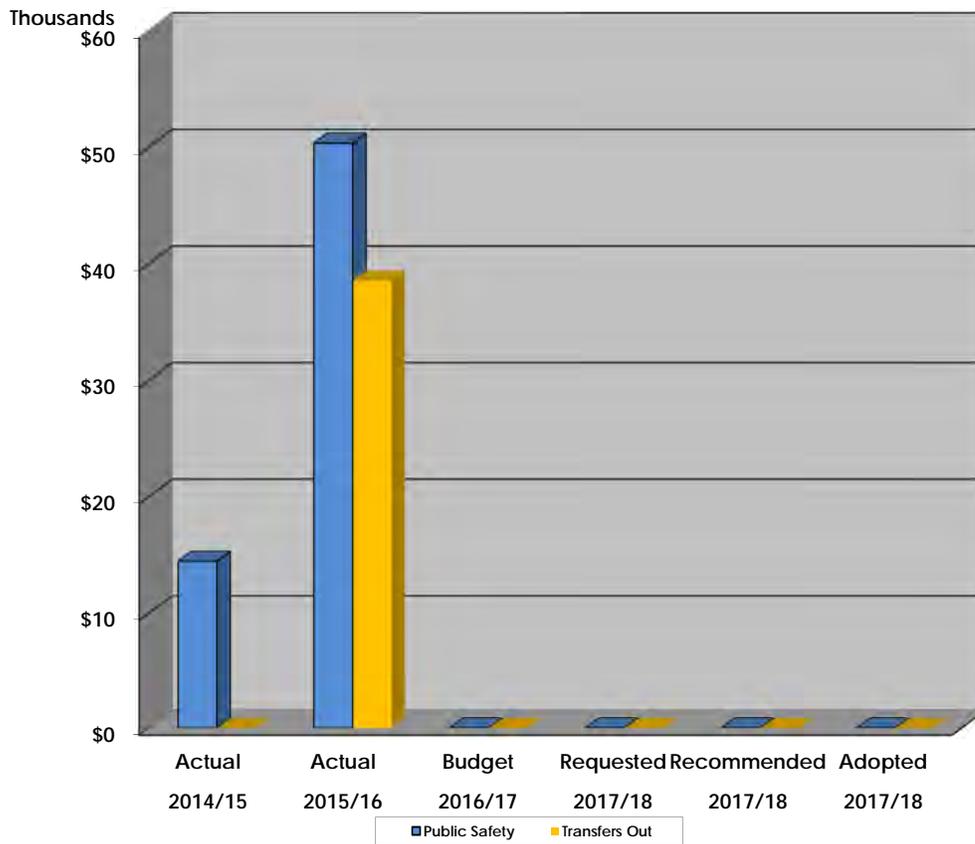
	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	Adopted Recommended
Revenue						
Intergovernmental Revenues	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ 106,600	\$ 106,600
Total	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ 106,600	\$ 106,600
Expenditures						
Debt Service	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ 106,600	\$ 106,600
Total	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ 106,600	\$ 106,600



Drug Seizure Fund

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Intergovernmental Revenues	\$ 77,859	\$ 26,504	\$ -	\$ -	\$ -	\$ -
Investment Earnings	294	465	-	-	-	-
Fund Balance	(63,692)	61,865	-	-	-	-
Total	\$ 14,461	\$ 88,834	\$ -	\$ -	\$ -	\$ -
Expenditures						
Public Safety	\$ 14,461	\$ 50,323	\$ -	\$ -	\$ -	\$ -
Transfers Out	-	38,511	-	-	-	-
Total	\$ 14,461	\$ 88,834	\$ -	\$ -	\$ -	\$ -



Solid Waste Fund

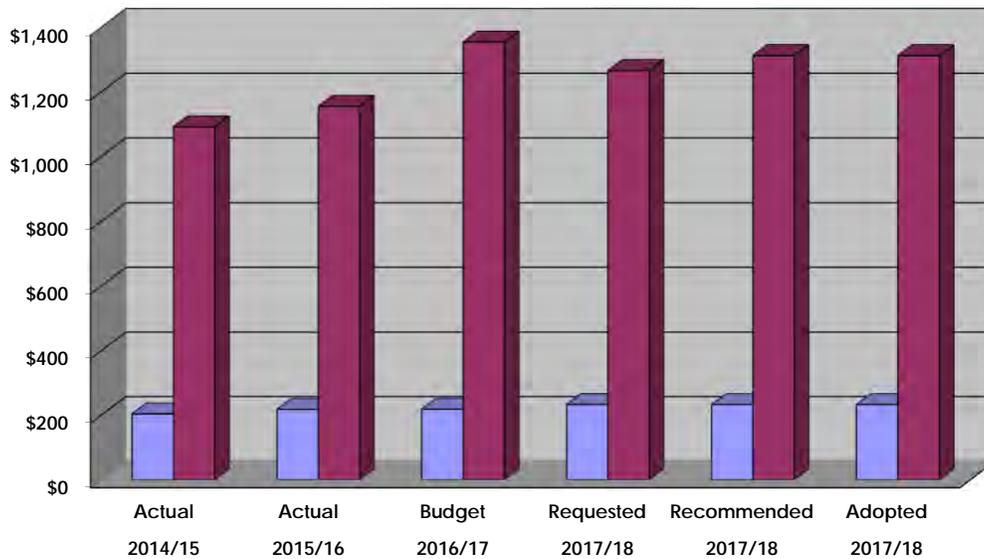
Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Full Time Equivalents	4	4	4	4	4	4

Budget

	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Requested	2017/18 Recommended	2017/18 Adopted
Revenue						
Charges for Services	\$ 1,156,332	\$ 1,216,941	\$ 1,208,682	\$ 1,283,317	\$ 1,306,688	\$ 1,306,688
Other Taxes and Licenses	117,041	122,001	114,500	118,000	118,000	118,000
Federal and State Grants	-	-	3,000	-	-	-
Investment Earnings	2,569	4,459	2,000	3,500	3,500	3,500
Miscellaneous	16,352	20,123	16,500	19,500	19,500	19,500
Fund Balance Appropriation	4,547	9,899	228,284	75,167	97,837	97,837
Total	\$ 1,296,841	\$ 1,373,423	\$ 1,572,966	\$ 1,499,484	\$ 1,545,525	\$ 1,545,525
Expenditures						
Waste Disposal	\$ 204,305	\$ 217,986	\$ 218,779	\$ 233,345	\$ 232,889	\$ 232,889
Waste Collections	1,092,536	1,155,437	1,354,187	1,266,139	1,312,636	1,312,636
Total	\$ 1,296,841	\$ 1,373,423	\$ 1,572,966	\$ 1,499,484	\$ 1,545,525	\$ 1,545,525

Thousands



■ Waste Disposal ■ Waste Collections