

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

2016-2017 Recommended Budget

Submitted:

May 2, 2016

Through vision and leadership, setting the standard for professional local government.

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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 2, 2016

Lee County Board of Commissioners

Chair Amy M. Dalrymple
Vice Chairman Ricky D. Frazier
Robert T. Reives
Kirk D. Smith
Dr. Andre Knecht
Larry C. "Doc" Oldham
Timothy S. Sloan

Re: Budget Message
Fiscal Year 2016-17 Recommended Budget

Dear Chair Dalrymple and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2016-17 manager's recommended budget. The budget as a whole presents a financial picture for Lee County that is very exciting. This budget again addresses important capital and financial issues while holding other spending at virtually last year's levels. In addition, this budget takes into consideration the County's long standing financial policies which we placed a heavy focus on in last year's budget and again this year.

This year's presented budget brings with it great news. This year's budget contains growth in revenues not seen in Lee County since the Great Recession began in 2007. From FY 2007-08 until last year, the County's two main sources of revenues had first reduced significantly and more recently been relatively flat. This trend resulted in expenditures being reduced significantly in most areas of the budget and a dependence on fund balance and capital reserve funds to balance the budgets. Over the last two to three years, sales tax revenues have been improving allowing the County to address critical needs such as school resource officers and educational needs. In FY 2016-17, the County is seeing tax base growth of 2 percent and sales tax growth of 4 percent. These numbers combined have not been realized since the FY 2006-07 budget. This news shows that the County is growing again at a significant rate. This growth allows the County to address educational expenditures and capital/debt commitments this coming year within our existing revenue stream. Developing continual growth in these two revenue sources is important in addressing critical capital

OFFICE OF THE COUNTY MANAGER

P. O. Box 1968 • 408 Summit Drive • Sanford NC 27331-1968
Tel 919-718-4605 • Fax 919-777-9315 • manager@leecountync.gov

and ongoing expense needs for the next three to five years without impacting the property tax rate.

Budget guidance given to the department heads at the start of the budget process asked them to hold spending at the FY 2015-16 levels except in the salary and benefit areas for existing employees. The guidance also asked them to keep new employee requests to a minimum. The internal departments delivered their budgets as requested with only two departments asking for new employees next year. None of these new employees were funded in the manager's recommended budget, leaving full time head counts at the same levels as in FY 2015-16. Over the last several years, the County has increased headcount to a level that is greater than the numbers before the major reduction in the FY 2009-10 budget. Most of these increases occurred in Law Enforcement (16 SRO's) and Health and Human Service areas (6 in DSS). To maintain operational costs and keep our tax rate from growing, head count increases must be minimized. This budget will maintain headcount levels, while addressing pay and benefits for current employees so that we can stay competitive in the market place.

This budget, as presented, addresses many of the priority list items that the Commissioners have been discussing for the last several years. The base budget funds the new pay plan by addressing 20 percent of the positions and determining appropriate changes to keep the County's pay competitive. The budget also contains a 1 percent cost of living raise for employees. There is also a significant hourly increase for COLTS drivers to bring their pay more in line with surrounding counties. The budget addresses the high priority of continuing to fund a capital reserve/debt service fund for the voter approved community college projects and allowing the County to build reserves for their own projects that we expect to pay for with cash.

The recommended budget holds the existing property tax rate at 79.5 cents. As a reminder, the current FY 2015-16 budget contained an increase of 7.5 cents. The increase broke down to 5.0 cents for education, 1.5 cents for capital reserve, and 1.0 cent to fill the gap created by changes with the sales tax revenues caused by the distribution change two years ago. In education, 2.0 cents are for the voter approved bonds that will be sold in FY 2016-17 to fund projects at Central Carolina Community College (CCCC), and 3.0 cents will be for the Lee County School System (LCSS). Of this 3.0 cents increase, 2.0 cents went towards Lee County School System current expense and 1.0 cent to capital for LCSS. Therefore, 5.0 cents of the 7.5 cents increase address the area most critical to economic development in Lee County - education. The FY 2016-17 budget continues to set money aside for capital commitments and also funds the second 1 percent increase in teaching supplements for LCSS that the Board of Commissioners committed to last year. With this increase, the supplement for certified staff will be 9 percent at LCSS.

There are two major issues that will have a direct impact on revenues for the recommended budget. First, the County's decision to change the sales tax distribution method from a per capita method to an ad valorem method three years ago continues to cause major fluctuations in annual sales tax receipts. The change in distribution method raised projected sales tax revenues to the County by \$1,399,980 in FY 2013-14. Due to the County's decision to lower our property tax rate by 3 cents (an

amount equal to the sales tax increase) and the City of Sanford's decision to raise their tax rate by 9 cents, we estimated that \$460,000 in sales tax revenue went back to the City in the FY 2015-16 budget. In the FY 2016-17 budget, it is anticipated that \$190,000 will come back to the County due to the 7.5 cents rate increase from last year. The fluctuation in the property tax levies makes estimating this revenue very difficult. It is also having a major impact on the Town of Broadway's receipts as they have lost revenue to both the City and County over the last three years due to the increases in levy by both jurisdictions. Sales taxes are also being affected by the base expansion enacted by the Legislature last year (Article 44). As stated earlier, sales tax revenues appear to be rebounding, and we have sustained good growth for two years. All these changes were favorable to the County. Historically, sales tax growth and tax base growth fund the growing needs of the County. The recent recession changed this pattern. The second major issue affecting revenue is our property tax base. The growth of the tax base came from all areas of the County. However, the increase in commercial and retail growth in the City of Sanford was the main driver of the increase. In addition, industrial and residential bases increased inside and outside the municipal corporate limits for the first time in several years.

The total budget presented is \$69,739,085. This represents an increase of 0.53 percent from the FY 2015-16 original adopted budget. The original adopted FY 2015-16 budget totaled \$69,370,883, and our current amended budget is \$72,228,845. Our budget fluctuates greatly during the year for several reasons. First, during the year, departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services, and this year major capital purchases impacted the appropriation.

The total FY 2016-17 proposed budget reflects an increase of 0.53 percent in revenues, bringing total revenues to \$69,739,085. The net revenue increase in the FY 2016-17 budget is \$368,202. Property tax revenue is projected to increase 2.07 percent or \$799,887 from the FY 2015-16 budget year due to the property tax base increase. The remaining revenue changes come mainly from sales tax growth and the reduction of the capital reserve transfer. The coming fiscal year brings continued issues with vehicle tax collections. The implementation of the State collecting vehicle taxes has gone well for Lee County. Tax collection rates have increased to 99 percent for vehicles. However, with this increased revenue has come increasing costs from the State of North Carolina for collecting those taxes. This coming year's budget reflects a significant increase in fees being charged to the County for collecting our taxes.

The stated goal of the LCSS budget is to maintain current staffing levels for teachers and teacher assistants at all schools and to give a 1 percent supplement increase for school based staff. This is the second year of the Board of Education's request to raise supplements from 7 percent to 10 percent over a three-year period. In the coming FY 2016-17 budget, I am recommending that the Board of Education K-12 (LCSS) current expense be increased by \$550,000 to assist with the additional 1 percent increase in supplement for certified staff, raising the supplement to 9 percent. Along with last year's increase, the Commissioners have increased current expense funding by over

\$1,524,000 on an annual basis mainly to address teacher pay issues that the BOE has brought to the Board of Commissioners. The LCSS requested a total of \$18,169,819 in local current expense which is an increase of \$1,857,541 or 11.38 percent from the FY 2015-16 budget. Per pupil spending is a measure used by the State Department of Public Instruction to gauge local commitment to current expense funding by counties. Due to the increase in population in the schools and the County holding the line on current expense increases during the recession, the FY 2014-15 spending was down to \$1,531.97 per pupil. In the current fiscal year due to the major increase from the property tax rate change (2.0 cents went to current expense for LCSS), per pupil spending is up to \$1,627.48. If the County could afford the new request, per pupil funding would rise to \$1,804.89. The manager's recommended budget takes spending to an estimated amount of \$1,675.00 per pupil in FY 2016-17. Based on estimates from the NCACC, this ranks Lee County 63rd out of the 100 counties and is over \$100 per pupil above the average of \$1,568 for all counties. Lee County ranks 65th out of 100 counties in total current expense funding to the school system.

The capital request from the LCSS is \$2,495,049. This is an increase of \$373,604 over the approved budget from FY 2015-16. This number is a little misleading in that the number is affected by the amount of Lottery proceeds used by the Board of Education to address larger capital needs. The portion of the request that comes from County funds actually is increasing by over \$10,000 as a result of the 1.0 cent property tax increase from last year. The actual recommended budget for capital is \$2,032,555 or a decrease of \$88,890 all due to changes in funding from the Lottery.

The Community College will see an increase in current expense and capital funding in FY 2016-17. Most of these increases deal with maintenance to facilities and the acquiring of the Innovation Center from the County. The Community College's current expense request in FY 2016-17 is \$2,637,250, an increase of \$148,250 or 5.95 percent over the current fiscal year. The manager's recommended budget allocates \$2,612,250 in current expense funding to the College. A special appropriation of \$25,000 for the Central Carolina Works program ended in the current fiscal year. In addition, the County set aside \$50,000 to cover a potential increase in rent at the W. B. Wicker campus which was not agreed upon by the College. This \$75,000 was one-time funding that will not be spent going forward. The capital appropriation no longer funds the POD units at the W.B. Wicker Business Center which have now been paid in full and are owned by the College. The capital request from the Community College was \$216,000 or an increase of \$141,000 from the previous year. The manager's recommended budget has \$201,000 in capital for next year. The CCC Civic Center request was basically the same as in the current fiscal year or \$52,250. The net result is that the funds requested in all three areas represents an increase in total funding to the Community College of \$249,250 not taking into account the special appropriations. This represents a commitment of an additional 9.72 percent by the County on a reoccurring basis.

Per the County's financial policies, a Cost of Living Adjustment (COLA) for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 0.3 percent; in the recommended budget, a 1 percent COLA is recommended. In addition, several reclassifications were funded as part of the ongoing commitment to

keep our salaries competitive in the market place. The County currently offers three different health plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. Employee health insurance coverage options will remain the same, with costs being charged to the employees going down 5 percent. New rates are a direct result of claims history. Over the last three years, health insurance claims have gone down. Blue Cross and Blue Shield's renewal rates were down 5.4 percent. This is an incredible achievement for our employees who have embraced the HSA plan and health wellness initiatives sponsored by Central Carolina Hospital.

In total, the operational budgets for all the County's internal departments are basically the same as last year. Areas that saw above normal changes were in the Tax Department and a realization of decreased revenue in the Health and Human Services area. In the Tax Department, the recommended budget will purchase technology which will help the department with the next revaluation in 2019. The technology will also provide important information to our citizens through a new citizen portal. This information will also enhance our already popular on-line GIS services. In Social Services, cuts to TANF funding essentially shifts funding responsibility to the County. This is an increasing trend where required services are being expanded, but the funds to pay for those services are being reduced by the State and federal governments. Overall, Health and Human Services expenditures are down from last year. However, revenues for these services are down at a larger amount. This year's recommended Sheriff's budget shows a slight increase, mainly for the COLA raise. The Jail budget is showing an increase due to capital needs to replace and improve the capital assets in the Jail. The remaining department budgets are nearly unchanged in FY 2016-17 except for the COLA.

The County received a record amount of requests from nonprofit agencies for the coming fiscal year. As grant funds from other sources continue to decline, more and more agencies are looking to the County for funding. In addition, our existing partners are seeking increased funding. The recommended budget maintains nonprofit funding at essentially the FY 2015-16 level and does not fund any new agencies. In addition, Sanford Area Growth Alliance (SAGA) requested an additional \$40,000 in funding on top of the recent new funding of the Tourism/Visitors Bureau at \$25,000 per year for two years. The County committed to fund \$190,000 per year for two years when SAGA was organized. This current year was the second of the two-year commitment. Their new request would raise the annual appropriation to \$230,000 per year. The County contracts with SAGA for economic development services. That contract gives the County three seats on the SAGA board in exchange for the funding commitment. With the recent commitment by the County to fund broadband services in the industrial park at \$180,000, the commitment for tourism and visitor services at \$25,000, and the ongoing request and consideration of \$300,000 to fund improvements at the industrial park, additional commitments are not recommended at this time.

By law in North Carolina, the County must fund all of its annual debt service obligations. This year, total debt service is \$7,585,577 or 10.9 percent of the annual budget. Under

our financial policies, our stated goal is not to exceed 15 percent. This coming fiscal year, the County further reduces its dependence on the Capital Reserve Fund to cover debt service by \$657,958. As stated, it was the goal of the current year's budget to eliminate the supplement and fully cover debt service out of ad valorem tax revenues and sales tax revenues designated for debt service. By increasing the amount of funds going to capital reserve and basically eliminating the transfer back to the general fund, the County is becoming self-sufficient in terms of funding debt service. In the future, capital reserves will be used to help fund those projects that can be paid for with cash and contribute to debt service when new debt is added. This was a major goal in the current budget and is addressed again in the recommended budget.

The conclusion of the 2015-16 fiscal year will see that the County will draw down its fund balance to mainly pay for the new facility at San Lee Park, the purchase of the "old bowling alley" on Elm Street and the purchase of the Wicker School property for the next elementary school in Lee County. The County began the current year with a fund balance appropriation of \$1,644,812, a significant decrease from the prior year's appropriation of \$2,596,759. The current fund balance appropriation in the FY 2015-16 budget is \$2,887,716. In keeping with the goal to reduce the use of fund balance to balance the budget, the amount of funds used to balance the FY 2016-17 budget is reduced by \$84,851. In the current year's budget, fund balance was reduced by \$951,947 from the prior fiscal year. Therefore, over the past two years the fund balance used to balance the recommended budget has been reduced by over \$1,000,000. A portion of this year's fund balance appropriation is for one-time expenses totaling \$1,114,940. We feel it is necessary to continue to lower the amount of fund balance appropriated due to the capital/debt issues the County needs to address over the next several years. Having a fund balance on hand that is close to the County's stated maximum of 18 percent will give the Board of Commissioners the flexibility it will need to deal with issues as they arise.

The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent. It is anticipated that even with the fund balance usage this year our percentage will still be above 16 percent. This level is well below the state average of 26.77 percent and our population category average of 26.07 percent (50,000 to 99,999 population). However, staff believes we have maintained a strong fund balance position even during the recent recession. Our fund balance policy and position will be critical with our upcoming bond sale for the CCCC projects. With the sale, the County's bond rating will be reviewed. Fund balance will be something the agencies review in great detail.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2016. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2016-17 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.leecountync.gov. The public hearing for this recommended budget is scheduled for May 16, 2016, in the Commissioners' Meeting Room at the Lee County Government Complex at 6:00 pm. NCGS 159-13 specifies that

not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages, you will find a more detailed account of this FY 2016-17 proposed budget. I encourage you to review the entire budget and contact me if a specific explanation is required.

A presentation of the document and the proposals contained within is scheduled for Monday, May 2, 2016 at 5:00 pm in the Commissioners' Meeting Room of the Lee County Government Center. The only budget workshop is scheduled for Monday, May 23, 2016 at 5:00 pm at the Lee County Government Center in the Gordon Wicker Room. According to our budget schedule, the budget ordinance may be adopted at the Commissioners' June 6, 2016 meeting.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Assistant County Manager/Finance Director, for her assistance in preparing this budget. I also need to thank Danielle Mahoney, ICMA/NCACC Intern-Fellow for her help in preparing the budget. Finally, I want to thank all the department heads who understood the challenges we faced in this budget and helped balance the budget. I am excited about the future and believe that Lee County is in a good position to take advantage of the economic growth opportunities that will present themselves. Financially, the County is in great shape and this budget continues to improve that position.

Sincerely,



John A. Crumpton
County Manager/Budget Officer

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LEE COUNTY

NORTH CAROLINA

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Fiscal Year 2016-17 Budget at a Glance

Total Property Valuation: \$5.080 billion

Proposed Tax Rate: \$.795

One Penny Generates: \$497,175

General Fund- Revenues

	Original 15-16 Budget	Recommended 16-17 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$39,868,683	\$40,240,420	\$371,737	0.93%
Local Option Sales Tax	\$11,602,930	\$12,812,993	\$1,210,063	10.43%
Other Taxes & Licenses	\$416,100	\$415,500	(\$600)	-0.14%
Intergovernmental Revenues	\$11,352,324	\$11,115,454	(\$236,870)	-2.09%
Permits & Fees	\$246,250	\$253,625	\$7,375	2.99%
Sales & Services	\$2,895,222	\$2,647,198	(\$248,024)	-8.57%
Investment Earnings	\$30,000	\$45,000	\$15,000	50.00%
Miscellaneous	\$347,079	\$339,946	(\$7,133)	-2.06%
Transfers In	\$967,483	\$308,988	(\$658,495)	-68.06%
Fund Balance Appropriated	\$1,644,812	\$1,559,961	(\$84,851)	-5.16%
Total Revenues	\$69,370,883	\$69,739,085	\$368,202	0.53%

General Fund- Expenditures

	Original 15-16 Budget	Recommended 16-17 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$8,842,432	\$9,024,812	\$182,380	2.06%
Public Safety-Total	\$10,258,177	\$10,413,930	\$155,753	1.52%
Economic/Physical Devel.-Total	\$1,254,841	\$1,097,848	(\$156,993)	-12.51%
Health and Welfare-Total	\$15,913,925	\$15,841,133	(\$72,792)	-0.46%
<i>Public Health</i>	<i>\$3,250,933</i>	<i>\$3,223,266</i>	<i>(\$27,667)</i>	<i>-0.85%</i>
<i>Mental Health</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$10,426,124</i>	<i>\$10,332,370</i>	<i>(\$93,754)</i>	<i>-0.90%</i>
Education- Total	\$21,124,771	\$21,760,333	\$635,562	3.01%
<i>School Current Expense</i>	<i>\$16,312,278</i>	<i>\$16,862,278</i>	<i>\$550,000</i>	<i>3.37%</i>
<i>CCC Current Expense</i>	<i>\$2,489,000</i>	<i>\$2,612,250</i>	<i>\$123,250</i>	<i>4.95%</i>
Cultural and Recreational -Total	\$2,272,003	\$2,286,102	\$14,099	0.62%
Debt Service-Total	\$7,955,506	\$7,585,577	(\$369,929)	-4.65%
Reserves- Total	\$1,749,228	\$1,729,350	(\$19,878)	-1.14%
Total Expenditures	\$69,370,883	\$69,739,085	\$368,202	0.53%

FISCAL YEAR 2016-2017 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$69,739,085 in revenue to support General Fund activities for the 2016-17 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax Department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; State and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with input from County department heads were used to establish revenue projections for the coming year.

As approximately 75 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table shows the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

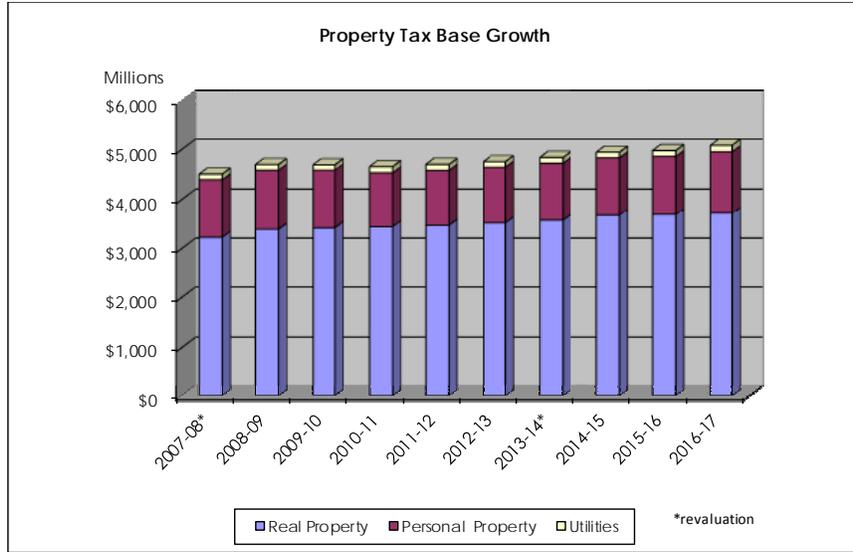
Table #1 – Major Revenue Sources

	FY 2015-16	FY 2016-2017	Difference	% Change
Tax base	\$ 4,977,143,900	\$ 5,080,194,000	\$ 103,050,100	2.07%
Tax rate	0.795	0.795	0.0	0.00%
Ad valorem rev.	38,725,583	39,525,470	799,887	2.07%
<i>% of total exp.</i>	<i>55.82%</i>	<i>56.68%</i>	<i>2.80%</i>	<i>N/A</i>
Sales tax rev.	11,602,930	12,812,993	1,210,063	10.43%
<i>% of total exp.</i>	<i>16.73%</i>	<i>18.37%</i>	<i>1.64%</i>	<i>N/A</i>

During FY 2012-13, Tax Department staff completed reassessment of real property values. Lee County is seeing its largest non-revaluation year increase since FY 2009. The estimated change in the tax base is \$103,050,100 or 2.07 percent. Reviewing the activities of the County's top taxpayers, eleven of the businesses invested over \$1 million each in personal property this year. Two of the eleven invested over \$3 million, one invested over \$4.6 million and three invested over \$6 million each. As illustrated above, the tax rate for FY 2016-17 is recommended to remain at 79.5 cents per \$100 of valuation.

Through the extended economic downturn, the Tax Department worked diligently on collecting the taxes due to the County. The County had a collection rate of 98.82 percent for the year ended June 30, 2015, which exceeded both our population group average of 97.23 percent and the statewide average of 97.97

percent. The budget for FY 2016-17 has been prepared with the assumption that the Tax Department will continue to collect 98 percent of the levy (excluding registered motor vehicles) for FY 2016-17. Collections of registered motor vehicles are being budgeted at a 99 percent collection rate. The State implemented a new



tag and tax system during FY 2013-14 that is increasing the County's collection rate for registered motor vehicles. At these collection rates, the local tax base will produce \$497,175 for each penny of the tax rate levy resulting in a projection of \$39,525,470 in tax revenue for FY 2016-17.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.00 percent. Of this, 2.25 percent is returned to the County. On April 1, 2013, the Board of County Commissioners voted to switch from the per capita method of sales tax distribution to the ad valorem method. The total County-wide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the prior year's tax levy of all tax levying jurisdictions in the County. The County's share of 1.25 percent is unrestricted. The other one percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes. FY 2016-17 will be the seventh year of the ¼ cent sales tax that the voters of Lee County approved in November 2009. While the sales tax is not restricted by legislation, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

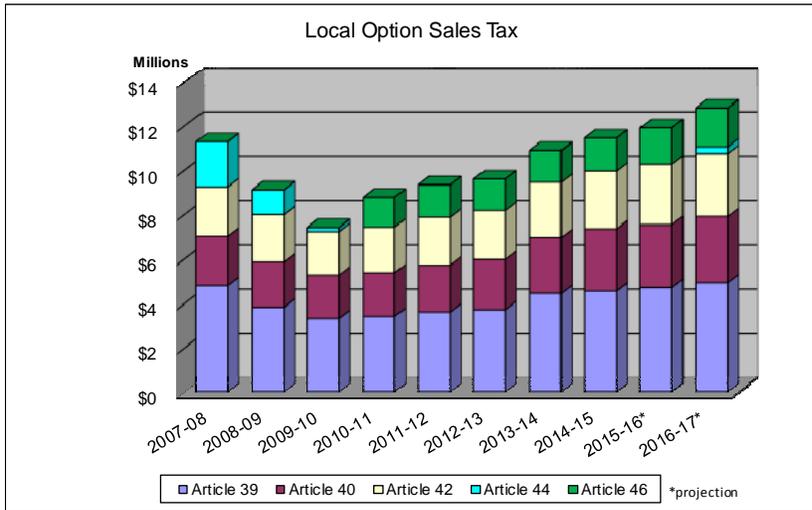
Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

The FY 2016-17 budget includes a new Article 44 sales tax. North Carolina's 2015-17 budget bill provided for an expansion of the sales tax base by making labor and certain other services subject to sales tax; however, the State also acknowledged the sales tax leakage that results from the different revenue-raising capacity of local option sales taxes in each taxing jurisdiction by adopting G.S. 105-524 to handle the distribution of the additional revenue. G.S. 105-524 establishes a fund of \$84.8 million for FY 2016-17 that will be taken by formula from all 100 counties and then redistributed to 79 counties. Lee County will receive .37% of the pool. That amount

will then be distributed between the County, the City of Sanford, and the Town of Broadway. The statute also requires the State to set aside \$17.6 million that will be distributed amongst all 100 counties. The additional revenue must be used for public education, economic development or community colleges. The FY 2016-17 budget anticipates \$299,350 from this revenue source.

For the second year in a row, the County is experiencing around a 5 percent increase in sales tax revenues. Based on that growth and projections from the State, a 4 percent growth is projected in the FY 2016 -17 budget. However, the County cannot simply apply that growth rate to current year projections. Since the County has switched to the ad valorem method for distribution, our amount is affected by the tax rates set by each

taxing unit from year to year, as well as the tax base in each taxing unit. In FY 2015-16, the County increased its tax rate by 7.5 cents while the City of Sanford maintained its tax rate for the first time in three years. However, the City experienced a larger increase in its tax base than the County did. These factors will lead to a redistribution of



sales tax among the taxing districts. The County will likely gain around \$190,000 of sales tax revenue in FY 2016-17. Total local option sales tax revenue is projected at \$12,812,993, a \$1,210,063 increase from the FY 2015-16 budget amount. A portion, \$299,350, of the increase is the new Article 44 sales tax discussed previously.

Intergovernmental revenues are down \$236,870 from the FY 2015-16 budget. Almost \$100,000 of the decrease is attributable to a reduction in Lottery funds. Decreases in Social Services revenues account for another large portion of the decrease; however, most of those revenue losses are offset by expenditure decreases.

Transfers in reflect a marked decrease in the recommended budget for FY 2016-17. The decrease of \$658,495 is attributable to a reduction in the amount being transferred in from the capital reserve fund for debt service. For the first time since the recession of 2008, the County is following the financial plan developed by Davenport & Company and maintaining the 5.11 cents tax levy being used for debt service in FY 2015-16 into FY 2016-17. The transfer needed for debt service from the capital reserve fund for FY 2016-17 is \$2,064.

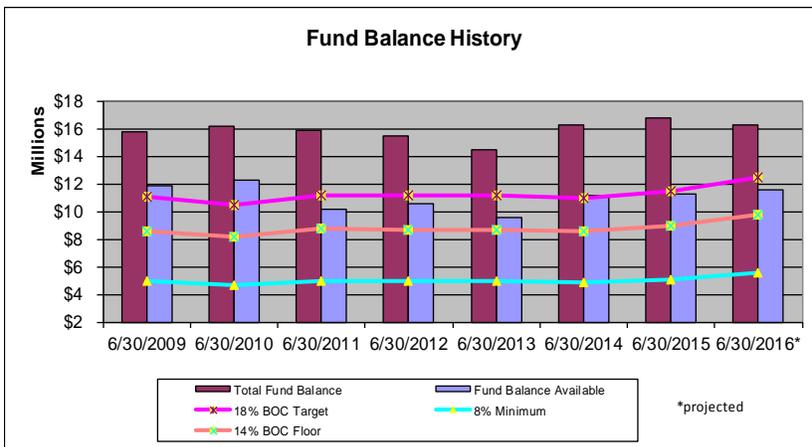
Considering the use of approximately \$440,000 of fund balance for the purchase of the old bowling alley on Elm Street for the expansion of court house operations and the use of \$90,000 for water line and sewer line work at the Lee County Government Center and O. T. Sloan Park, it is anticipated that the year end 2016 total fund

balance will decrease by \$500,000 and that available fund balance will be 16.60 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary. A fund balance appropriation of \$1,559,961 is included as supplemental revenue for FY 2016-17. While this is a decrease of \$84,851 from the originally budgeted appropriation for FY 2015-16, it is still a significant amount and may bring the County further below the target fund balance percentage in the County's financial policies. A list summarizing the requested and recommended fund balance uses by category are illustrated in the following table. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 669,722	\$ 559,506
Building Improvements	1,297,720	336,636
Facility Development	<u>218,798</u>	<u>218,798</u>
Total	\$ 2,186,240	\$ 1,114,940

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government



Commission and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to 1 percent of General Fund expenditures which is included in the proposed budget; however, that \$670,000 will be used in future budgets to cover debt service. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. The County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. The County also needs to resist pressure from the State and other agencies to use fund balance to cover recurring expenditures. Without recurring revenue sources to cover expenditures, the County could quickly be near its minimum fund balance.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$69,739,085, an increase of 0.53 percent or \$368,202 more than the FY 2015-16 original budget. The proposed budget for FY 2016-17 continues the funding of many of the Board of Commissioners’ goals that were met in FY 2015-16 with the 7.5 cents tax increase that the Board of Commissioners approved.

The recommended budget includes a transfer to capital reserve for future debt service in the amount of \$994,350 which is the equivalent of two pennies on the County’s tax base. Also included in the recommended budget is the funding of a 1 percent Cost of Living Adjustment (COLA) as called for in the competitive employment provision in the County’s financial policies. The FY 2016-17 recommended budget includes an increase in current expense funding to the Lee County School System to continue its goal of increasing teacher supplements to 10 percent in FY 2017-18. Request for three new positions were submitted for consideration in the FY 2016-17 budget. Two positions were requested by Information Technology (IT), and due to continued increases in caseloads in Social Services, DSS has requested an Investigative, Assessment and Treatment Social Worker for children’s protective services. While all three positions requested have merit, the County cannot continue to add headcount and maintain a tax rate from year to year; therefore, no new positions are recommended for FY 2016-17. Table #3 illustrates said requests.

Table #3 – Position Request Summary

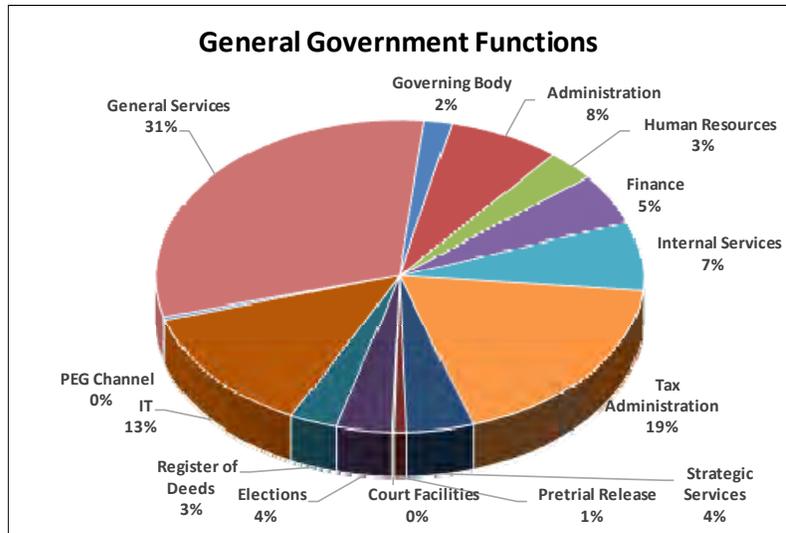
<u>Department</u>	<u>Position Title</u>	<u>Salary*</u>	<u>Recommended</u>	<u>Notes</u>
IT	Public Safety IT Systems Engineer	57,166		
IT	IT Telecom Systems Engineet	57,166		
Social Services	Social Worker Investigative, Assessment & Treatment	61,858		1
Total requested	3	Total recommended	0	
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. 50% or less County costs				

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,693,279 is dedicated to these required services; \$36,535,839 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County’s inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. Legislation approved in 2007 has provided relief from the County’s required contribution to the State’s Medicaid program. However, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State’s contributions to the program.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category are up 2.06 percent or \$182,380. The



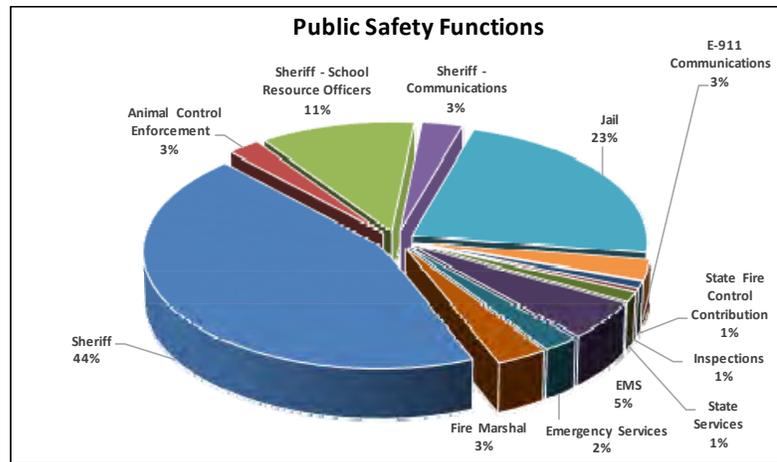
The majority of this increase is attributable to three departments. There is an increase of \$41,112 in Internal Services. This increase is due to a full year of rent and utilities for the operations housed in the Buggy Factory being included in the FY 2016-17 budget. The IT department budget is increasing \$61,681 or 5.44 percent in the FY 2016-17 budget. The majority of this increase is the cost of replacing the HVAC system in the server room in the Lee County Government Center. Tax Administration accounts for the largest part of the increase. The budget for this department is increasing \$221,397 or 15.27 percent. The majority of the increase is in contracted services for additional software to assist the department in providing additional customer service to the public and to assist the department in preparing for the revaluation scheduled for 2019. The recommended budget includes \$95,000 for Tyler Verify CAMA sketch verification, field review and street level photography. This software will give the County the capability to do a full list and measure digitally. In addition, \$38,275 is budgeted to begin the aerial flights needed for the 2019 revaluation. The Tax Department believes that this is the most cost effective and efficient method to perform the crucial task of data collection and verification. Data integrity is critical to a successful revaluation project and also guarantees the accuracy of the County's tax base. The recommended budget also includes \$21,220 for Public Access which is an online gateway to property tax data. It provides tools to extend access to our iasWorld system data to a citizen website while allowing flexibility to choose the level of data exposed. This module enhances our current software by allowing citizens to access accurate, updated information

about any property while enjoying secure and convenient 24/7 online access. Access to property record cards for both residential and commercial properties, sales information and other attributes provides transparency and strengthens confidence and trust among taxpayers. Another \$34,368 is included for the purchase of two vehicles to replace Ford Ranger trucks due to mileage and repair cost.

The responsibility of general government activities can be summarized as support services for the functional areas of county government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

Public Safety

Total public safety related expenditures are proposed to increase by 1.52 percent or \$155,753 in the recommended FY 2016-17 budget. The Sheriff submitted a FY 2016-17 combined budget request of \$6,254,572, a decrease of \$82,677 or 1.37 percent. The decrease is attributable to the reduction in the number of vehicles requested. The total



The total recommended budget for the Sheriff's division is \$6,318,332, a decrease of \$18,917 or 0.30 percent. The Sheriff did not request any new positions for FY 2016-17, and the combined request asked for 10 vehicles in FY 2016-17 compared to the 16 the departments were approved for in FY 2015-16.

The recommended budget for the Jail totals \$2,384,975, an increase of \$87,070 or 3.79 percent. The majority of the increase is related to building improvements and capital outlay for the jail. The Sheriff and jail staff have requested \$55,811 to put stainless steel shower inserts in the shower area to resolve issues that continue to arise when the jail is inspected involving chipping paint and mold in the showers. The recommended budget also includes funds to replace two reach-in freezers that are 22 years old.

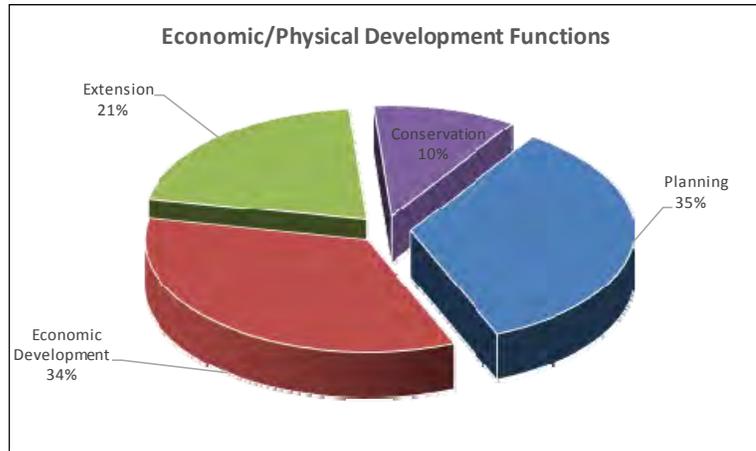
The E-911 Communications budget is increasing \$67,535 or 30.71 percent. This increase is due to increased call volume and the addition of two dispatch positions by the City of Sanford.

The Fire Marshal recommended budget is \$347,824, an increase of \$40,341. The increase is attributable to the purchase of a replacement vehicle and the required safety equipment and radios for said vehicle. The Fire Marshall budget is covered by funds collected through the fire districts. Excess funds from year to year are set

aside in a reserve for the department. Those funds will be used to cover the cost of the vehicle and related equipment.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department’s budget continue to be funded by the County. This amounts to \$378,991 for FY 2016-17; a 5.22 percent decrease from the original budget for the current fiscal year. The decrease is due to the inclusion of an update to the land use plan in the FY 2015-16 budget.



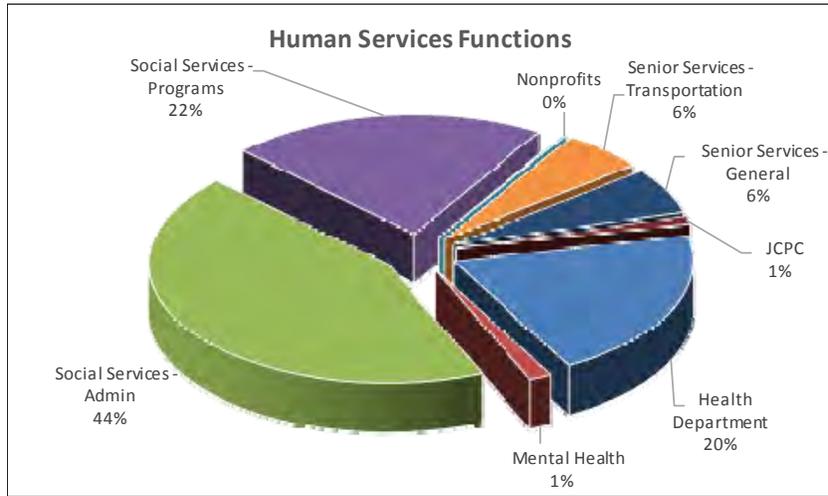
Costs for Economic Development are proposed to decrease by \$51,754. The decrease is attributable to incentive contracts. The Board of Commissioners has recently approved a two-year contract for tourism visitor services with the Sanford Area Growth Alliance (SAGA). The \$25,000 for FY 2016-17 is included in the Economic Development budget. SAGA requested \$230,000 for economic development services for FY 2016-17. The recommended budget continues the County’s current contribution of \$190,000 into FY 2016-17. The recommended budget includes \$158,933 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

Table #4 – Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
Challenge Printing	\$ 12,615	2017
Cloverleaf Cold Storage	\$ 41,361	2019
CoreMark	\$ 8,050	2021
Coty	\$ 33,349	2017
GKN	\$ 32,616	2020
Magneti Marelli	\$ 30,942	2022

Human Services

Human Services costs are proposed to decrease 0.46 percent from the FY 2015-16 budget; a \$72,792 decrease. Services budgeted in this category include Mental Health, Health, Senior Services, and Social Services. The services that fall under this umbrella are vast and account for



\$15,841,133, or 22.71 percent of the total FY 2016-17 recommended General Fund budget.

The FY 2016-17 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2016-17 fiscal year, the Sandhills Center has requested a contribution of \$240,000 which is equal to the amount budgeted in FY 2015-16.

Health Department expenditures are decreasing \$27,667. Revenues for the Health Department are decreasing 3.66 percent or \$58,318 resulting in an overall increase in cost to the County equal to \$30,651. The increase in County costs is due to a reduction in revenues budgeted from Medicaid cost settlements. Due to changes on the federal and State levels in computing the cost settlements, the settlements are not being received on a consistent basis; therefore, they were not included in the revenues for FY 2016-17.

The administrative costs of the Social Services Department for FY 2016-17 are \$6,922.416, a \$39,394 increase from the FY 2015-16 original budget. The increase is related to the COLA and other salary changes related to the County's pay plan. Social Services requested one position this year. A Social Worker Investigative, Assessment and Treatment position is requested for the children's protective services unit. However, the position is not included in the recommended budget.

Social Services programs in the FY 2016-17 budget are decreasing by \$133,148 or 3.76 percent. The majority of the decrease in programs is matched to decreases in revenues. Social Services revenues are decreasing \$186,766 or 2.43 percent in the FY 2016-17 budget. The overall adjustment is an increase in the costs to the County of \$93,012. The increase in County costs is mostly attributable to revenues lost from reductions by the federal government in Temporary Assistance for Needy Families (TANF) funding.

Senior Services – Transportation, or COLTS, shows a \$47,995 increase in expenditures for FY 2016-17. The increase is the result of the number of vehicles being purchased. The FY 2015-16 budget included the purchase of one vehicle for the COLTS fleet. The FY 2016-17 budget includes two new vehicles. North Carolina Department of Transportation (DOT) reimburses the County for 90 percent of the cost of the vehicles. The vans will not be purchased if the funding is not provided by DOT.

On February 7, 2011, the Board of Commissioners adopted a nonprofit agency funding policy. The County received applications from nine nonprofit human services agencies. Six of the agencies have received funding from the County in the past. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended.

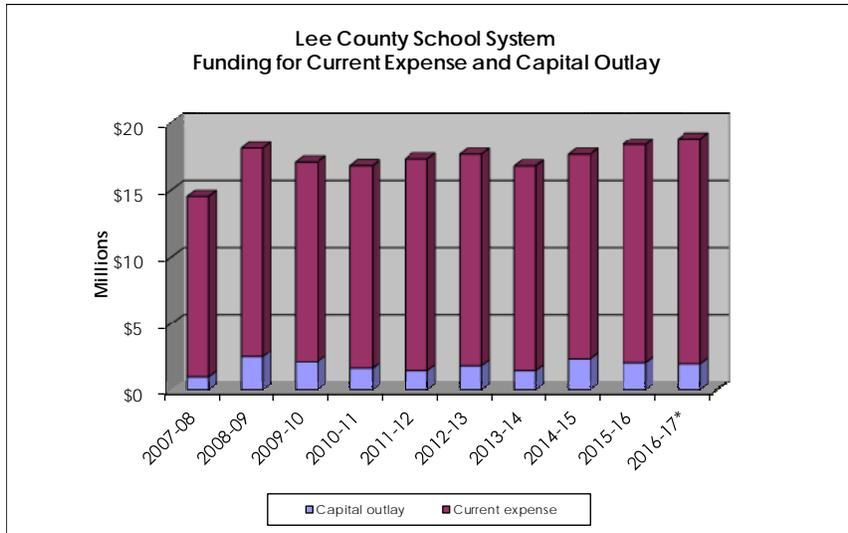
Table #5 – Human Services Nonprofits

Agency	Requested	Recommended
Johnston Harnett Lee Community Action	\$ 3,000	\$ 3,000
Lee County Industries	5,000	5,000
HAVEN	12,000	11,500
Boys & Girls Club of Sanford/Lee County, Inc.	3,500	3,500
Communities in Schools, Inc.	5,000	0
The Salvation Army	10,000	2,000
Family Promise	5,000	2,500
Another Choice for Black Children, Inc.	18,500	0
Sanford Job Express, Inc.	<u>3,500</u>	<u>0</u>
Total	\$ 65,500	\$ 27,500

Education

The six expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Special Appropriation, CCCC Civic Center and CCCC Capital. These six budgets combined represent 31.20 percent of total General Fund expenditures for FY 2016-17, which equates to a total Education appropriation of \$21,760,333, 3.01 percent higher than the 2015-16 fiscal year budget of \$21,124,771.

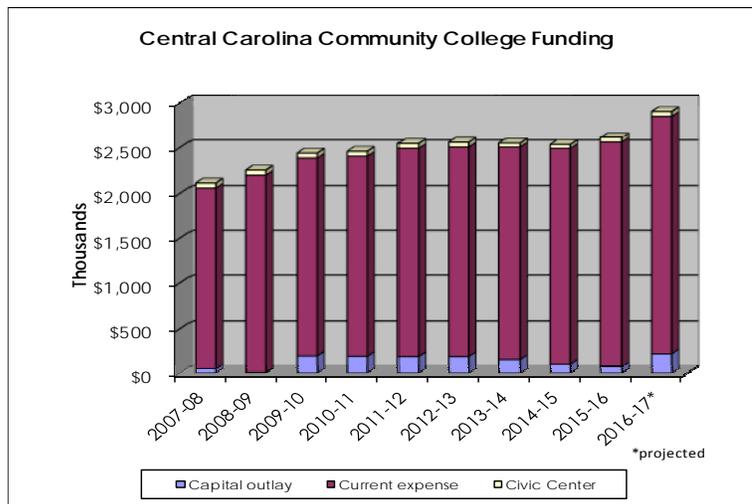
The Lee County Board of Education's submitted budget represents a \$19,979,819 funding request, \$18,169,819 for current expense and \$1,810,000 for capital outlay excluding Lottery proceeds. The current expense budget request is an increase of \$1,857,541. LCSS's capital outlay request reflects an increase of



\$472,555. In the FY 2015-16 budget, the Board of Commissioners allocated 2.0 cents of the 7.5 cent tax increase to current expense funding for LCSS. The recommended budget for FY 2016-17 continues that allocation and adds additional funding to assist the school system with increasing teacher supplements from 7 percent in FY 2014-15 to 10 percent in FY 2017-18. Capital outlay funding excluding Lottery proceeds is increasing \$10,061 which maintains the County's commitment of 1.0 cent of the 7.5 cent tax increase being allocated to capital outlay for the school system.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 37.56 cents of the tax rate levy.

Central Carolina Community College (CCCC) requested current expense funding of \$2,637,250 for FY 2016-17, an increase of \$148,250 or 5.96 percent. The requested increase is partially due to \$56,000 being added to the College's budget for costs associated with the operation and maintenance of the Innovation Center that has been transferred to CCCC. Another large increase, \$70,000, has been included in the College's request to cover repairs and maintenance cost due to the age of the buildings on the Lee County campus. The recommended budget funds \$123,250 of the requested increase.



The College requested \$216,000 in capital funds for FY 2016-17. The request is \$141,000 more than FY 2015-16. The College is requesting funds to cover one-third

of the cost of two vehicles and \$200,000 to begin the process of moving the POD units from W.B. Wicker Center to the Telecommunications Center. The proposed budget for FY 2016-17 funds \$126,000 of the requested increase.

The Community College’s request includes \$52,250 in funding for the Dennis A. Wicker Civic Center. This requested amount is a \$202 increase from the prior year.

Cultural and Recreational

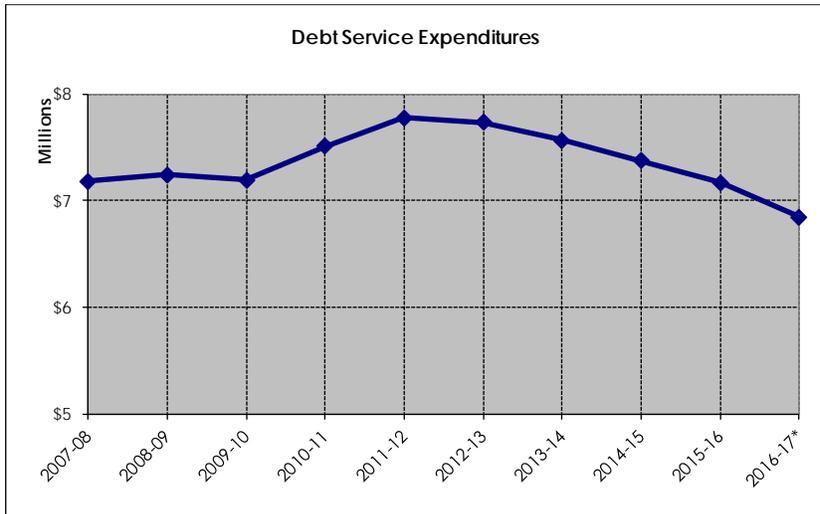
The Cultural and Recreational category of appropriations for FY 2016-17 reflects an increase of \$14,099 or 0.62 percent. The Library budget is increasing by \$10,808 or 1.63 percent. The majority of the change is due to recent change of a Library Systems Specialist position to a Librarian III position that will have a Master in Library Science and can provide supervision when the Library Director is out. The Parks and Recreation budget is increased by \$3,291 or 0.21 percent.

The County received funding requests from two nonprofit agencies that fall in this area. The agencies and the requested and recommended amounts are listed below:

Agency	Requested	Recommended
Lee County Arts Council	\$ 3,500	\$ 2,000
Temple Theatre	\$ 25,000	\$ 5,000
Total	\$ 28,500	\$ 7,000

Debt Service

This proposed budget includes net debt service totaling \$6,846,582, a decrease of \$320,364 or 4.47 percent. To the right is a graph that illustrates the County’s total debt service expenditures over 10 years. Please note that of the County’s total debt payment for the coming fiscal year, \$6,352,482 or 92.78 percent is for Lee



County School System facility construction. Funding for FY 2016-17 debt service payments includes ¼ cent sales tax proceeds of \$1,746,681 and \$2,064 from the Capital Reserve Fund based on the County’s capital funding plan.

Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's miscellaneous expense budget includes several noteworthy items. The first is the \$670,000 transfer to the Capital Reserve Fund. This is to fund the one (1) percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions.

The second noteworthy item in the miscellaneous expense budget is the \$994,350 transfer to capital reserves. This transfer is in response the Board of Commissioners' goal to set aside 2.0 cents of the property tax increase to begin saving funds for debt service related to the CCCC bonds that were approved in November 2014.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #7 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 25,000	Unemployment insurance contingency
\$ 30,000	Workers' compensation insurance contingency
\$ 10,000	Property and liability insurance contingency
\$994,350	2.0 cents to be set aside for future debt service payments
\$670,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3 percent surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$200,000 funds the current expense request for the Civic Center.

CAPITAL RESERVE FUND

An appropriation of \$2,064 is recommended in this fund for the 2016-17 fiscal year to cover debt service costs in the General Fund.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$361,245 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified

costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds, \$58,227 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system as well as maintenance and other support costs of the backup 911 system located in the basement of the Lee County Courthouse. The City of Sanford also requested \$268,102 from the Emergency Telephone System Fund for replacement of 911 telephone workstations and radio system consoles. At this time, the County is waiting for a determination from the 911 Board staff in Raleigh to determine if the expenses are eligible for reimbursement. Once the determination is made, an adjustment will be made to the budget, if necessary.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$95,000 for FY 2016-17. This is an increase of \$21,850 or 29.87 percent from the original budget for FY 2015-16.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2016-17 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by May 16, 2016.

DRUG SEIZURE FUND

The Drug Seizure Fund is used to account for federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,572,966, a 7.61 percent increase or \$111,201 from the current fiscal year. As detailed in Table #8 below, it is not recommended that the fees increase in FY 2016-17. The majority of the revenue increase is attributed to use of reserves for the reconstruction of the Carbonton Road Convenience Center due to deteriorating pavement. Total cost of the project is anticipated to be \$171,000,

Table #8 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$47.50	\$47.50	\$0.00
(2) Collection fee	<u>\$47.50</u>	<u>\$47.50</u>	<u>\$0.00</u>
Total	\$95.00	\$95.00	\$0.00

BUDGET SUMMARY - GENERAL FUND - REVENUES

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes						
Property Taxes						
Current Year	\$ 35,927,823	\$ 38,725,583	\$ 39,525,470	\$ 39,525,470	\$ 799,887	2.07%
Prior Years	728,235	1,143,100	714,950	714,950	(428,150)	-37.46%
Rental Vehicle Tax	53,413	50,000	54,000	54,000	4,000	8.00%
Privilege License Taxes	3,445	4,600	4,000	4,000	(600)	-13.04%
Local Option Sales Tax	9,016,983	9,170,663	10,211,470	10,211,470	1,040,807	11.35%
Special School Sales Tax	2,443,957	2,432,267	2,601,523	2,601,523	169,256	6.96%
Cable TV Franchise Tax	214,990	218,000	205,000	205,000	(13,000)	-5.96%
Beer & Wine Tax	68,827	62,000	68,000	68,000	6,000	9.68%
Total	48,457,673	51,806,213	53,384,413	53,384,413	1,578,200	3.05%
General Revenues						
Investment Earnings	46,085	30,000	45,000	45,000	15,000	50.00%
Departmental Revenues/Fees						
Tax	203,433	179,500	196,800	196,800	17,300	9.64%
Strategic Services	110,037	120,039	126,009	126,009	5,970	4.97%
Elections	45	62,200	120	120	(62,080)	-99.81%
Register of Deeds	385,181	389,750	406,125	406,125	16,375	4.20%
Sheriff/Jail	713,295	674,570	657,502	657,502	(17,068)	-2.53%
Emergency Management	117,146	110,397	110,197	110,197	(200)	-0.18%
Extension	13,009	4,650	4,400	4,400	(250)	-5.38%
Library	129,374	126,493	128,445	128,445	1,952	1.54%
Recreation	383,182	397,565	409,453	402,803	5,238	1.32%
ABC Revenues	145,564	90,800	90,800	90,800	-	0.00%
Other	3,444,531	3,011,859	2,768,593	2,100,657	(911,202)	-30.25%
Total	5,690,882	5,197,823	4,943,444	4,268,858	(928,965)	-17.87%
Human Services						
Health Department	1,361,613	1,592,798	1,534,480	1,534,480	(58,318)	-3.66%
Social Services	7,231,251	7,693,162	6,420,381	7,506,396	(186,766)	-2.43%
Senior Services	1,224,079	1,274,304	1,311,559	1,323,206	48,902	3.84%
Youth & Adult Services	156,664	161,771	161,771	161,771	-	N/A
Total	9,973,607	10,722,035	9,428,191	10,525,853	(196,182)	-1.83%
Designated Fund Balance	-	1,644,812	1,000,000	1,559,961	(84,851)	-5.16%
Total General Fund Revenues	64,122,162	69,370,883	68,756,048	69,739,085	368,202	0.53%

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government						
Governing Body	174,313	165,578	167,549	165,630	52	0.03%
Administration	582,787	700,872	678,682	676,042	(24,830)	-3.54%
Human Resources	255,605	276,007	285,217	289,526	13,519	4.90%
Finance	432,589	469,995	482,156	477,170	7,175	1.53%
Internal Services	470,831	594,148	635,260	635,260	41,112	6.92%
Tax Administration	1,351,171	1,449,855	1,675,208	1,671,252	221,397	15.27%
Strategic Services	372,096	403,394	407,248	404,608	1,214	0.30%
Pretrial Release	67,870	72,318	73,888	73,360	1,042	1.44%
Court Facilities	5,746	13,952	13,952	13,952	-	0.00%
Elections	229,107	445,038	332,381	330,966	(114,072)	-25.63%
Register of Deeds	265,139	276,608	284,950	282,838	6,230	2.25%
IT	924,101	1,132,986	1,348,250	1,194,667	61,681	5.44%
PEG Channel	16,870	19,100	30,100	30,100	11,000	57.59%
General Services	2,495,122	2,822,581	3,747,149	2,779,441	(43,140)	-1.53%
Total	7,643,347	8,842,432	10,161,990	9,024,812	182,380	2.06%
Public Safety						
Sheriff	4,419,631	4,555,288	4,520,458	4,592,418	37,130	0.82%
Animal Control Enforcement	235,006	313,551	245,639	249,055	(64,496)	-20.57%
Sheriff - School Resource Officers	938,373	1,151,641	1,178,018	1,169,570	17,929	1.56%
Sheriff - Communications	-	316,769	310,457	307,289	(9,480)	-2.99%
Jail	2,225,717	2,297,905	2,435,787	2,384,975	87,070	3.79%
E-911 Communications	188,161	219,880	287,415	287,415	67,535	30.71%
State Fire Control Contribution	84,892	100,194	100,194	100,194	-	0.00%
Inspections	23,775	43,813	45,996	45,996	2,183	4.98%
Medical Examiner	17,450	32,000	40,000	40,000	8,000	25.00%
Juvenile Detention	119,438	101,653	101,000	101,000	(653)	-0.64%
Juvenile Probation	13,740	13,740	-	-	(13,740)	-100.00%
EMS	538,125	551,250	551,250	551,250	-	0.00%
Emergency Services	219,757	253,010	278,900	236,944	(16,066)	-6.35%
Fire Marshal	268,784	307,483	349,408	347,824	40,341	13.12%
Total	9,292,849	10,258,177	10,444,522	10,413,930	155,753	1.52%
Economic/Physical Development						
Airport	93,693	97,442	-	-	(97,442)	-100.00%
Planning	361,287	399,779	378,891	378,891	(20,888)	-5.22%
Economic Development	374,763	429,187	417,433	377,433	(51,754)	-12.06%
Extension	171,883	216,182	227,067	227,067	10,885	5.04%
Conservation	106,439	112,251	115,513	114,457	2,206	1.97%
Total	1,108,065	1,254,841	1,138,904	1,097,848	(156,993)	-12.51%

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services						
Health Department - Admin	643,250	662,937	638,430	633,018	(29,919)	-4.51%
Maternal Health	125,677	163,619	206,192	205,268	41,649	25.45%
Child Health	202,134	211,123	212,503	212,107	984	0.47%
Primary Care	82,035	93,986	99,196	98,611	4,625	4.92%
Promotion	93,729	117,507	120,363	119,491	1,984	1.69%
WIC - CS	224,654	257,107	240,676	240,676	(16,431)	-6.39%
Family Planning	205,562	221,276	270,246	269,001	47,725	21.57%
Animal Control Shelter	179,930	213,225	200,251	198,667	(14,558)	-6.83%
Environmental Health	368,753	451,779	383,010	380,554	(71,225)	-15.77%
Aids Control	37,585	39,456	39,903	39,639	183	0.46%
Bioterrorism	31,334	40,592	47,066	47,066	6,474	15.95%
WIC - BF	46,741	69,121	61,586	61,586	(7,535)	-10.90%
Children Services Coordinator	143,618	159,560	159,560	159,560	-	0.00%
Communicable Diseases	207,541	231,936	238,348	236,964	5,028	2.17%
Breast/Cervical Cancer Control	14,010	21,489	21,613	21,561	72	0.34%
Immunizations	70,168	81,826	87,468	86,940	5,114	6.25%
Pregnancy Care Management	74,596	166,936	166,936	166,936	-	0.00%
WIC - GA	8,895	16,274	13,871	13,871	(2,403)	-14.77%
WIC - NE	24,833	31,184	31,750	31,750	566	1.82%
Mental Health	240,000	240,000	240,000	240,000	-	0.00%
Social Services - Admin	6,269,532	6,883,022	7,038,583	6,922,416	39,394	0.57%
Social Services - Programs	3,172,087	3,543,102	2,320,760	3,409,954	(133,148)	-3.76%
Lee County Industries	5,000	5,000	5,000	5,000	-	0.00%
Johnston-Lee Community Action	-	3,000	3,000	3,000	-	0.00%
HAVEN	10,000	11,500	12,000	11,500	-	0.00%
Boys & Girls Club	10,000	10,000	3,500	3,500	(6,500)	-65.00%
Communities in Schools	-	-	5,000	-	-	N/A
Salvation Army	-	1,000	10,000	2,000	1,000	100.00%
Family Promise	-	2,500	5,000	2,500	-	0.00%
Maggie's Outreach	-	2,500	-	-	(2,500)	-100.00%
Another Choice for Black Children	-	-	18,500	-	-	N/A
Job Express	-	-	3,500	-	-	N/A
Senior Services - Transportation	849,804	833,437	879,219	881,432	47,995	5.76%
Senior Services - General	841,664	966,160	951,268	974,794	8,634	0.89%
Youth Services	(26)	-	-	-	-	N/A
Hillcrest	(31)	-	-	-	-	N/A
JCPC	161,244	161,771	161,771	161,771	-	0.00%
Youth Employment	12,008	-	-	-	-	N/A
Total	14,356,327	15,913,925	14,896,069	15,841,133	(72,792)	-0.46%

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education						
School Current Expense	15,338,050	16,312,278	18,169,819	16,862,278	550,000	3.37%
School Capital Outlay	1,072,859	2,121,445	2,495,049	2,032,555	(88,890)	-4.19%
CCCC Current Expense	2,389,730	2,489,000	2,637,250	2,612,250	123,250	4.95%
CCCC Special Appropriation	25,000	75,000	-	-	(75,000)	-100.00%
CCCC Civic Center	43,500	52,048	52,250	52,250	202	0.39%
CCCC Capital Outlay	102,642	75,000	216,000	201,000	126,000	168.00%
Total	18,971,781	21,124,771	23,570,368	21,760,333	635,562	3.01%
Cultural and Recreational						
Libraries	616,195	663,210	678,242	674,018	10,808	1.63%
Parks and Recreation	1,177,471	1,601,793	1,648,553	1,605,084	3,291	0.21%
Temple Theater	-	5,000	25,000	5,000	-	0.00%
Arts Council	-	2,000	3,500	2,000	-	0.00%
Total	1,793,666	2,272,003	2,355,295	2,286,102	14,099	0.62%
Debt Service						
Principal	5,112,859	5,115,859	5,295,859	5,295,859	180,000	3.52%
Interest and Fees	2,737,277	2,506,911	1,963,602	1,963,602	(543,309)	-21.67%
Capital Lease Payments	338,757	332,736	326,116	326,116	(6,620)	-1.99%
Total	8,188,893	7,955,506	7,585,577	7,585,577	(369,929)	-4.65%
Reserves	2,311,497	1,749,228	1,729,350	1,729,350	(19,878)	-1.14%
Total Expenditures	63,666,425	69,370,883	71,882,075	69,739,085	368,202	0.53%

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

BUDGET SUMMARY - OTHER FUNDS

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>						
Revenues	\$ 203,346	\$ 196,000	\$ 200,000	\$ 200,000	4,000	2.04%
Expenses	196,000	196,000	200,000	200,000	4,000	2.04%
Net Excess	\$ 7,346	\$ -	\$ -	\$ -	-	N/A
<u>Capital Reserve Fund</u>						
Revenues	\$ 621,389	\$ 660,000	\$ 2,064	\$ 2,064	(657,936)	-99.69%
Expenses	620,000	660,000	2,064	2,064	(657,936)	-99.69%
Net Excess	\$ 1,389	\$ -	\$ -	\$ -	-	N/A
<u>Emergency Telephone System Fund</u>						
Revenues	\$ 367,806	\$ 403,737	\$ 687,574	\$ 419,472	15,735	3.90%
Expenses	586,038	403,737	687,574	419,472	15,735	3.90%
Net Excess	\$ (218,232)	\$ -	\$ -	\$ -	-	N/A
<u>Airport Tax Reserve Fund</u>						
Revenues	\$ 96,080	\$ 73,150	\$ 95,000	\$ 95,000	21,850	29.87%
Expenses	130,550	73,150	95,000	95,000	21,850	29.87%
Net Excess	\$ (34,470)	\$ -	\$ -	\$ -	-	N/A
<u>Water Debt Service Fund</u>						
Revenues	\$ 121,379	\$ 116,490	\$ 111,490	\$ 111,490	(5,000)	-4.29%
Expenses	121,379	116,490	111,490	111,490	(5,000)	-4.29%
Net Excess	\$ -	\$ -	\$ -	\$ -	-	N/A

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

BUDGET SUMMARY - OTHER FUNDS CONTINUED

	14-15 Actual	Original 15-16 Budget	Requested 16-17 Budget	Recommended 16-17 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Drug Seizure Fund						
Revenues	\$ 78,153	\$ -	\$ -	\$ -	-	N/A
Expenses	14,461	-	-	-	-	N/A
Net Excess	<u>\$ 63,692</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>N/A</u>
Solid Waste Fund						
Revenues						
User Fees	\$ 1,156,332	\$ 1,200,692	\$ 1,208,682	\$ 1,208,682	7,990	0.67%
White Goods Disposal Fees	18,888	18,000	18,500	18,500	500	2.78%
1% Surcharge on Tires	74,994	71,500	75,000	75,000	3,500	4.90%
Other Revenues	39,511	43,500	40,500	40,500	(3,000)	-6.90%
Investment Earnings	2,569	1,200	2,000	2,000	800	66.67%
Designated Reserves	-	126,873	230,396	228,284	101,411	79.93%
Total Revenues	<u>\$ 1,292,294</u>	<u>\$ 1,461,765</u>	<u>\$ 1,575,078</u>	<u>\$ 1,572,966</u>	<u>111,201</u>	<u>7.61%</u>
Expenses						
Waste Disposal Operations	\$ 204,305	\$ 208,093	\$ 219,835	\$ 218,779	10,686	5.14%
Waste Collection Operations	1,073,185	1,253,672	1,355,243	1,354,187	100,515	8.02%
1092536	<u>\$ 1,277,490</u>	<u>\$ 1,461,765</u>	<u>\$ 1,575,078</u>	<u>\$ 1,572,966</u>	<u>111,201</u>	<u>7.61%</u>
Net Excess	<u>\$ 14,804</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>N/A</u>

*Represents change from 2015-2016 Budget to 2016-2017 Recommended

Schedule of Mandated Programs

Department	Notes	FY 2016-17			FY 2015-16	
		Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Governing Body	1	\$ 165,630		\$ 165,630	100.00%	165,578
Administration	1	676,042		676,042	100.00%	700,872
Finance	1	477,170		477,170	100.00%	469,995
Tax Administration	1	1,671,252	196,800	1,474,452	88.22%	1,270,355
Strategic Services	1	404,608	126,009	278,599	68.86%	283,355
Court Facilities	1	13,952		13,952	100.00%	13,952
Elections	1	330,966	120	330,846	99.96%	382,838
Register of Deeds	1	282,838	406,125	(123,287)	-43.59%	(113,142)
IT	1	1,194,667		1,194,667	100.00%	1,132,986
Buildings and Grounds	1	2,779,441		2,779,441	100.00%	2,822,581
Sheriff	1	4,592,418	210,999	4,381,419	95.41%	4,332,703
Sheriff - SROs	1	1,169,570	271,352	898,218	76.80%	880,289
Sheriff - Communications	1	307,289		307,289	100.00%	316,769
Jail	1	2,384,975	174,265	2,210,710	92.69%	2,117,272
Inspections	1	45,996		45,996	0.00%	43,813
EMS	1	551,250		551,250	100.00%	551,250
Emergency Services	1	236,944	109,197	127,747	53.91%	142,613
Fire Marshal	1	347,824	307,924	39,900	11.47%	-
Health Dept. - General Admin.	1	633,018	83,510	549,508	86.81%	582,815
Health - Maternal Health	1	205,268	98,291	106,977	52.12%	9,522
Health - Child Health	1	212,107	182,683	29,424	13.87%	26,664
Health - Promotion	1	119,491	26,708	92,783	77.65%	90,675
Health - WIC - CS	2	240,676	240,676	-	0.00%	-
Health - Family Planning	1	269,001	173,619	95,382	35.46%	69,147
Health - Animal Control	1	198,667	3,858	194,809	98.06%	208,651
Health - Environmental Health	1	380,554	121,928	258,626	67.96%	315,002
Health - Aids Control	1	39,639	500	39,139	98.74%	38,956
Health - Bioterrorism	1	47,066	47,066	-	0.00%	-
Health - WIC - BF	2	61,586	61,586	-	0.00%	-
Health - Children's Svcs. Coordinator	1	159,560	159,560	-	0.00%	-
Health - Communicable Disease	1	236,964	26,073	210,891	89.00%	205,946
Health - Breast/Cervical Cancer	1	21,561	12,920	8,641	40.08%	8,569
Health - Immunization Outreach	1	86,940	28,815	58,125	66.86%	55,015
Health - Pregnancy Care Mgmt.	1	166,936	166,936	-	0.00%	-
Health - WIC - GA	2	13,871	13,871	-	0.00%	-
Health - WIC - NE	2	31,750	31,750	-	0.00%	-
Mental Health	1	240,000	17,000	223,000	92.92%	240,000
Social Services	1&2	10,332,370	7,506,396	2,825,974	27.35%	2,732,962
School Current Expense	1	16,862,278		16,862,278	100.00%	16,312,278
School Capital Outlay	1	2,032,555	685,049	1,347,506	66.30%	1,337,445
Debt Service	1	7,585,577	5,089,263	2,496,314	32.91%	4,734,679
Total Mandated Programs		\$ 57,810,267	\$ 16,580,849	\$ 41,229,418		\$ 42,165,636

Mandated Programs account for 82.90% of the total general fund budget.

NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	FY 2016 - 2017				FY 2015 - 16
	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Human Resources	\$ 289,526		\$ 289,526	100.00%	276,007
Internal Services	635,260	30,000	605,260	95.28%	564,148
Pretrial Release	73,360		73,360	100.00%	72,318
IT - Peg Channel	30,100	30,100	-	0.00%	-
Sheriff - Animal Control Enforcement	249,055	886	248,169	99.64%	313,551
E911 Communications	287,415		287,415	100.00%	219,880
State Fire Control Contribution	100,194		100,194	100.00%	100,194
Medical Examiner	40,000		40,000	100.00%	32,000
Juvenile Detention	101,000		101,000	100.00%	101,653
Planning	378,891		378,891	100.00%	399,779
Economic Development	377,433		377,433	100.00%	429,187
Cooperative Extension	227,067	4,400	222,667	98.06%	211,532
Conservation	114,457	25,500	88,957	77.72%	86,751
Health - Primary Care	98,611	54,130	44,481	45.11%	47,173
Lee County Industries	5,000		5,000	100.00%	5,000
Johnston-Lee-Harnett Community Action	3,000		3,000	100.00%	3,000
HAVEN	11,500		11,500	100.00%	11,500
Boys & Girls Club	3,500		3,500	100.00%	10,000
Salvation Army	2,000		2,000	100.00%	1,000
Family Promise	2,500		2,500	100.00%	2,500
COLTS	881,432	840,123	41,309	4.69%	30,347
Senior Services	974,794	483,083	491,711	50.44%	494,946
Juvenile Crime Prevention Council	161,771	161,771	-	0.00%	494,946
CCCC Current Expense	2,612,250		2,612,250	100.00%	2,489,000
CCCC Civic Center	52,250		52,250	100.00%	52,048
CCCC Capital Outlay	201,000		201,000	100.00%	75,000
Library	674,018	128,445	545,573	80.94%	536,717
Parks and Recreation	1,605,084	402,803	1,202,281	74.90%	1,204,228
Temple Theatre	5,000		5,000	100.00%	1,204,228
Arts Council	2,000		2,000	100.00%	1,204,228
Reserves	1,729,350		1,729,350	100.00%	1,749,228
Total Non-mandated programs	\$ 11,928,818	\$ 2,161,241	\$ 9,767,577		\$ 12,422,089

Non-Mandated programs account for 17.10% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended
Capital Outlay			
Tax Appraisal	2016 Dodge Journey (2)	\$ 34,368	\$ 34,368
Tax Collections	Technology equipment < \$5,000 per item	995	995
Clerk of Court	Capital outlay < \$5,000 per item	3,587	3,587
IT	Technology equipment < \$5,000 per item	68,340	68,340
IT	VMWare host server	16,000	16,000
IT	Server room HVAC system	60,000	60,000
IT	Core data center firewall	9,200	9,200
IT	MUNIS Dashboard	7,905	7,905
IT	Website redesign	35,000	-
IT	Board of Commissioners Chamber technology update	16,000	16,000
IT	Open DNS software platform	10,000	10,000
IT	BLOXX network management appliance	7,300	7,300
IT	Netmotion Software for mobile Sheriff deputies	11,000	11,000
IT	KRONOS V8 upgrade	21,880	21,880
IT - PEG Channel	Capital outlay < \$5,000 per item	4,500	4,500
General Services	Capital outlay < \$5,000 per item	4,800	4,800
General Services	2016 Ford F250 Supercab	32,500	-
General Services	2016 Ford F250 Crew cab 4-door truck	31,500	31,500
Sheriff	Technology equipment < \$5,000 per item	12,000	12,000
Sheriff - SROs	Capital outlay < \$5,000 per item	12,590	12,590
Sheriff - SROs	2016 Dodge Charger V-8 (4 requested, 4 recommended)	98,844	98,844
Jail	Capital outlay < \$5,000 per item	11,940	11,940
Jail	Software package	8,850	8,850
Emergency Services	Capital outlay < \$5,000 per item	7,600	2,000
Emergency Services	2016 4WD 4-door 2500 truck	33,000	-
Emergency Services	Technology equipment < \$5,000 per item	3,400	1,100
Health - Maternal	Capital outlay < \$5,000 per item	1,180	1,180
Health - Child Health	Capital outlay < \$5,000 per item	1,677	1,677
Health - Primary Care	Capital outlay < \$5,000 per item	1,180	1,180
Health - Family Planning	Capital outlay < \$5,000 per item	1,180	1,180
Health - Animal Control	Capital outlay < \$5,000 per item	710	710
Health - Comm. Disease	Capital outlay < \$5,000 per item	1,677	1,677
Health - Immunizations	Capital outlay < \$5,000 per item	1,677	1,677
Social Services	Capital outlay < \$5,000 per item	3,000	3,000
Social Services	Technology equipment < \$5,000 per item	20,500	20,500
COLTS	2 High top vans (10% match)	11,948	11,948

Fund Balance Appropriated

Department	Description	Requested	Recommended
<u>Capital Outlay - continued</u>			
Social Services	Capital outlay < \$5,000 per item	3,000	3,000
Library	Technology equipment < \$5,000 per item	4,000	4,000
Recreation	Technology equipment < \$5,000 per item	21,394	21,394
Recreation	2016 Dodge Journey	19,000	17,184
Recreation	On-line registration package	14,500	14,500
	Total capital outlay	\$ 669,722	\$ 559,506
<u>Building Improvements</u>			
General Services	Paint meter pool (and dive pool) at OT Sloan	\$ 32,200	\$ 42,200
General Services	OT Sloan storm drain to city sewer	87,000	87,000
General Services	Upgrade Main Library skylights	484,000	-
General Services	Replace HVAC units at LCGC	450,000	-
General Services	Energy efficient lighting Main Library	6,000	6,000
General Services	Daymark Recovery Services building foundation repair	20,000	20,000
General Services	Replace storm windows at the Old Courthouse	47,000	47,000
General Services	Repair New Courthouse stucco	14,000	14,000
General Services	Energy efficient lighting General Services building	12,900	12,900
General Services	Add an interior exit door at LCGC	15,125	15,125
General Services	HVAC replacements	20,000	20,000
General Services	Repair or patch paving	10,000	10,000
General Services	Install automatic door openers at McSwain Building	6,600	6,600
Jail	Padded cell	37,084	-
Jail	Stainless steel shower inserts	55,811	55,811
	Total building improvements	\$ 1,297,720	\$ 336,636
<u>Facility Development</u>			
Recreation	San Lee Park metal building - park workshop	\$ 79,548	\$ 79,548
Recreation	San Lee Park restrooms at lower parking area	89,250	89,250
Recreation	Upgrade Kiwanis Park	50,000	50,000
	Total facility development	\$ 218,798	\$ 218,798
	Capital, building improvements and facility development		\$ 1,114,940
	Revenue and expenditure float		445,021
	Total fund balance appropriated		\$ 1,559,961

Capital Outlay > \$5,000

Department	Description	Requested	Recommended
Capital Outlay			
Tax Appraisal	2016 Dodge Journey (2)	\$ 34,368	\$ 34,368
IT	VMWare host server	16,000	16,000
IT	Server room HVAC system	60,000	60,000
IT	Core data center firewall	9,200	9,200
IT	MUNIS Dashboard	7,905	7,905
IT	Website redesign	35,000	-
IT	Board of Commissioners Chamber Technology Update	16,000	16,000
IT	Open DNS software platform	10,000	10,000
IT	BLOXX network management appliance	7,300	7,300
IT	Netmotion Software for mobile Sheriff deputies	11,000	11,000
IT	KRONOS V8 upgrade	21,880	21,880
General Services	2016 Ford F250 Supercab	32,500	-
General Services	2016 Ford F250 Crew cab 4-door truck	31,500	31,500
Sheriff	2016 Dodge Charger V-8 (6 requested, 6 recommended)	148,266	148,266
Sheriff	Fileroom system - rolling files	30,000	30,000
Sheriff - SROs	2016 Dodge Charger V-8 (4 requested, 4 recommended)	98,844	98,844
Jail	Software package	8,850	8,850
Emergency Services	2016 4WD 4-door 2500 truck	33,000	-
Fire Marshal	2016 4WD 4-door 2500 truck	33,000	33,000
COLTS	2 High top vans (10% match)	11,948	11,948
Recreation	2016 Dodge Journey	19,000	17,184
Recreation	On-line registration package	14,500	14,500
General Fund Total		\$ 690,061	\$ 587,745
Solid Waste Fund			
Waste Collections	Salt spreader	\$ 5,200	\$ 5,200
Waste Collections	Reconstruction of Carbonton Road Convenience Center	171,000	171,000
Solid Waste Fund Total		\$ 176,200	\$ 176,200



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

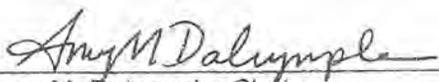
Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to having the Human Resources Department conduct a comprehensive compensation and classification study of 20 percent of jobs each year with 100 percent being reviewed over a five year period. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

Tax rate

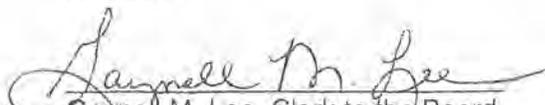
- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 19th day of October, 2015.



 Amy M. Dalrymple, Chair
 Lee County Board of Commissioners

ATTEST:



 Gaynell M. Lee, Clerk to the Board

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

LEE COUNTY BOARD OF COMMISSIONERS

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

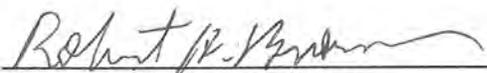
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:

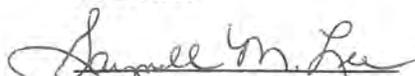
We value:

Our citizens, community, family, business and industry,
Competent, knowledgeable and courteous employees,
Cost effective, high quality service, and
Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk

**COUNTY OF LEE
Recommended 2016-2017
General Fund**

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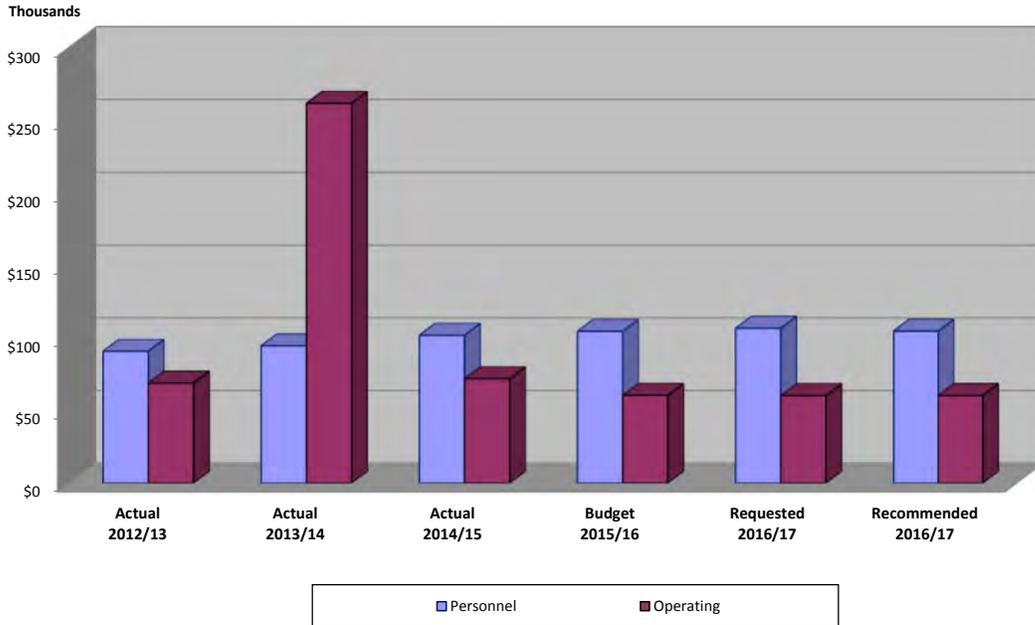
Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 160,377	\$ 356,375	\$ 174,313	\$ 165,578	\$ 167,549	\$ 165,630
Total	\$ 160,377	\$ 356,375	\$ 174,313	\$ 165,578	\$ 167,549	\$ 165,630
Expenditures						
Personnel	\$ 91,135	\$ 94,933	\$ 102,156	\$ 104,896	\$ 106,998	\$ 105,025
Operating	69,242	261,442	72,157	60,682	60,551	60,605
Total	\$ 160,377	\$ 356,375	\$ 174,313	\$ 165,578	\$ 167,549	\$ 165,630



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

Significant Changes

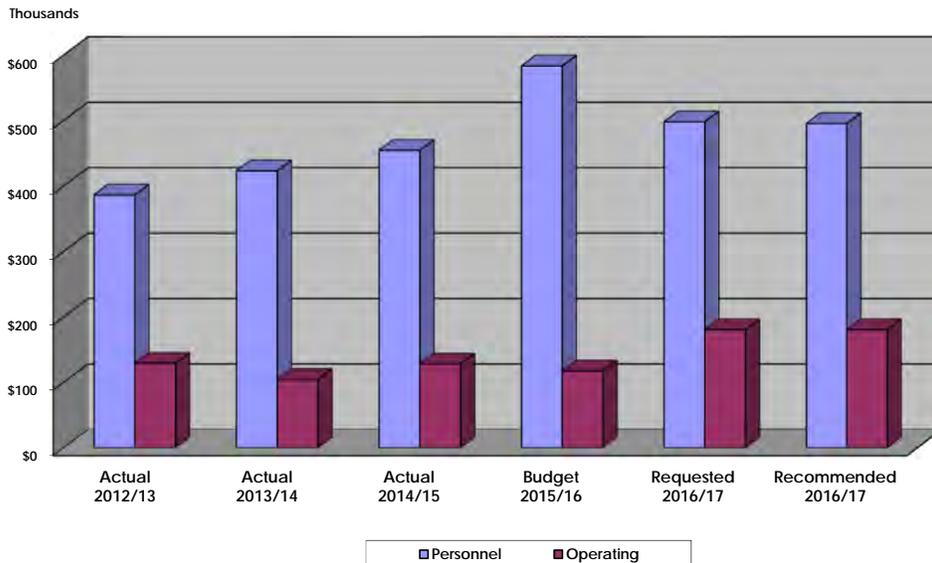
Increased operating costs were budgeted in FY 14-15 to cover legal costs associated with *Calendine v. Lee County and Others*. A NCACC/ICMA Management Fellowship position is also funded. The position is partially funded with a grant from the North Carolina Association of County Commissioners.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	4	4	5	5	5	5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 17,237	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	498,363	527,883	582,787	700,872	678,682	676,042
Total	\$ 515,600	\$ 527,883	\$ 582,787	\$ 700,872	\$ 678,682	\$ 676,042
Expenditures						
Personnel	\$ 386,454	\$ 423,200	\$ 454,538	\$ 583,397	\$ 498,057	\$ 495,417
Operating	129,146	104,683	128,249	117,475	180,625	180,625
Total	\$ 515,600	\$ 527,883	\$ 582,787	\$ 700,872	\$ 678,682	\$ 676,042



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

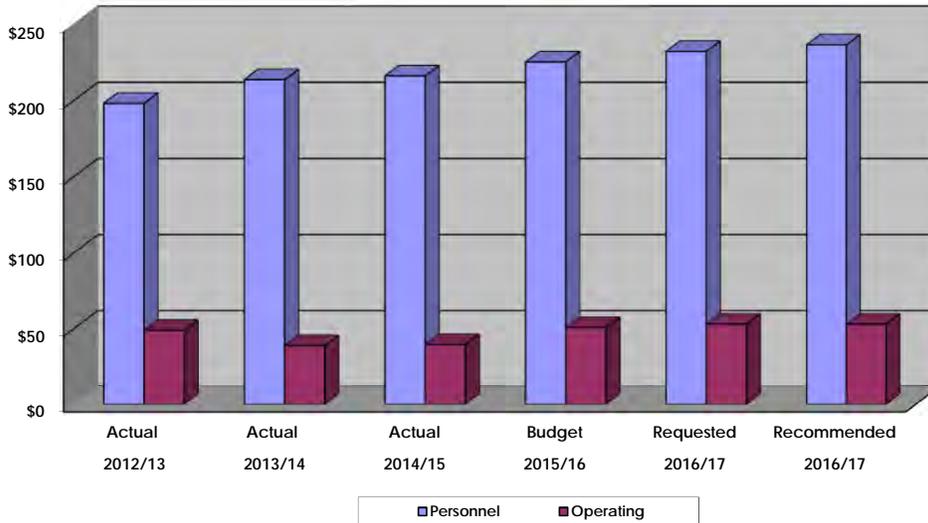
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 247,251	\$ 252,509	\$ 255,605	\$ 276,007	\$ 285,217	\$ 289,526
Total	\$ 247,251	\$ 252,509	\$ 255,605	\$ 276,007	\$ 285,217	\$ 289,526
Expenditures						
Personnel	\$ 198,178	\$ 213,678	\$ 216,126	\$ 225,265	\$ 232,215	\$ 236,524
Operating	49,073	38,831	39,479	50,742	53,002	53,002
Total	\$ 247,251	\$ 252,509	\$ 255,605	\$ 276,007	\$ 285,217	\$ 289,526

Thousands



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Significant Changes

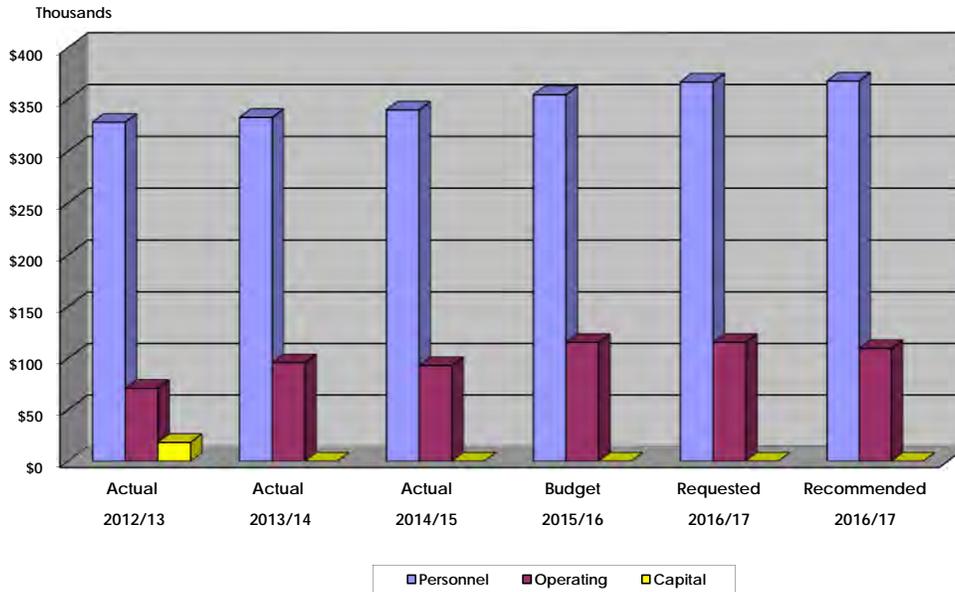
KRONOS upgrade estimated to cost \$20,000 was included in the FY 2012-13 budget. Bank fees started being recorded in FY 13-14.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 416,829	\$ 416,829	\$ 458,568	\$ 469,995	\$ 482,156	\$ 477,170
Total	\$ 416,829	\$ 416,829	\$ 458,568	\$ 469,995	\$ 482,156	\$ 477,170
Expenditures						
Personnel	\$ 327,908	\$ 332,549	\$ 339,692	\$ 354,494	\$ 366,680	\$ 367,694
Operating	70,755	95,609	92,897	115,501	115,476	109,476
Capital	18,166	-	-	-	-	-
Total	\$ 416,829	\$ 428,158	\$ 432,589	\$ 469,995	\$ 482,156	\$ 477,170



Internal Services

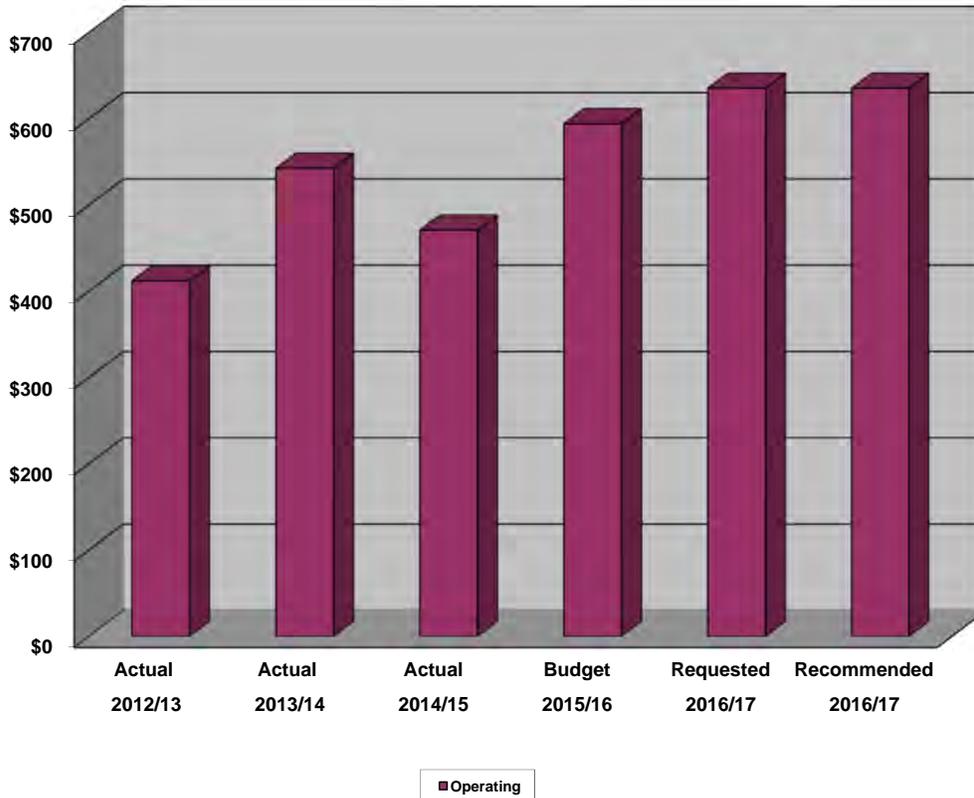
Significant Changes

Expenses related to the employee computer purchase program have been transferred to this department in FY 2013-2014. In addition, the cost of the unemployment reserve that the State is requiring has been budgeted in this department for FY 2013-2014. The FY 15-16 budget includes a partial year of rent and other contracted services related to the occupancy of the Buggy Factory by GIS and Environmental Services. The FY 16 -17 budget includes a full year of the payments related to the Buggy Factory.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ -	\$ -	\$ 14,068	\$ 30,000	\$ 30,000	\$ 30,000
General Appropriation	411,947	542,532	456,763	564,148	605,260	605,260
Total	\$ 411,947	\$ 542,532	\$ 470,831	\$ 594,148	\$ 635,260	\$ 635,260
Expenditures						
Operating	\$ 411,947	\$ 542,532	\$ 470,831	\$ 594,148	\$ 635,260	\$ 635,260
Total	\$ 411,947	\$ 542,532	\$ 470,831	\$ 594,148	\$ 635,260	\$ 635,260

Thousands



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

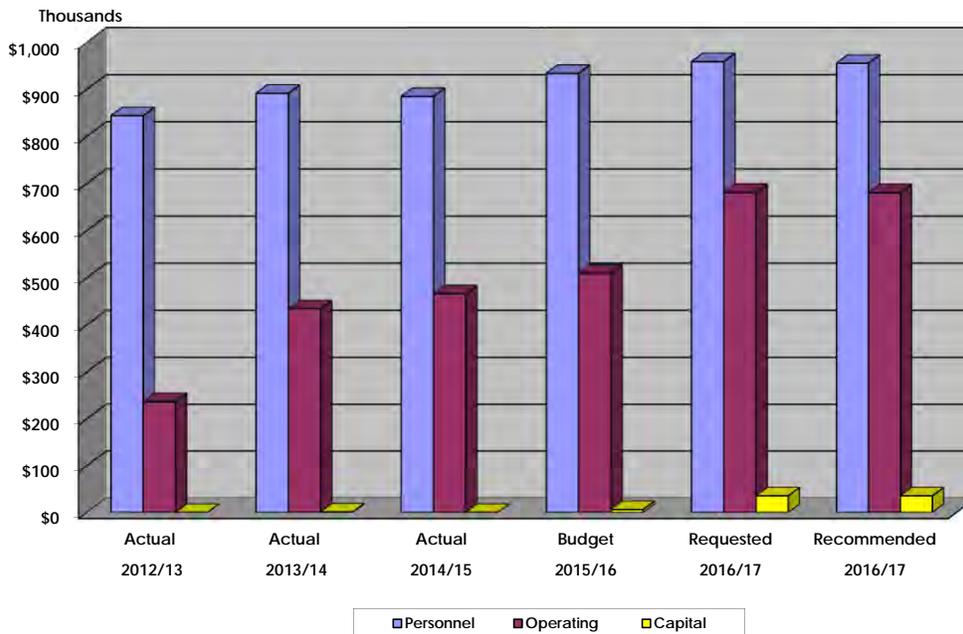
The budget includes funds to replace two vehicles. Contracted services are included for software to provide enhanced customer service options to the public via our website and software to assist with the next revaluation scheduled for 2019.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	16	16	16	16	16	16

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 166,453	\$ 185,064	\$ 203,433	\$ 179,500	\$ 196,800	\$ 196,800
General Appropriation	914,246	1,141,879	1,147,743	1,270,355	1,478,408	1,474,452
Total	\$ 1,080,699	\$ 1,326,943	\$ 1,351,176	\$ 1,449,855	\$ 1,675,208	\$ 1,671,252
Expenditures						
Personnel	\$ 843,966	\$ 891,636	\$ 884,837	\$ 933,886	\$ 958,514	\$ 955,358
Operating	236,733	434,271	466,339	509,669	681,331	680,531
Capital	-	1,036	-	6,300	35,363	35,363
Total	\$ 1,080,699	\$ 1,326,943	\$ 1,351,176	\$ 1,449,855	\$ 1,675,208	\$ 1,671,252



Strategic Services

Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Significant Changes

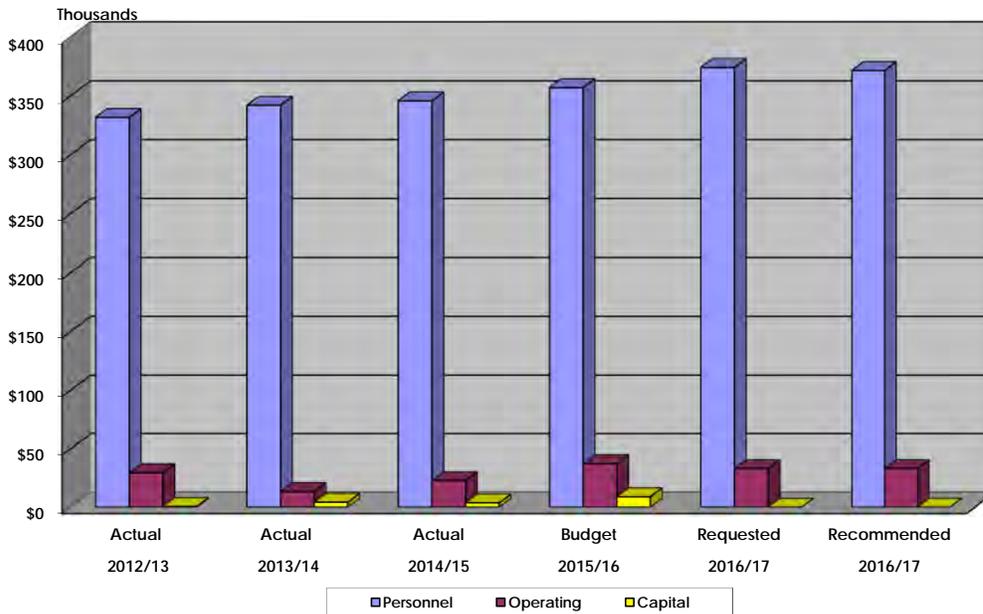
The FY 2015-16 budget includes furniture costs for the move of GIS to the Buggy Factory.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 116,007	\$ 109,592	\$ 110,037	\$ 120,039	\$ 126,009	\$ 126,009
General Appropriation	245,879	250,265	262,059	283,355	281,239	278,599
Total	\$ 361,886	\$ 359,857	\$ 372,096	\$ 403,394	\$ 407,248	\$ 404,608
Expenditures						
Personnel	\$ 331,783	\$ 342,054	\$ 345,766	\$ 357,102	\$ 374,178	\$ 371,538
Operating	29,476	13,504	22,665	37,317	33,070	33,070
Capital	627	4,299	3,665	8,975	-	-
Total	\$ 361,886	\$ 359,857	\$ 372,096	\$ 403,394	\$ 407,248	\$ 404,608

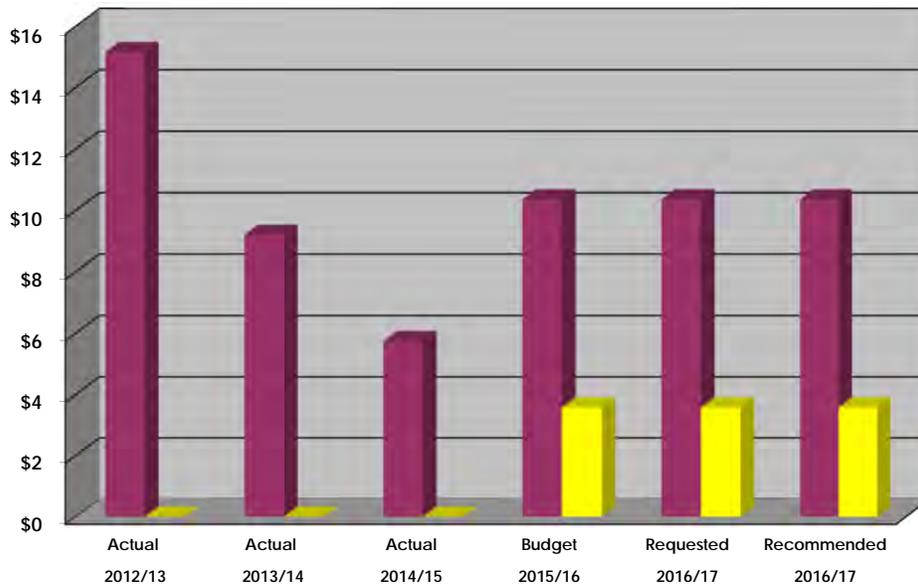


Court Facilities

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 15,159	\$ 9,210	\$ 5,746	\$ 13,952	\$ 13,952	\$ 13,952
Total	\$ 15,159	\$ 9,210	\$ 5,746	\$ 13,952	\$ 13,952	\$ 13,952
Expenditures						
Operating	\$ 15,159	\$ 9,210	\$ 5,746	\$ 10,365	\$ 10,365	\$ 10,365
Capital	-	-	-	3,587	3,587	3,587
Total	\$ 15,159	\$ 9,210	\$ 5,746	\$ 13,952	\$ 13,952	\$ 13,952

Thousands



■ Operating ■ Capital

Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

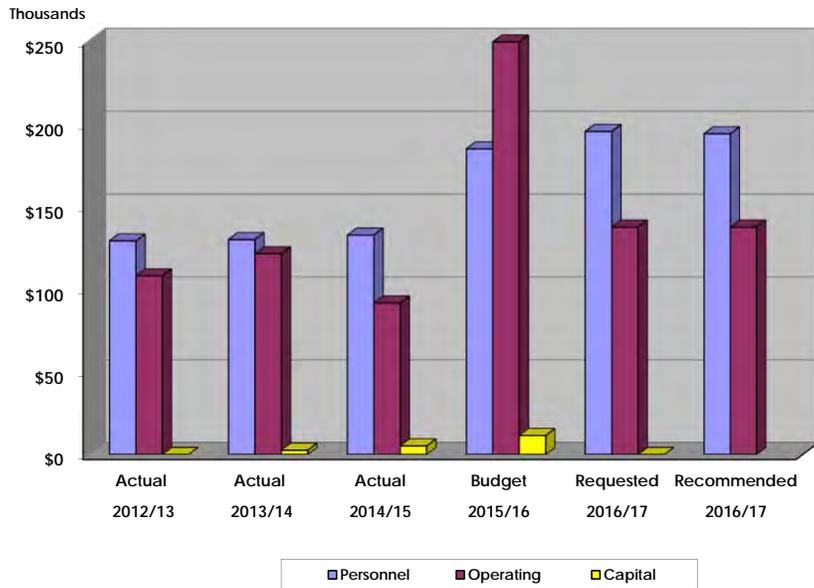
Revenues include reimbursement for municipal elections. The department requested an Administrative Assistant that is included in the recommended budget for FY 2015-2016. The budget costs are also up due to increased number of elections due to the now partisan races for City of Sanford and Town of Broadway boards and the addition of a March presidential primary.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	2.5	2.5	2.5	3.5	3.5	3.5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 8,786	\$ -	\$ -	\$ -	\$ -	\$ -
Sales and Services	66	51,439	45	62,200	120	120
General Appropriation	227,954	202,096	229,062	382,838	332,261	330,846
Total	\$ 236,806	\$ 253,535	\$ 229,107	\$ 445,038	\$ 332,381	\$ 330,966
Expenditures						
Personnel	\$ 128,953	\$ 129,747	\$ 132,438	\$ 184,478	\$ 195,046	\$ 193,631
Operating	107,853	121,208	91,456	249,080	137,335	137,335
Capital	-	2,580	5,213	11,480	-	-
Total	\$ 236,806	\$ 253,535	\$ 229,107	\$ 445,038	\$ 332,381	\$ 330,966



Register of Deeds

Mission

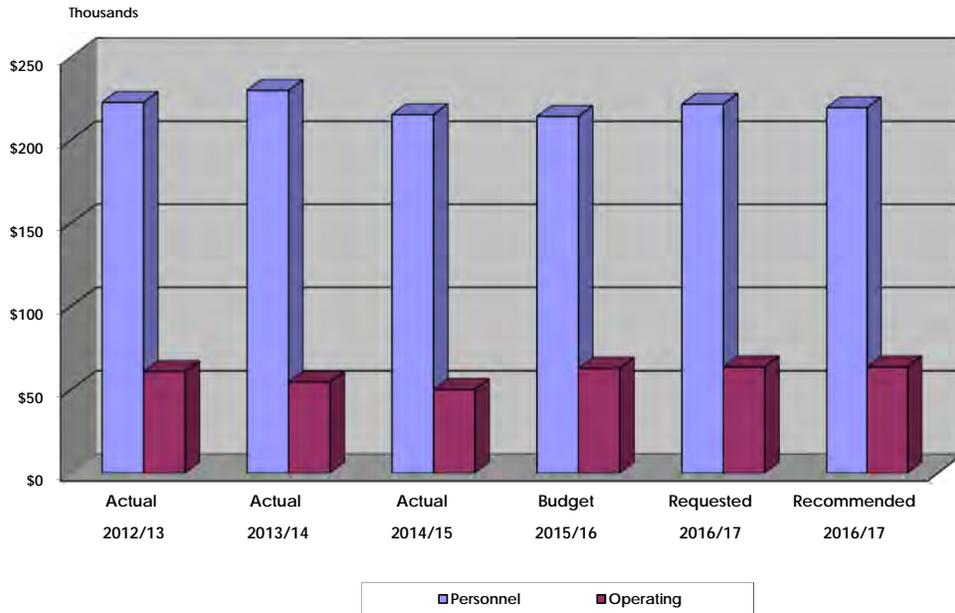
The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	4	4	4	4	4	4

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Other Taxes and Licenses	\$ 139,634	\$ 153,057	\$ 139,420	\$ 143,500	\$ 152,500	\$ 152,500
Permits and Fees	274,388	247,840	245,761	246,250	253,625	253,625
General Appropriation	(130,963)	(116,853)	(120,042)	(113,142)	(121,175)	(123,287)
Total	\$ 283,059	\$ 284,044	\$ 265,139	\$ 276,608	\$ 284,950	\$ 282,838
Expenditures						
Personnel	\$ 222,471	\$ 229,640	\$ 215,135	\$ 213,983	\$ 221,375	\$ 219,263
Operating	60,588	54,404	50,004	62,625	63,575	63,575
Total	\$ 283,059	\$ 284,044	\$ 265,139	\$ 276,608	\$ 284,950	\$ 282,838



Information Technology

Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Significant Changes

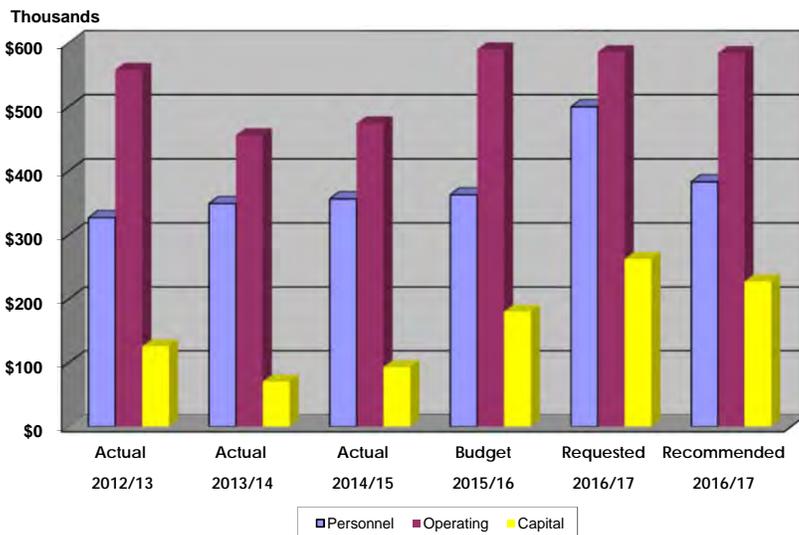
Requested positions of Public Safety IT Systems Engineer and IT Telecom/Systems Engineer. These positions are not included in the recommended budget. Funding is included for replacement of the HVAC system in the server room located in the Lee County Government Center.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	5	5	5	5	7	5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 29,721	\$ 20,206	\$ -	\$ -	\$ -	\$ -
General Appropriation	981,217	855,594	924,101	1,132,986	1,348,250	1,194,667
Total	\$ 1,010,938	\$ 875,800	\$ 924,101	\$ 1,132,986	\$ 1,348,250	\$ 1,194,667
Expenditures						
Personnel	\$ 327,160	\$ 349,304	\$ 356,574	\$ 362,863	\$ 500,050	\$ 383,079
Operating	558,006	455,886	474,351	589,754	585,575	583,963
Capital	125,772	70,610	93,176	180,369	262,625	227,625
Total	\$ 1,010,938	\$ 875,800	\$ 924,101	\$ 1,132,986	\$ 1,348,250	\$ 1,194,667

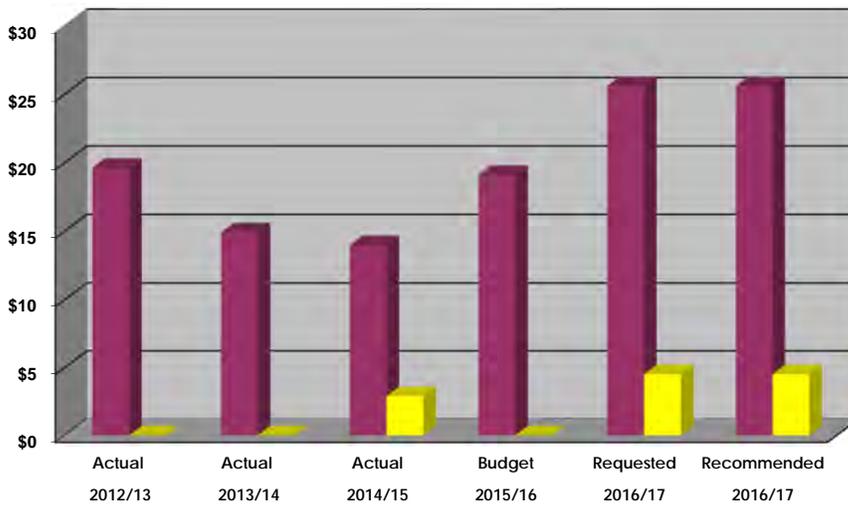


Information Technology - PEG Channel

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Other Taxes and Licenses	\$ 31,412	\$ 63,691	\$ 62,696	\$ 56,800	\$ 55,944	\$ 55,944
General Appropriation	(11,786)	(48,780)	(45,826)	(37,700)	(25,844)	(25,844)
Total	\$ 19,626	\$ 14,911	\$ 16,870	\$ 19,100	\$ 30,100	\$ 30,100
Expenditures						
Operating	\$ 19,626	\$ 14,911	\$ 13,975	\$ 19,100	\$ 25,600	\$ 25,600
Capital	-	-	2,895	-	4,500	4,500
Total	\$ 19,626	\$ 14,911	\$ 16,870	\$ 19,100	\$ 30,100	\$ 30,100

Thousands



■ Operating ■ Capital

General Services

Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Significant Changes

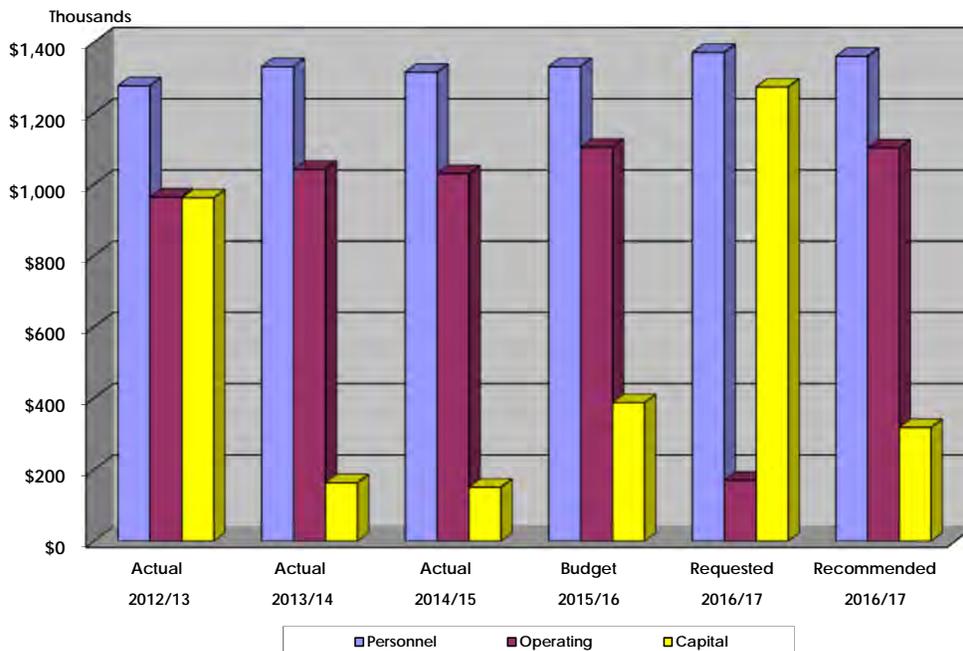
FY 16-17 recommended budget includes funding for one replacement vehicle and building improvements that include painting the meter and dive pools at O. T. Sloan park, connecting the O. T. Sloan storm drain to city sewer, replacing storm window at the Old Courthouse, HVAC replacements, and providing energy efficient lighting in several buildings.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	25	25	25	25	25	25

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 18,376	\$ 5,225	\$ -	\$ -	\$ -	\$ -
General Appropriation	3,185,046	2,530,889	2,495,122	2,822,581	2,814,768	2,779,441
Total	\$ 3,203,422	\$ 2,536,114	\$ 2,495,122	\$ 2,822,581	\$ 2,814,768	\$ 2,779,441
Expenditures						
Personnel	\$ 1,277,000	\$ 1,330,710	\$ 1,314,871	\$ 1,331,050	\$ 1,371,150	\$ 1,359,942
Operating	964,471	1,042,262	1,029,929	1,104,442	169,993	1,102,374
Capital	961,951	163,142	150,322	387,089	1,273,625	317,125
Total	\$ 3,203,422	\$ 2,536,114	\$ 2,495,122	\$ 2,822,581	\$ 2,814,768	\$ 2,779,441



Sheriff

Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

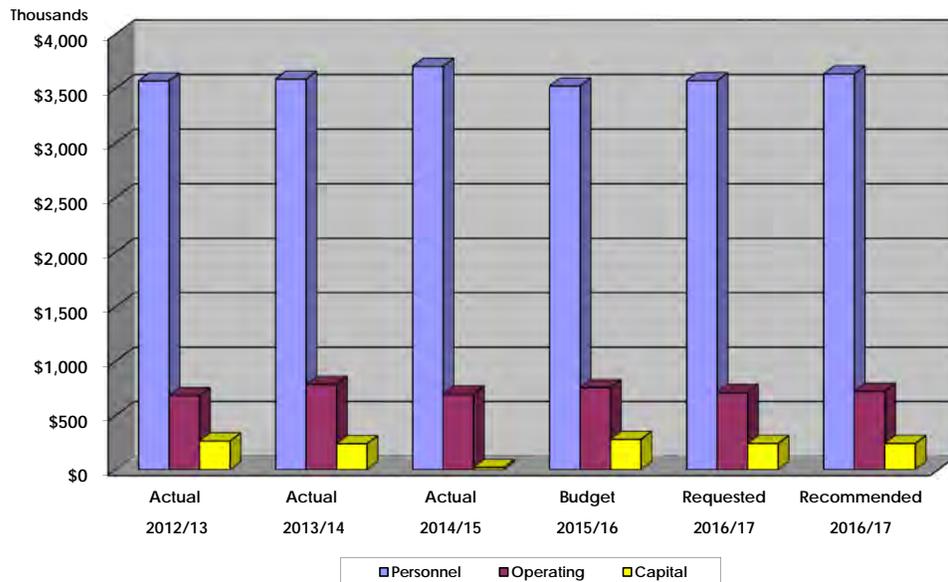
The FY 13-14 included the personnel costs for seven school resource officers. A separate department has been established for SROs. A separate department was established in the FY 15-16 budget for communications.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	58.88	58.88	48.88	54	54	54

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 39,134	\$ 30,990	\$ -	\$ -	\$ -
Intergovernmental Revenues	81,888	74,514	65,137	73,135	66,550	66,550
Sales and Services	159,336	144,381	137,365	148,650	144,449	144,449
Transfers	-	69,300	-	-	-	-
General Appropriation	4,269,715	4,280,805	4,186,138	4,333,503	4,309,459	4,381,419
Total	\$ 4,510,939	\$ 4,608,134	\$ 4,419,630	\$ 4,555,288	\$ 4,520,458	\$ 4,592,418
Expenditures						
Personnel	\$ 3,567,237	\$ 3,584,860	\$ 3,701,455	\$ 3,520,917	\$ 3,569,943	\$ 3,631,903
Operating	679,861	784,911	697,344	755,231	709,975	719,975
Capital	263,841	238,363	20,831	279,140	240,540	240,540
Total	\$ 4,510,939	\$ 4,608,134	\$ 4,419,630	\$ 4,555,288	\$ 4,520,458	\$ 4,592,418



Sheriff - Animal Control Enforcement

Significant Changes

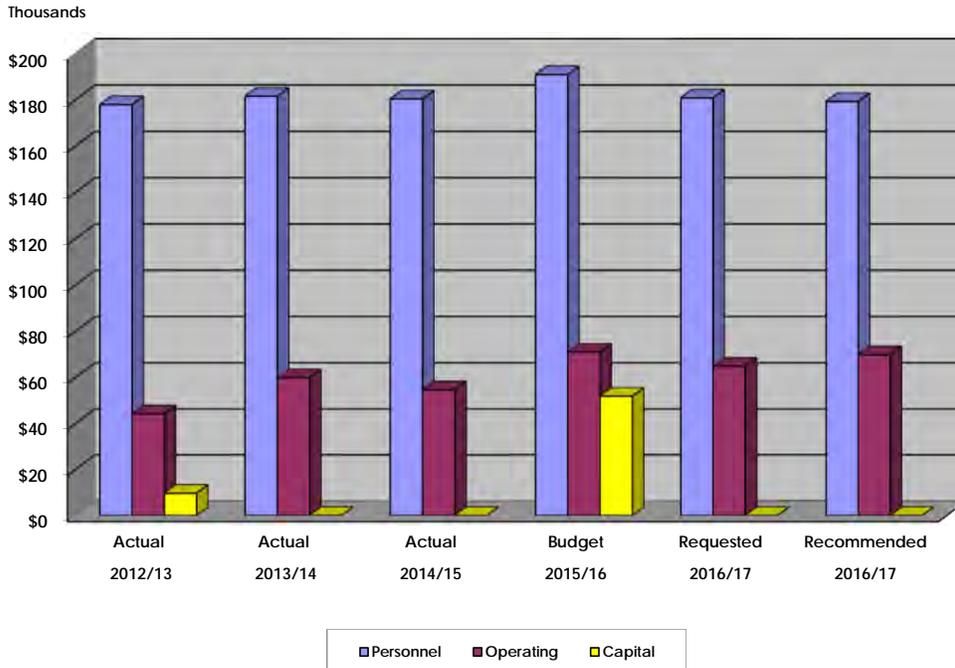
In February 2011, the Sheriff took over animal control enforcement in Lee County. Two positions were transferred from the Health Department and an additional position was approved by the Board of Commissioners.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	3.22	3.22	3.22	3	3	3

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 65,461	\$ 375	\$ 1,185	\$ 800	\$ 886	\$ 886
General Appropriation	166,236	241,006	233,820	312,751	244,753	248,169
Total	\$ 231,697	\$ 241,381	\$ 235,005	\$ 313,551	\$ 245,639	\$ 249,055
Expenditures						
Personnel	\$ 177,832	\$ 181,462	\$ 180,341	\$ 190,800	\$ 180,778	\$ 179,194
Operating	44,182	59,919	54,664	70,946	64,861	69,861
Capital	9,683	-	-	51,805	-	-
Total	\$ 231,697	\$ 241,381	\$ 235,005	\$ 313,551	\$ 245,639	\$ 249,055



Sheriff-School Resource Officers

Significant Changes

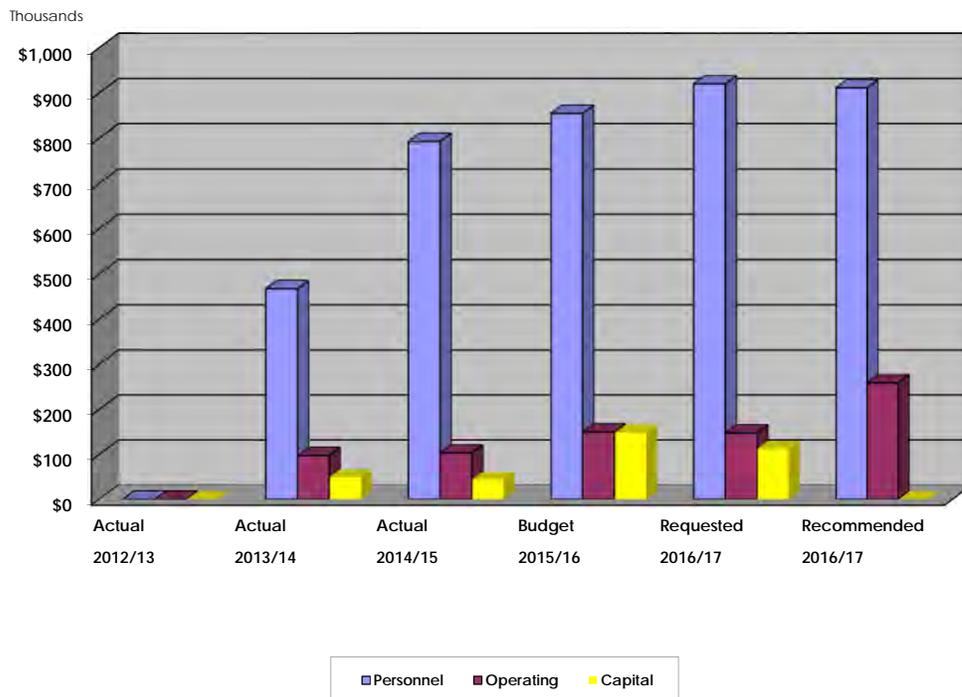
The department was established in FY 13-14 after the budget was adopted to account for costs associated with the SRO program.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	0	8	16	16	16	16

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ -	\$ 67,838	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352
General Appropriation	-	544,719	667,020	880,289	906,666	898,218
Total	\$ -	\$ 612,557	\$ 938,372	\$ 1,151,641	\$ 1,178,018	\$ 1,169,570
Expenditures						
Personnel	\$ -	\$ 467,101	\$ 792,398	\$ 854,371	\$ 919,458	\$ 911,010
Operating	-	97,155	102,734	149,208	147,126	258,560
Capital	-	48,301	43,240	148,062	111,434	-
Total	\$ -	\$ 612,557	\$ 938,372	\$ 1,151,641	\$ 1,178,018	\$ 1,169,570



Sheriff-Communications

Significant Changes

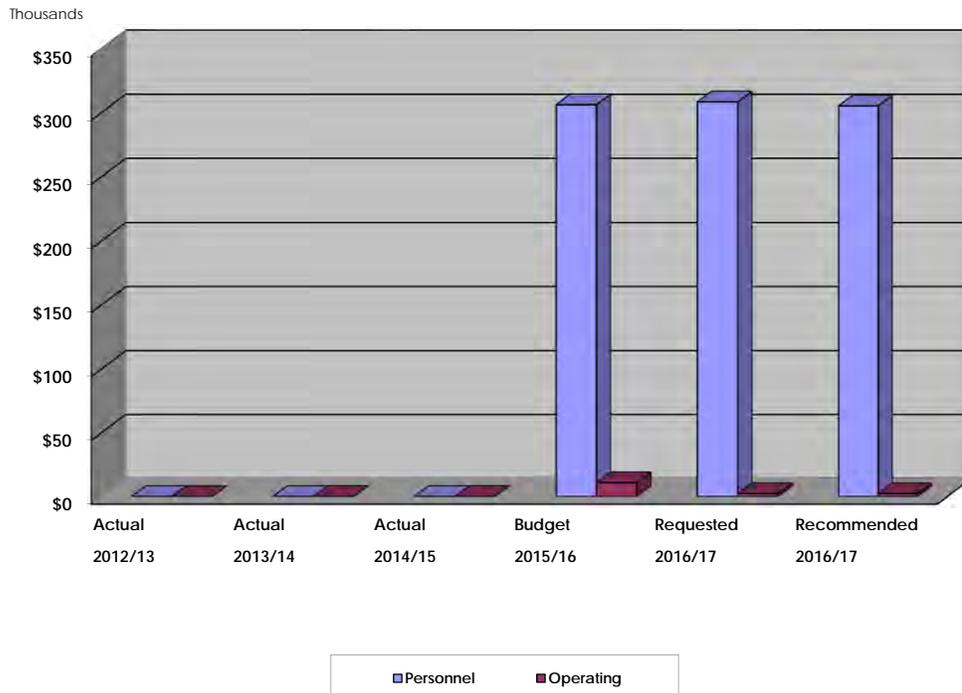
This department was established in FY 15-16 to account for the cost of communications in the Sheriff's PSAP.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	0	0	0	6	6	6

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ -	\$ -	\$ -	\$ 316,769	\$ 310,457	\$ 307,289
Total	\$ -	\$ -	\$ -	\$ 316,769	\$ 310,457	\$ 307,289
Expenditures						
Personnel	\$ -	\$ -	\$ -	\$ 305,969	\$ 308,217	\$ 305,049
Operating	-	-	-	10,800	2,240	2,240
Total	\$ -	\$ -	\$ -	\$ 316,769	\$ 310,457	\$ 307,289



Jail

Significant Changes

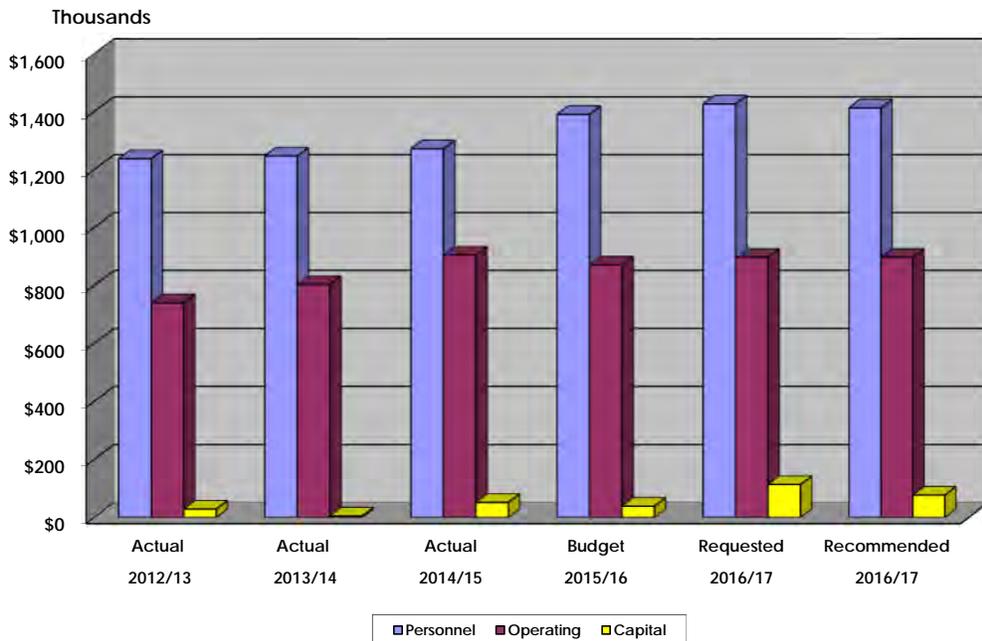
The requested budget includes the addition of a padded cell in the Jail and stainless steel inserts for the showers in the Jail to remedy problems with mold and chipping paint in the showers. The recommended budget includes the funding for the shower inserts but not the padded cell.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	26	26	26	26	26	26

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 143,929	\$ 192,351	\$ 207,265	\$ 180,633	\$ 174,265	\$ 174,265
General Appropriation	1,860,250	1,860,518	2,018,452	2,117,272	2,261,522	2,210,710
Total	\$ 2,004,179	\$ 2,052,869	\$ 2,225,717	\$ 2,297,905	\$ 2,435,787	\$ 2,384,975
Expenditures						
Personnel	\$ 1,236,200	\$ 1,245,946	\$ 1,270,805	\$ 1,389,560	\$ 1,425,886	\$ 1,412,158
Operating	739,337	802,022	903,234	869,714	896,216	896,216
Capital	28,642	4,901	51,678	38,631	113,685	76,601
Total	\$ 2,004,179	\$ 2,052,869	\$ 2,225,717	\$ 2,297,905	\$ 2,435,787	\$ 2,384,975



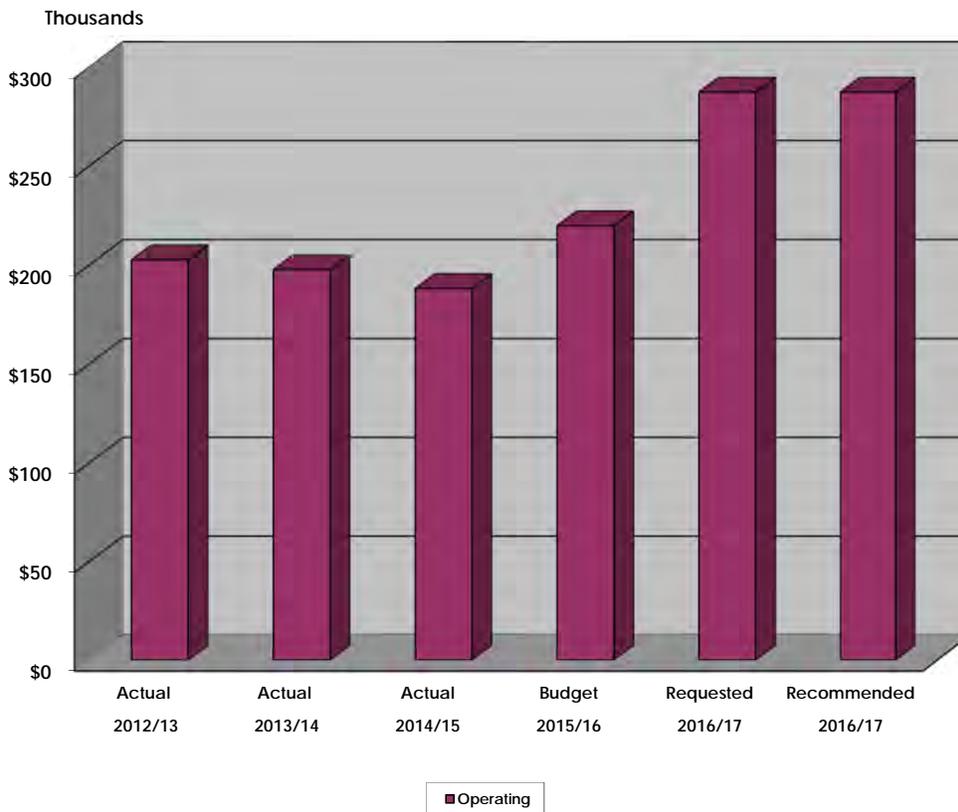
E-911 Communications

Significant Changes

The increase in the requested budget for FY 16-17 represents an increase in the County's share of the call volume and the addition of two dispatchers by the City of Sanford.

Budget

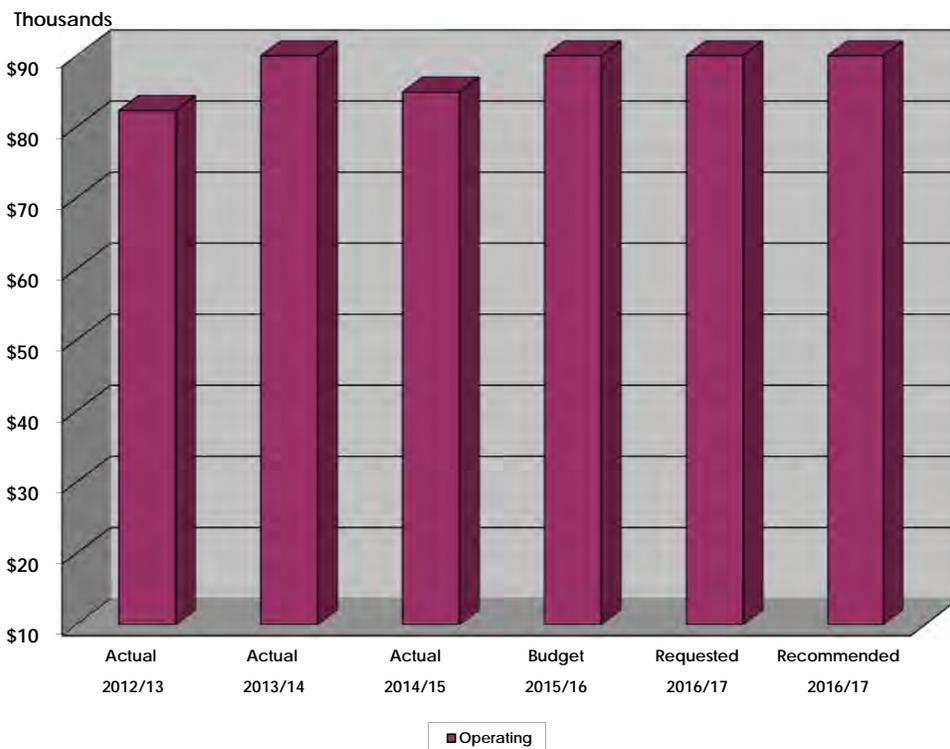
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 202,678	\$ 197,657	\$ 188,161	\$ 219,880	\$ 287,415	\$ 287,415
Total	\$ 202,678	\$ 197,657	\$ 188,161	\$ 219,880	\$ 287,415	\$ 287,415
Expenditures						
Operating	\$ 202,678	\$ 197,657	\$ 188,161	\$ 219,880	\$ 287,415	\$ 287,415
Total	\$ 202,678	\$ 197,657	\$ 188,161	\$ 219,880	\$ 287,415	\$ 287,415



State Fire Control

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 82,296	\$ 92,512	\$ 84,892	\$ 100,194	\$ 100,194	\$ 100,194
Total	\$ 82,296	\$ 92,512	\$ 84,892	\$ 100,194	\$ 100,194	\$ 100,194
Expenditures						
Operating	\$ 82,296	\$ 92,512	\$ 84,892	\$ 100,194	\$ 100,194	\$ 100,194
Total	\$ 82,296	\$ 92,512	\$ 84,892	\$ 100,194	\$ 100,194	\$ 100,194

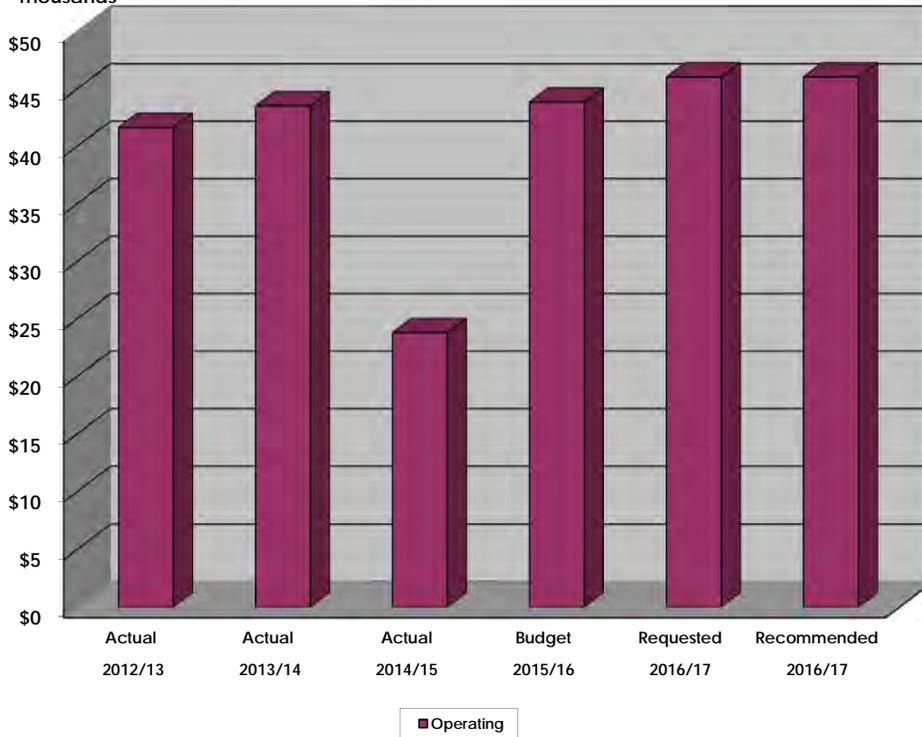


Inspections

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 41,616	\$ 43,474	\$ 23,775	\$ 43,813	\$ 45,996	\$ 45,996
Total	\$ 41,616	\$ 43,474	\$ 23,775	\$ 43,813	\$ 45,996	\$ 45,996
Expenditures						
Operating	\$ 41,616	\$ 43,474	\$ 23,775	\$ 43,813	\$ 45,996	\$ 45,996
Total	\$ 41,616	\$ 43,474	\$ 23,775	\$ 43,813	\$ 45,996	\$ 45,996

Thousands



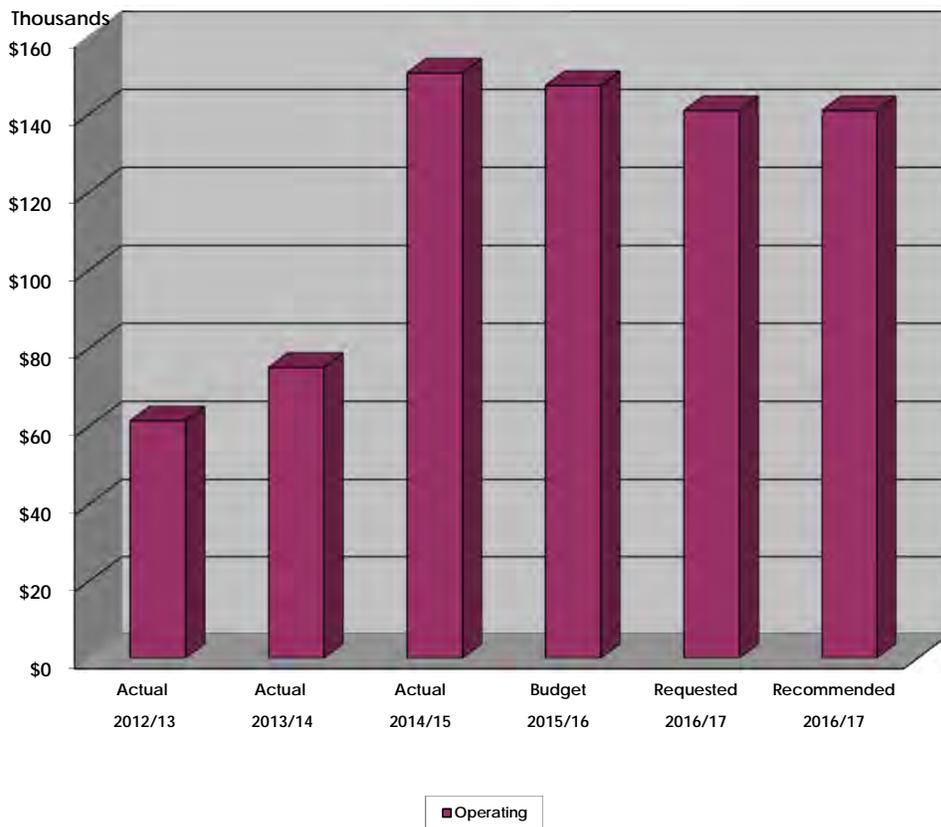
State Services

Significant Changes

Expenditures increased to cover long-term stays in juvenile detention.

Budget

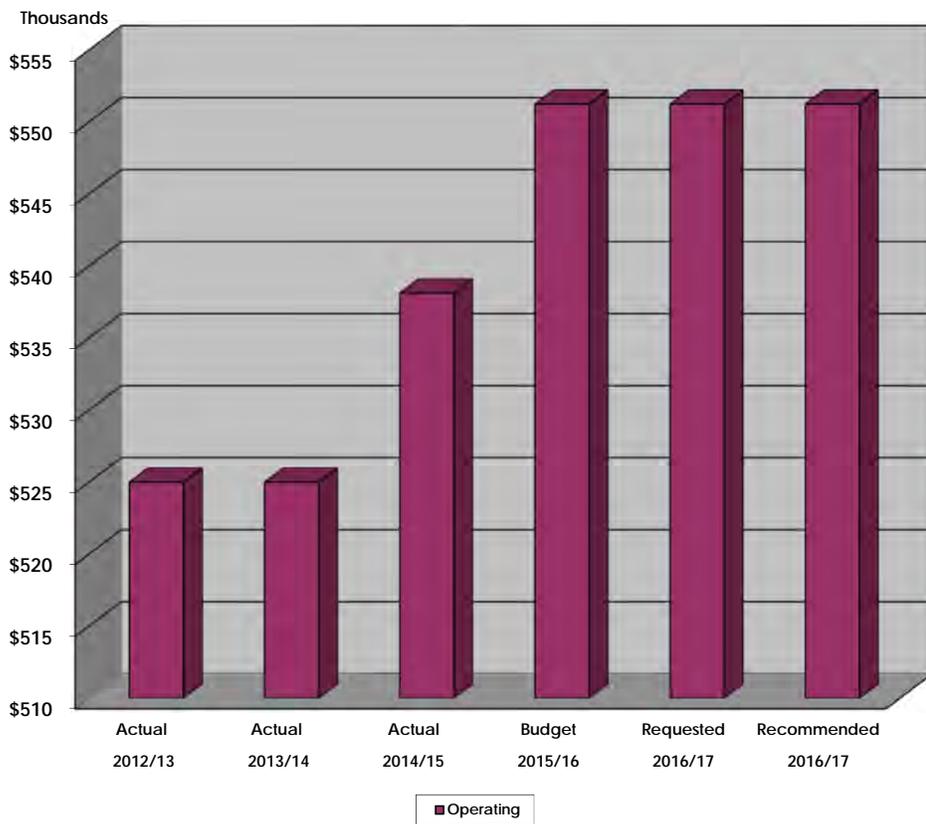
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 61,420	\$ 61,420	\$ 150,628	\$ 147,393	\$ 141,000	\$ 141,000
Total	\$ 61,420	\$ 61,420	\$ 150,628	\$ 147,393	\$ 141,000	\$ 141,000
Expenditures						
Operating	\$ 61,420	\$ 75,138	\$ 150,628	\$ 147,393	\$ 141,000	\$ 141,000
Total	\$ 61,420	\$ 61,420	\$ 150,628	\$ 147,393	\$ 141,000	\$ 141,000



Emergency Medical Services

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 525,000	\$ 525,000	\$ 538,125	\$ 551,250	\$ 551,250	\$ 551,250
Total	\$ 525,000	\$ 525,000	\$ 538,125	\$ 551,250	\$ 551,250	\$ 551,250
Expenditures						
Operating	\$ 525,000	\$ 525,000	\$ 538,125	\$ 551,250	\$ 551,250	\$ 551,250
Total	\$ 525,000	\$ 525,000	\$ 538,125	\$ 551,250	\$ 551,250	\$ 551,250



Emergency Services

Mission

The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Significant Changes

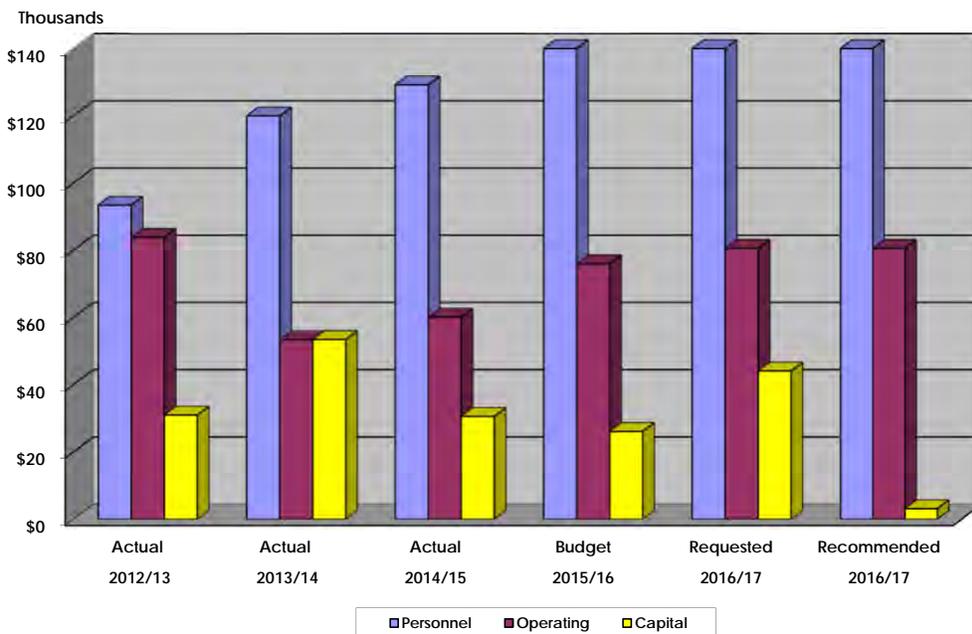
An Emergency Management Specialist position was added in FY 13-14 to assist with increased training and preparedness requirements related to the Shearon Harris Nuclear Plant.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	1	1	2	2	2	2

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 54,256	\$ 32,479	\$ 40,375	\$ 34,197	\$ 34,197	\$ 34,197
Miscellaneous	102,250	75,000	75,000	75,000	75,000	75,000
General Appropriation	51,609	119,191	104,382	143,813	169,703	127,747
Total	\$ 208,115	\$ 226,670	\$ 219,757	\$ 253,010	\$ 278,900	\$ 236,944
Expenditures						
Personnel	\$ 93,406	\$ 119,947	\$ 129,188	\$ 150,951	\$ 154,352	\$ 153,296
Operating	83,789	53,321	60,045	75,959	80,548	80,548
Capital	30,920	53,402	30,524	26,100	44,000	3,100
Total	\$ 208,115	\$ 226,670	\$ 219,757	\$ 253,010	\$ 278,900	\$ 236,944



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Significant Changes

The FY 2016-17 recommended budget includes fund to replace a vehicle along with the equipment necessary to equip the vehicle. Funds for the vehicle and related equipment will come from the Fire Marshal reserves.

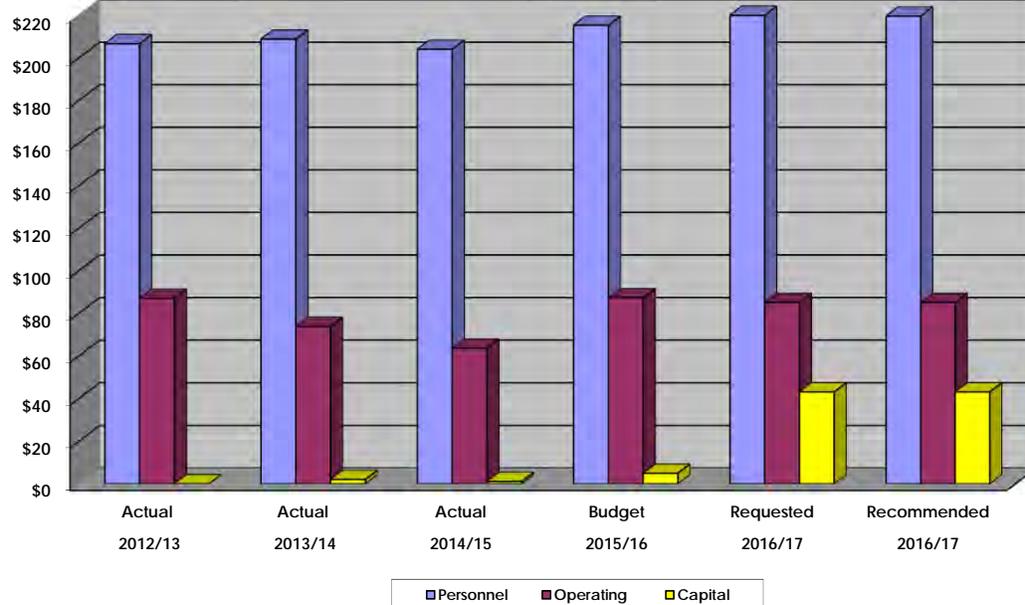
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 2,199	\$ 2,204	\$ 1,771	\$ 1,200	\$ 1,000	\$ 1,000
Transfers	299,681	293,623	298,712	307,483	306,924	306,924
Fire Marshal Reserves	(8,165)	(11,141)	(31,700)	(1,200)	41,484	39,900
Total	\$ 293,715	\$ 284,686	\$ 268,783	\$ 307,483	\$ 349,408	\$ 347,824
Expenditures						
Personnel	\$ 206,690	\$ 208,850	\$ 204,069	\$ 215,322	\$ 221,249	\$ 219,665
Operating	87,025	73,812	63,626	87,261	85,059	85,059
Capital	-	2,024	1,088	4,900	43,100	43,100
Total	\$ 293,715	\$ 284,686	\$ 268,783	\$ 307,483	\$ 349,408	\$ 347,824

Thousands



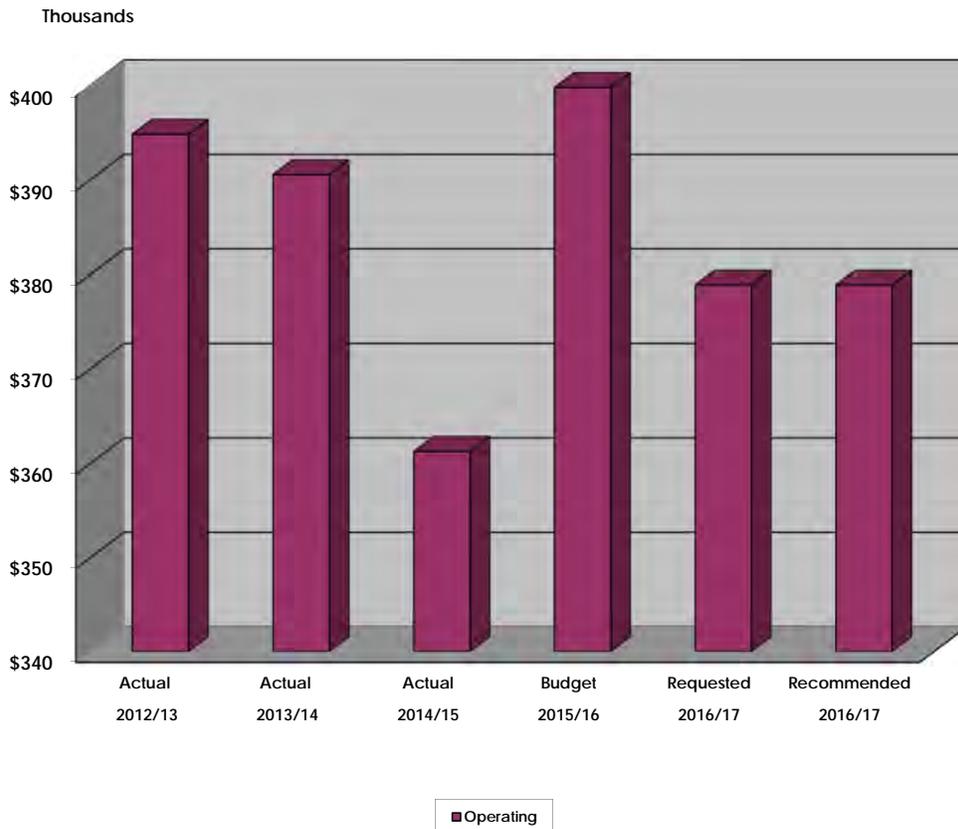
Planning

Significant Changes

The increase in FY 15-16 represents costs associated with an update of the land use plan.

Budget

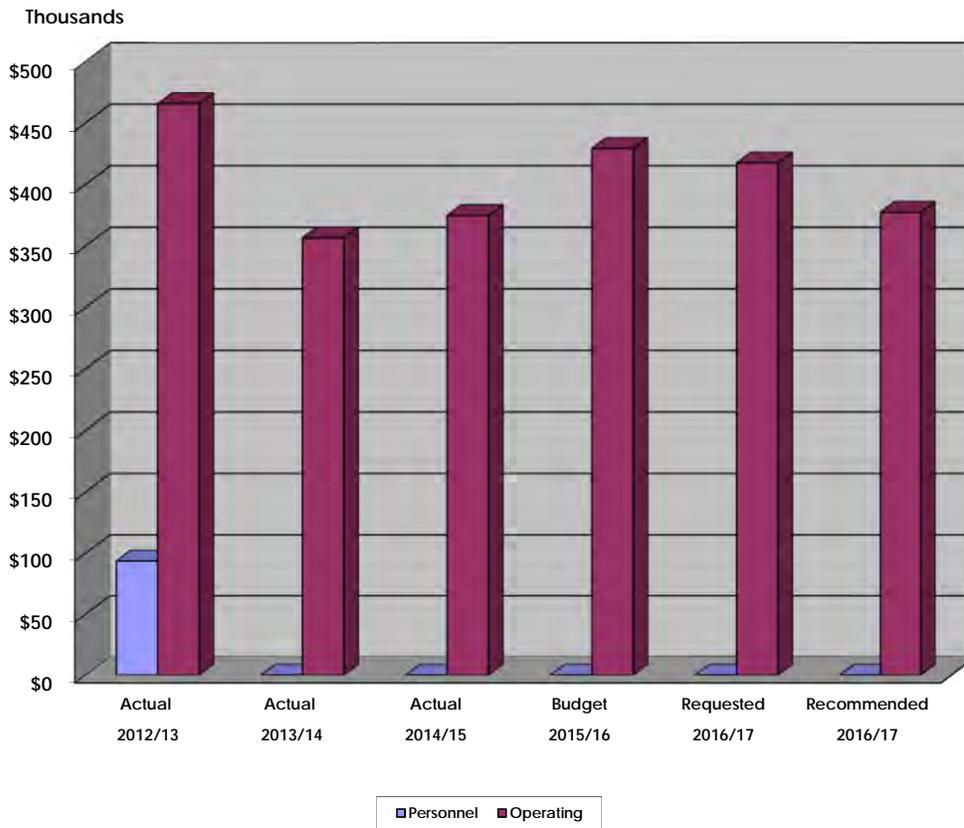
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 394,831	\$ 390,559	\$ 361,287	\$ 399,779	\$ 378,891	\$ 378,891
Total	\$ 394,831	\$ 390,559	\$ 361,287	\$ 399,779	\$ 378,891	\$ 378,891
Expenditures						
Operating	\$ 394,831	\$ 390,559	\$ 361,287	\$ 399,779	\$ 378,891	\$ 378,891
Total	\$ 394,831	\$ 390,559	\$ 361,287	\$ 399,779	\$ 378,891	\$ 378,891



Economic Development

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Miscellaneous	\$ 10,465	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	548,691	356,521	374,763	429,187	417,433	377,433
Total	\$ 559,156	\$ 356,521	\$ 374,763	\$ 429,187	\$ 417,433	\$ 377,433
Expenditures						
Personnel	\$ 93,642	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	465,514	356,521	374,763	429,187	417,433	377,433
Total	\$ 559,156	\$ 356,521	\$ 374,763	\$ 429,187	\$ 417,433	\$ 377,433



Cooperative Extension

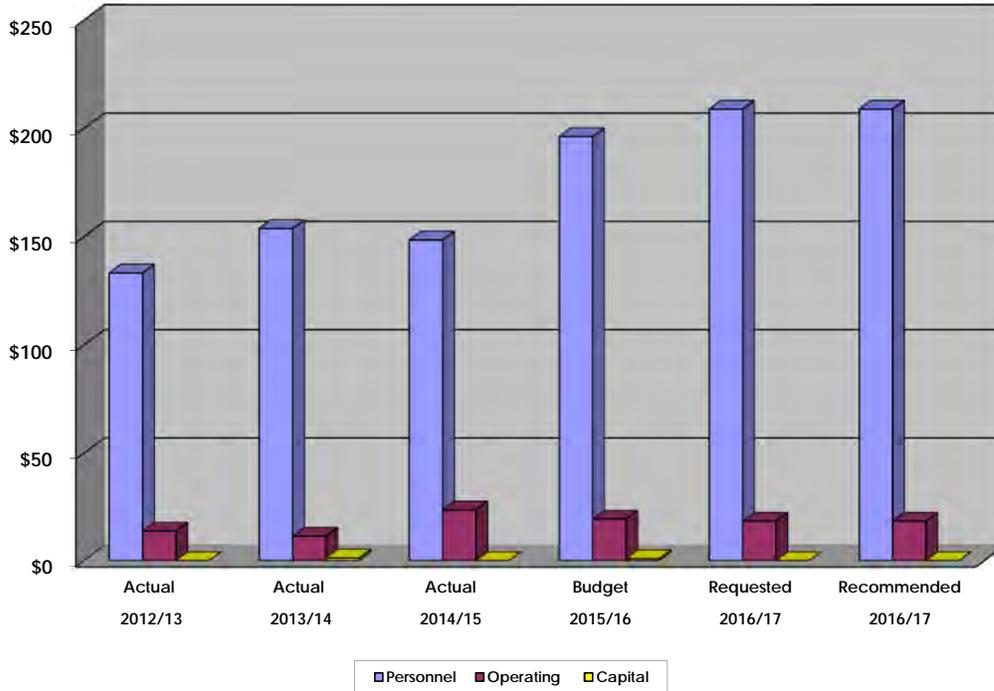
Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 800	\$ 2,061	\$ 1,600	\$ 400	\$ 400	\$ 400
Miscellaneous	3,461	6,124	11,409	4,250	4,000	4,000
General Appropriation	142,520	157,994	158,874	211,532	222,667	222,667
Total	\$ 146,781	\$ 166,179	\$ 171,883	\$ 216,182	\$ 227,067	\$ 227,067
Expenditures						
Personnel	\$ 133,117	\$ 153,683	\$ 148,320	\$ 196,057	\$ 208,781	\$ 208,781
Operating	13,664	11,300	23,563	19,225	18,286	18,286
Capital	-	1,196	-	900	-	-
Total	\$ 146,781	\$ 166,179	\$ 171,883	\$ 216,182	\$ 227,067	\$ 227,067

Thousands



Conservation

Mission

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

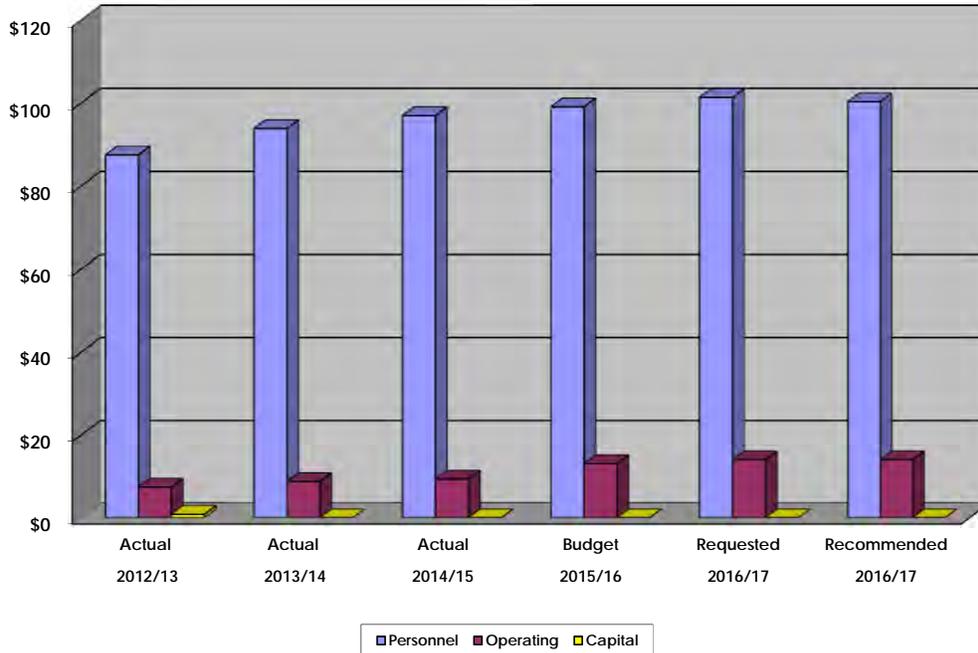
Staffing

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Miscellaneous	\$ 24,961	\$ 22,552	\$ 26,120	\$ 25,500	\$ 25,500	\$ 25,500
General Appropriation	70,864	80,158	80,318	86,751	90,013	88,957
Total	\$ 95,825	\$ 102,710	\$ 106,438	\$ 112,251	\$ 115,513	\$ 114,457
Expenditures						
Personnel	\$ 87,559	\$ 93,919	\$ 97,038	\$ 99,145	\$ 101,427	\$ 100,371
Operating	7,436	8,791	9,400	13,106	14,086	14,086
Capital	830	-	-	-	-	-
Total	\$ 95,825	\$ 102,710	\$ 106,438	\$ 112,251	\$ 115,513	\$ 114,457

Thousands



Health Department

Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

Significant Changes

Requested part-time Processing Assistant IV and 60 percent PHN. These positions are not funded in the recommended budget.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	39.5	36.5	36.5	43	43	43

Divisions

Health Department

Administration

Animal Control

Child Health

Communicable Disease

Environmental Health

Health Education

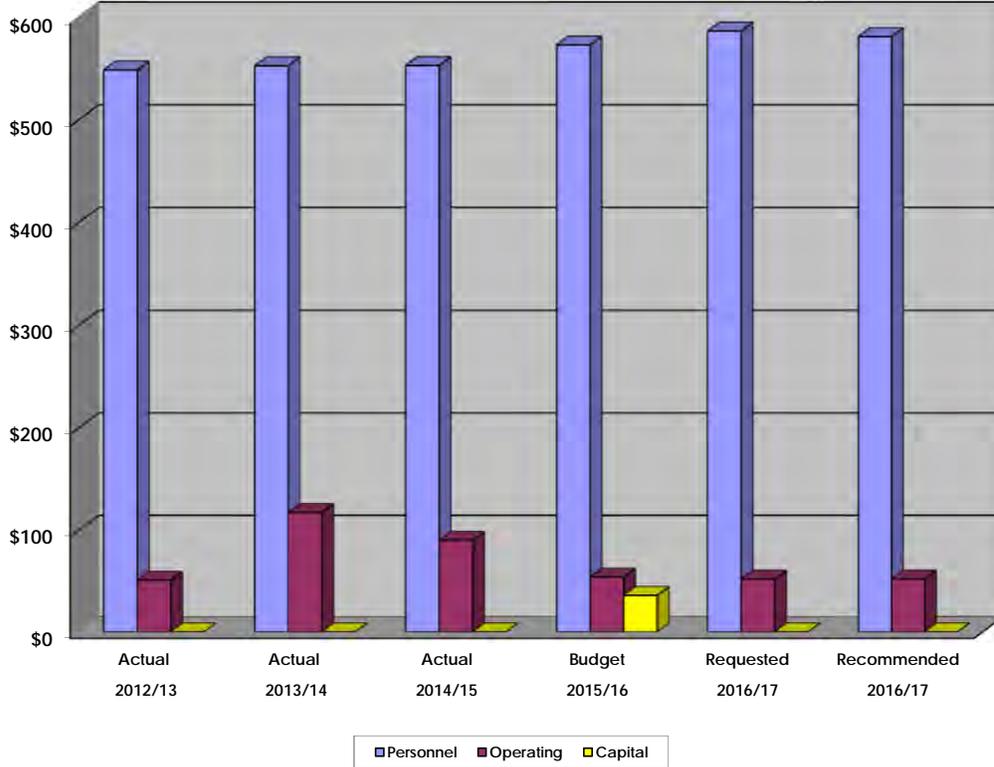
WIC/Nutrition

Health - General

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 88,960	\$ 88,960	\$ 88,960	\$ 88,960	\$ 88,960	\$ 88,960
Sales and Services	425	212	3,056	359	221	221
General Appropriation	510,040	581,309	551,233	573,618	549,249	543,837
Total	\$ 599,425	\$ 670,481	\$ 643,249	\$ 662,937	\$ 638,430	\$ 633,018
Expenditures						
Personnel	\$ 548,646	\$ 552,788	\$ 553,011	\$ 572,976	\$ 586,506	\$ 581,094
Operating	50,779	117,693	90,238	54,036	51,924	51,924
Capital	-	-	-	35,925	-	-
Total	\$ 599,425	\$ 670,481	\$ 643,249	\$ 662,937	\$ 638,430	\$ 633,018

Thousands



Health - Maternal Health

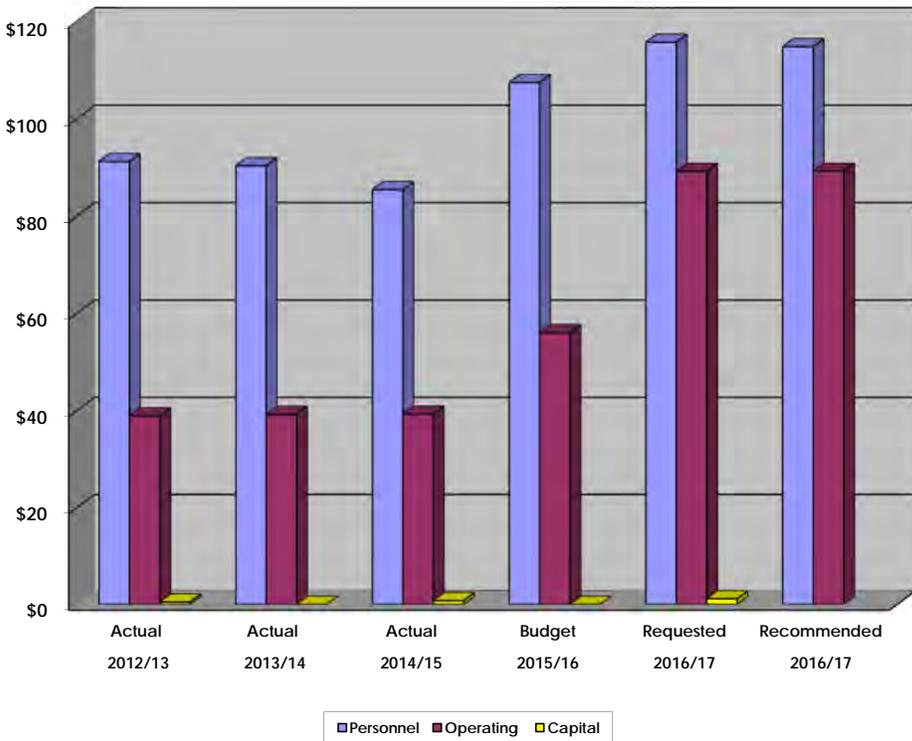
Significant Changes

Reallocation of positions.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 36,203	\$ 33,362	\$ 32,024	\$ 32,921	\$ 27,954	\$ 27,954
Sales and Services	131,643	94,784	24,019	121,176	35,837	35,837
General Appropriation	(37,008)	1,596	69,634	9,522	142,401	141,477
Total	\$ 130,838	\$ 129,742	\$ 125,677	\$ 163,619	\$ 206,192	\$ 205,268
Expenditures						
Personnel	\$ 91,268	\$ 90,395	\$ 85,499	\$ 107,487	\$ 115,762	\$ 114,838
Operating	39,061	39,347	39,396	56,132	89,250	89,250
Capital	509	-	782	-	1,180	1,180
Total	\$ 130,838	\$ 129,742	\$ 125,677	\$ 163,619	\$ 206,192	\$ 205,268

Thousands

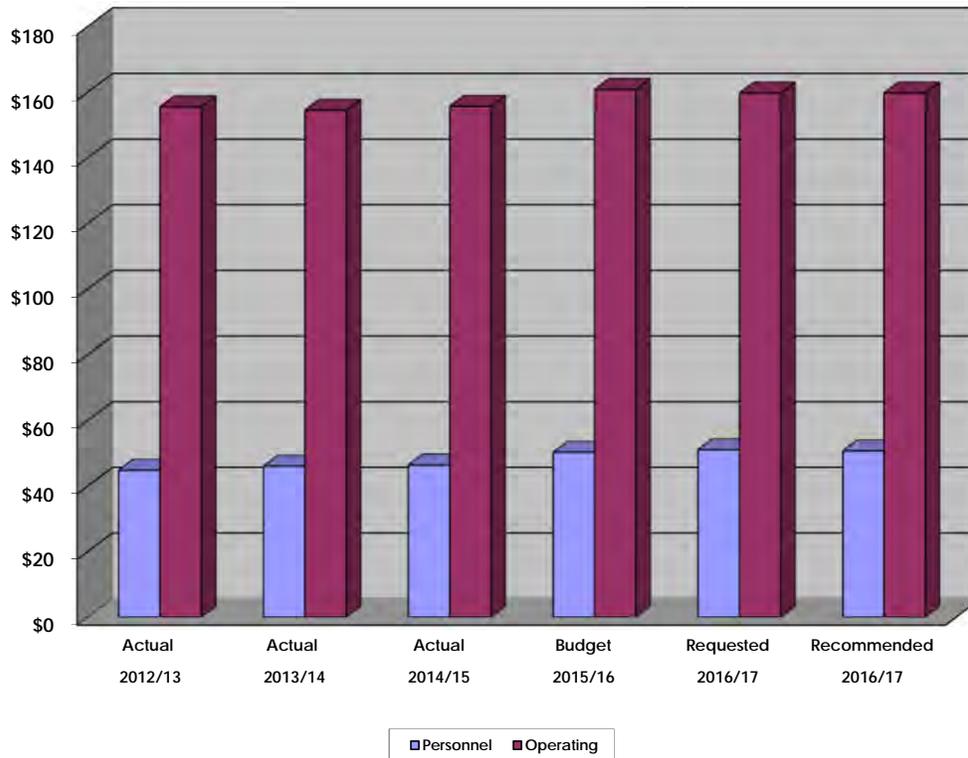


Health - Child Health

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 175,549	\$ 176,312	\$ 171,300	\$ 177,581	\$ 177,581	\$ 177,581
Sales and Services	15,530	9,060	7,150	6,878	5,102	5,102
General Appropriation	9,257	15,193	23,684	26,664	29,820	29,424
Total	\$ 200,336	\$ 200,565	\$ 202,134	\$ 211,123	\$ 212,503	\$ 212,107
Expenditures						
Personnel	\$ 44,808	\$ 46,059	\$ 46,424	\$ 50,297	\$ 51,099	\$ 50,703
Operating	155,528	154,506	155,710	160,826	159,727	159,727
Capital	-	-	-	-	1,677	1,677
Total	\$ 200,336	\$ 200,565	\$ 202,134	\$ 211,123	\$ 212,503	\$ 212,107

Thousands



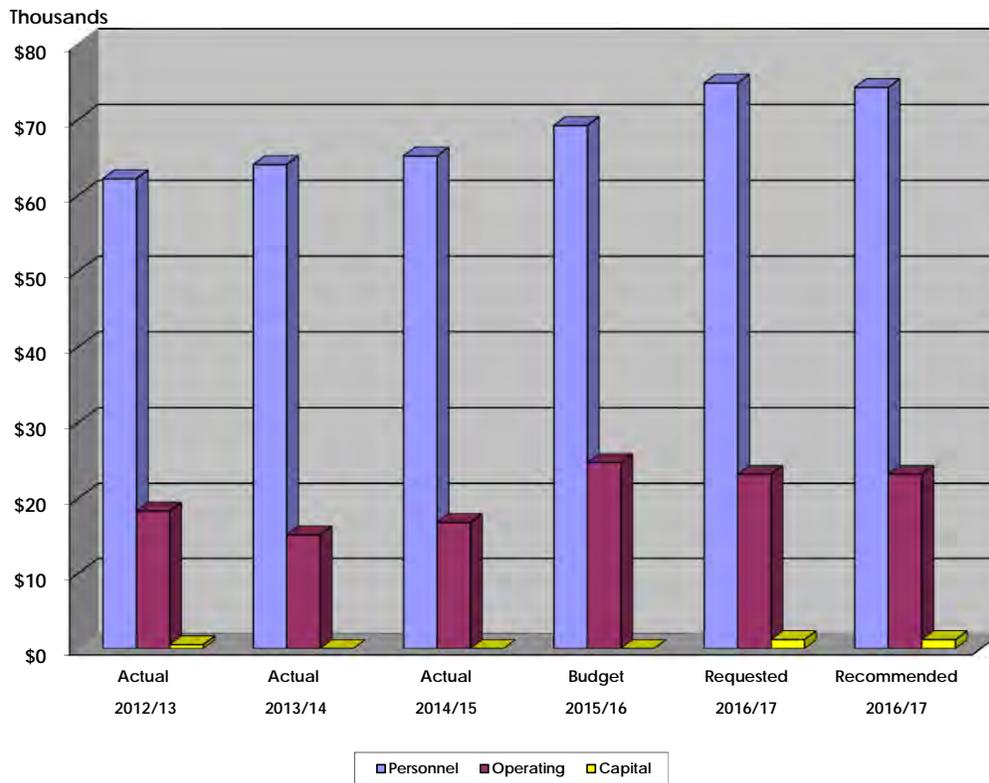
Health - Primary Care

Significant Changes

Reallocation of positions.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 39,760	\$ 39,069	\$ 44,866	\$ 41,884	\$ 50,665	\$ 50,665
General Appropriation	41,299	40,175	37,169	52,102	48,531	47,946
Total	\$ 81,059	\$ 79,244	\$ 82,035	\$ 93,986	\$ 99,196	\$ 98,611
Expenditures						
Personnel	\$ 62,211	\$ 64,076	\$ 65,214	\$ 69,238	\$ 74,828	\$ 74,243
Operating	18,339	15,168	16,821	24,748	23,188	23,188
Capital	509	-	-	-	1,180	1,180
Total	\$ 81,059	\$ 79,244	\$ 82,035	\$ 93,986	\$ 99,196	\$ 98,611



Health - Promotion

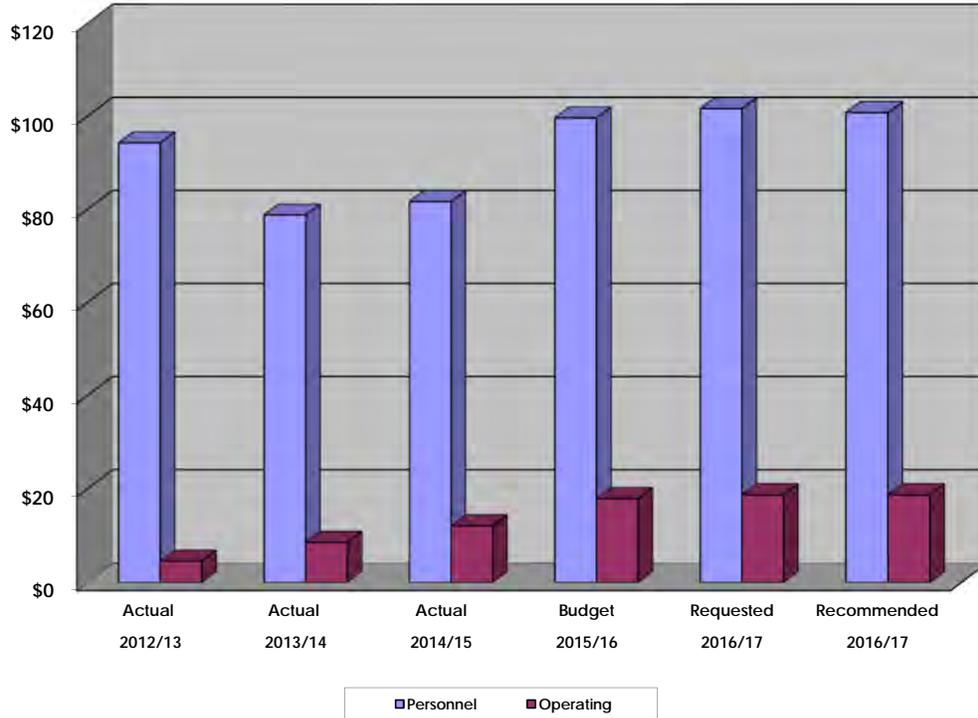
Significant Changes

Reallocation of positions.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 7,123	\$ 10,783	\$ 26,832	\$ 26,832	\$ 26,708	\$ 26,708
Sales and Services	4,556	5,232	4,556	4,929	3,465	3,465
General Appropriation	87,106	71,272	62,342	85,746	90,190	89,318
Total	\$ 98,785	\$ 87,287	\$ 93,730	\$ 117,507	\$ 120,363	\$ 119,491
Expenditures						
Personnel	\$ 94,242	\$ 78,736	\$ 81,664	\$ 99,605	\$ 101,628	\$ 100,756
Operating	4,543	8,551	12,066	17,902	18,735	18,735
Total	\$ 98,785	\$ 87,287	\$ 93,730	\$ 117,507	\$ 120,363	\$ 119,491

Thousands



Health - WIC-CS

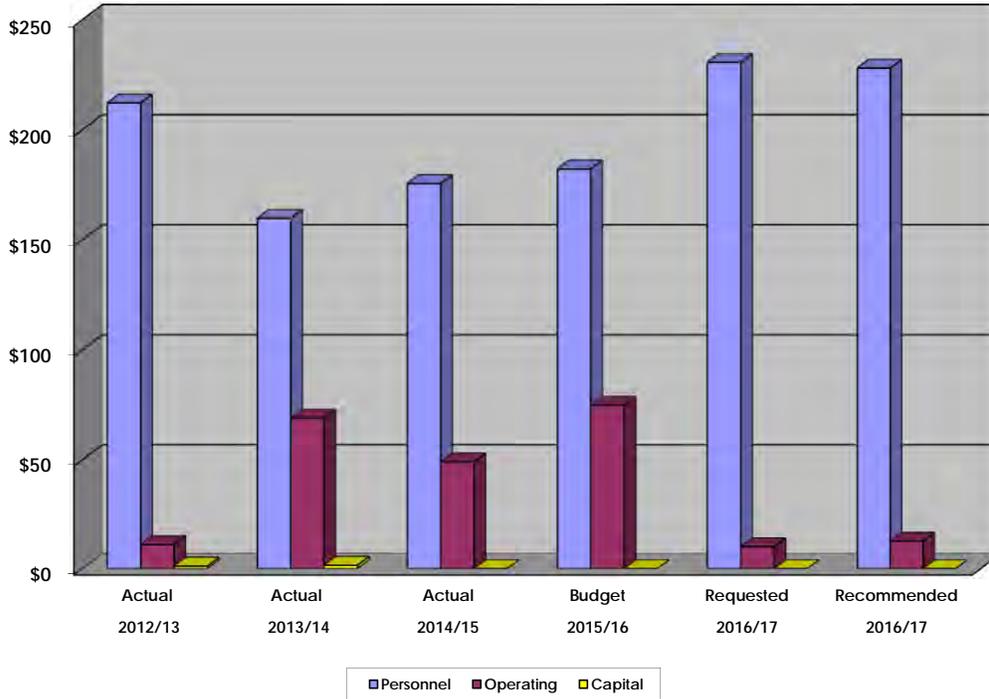
Significant Changes

Reallocation of positions.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 224,411	\$ 230,347	\$ 224,654	\$ 257,107	\$ 240,676	\$ 240,676
Total	\$ 224,411	\$ 230,347	\$ 224,654	\$ 257,107	\$ 240,676	\$ 240,676
Expenditures						
Personnel	\$ 212,166	\$ 159,820	\$ 175,594	\$ 182,214	\$ 230,602	\$ 228,025
Operating	11,102	68,970	49,060	74,893	10,074	12,651
Capital	1,143	1,557	-	-	-	-
Total	\$ 224,411	\$ 230,347	\$ 224,654	\$ 257,107	\$ 240,676	\$ 240,676

Thousands



Health - Family Planning

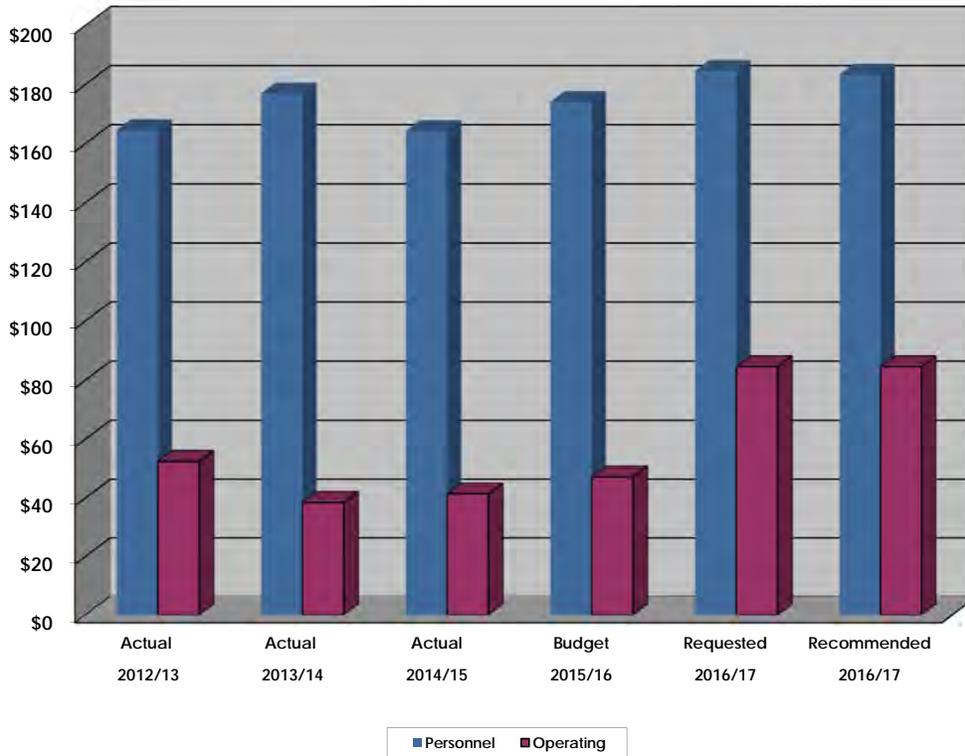
Significant Changes

Reallocation of personnel.

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Federal and State Grants	\$ 105,552	\$ 95,353	\$ 92,954	\$ 86,739	\$ 85,720	\$ 85,720
Sales and Services	72,454	98,236	27,523	65,390	62,399	62,399
General Appropriation	39,034	21,876	85,085	69,147	122,127	120,882
	\$ 217,040	\$ 215,465	\$ 205,562	\$ 221,276	\$ 270,246	\$ 269,001
Expenditures						
Personnel	\$ 164,561	\$ 176,953	\$ 164,205	\$ 174,087	\$ 184,568	\$ 183,323
Operating	52,479	38,512	41,357	47,189	84,498	84,498
Capital	-	-	-	-	1,180	1,180
Total	\$ 217,040	\$ 215,465	\$ 205,562	\$ 221,276	\$ 270,246	\$ 269,001

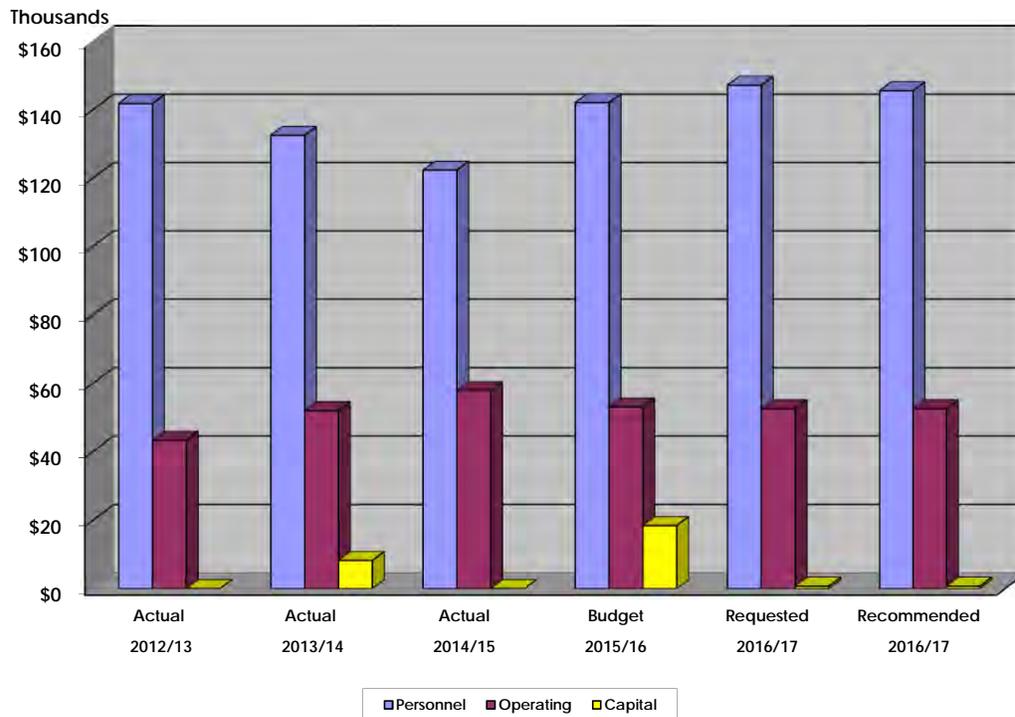
Thousands



Health - Animal Control

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 3,575	\$ 3,470	\$ 6,187	\$ 4,574	\$ 3,858	\$ 3,858
General Appropriation	181,357	189,002	173,743	208,661	196,393	194,809
Total	\$ 184,932	\$ 192,472	\$ 179,930	\$ 213,235	\$ 200,251	\$ 198,667
Expenditures						
Personnel	\$ 141,726	\$ 132,430	\$ 122,226	\$ 141,964	\$ 147,060	\$ 145,476
Operating	43,206	51,864	57,704	52,906	52,481	52,481
Capital	-	8,178	-	18,365	710	710
Total	\$ 184,932	\$ 192,472	\$ 179,930	\$ 213,235	\$ 200,251	\$ 198,667



Health - Environmental Health

Mission

The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

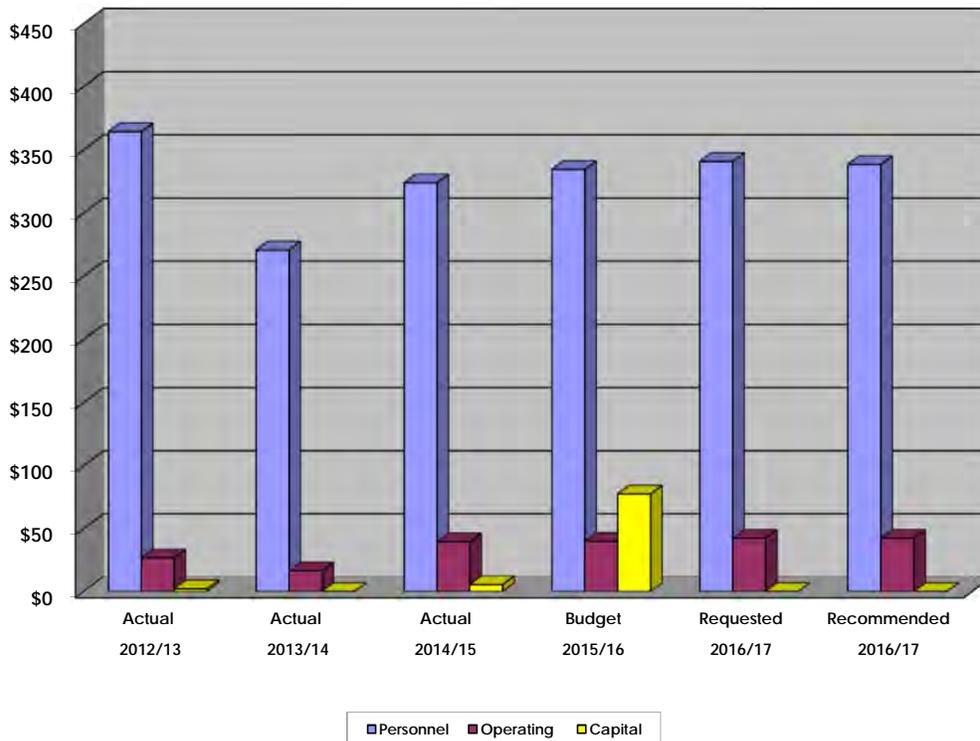
Significant Changes

Costs are increased in the FY 15-16 budget to cover furniture needed for the department to move to the Buggy Factory and for software needed to improve efficiency in the department.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 9,529	\$ 11,849	\$ 4,000	\$ 4,000	\$ 10,000	\$ 10,000
Sales and Services	114,175	89,337	112,862	132,777	111,928	111,928
General Appropriation	269,452	185,990	251,891	315,002	261,082	258,626
Total	\$ 393,156	\$ 287,176	\$ 368,753	\$ 451,779	\$ 383,010	\$ 380,554
Expenditures						
Personnel	\$ 364,353	\$ 270,673	\$ 323,825	\$ 334,411	\$ 340,753	\$ 338,297
Operating	26,737	16,503	39,439	39,941	42,257	42,257
Capital	2,066	-	5,489	77,427	-	-
Total	\$ 393,156	\$ 287,176	\$ 368,753	\$ 451,779	\$ 383,010	\$ 380,554

Thousands

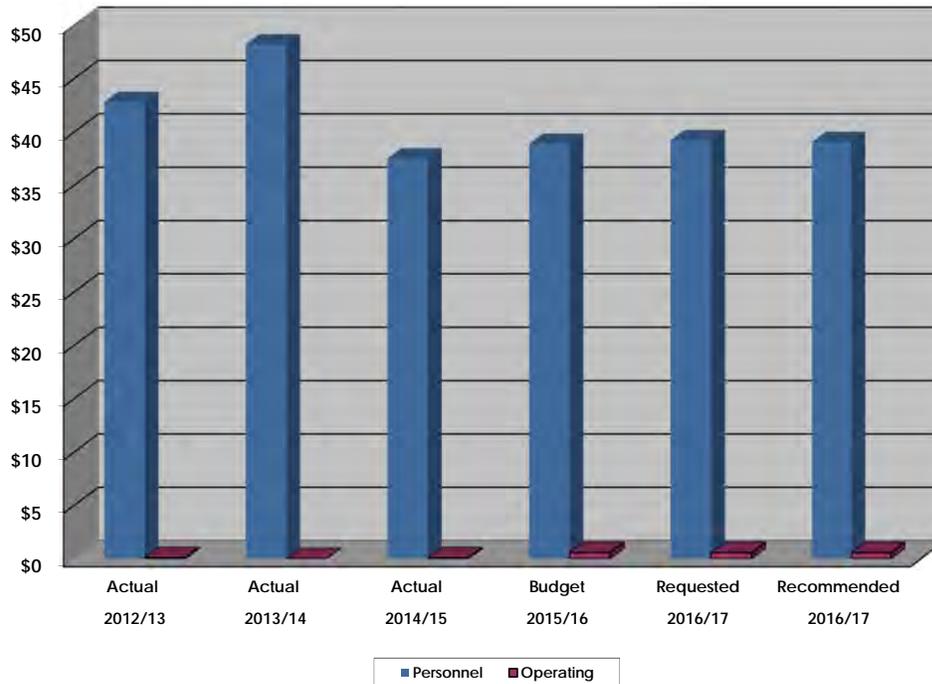


Health - Aids Control

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	42,401	47,723	37,085	38,956	39,303	39,139
Total	\$ 42,901	\$ 48,223	\$ 37,585	\$ 39,456	\$ 39,803	\$ 39,639
Expenditures						
Personnel	\$ 42,799	\$ 48,223	\$ 37,516	\$ 38,880	\$ 39,227	\$ 39,063
Operating	102	-	69	576	576	576
Total	\$ 42,901	\$ 48,223	\$ 37,585	\$ 39,456	\$ 39,803	\$ 39,639

Thousands



Health - Bioterrorism

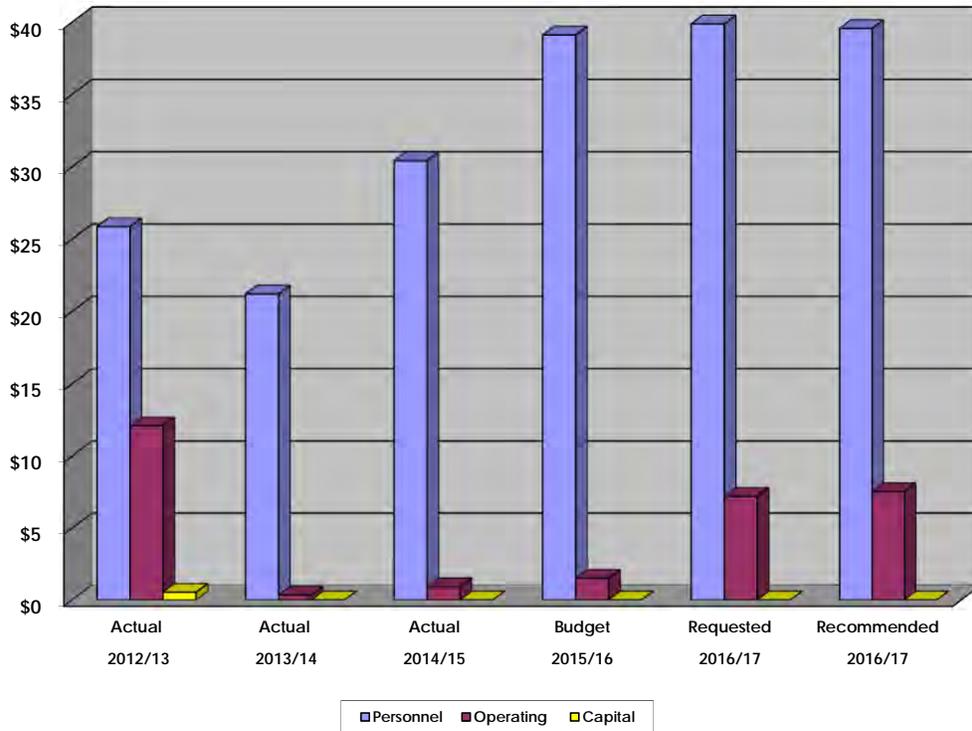
Significant Changes

Reallocation of personnel.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 45,826	\$ 31,395	\$ 31,376	\$ 31,395	\$ 41,395	\$ 41,395
General Appropriation	(7,378)	(9,859)	(42)	9,197	5,671	5,671
Total	\$ 38,448	\$ 21,536	\$ 31,334	\$ 40,592	\$ 47,066	\$ 47,066
Expenditures						
Personnel	\$ 25,846	\$ 21,203	\$ 30,407	\$ 39,094	\$ 39,861	\$ 39,545
Operating	12,072	333	927	1,498	7,205	7,521
Capital	530	-	-	-	-	-
Total	\$ 38,448	\$ 21,536	\$ 31,334	\$ 40,592	\$ 47,066	\$ 47,066

Thousands



Health - WIC - BF

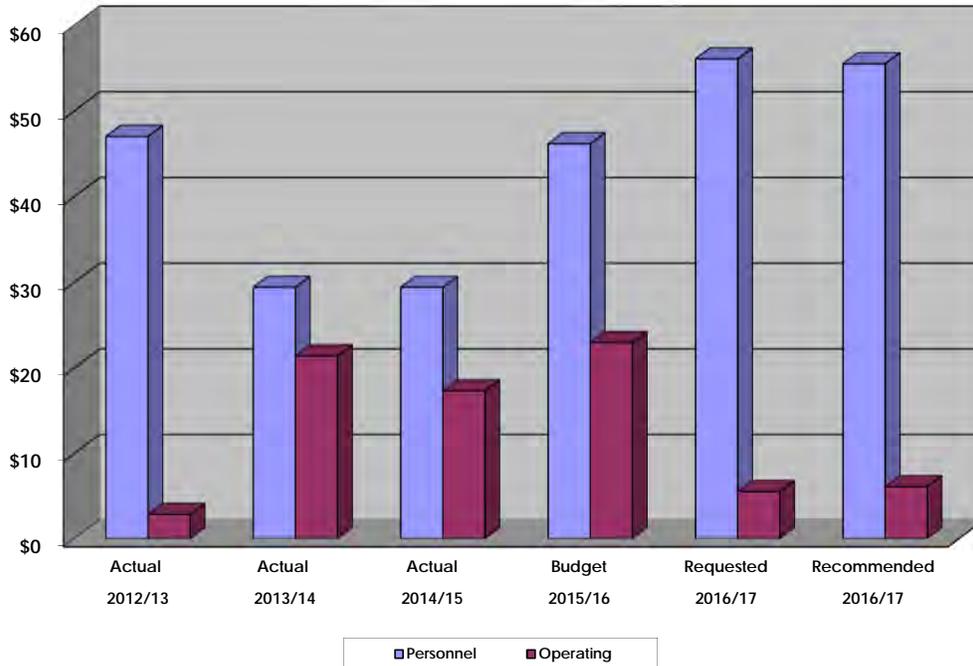
Significant Changes

Reallocation of personnel.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 49,865	\$ 50,821	\$ 46,741	\$ 69,121	\$ 61,586	\$ 61,586
General Appropriation	-	-	-	-	-	-
Total	\$ 49,865	\$ 50,821	\$ 46,741	\$ 69,121	\$ 61,586	\$ 61,586
Expenditures						
Personnel	\$ 47,018	\$ 29,408	\$ 29,415	\$ 46,158	\$ 56,054	\$ 55,484
Operating	2,847	21,413	17,326	22,963	5,532	6,102
Total	\$ 49,865	\$ 50,821	\$ 46,741	\$ 69,121	\$ 61,586	\$ 61,586

Thousands



Health - Children Services Coordinator

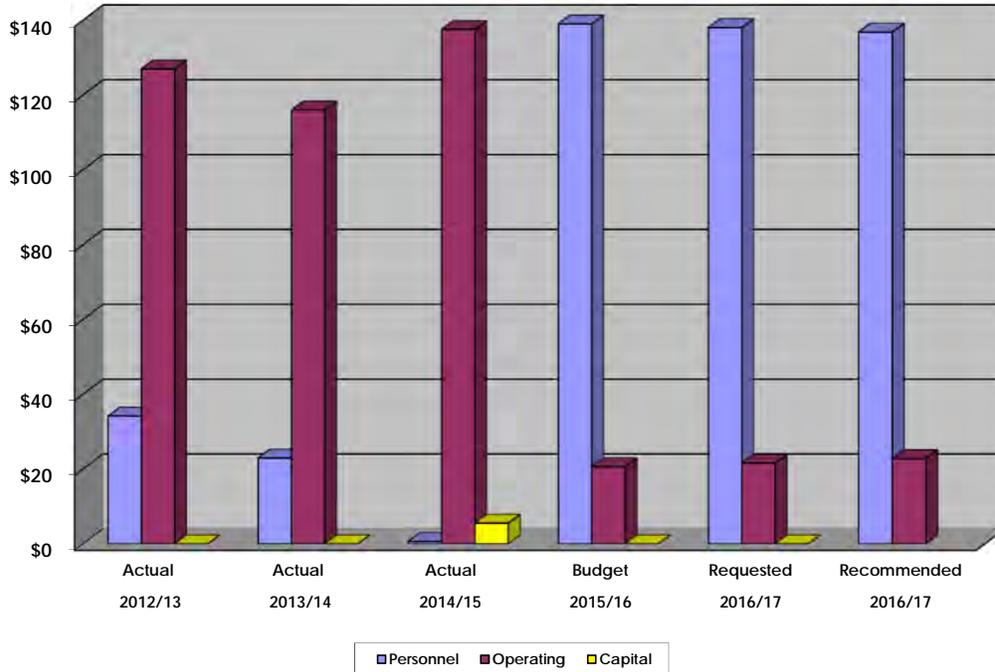
Significant Changes

Contract positions were moved to regular County positions in FY 2015-16.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649
Sales and Services	160,022	157,018	164,391	156,911	156,911	156,911
General Appropriation	(1,595)	(20,761)	(23,422)	-	-	-
Total	\$ 161,076	\$ 138,906	\$ 143,618	\$ 159,560	\$ 159,560	\$ 159,560
Expenditures						
Personnel	\$ 34,132	\$ 22,945	\$ 603	\$ 138,947	\$ 137,983	\$ 136,758
Operating	126,944	115,961	137,472	20,613	21,577	22,802
Capital	-	-	5,543	-	-	-
Total	\$ 161,076	\$ 138,906	\$ 143,618	\$ 159,560	\$ 159,560	\$ 159,560

Thousands

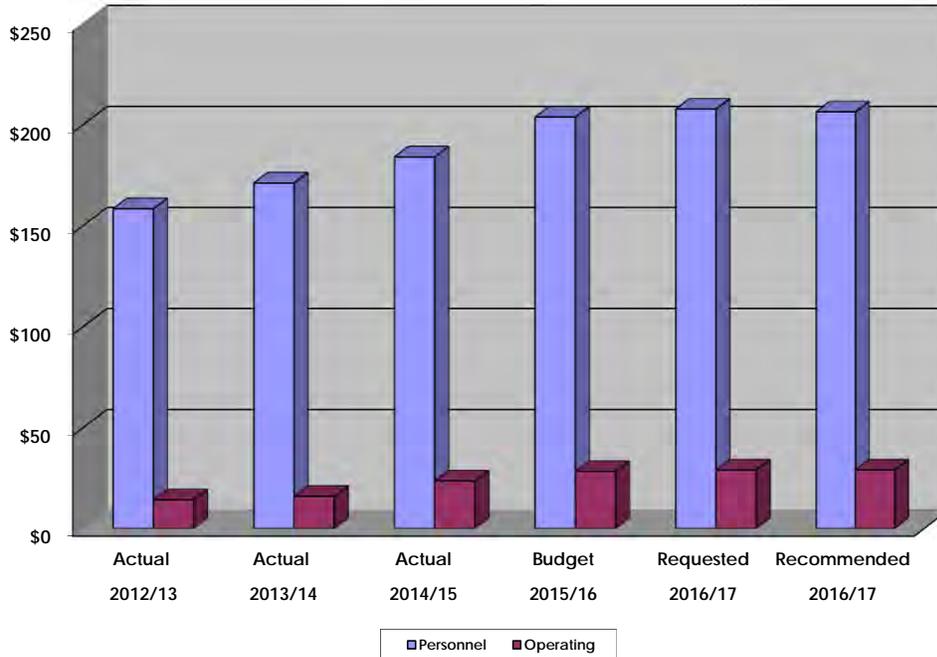


Health - Communicable Diseases

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 13,502	\$ 13,502	\$ 13,625	\$ 16,134	\$ 16,252	\$ 16,252
Sales and Services	9,183	8,600	11,631	9,856	9,821	9,821
General Appropriation	149,846	164,910	182,286	205,946	212,275	210,891
Total	\$ 172,531	\$ 187,012	\$ 207,542	\$ 231,936	\$ 238,348	\$ 236,964
Expenditures						
Personnel	\$ 158,324	\$ 171,044	\$ 184,009	\$ 203,677	\$ 207,656	\$ 206,272
Operating	14,207	15,968	23,533	28,259	29,015	29,015
Capital	-	-	-	-	1,677	1,677
Total	\$ 172,531	\$ 187,012	\$ 207,542	\$ 231,936	\$ 238,348	\$ 236,964

Thousands

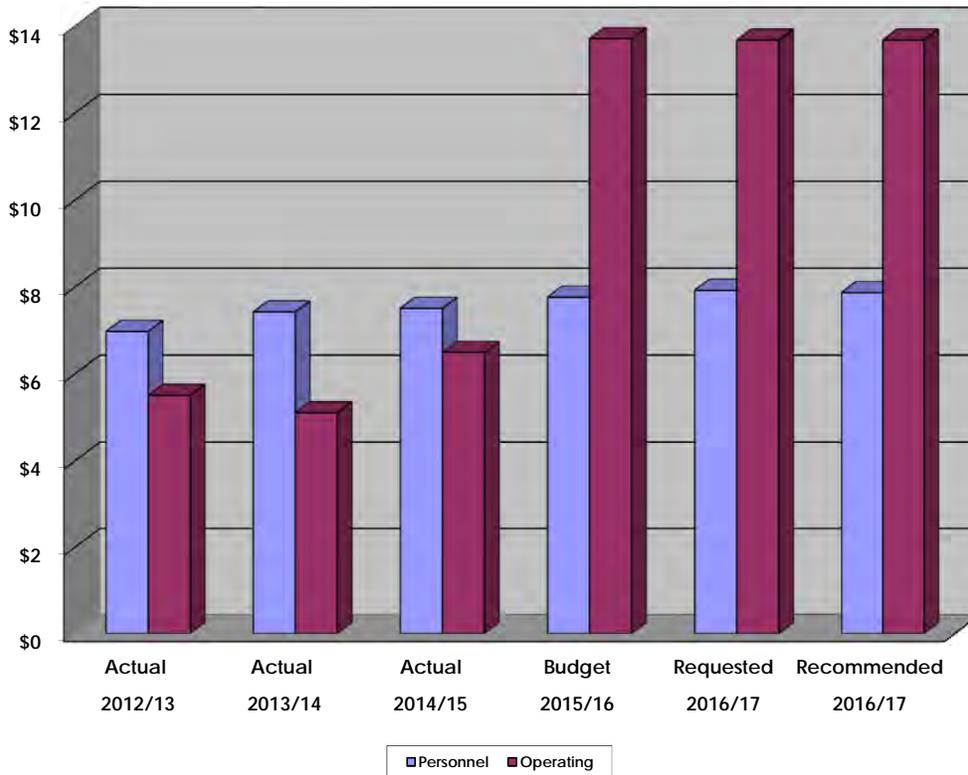


Health - BCCCP

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 12,430	\$ 11,458	\$ 12,679	\$ 12,920	\$ 12,920	\$ 12,920
General Appropriation	64	1,085	1,332	8,569	8,693	8,641
Total	\$ 12,494	\$ 12,543	\$ 14,011	\$ 21,489	\$ 21,613	\$ 21,561
Expenditures						
Personnel	\$ 6,982	\$ 7,431	\$ 7,513	\$ 7,770	\$ 7,927	\$ 7,875
Operating	5,512	5,112	6,498	13,719	13,686	13,686
Total	\$ 12,494	\$ 12,543	\$ 14,011	\$ 21,489	\$ 21,613	\$ 21,561

Thousands



Health - Immunizations

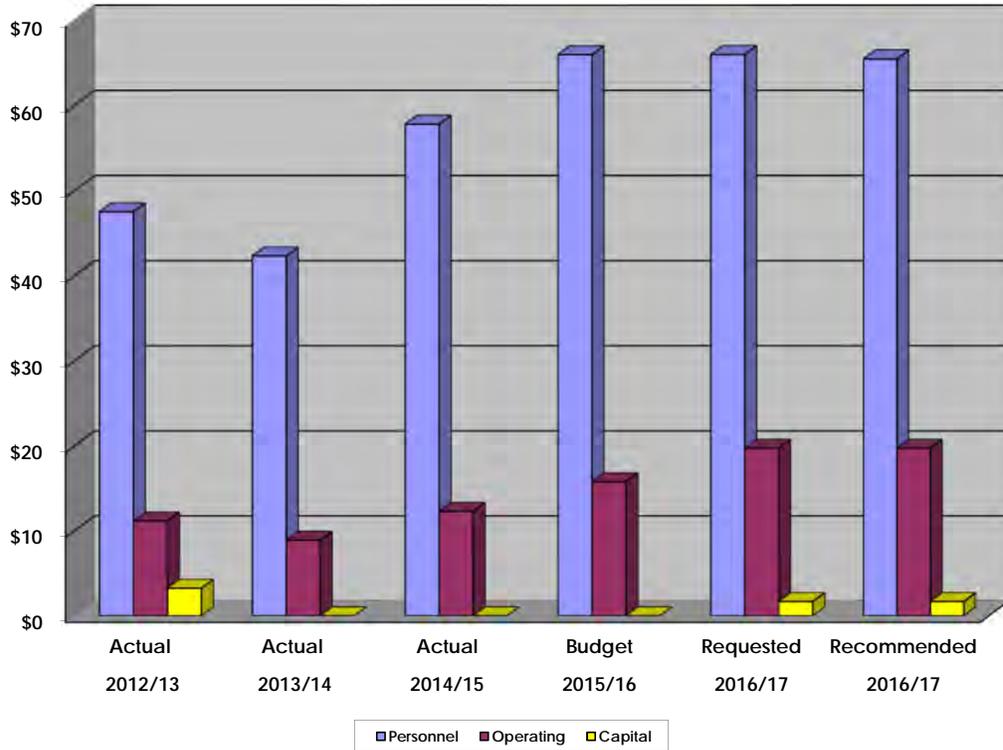
Significant Changes

Reallocation of positions.

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Federal and State Grants	\$ 17,485	\$ 17,314	\$ 16,739	\$ 17,314	\$ 17,413	\$ 17,413
Sales and Services	6,258	9,452	6,335	9,497	11,402	11,402
General Appropriation	38,241	24,482	47,095	55,015	58,653	58,125
Total	\$ 61,984	\$ 51,248	\$ 70,169	\$ 81,826	\$ 87,468	\$ 86,940
Expenditures						
Personnel	\$ 47,548	\$ 42,339	\$ 57,823	\$ 65,992	\$ 66,016	\$ 65,488
Operating	11,187	8,909	12,346	15,834	19,775	19,775
Capital	3,249	-	-	-	1,677	1,677
Total	\$ 61,984	\$ 51,248	\$ 70,169	\$ 81,826	\$ 87,468	\$ 86,940

Thousands

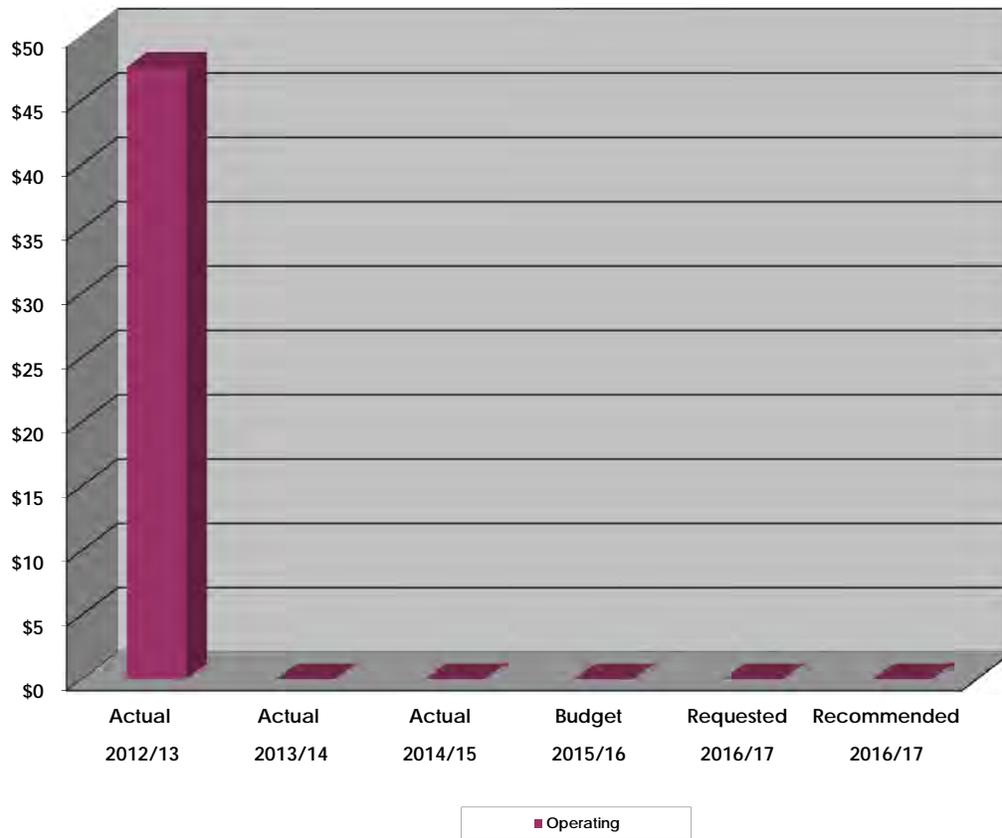


Health - Community Transformation

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 19,203	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	28,329	-	-	-	-	-
Total	\$ 47,532	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Operating	47,532	-	-	-	-	-
Total	\$ 47,532	\$ -	\$ -	\$ -	\$ -	\$ -

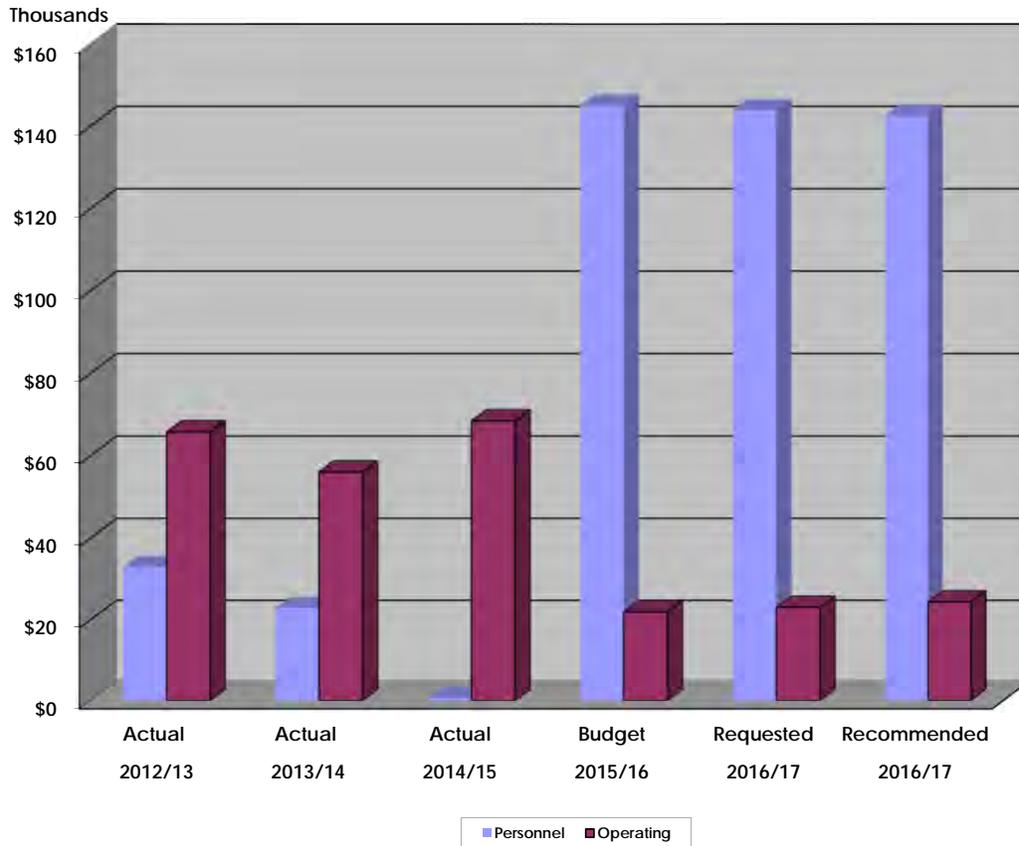
Thousands



Health - Pregnancy Care Case Management

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 123,526	\$ 124,090	\$ 152,513	\$ 166,936	\$ 166,936	\$ 166,936
General Appropriation	(24,796)	(45,102)	(77,917)	-	-	-
Total	\$ 98,730	\$ 78,988	\$ 74,596	\$ 166,936	\$ 166,936	\$ 166,936
Expenditures						
Personnel	\$ 32,991	\$ 22,927	\$ 603	\$ 144,961	\$ 143,858	\$ 142,512
Operating	65,739	56,061	68,449	21,975	23,078	24,424
Capital	-	-	5,544	-	-	-
Total	\$ 98,730	\$ 78,988	\$ 74,596	\$ 166,936	\$ 166,936	\$ 166,936

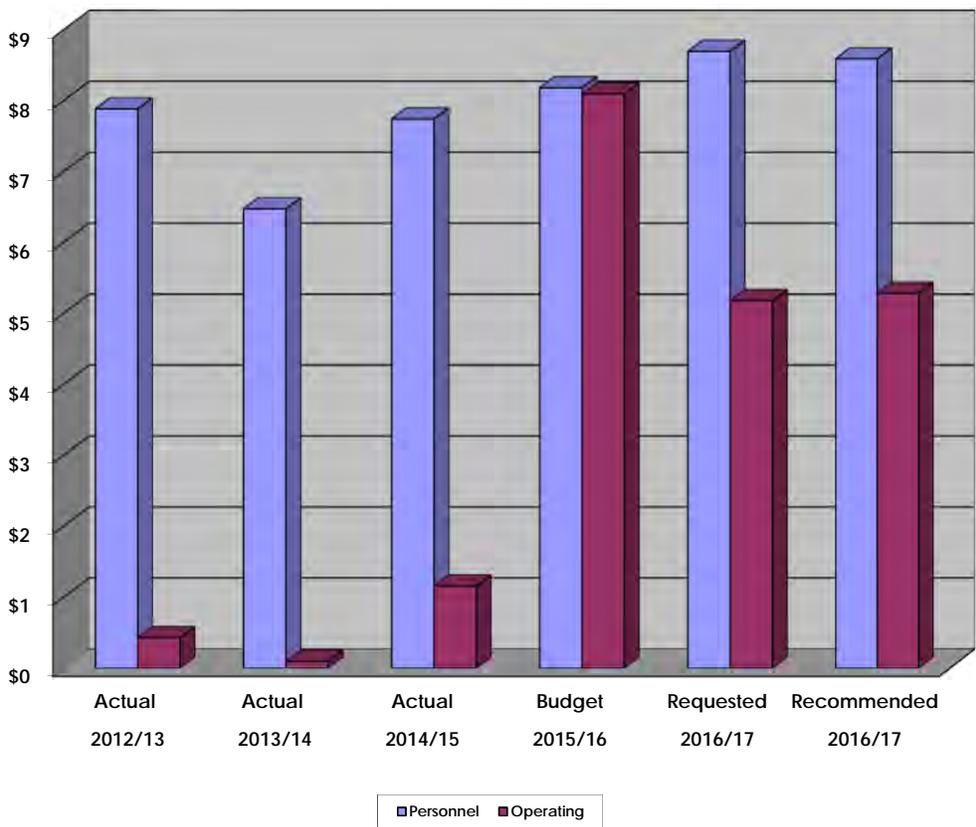


Health - WIC - GA

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 8,310	\$ 6,572	\$ 8,895	\$ 16,274	\$ 13,871	\$ 13,871
Total	\$ 8,310	\$ 6,572	\$ 16,585	\$ 16,274	\$ 13,871	\$ 13,871
Expenditures						
Personnel	\$ 7,881	\$ 6,473	\$ 7,739	\$ 8,180	\$ 8,693	\$ 8,587
Operating	429	99	1,156	8,094	5,178	5,284
Total	\$ 8,310	\$ 6,572	\$ 8,895	\$ 16,274	\$ 13,871	\$ 13,871

Thousands



Health - WIC - NE

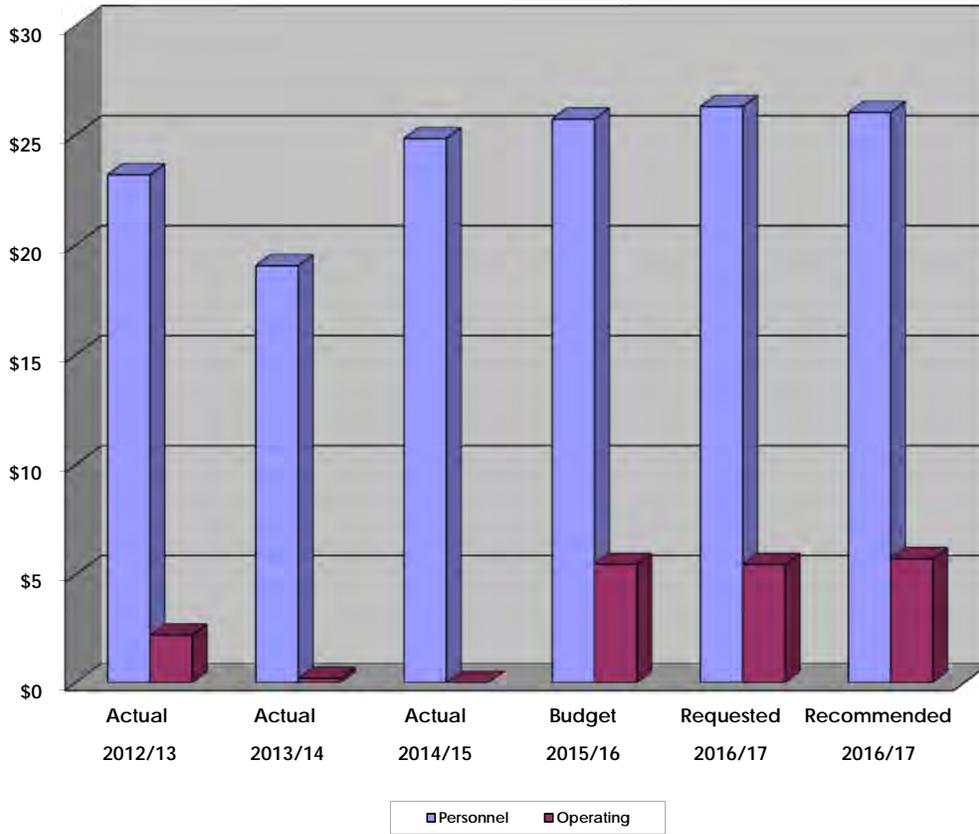
Significant Changes

Reallocation of positions.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 25,379	\$ 19,245	\$ 24,833	\$ 31,184	\$ 31,750	\$ 31,750
Total	\$ 25,379	\$ 19,245	\$ 24,833	\$ 31,184	\$ 31,750	\$ 31,750
Expenditures						
Personnel	\$ 23,181	\$ 19,049	\$ 24,833	\$ 25,719	\$ 26,285	\$ 26,021
Operating	2,198	196	-	5,465	5,465	5,729
Total	\$ 25,379	\$ 19,245	\$ 24,833	\$ 31,184	\$ 31,750	\$ 31,750

Thousands

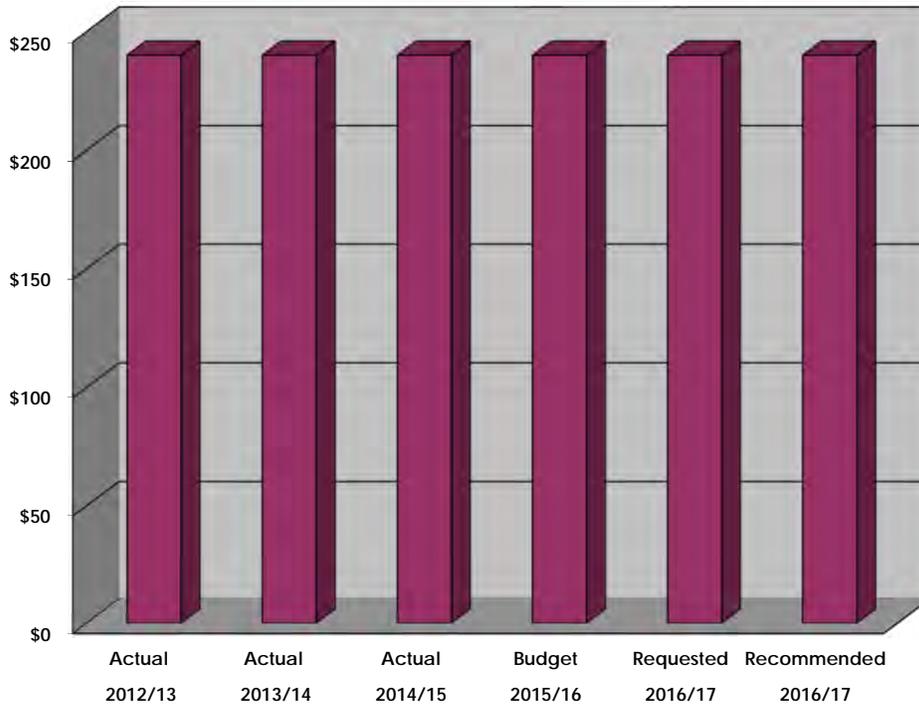


Mental Health

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Intergovernmental Revenues	\$ 15,866	\$ 16,060	\$ 16,761	\$ 17,000	\$ 17,000	\$ 17,000
General Appropriation	224,134	223,940	223,239	223,000	223,000	223,000
Total	\$ 240,000	\$ 240,000				
Expenditures						
Operating	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Total	\$ 240,000	\$ 240,000				

Thousands



■ Operating

Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

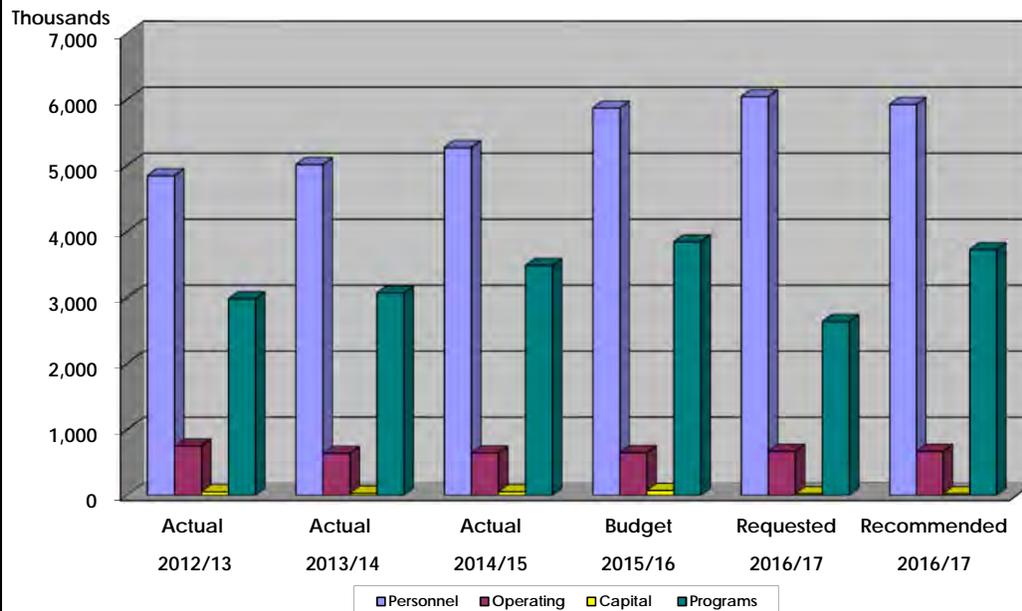
Adding a Social Worker II for Children's Services and adding a Social Services Attorney II to replace the current contracted services.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	95	95	100.5	102.5	103.5	102.5

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and state grants	\$ 6,230,391	\$ 6,276,101	\$ 7,145,520	\$ 7,642,500	\$ 6,368,451	\$ 7,454,466
Other sales and services	54,595	48,030	51,900	43,562	44,830	44,830
Miscellaneous	18,343	121,124	33,832	7,100	7,100	7,100
General Appropriation	2,312,997	2,294,528	2,210,367	2,732,962	2,938,962	2,825,974
Total	\$ 8,616,326	\$ 8,739,783	\$ 9,441,619	\$ 10,426,124	\$ 9,359,343	\$ 10,332,370
Expenditures						
Personnel	\$ 4,842,353	\$ 5,010,048	\$ 5,267,625	\$ 5,867,274	\$ 6,038,526	\$ 5,922,359
Operating	746,315	633,097	641,328	646,393	665,047	665,047
Capital	52,379	32,828	53,096	72,507	23,500	23,500
Programs	2,975,279	3,063,810	3,479,570	3,839,950	2,632,270	3,721,464
Total	\$ 8,616,326	\$ 8,739,783	\$ 9,441,619	\$ 10,426,124	\$ 9,359,343	\$ 10,332,370

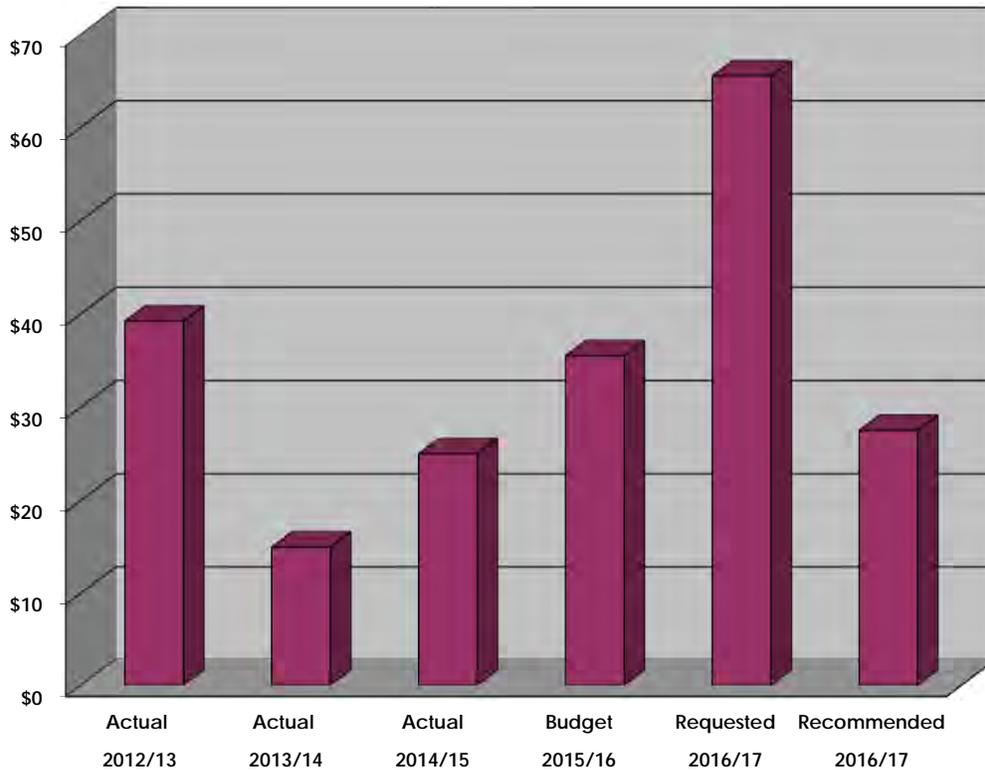


Human Services - Nonprofit Agencies

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 39,220	\$ 15,000	\$ 25,000	\$ 35,500	\$ 65,500	\$ 27,500
Total	\$ 39,220	\$ 15,000	\$ 25,000	\$ 35,500	\$ 65,500	\$ 27,500
Expenditures						
Lee County Industries	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Johnston-Lee-Harnett						
Community Action	6,720	-	-	3,000	3,000	3,000
HAVEN	6,000	-	10,000	11,500	12,000	11,500
Boys & Girls Club of Lee County	16,500	10,000	10,000	10,000	3,500	3,500
Communities in Schools	-	-	-	-	5,000	-
The Salvation Army	-	-	-	1,000	10,000	2,000
Family Promise	-	-	-	2,500	5,000	2,500
Maggie's Outreach	-	-	-	2,500	-	-
Another Choice for Black						
Children	-	-	-	-	18,500	-
Job Express	-	-	-	-	3,500	-
Total	\$ 39,220	\$ 15,000	\$ 25,000	\$ 35,500	\$ 65,500	\$ 27,500

Thousands



■ Operating

COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to citizens.

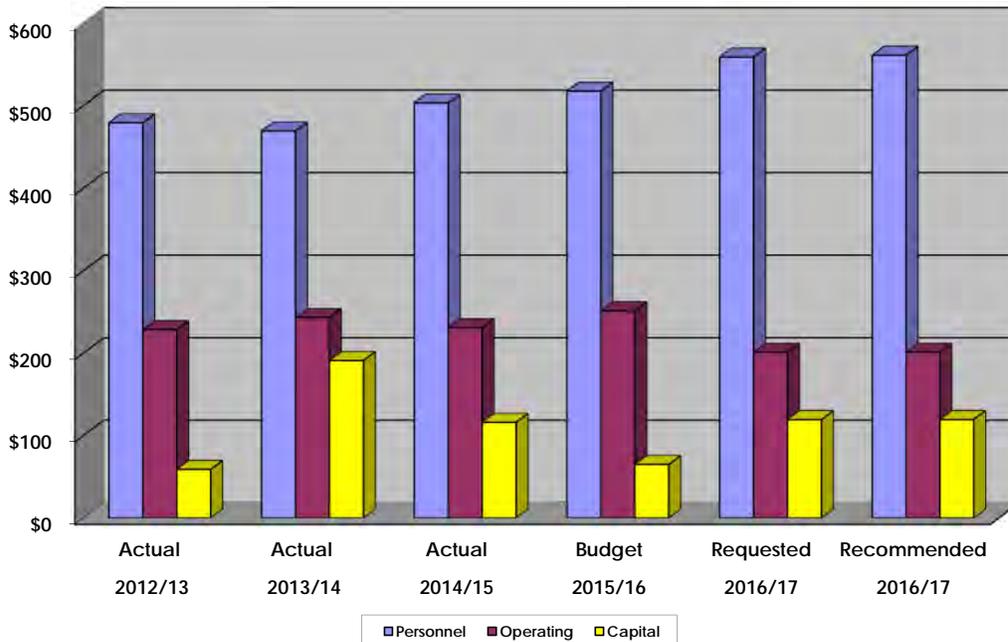
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and state grants	\$ 340,135	\$ 477,177	\$ 373,730	\$ 360,338	\$ 397,809	\$ 397,809
Other sales and services	336,244	309,652	368,140	442,752	443,898	442,314
General Appropriation	89,989	115,899	107,935	30,347	37,512	41,309
Total	\$ 766,368	\$ 902,728	\$ 849,805	\$ 833,437	\$ 879,219	\$ 881,432
Expenditures						
Personnel	\$ 479,110	\$ 468,985	\$ 503,107	\$ 517,398	\$ 558,837	\$ 561,050
Operating	228,366	242,810	230,776	251,164	200,902	200,902
Capital	58,892	190,933	115,922	64,875	119,480	119,480
Total	\$ 766,368	\$ 902,728	\$ 849,805	\$ 833,437	\$ 879,219	\$ 881,432

Thousands



Senior Services

Mission

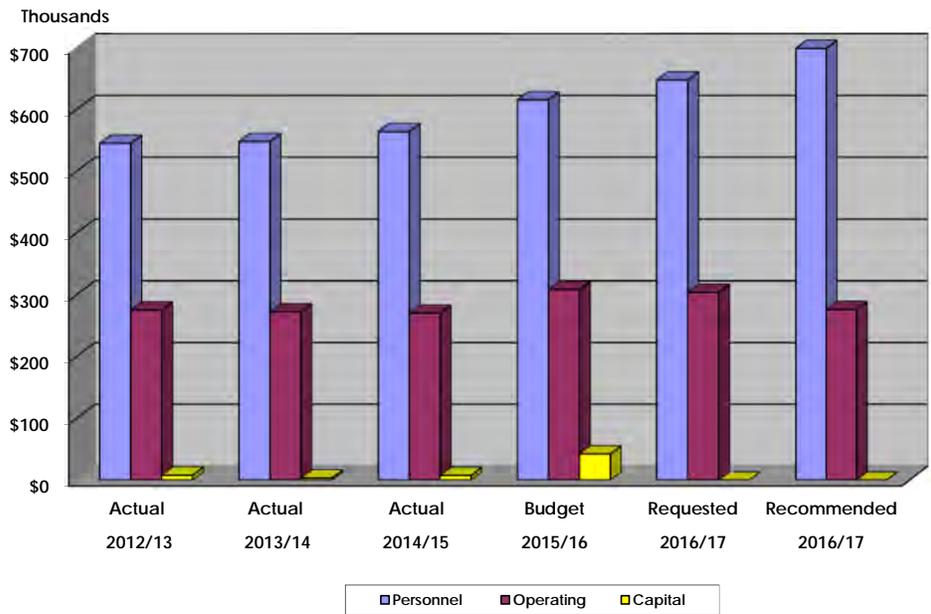
The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Staffing

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Regular Full Time Equivalents	9	9	9	9	9	10

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Federal and state grants	\$ 431,240	\$ 419,294	\$ 436,464	\$ 424,214	\$ 422,152	\$ 435,383
Other sales and services	49,627	58,481	44,166	47,000	47,700	47,700
Miscellaneous	4,274	1,524	1,579	-	-	-
General Appropriation	343,161	344,099	359,455	494,946	481,416	491,711
Total	\$ 828,302	\$ 823,398	\$ 841,664	\$ 966,160	\$ 951,268	\$ 974,794
Expenditures						
Personnel	\$ 544,936	\$ 547,976	\$ 564,063	\$ 615,415	\$ 647,573	\$ 698,801
Operating	275,476	272,123	270,175	308,569	303,695	275,993
Capital	7,890	3,299	7,426	42,176	-	-
Total	\$ 828,302	\$ 823,398	\$ 841,664	\$ 966,160	\$ 951,268	\$ 974,794



Youth Services

Significant Changes

Due to reductions in JCPC funding and reduced usage of the Hillcrest Youth Shelter it is recommended that this program be discontinued. The restitution program will be transferred to another department for supervision.

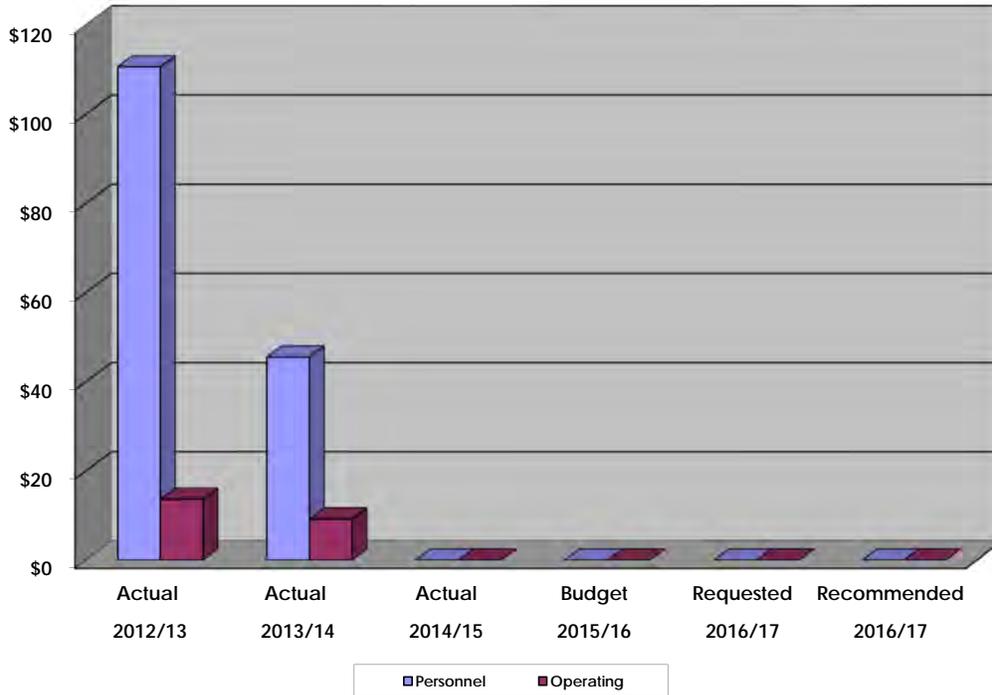
Staffing

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Regular Full Time Equivalents	1.75	1.75	0	0	0	0

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Federal and state grants	\$ 80,886	\$ 16,097	\$ -	\$ -	\$ -	-
Other sales and services	4,856	3,060	-	-	-	-
General Appropriation	38,501	35,600	-	-	-	-
Total	\$ 124,243	\$ 54,757	\$ -	\$ -	\$ -	-
Expenditures						
Personnel	\$ 110,611	\$ 45,533	\$ -	\$ -	\$ -	-
Operating	13,632	9,224	-	-	-	-
Total	\$ 124,243	\$ 54,757	\$ -	\$ -	\$ -	-

Thousands



Hillcrest

Significant Changes

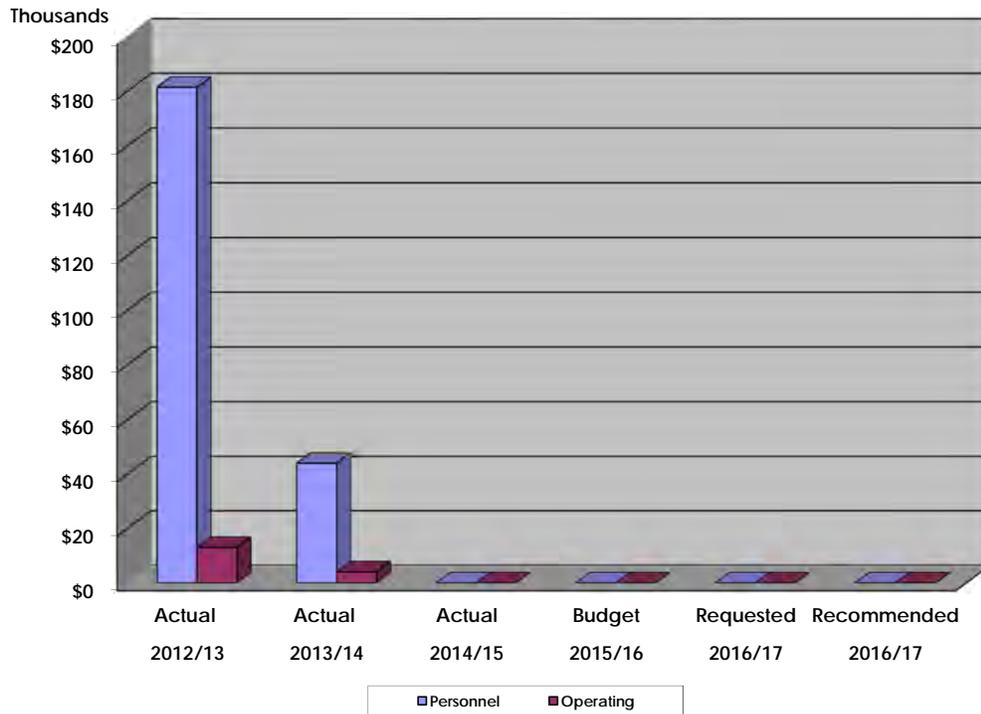
Due to reduction in JCPC funding and the continuing decrease in usage, it is recommended that the shelter be closed as of August 31, 2013.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	6	0	0	0	0	0

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 101,015	\$ 17,698	\$ -	\$ -	\$ -	\$ -
Sales and Services	39,000	6,500	-	-	-	-
Miscellaneous	3,013	366	-	-	-	-
General Appropriation	51,630	23,618	-	-	-	-
Total	\$ 194,658	\$ 48,182	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 181,550	\$ 44,107	\$ -	\$ -	\$ -	\$ -
Operating	13,108	4,075	-	-	-	-
Total	\$ 194,658	\$ 48,182	\$ -	\$ -	\$ -	\$ -



Pretrial Release

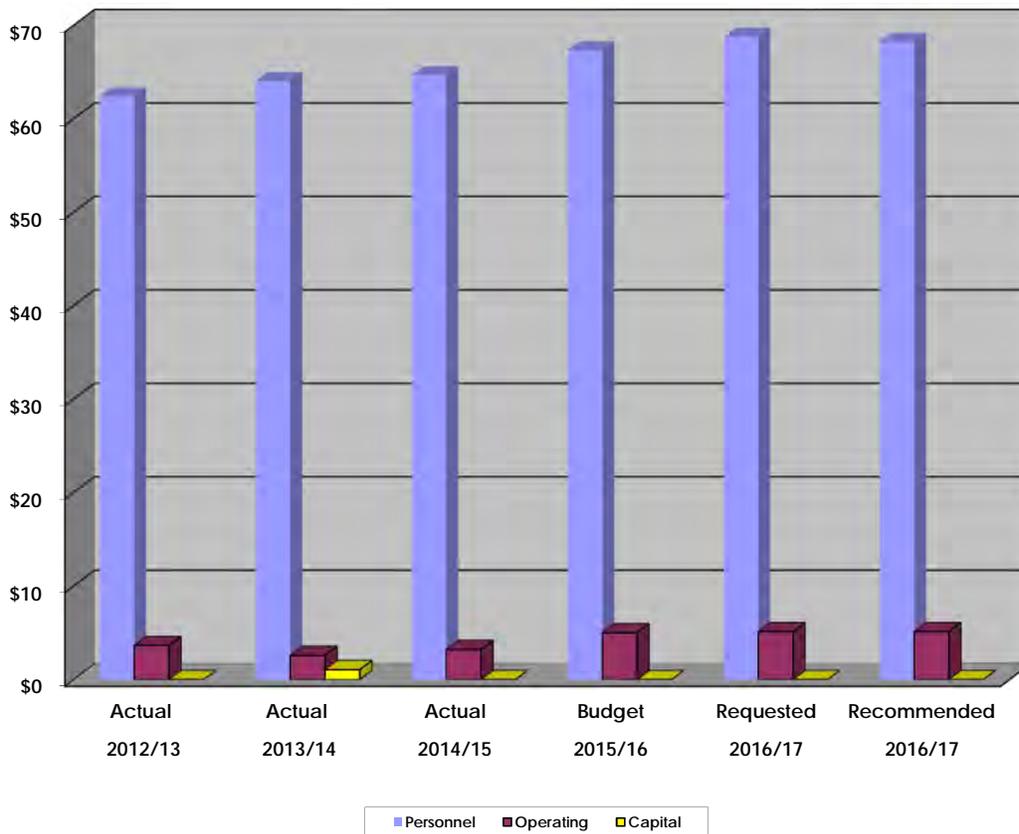
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 66,015	\$ 67,673	\$ 67,870	\$ 72,318	\$ 73,888	\$ 73,360
Total	\$ 66,015	\$ 67,673	\$ 67,870	\$ 72,318	\$ 73,888	\$ 73,360
Expenditures						
Personnel	\$ 62,372	\$ 64,026	\$ 64,652	\$ 67,320	\$ 68,766	\$ 68,238
Operating	3,643	2,588	3,218	4,998	5,122	5,122
Capital	-	1,059	-	-	-	-
Total	\$ 66,015	\$ 67,673	\$ 67,870	\$ 72,318	\$ 73,888	\$ 73,360

Thousands

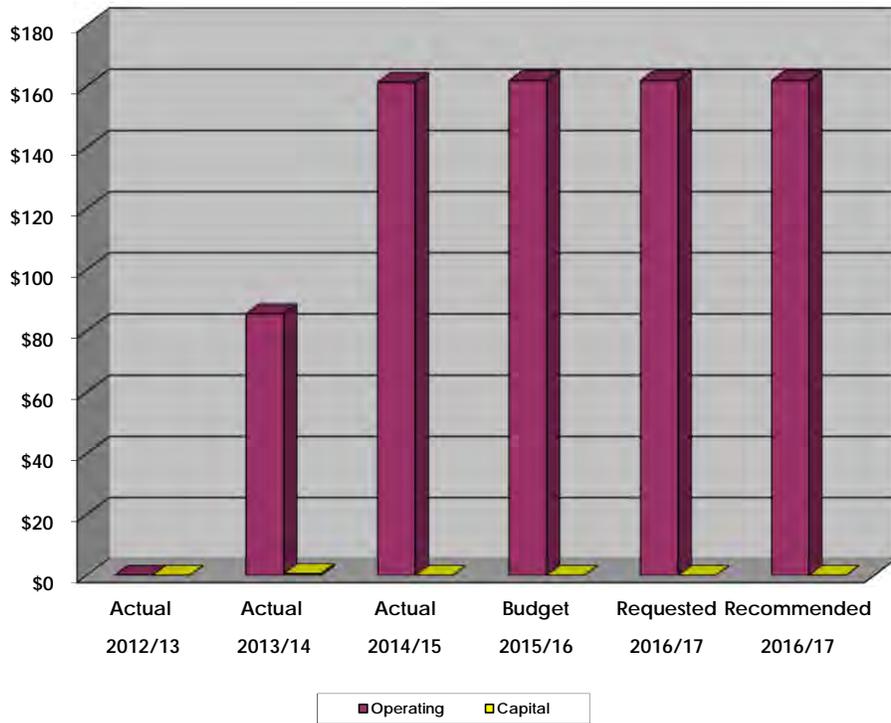


Juvenile Crime Prevention Council

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ -	\$ 86,203	\$ 156,664	\$ 161,771	\$ 161,771	\$ 161,771
Total	\$ -	\$ 86,203	\$ 156,664	\$ 161,771	\$ 161,771	\$ 161,771
Expenditures						
Operating	\$ -	\$ 85,634	\$ 161,244	\$ 161,771	\$ 161,771	\$ 161,771
Capital	-	569	-	-	-	-
Total	\$ -	\$ 86,203	\$ 161,244	\$ 161,771	\$ 161,771	\$ 161,771

Thousands



Youth Employment

Significant Changes

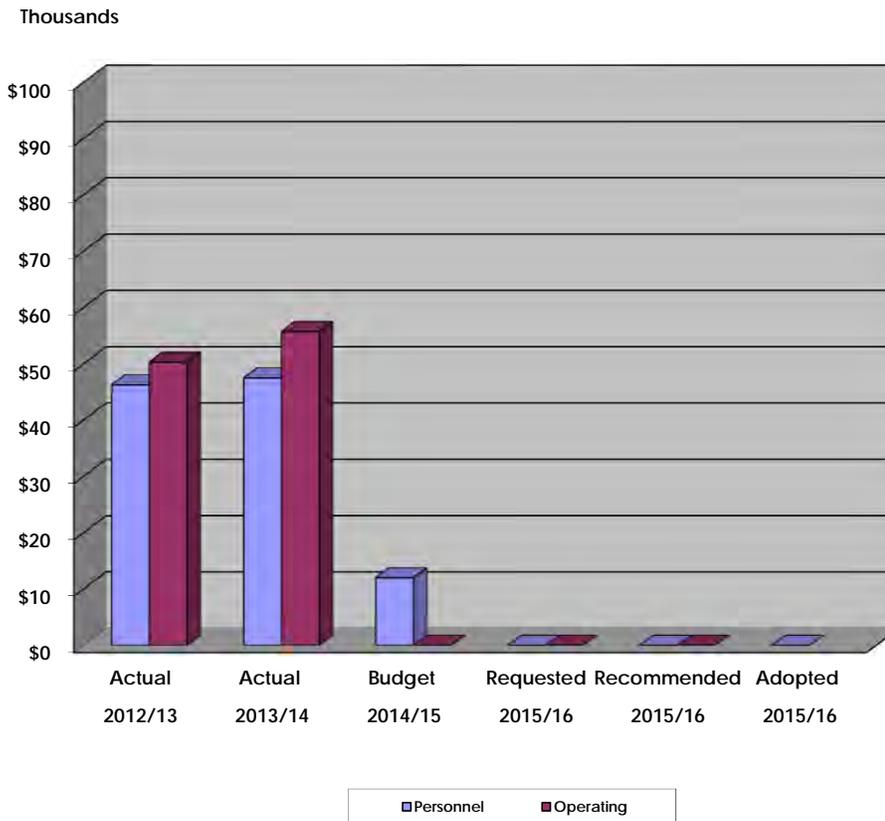
Based on a recommendation in the Evergreen Audit, the County chose not to bid to provide these services in FY 14-15

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	2	2	0	0	0	0

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Budget	2015/16 Requested	2015/16 Recommended	2015/16 Adopted
Revenue						
Federal and State Grants	\$ 95,159	\$ 102,657	\$ -	\$ -	\$ -	-
General Appropriation	1,418	579	12,008	-	-	-
Total	\$ 96,577	\$ 103,236	\$ 12,008	\$ -	\$ -	-
Expenditures						
Personnel	\$ 46,265	\$ 47,514	\$ 12,008	\$ -	\$ -	-
Operating	50,312	55,722	-	-	-	-
Total	\$ 96,577	\$ 103,236	\$ 12,008	\$ -	\$ -	-

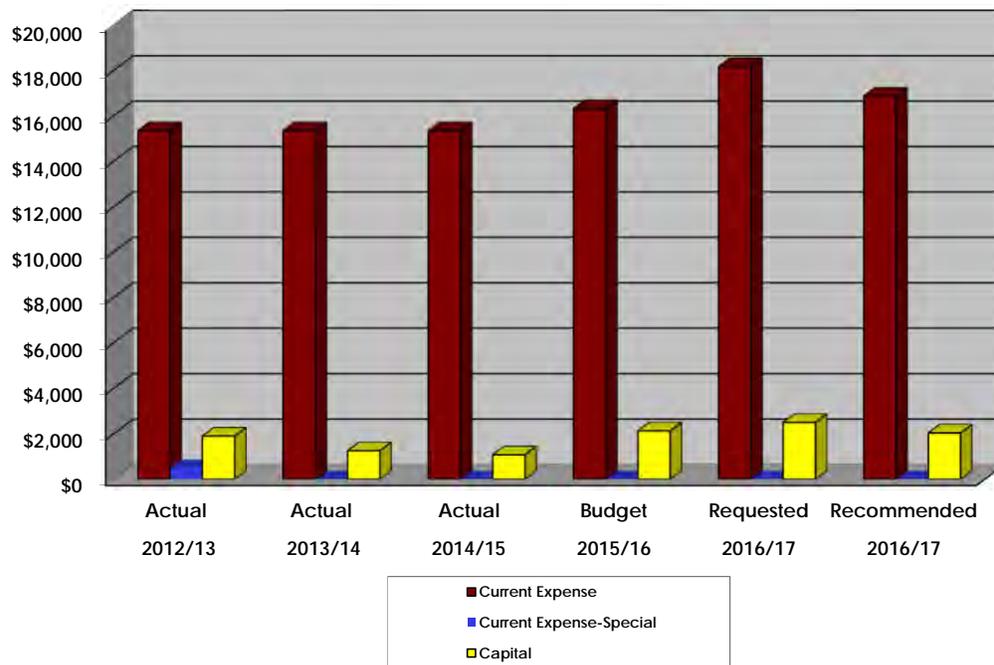


Lee County Schools

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Intergovernmental Revenues	\$ 832,354	\$ 398,834	\$ 176,571	\$ 784,000	\$ 685,049	\$ 685,049
General Appropriation	16,900,381	16,188,381	16,234,338	17,649,723	19,979,819	18,209,784
Total	\$ 17,732,735	\$ 16,587,215	\$ 16,410,909	\$ 18,433,723	\$ 20,664,868	\$ 18,894,833
Expenditures						
Current Expense	\$ 15,338,050	\$ 15,338,050	\$ 15,338,050	\$ 16,312,278	\$ 18,169,819	\$ 16,862,278
Current Expense-Special	500,000	-	-	-	-	-
Capital	1,894,685	1,249,165	1,072,859	2,121,445	2,495,049	2,032,555
Total	\$ 17,732,735	\$ 16,587,215	\$ 16,410,909	\$ 18,433,723	\$ 20,664,868	\$ 18,894,833

Thousands



CCCC

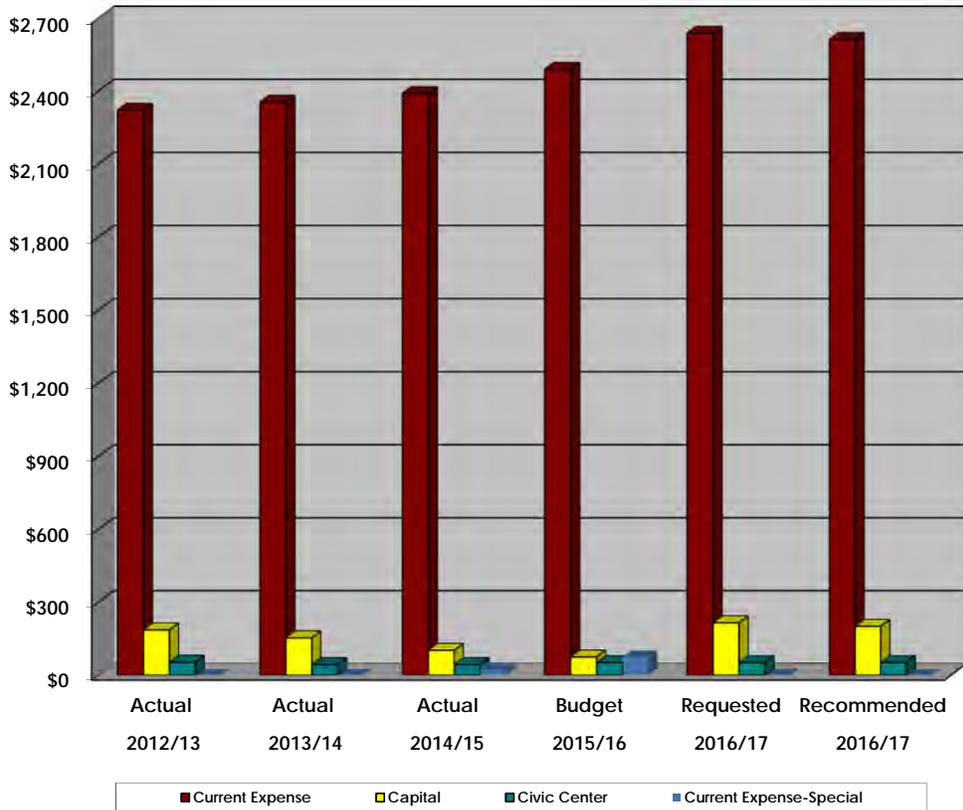
Significant Changes

Special \$25,000 appropriation designated for the workforce development program, CC Works. An additional \$50,000 is included in the special appropriation for FY 15-16 to cover potential rent increases at the W. B. Wicker facility.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 2,560,972	\$ 2,552,322	\$ 2,535,872	\$ 2,616,048	\$ 2,905,500	\$ 2,865,500
Total	\$ 2,560,972	\$ 2,552,322	\$ 2,535,872	\$ 2,616,048	\$ 2,905,500	\$ 2,865,500
Expenditures						
Current Expense	\$ 2,321,000	\$ 2,354,675	\$ 2,389,730	\$ 2,489,000	\$ 2,637,250	\$ 2,612,250
Current Expense-Special	-	-	25,000	75,000	-	-
Capital	186,462	153,962	102,642	75,000	216,000	201,000
Civic Center	53,510	43,685	43,500	52,048	52,250	52,250
Total	\$ 2,560,972	\$ 2,552,322	\$ 2,535,872	\$ 2,616,048	\$ 2,905,500	\$ 2,865,500

Thousands



Library

Mission

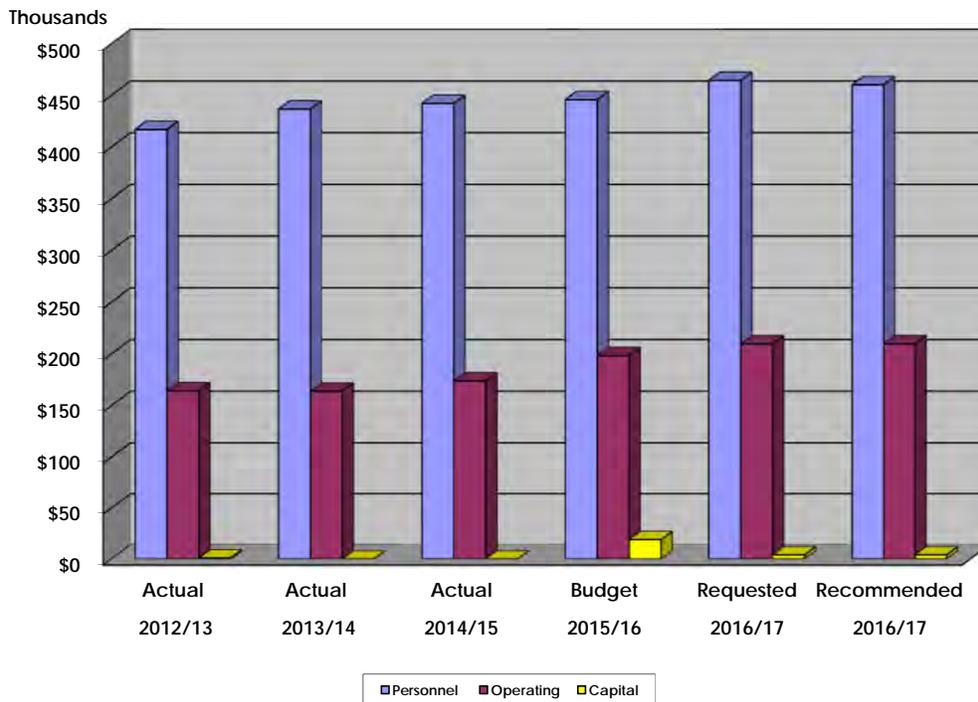
The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	8	8	8	8	8	8

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Federal and State Grants	\$ 110,501	\$ 105,128	\$ 106,201	\$ 105,128	\$ 111,599	\$ 111,599
Sales and Services	13,052	12,927	16,834	15,115	15,646	15,646
Miscellaneous	7,629	6,359	6,339	6,250	1,200	1,200
General Appropriation	451,226	476,237	486,820	536,717	549,797	545,573
Total	\$ 582,408	\$ 600,651	\$ 616,194	\$ 663,210	\$ 678,242	\$ 674,018
Expenditures						
Personnel	\$ 417,097	\$ 436,763	\$ 442,208	\$ 445,917	\$ 464,462	\$ 460,238
Operating	164,326	163,888	173,986	198,368	209,780	209,780
Capital	985	-	-	18,925	4,000	4,000
Total	\$ 582,408	\$ 600,651	\$ 616,194	\$ 663,210	\$ 678,242	\$ 674,018



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

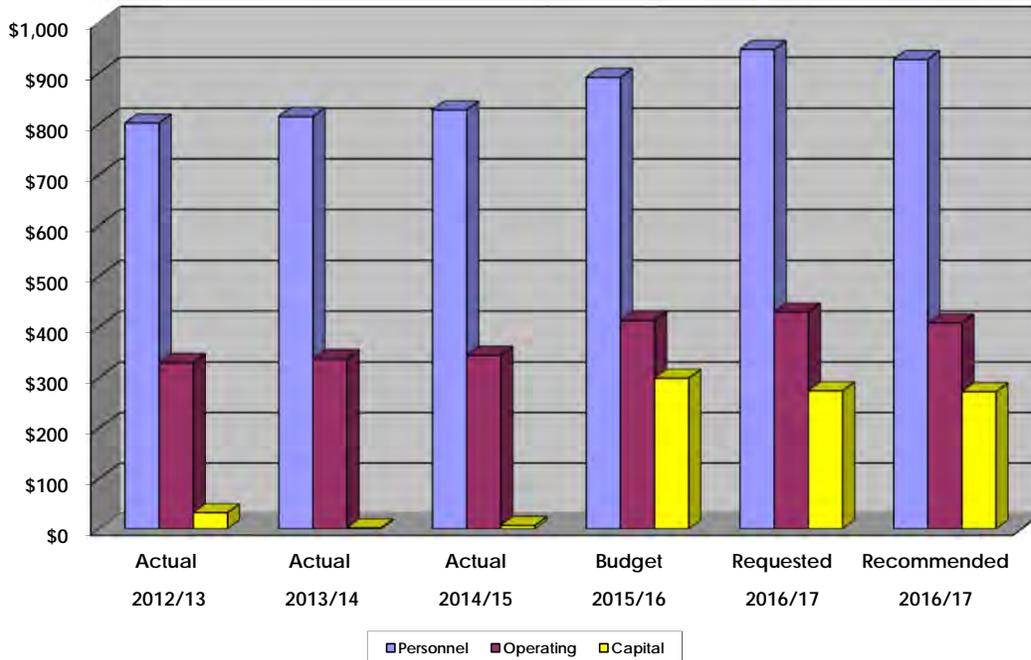
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Regular Full Time Equivalents	9	10	10	10	10	10

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Sales and Services	\$ 381,068	\$ 391,501	\$ 383,052	\$ 397,565	\$ 409,453	\$ 402,803
Miscellaneous	12,136	40	130	-	-	-
General Appropriation	768,913	761,193	794,289	1,204,228	1,239,100	1,202,281
Total	\$ 1,162,117	\$ 1,152,734	\$ 1,177,471	\$ 1,601,793	\$ 1,648,553	\$ 1,605,084
Expenditures						
Personnel	\$ 800,994	\$ 813,742	\$ 826,876	\$ 890,865	\$ 946,081	\$ 926,221
Operating	329,094	337,213	343,829	412,352	428,780	406,987
Capital	32,029	1,779	6,766	298,576	273,692	271,876
Total	\$ 1,162,117	\$ 1,152,734	\$ 1,177,471	\$ 1,601,793	\$ 1,648,553	\$ 1,605,084

Thousands

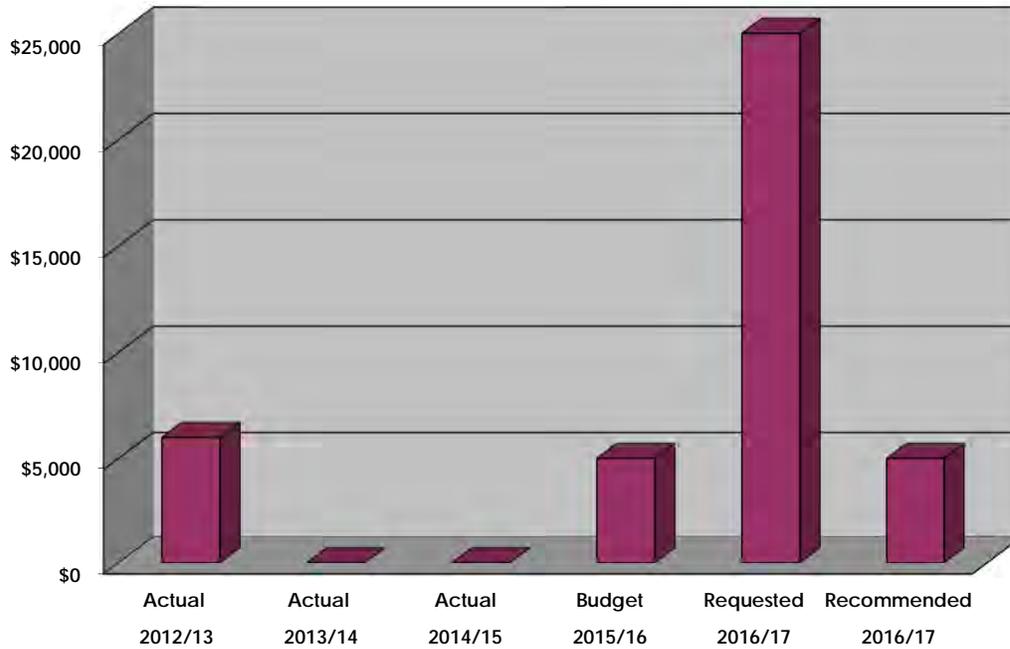


Temple Theater

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 6,000	\$ -	\$ -	\$ 5,000	\$ 25,000	\$ 5,000
Total	\$ 6,000	\$ -	\$ -	\$ 5,000	\$ 25,000	\$ 5,000
Expenditures						
Operating	\$ 6,000	\$ -	\$ -	\$ 5,000	\$ 25,000	\$ 5,000
Total	\$ 6,000	\$ -	\$ -	\$ 5,000	\$ 25,000	\$ 5,000

Thousands

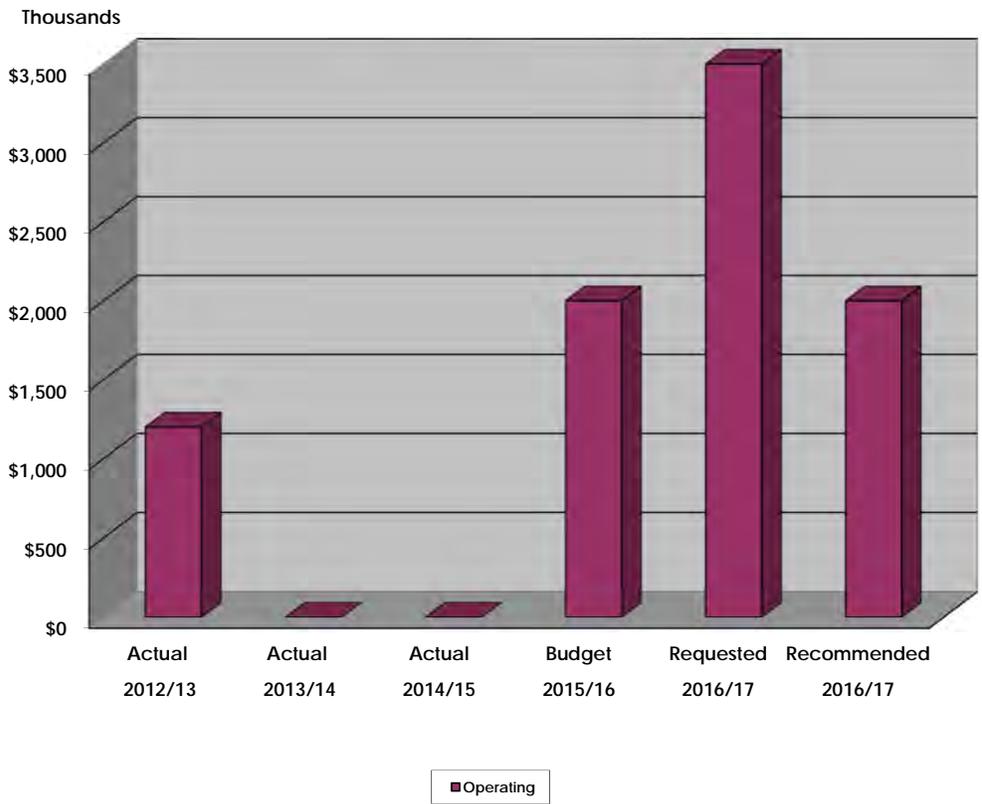


■ Operating

Arts Council

Budget

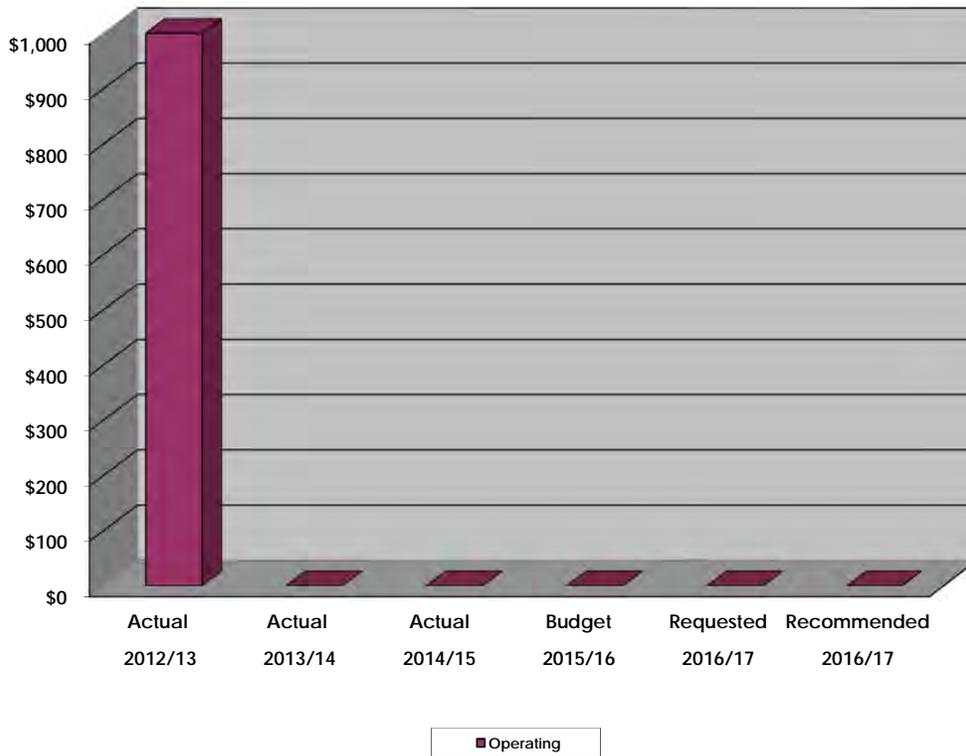
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 1,200	\$ -	\$ -	\$ 2,000	\$ 3,500	\$ 2,000
Total	\$ 1,200	\$ -	\$ -	\$ 2,000	\$ 3,500	\$ 2,000
Expenditures						
Operating	\$ 1,200	\$ -	\$ -	\$ 2,000	\$ 3,500	\$ 2,000
Total	\$ 1,200	\$ -	\$ -	\$ 2,000	\$ 3,500	\$ 2,000



Deep River Park

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Operating	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -

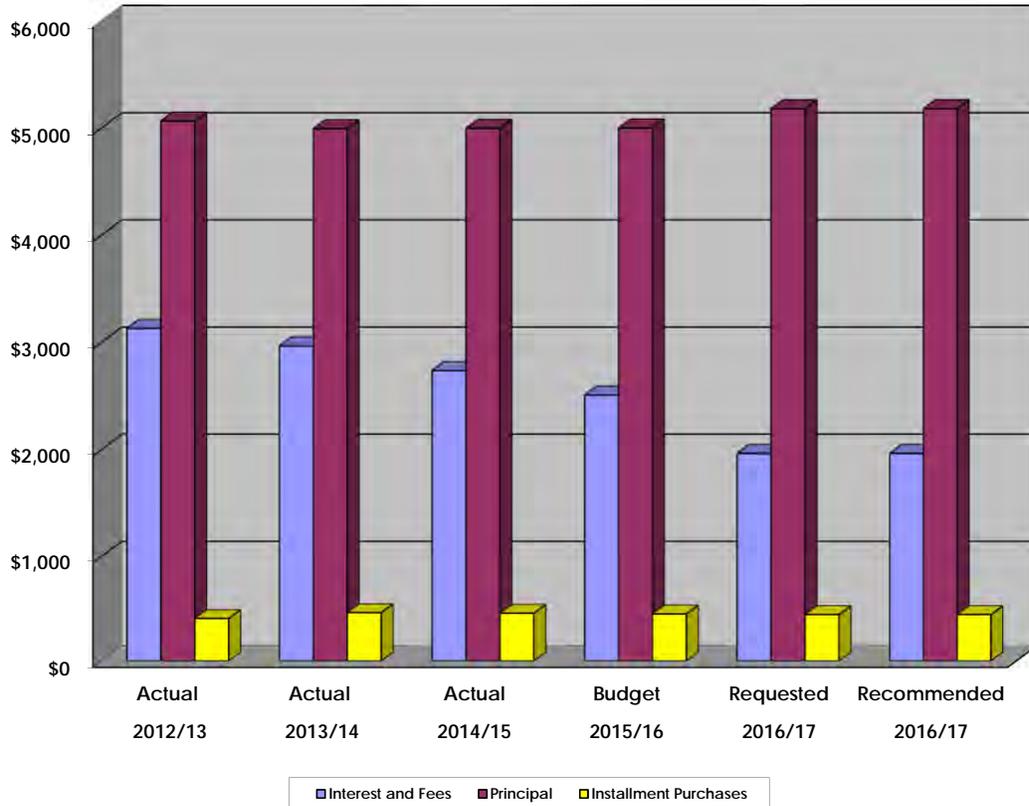


Debt Service

Budget

	2012/13	2013/14	2014/15	2015/16	2016/17	2016/17
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Local option sales taxes	\$ 3,421,045	\$ 3,690,842	\$ 3,934,022	\$ 4,018,128	\$ 4,348,204	\$ 4,348,204
Unrestricted intergovernmental	869,505	809,417	770,749	788,560	738,995	738,995
Transfers	810,829	802,120	620,000	660,000	670,000	2,064
General Appropriation	3,498,554	3,119,013	2,864,123	2,488,818	1,828,378	2,496,314
Total	\$ 8,599,933	\$ 8,421,392	\$ 8,188,894	\$ 7,955,506	\$ 7,585,577	\$ 7,585,577
Expenditures						
Interest and Fees	\$ 3,130,224	\$ 2,967,176	\$ 2,737,278	\$ 2,506,911	\$ 1,963,602	\$ 1,963,602
Principal	5,065,000	4,993,000	4,997,000	5,000,000	5,180,000	5,180,000
Installment Purchases	404,709	461,216	454,616	448,595	441,975	441,975
Total	\$ 8,599,933	\$ 8,421,392	\$ 8,188,894	\$ 7,955,506	\$ 7,585,577	\$ 7,585,577

Thousands



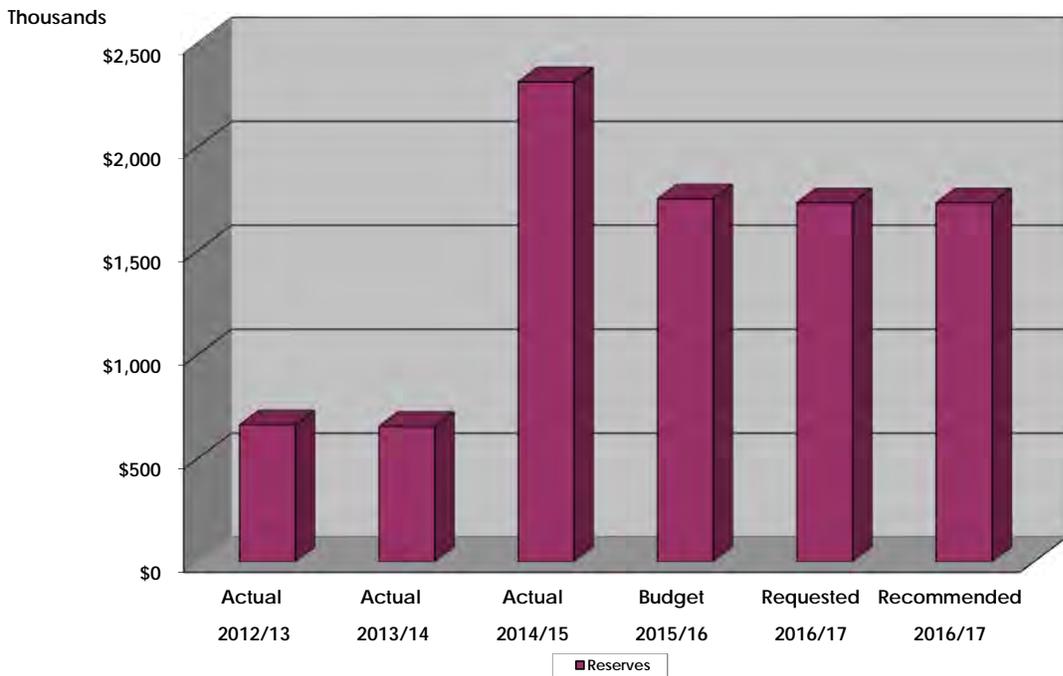
Reserves

Significant Changes

Increase reflects 2.0 cents from the tax levy being put in a capital reserve to fund the debt service for the Community College bonds approved in November 2014.

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
General Appropriation	\$ 662,297	\$ 655,000	\$ 2,311,497	\$ 1,749,228	\$ 1,729,350	\$ 1,729,350
Total	\$ 662,297	\$ 655,000	\$ 2,311,497	\$ 1,749,228	\$ 1,729,350	\$ 1,729,350
Expenditures						
Reserves	\$ 662,297	\$ 655,000	\$ 2,311,497	\$ 1,749,228	\$ 1,729,350	\$ 1,729,350
Total	\$ 662,297	\$ 655,000	\$ 2,311,497	\$ 1,749,228	\$ 1,729,350	\$ 1,729,350



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**COUNTY OF LEE
Recommended 2016-2017
Other Funds**

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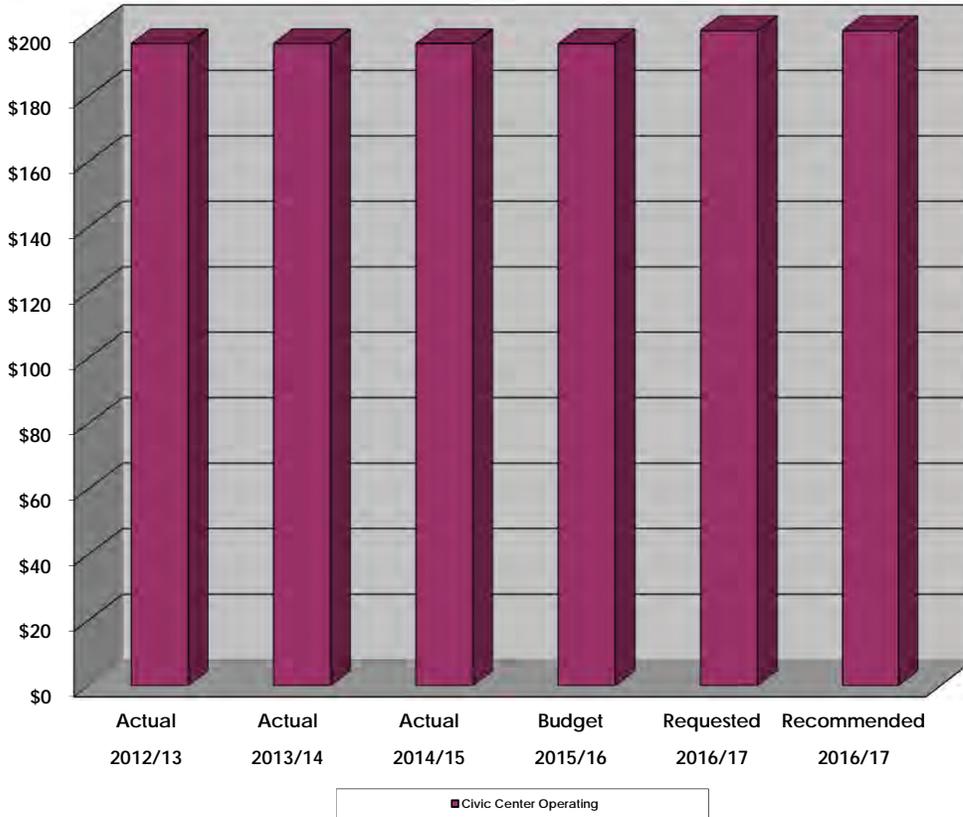
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Room Occupancy Tax Fund

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Other Taxes and Licenses	\$ 181,829	\$ 203,071	\$ 203,237	\$ 196,000	\$ 200,000	\$ 200,000
Investment Earnings	136	65	109	-	-	-
Fund Balance Appropriation	14,022	(7,149)	(7,346)	-	-	-
Total	\$ 195,987	\$ 195,987	\$ 196,000	\$ 196,000	\$ 200,000	\$ 200,000
Expenditures						
Civic Center Operating	\$ 195,987	\$ 195,987	\$ 196,000	\$ 196,000	\$ 200,000	\$ 200,000
Total	\$ 195,987	\$ 195,987	\$ 196,000	\$ 196,000	\$ 200,000	\$ 200,000

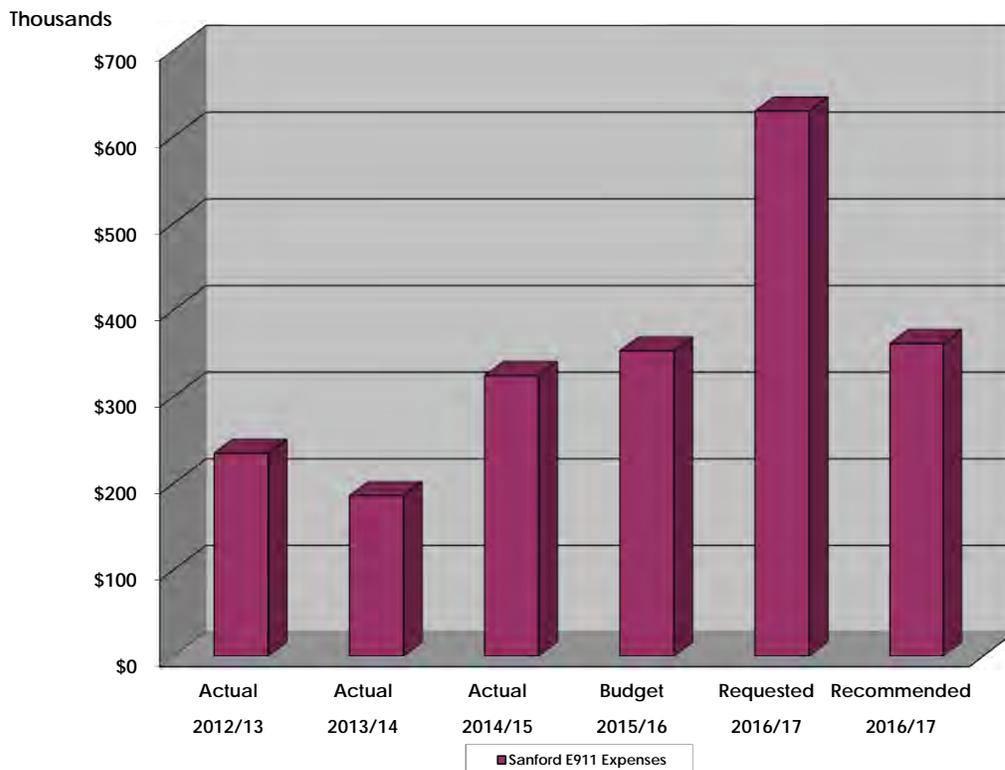
Thousands



Emergency Telephone System Fund

Budget

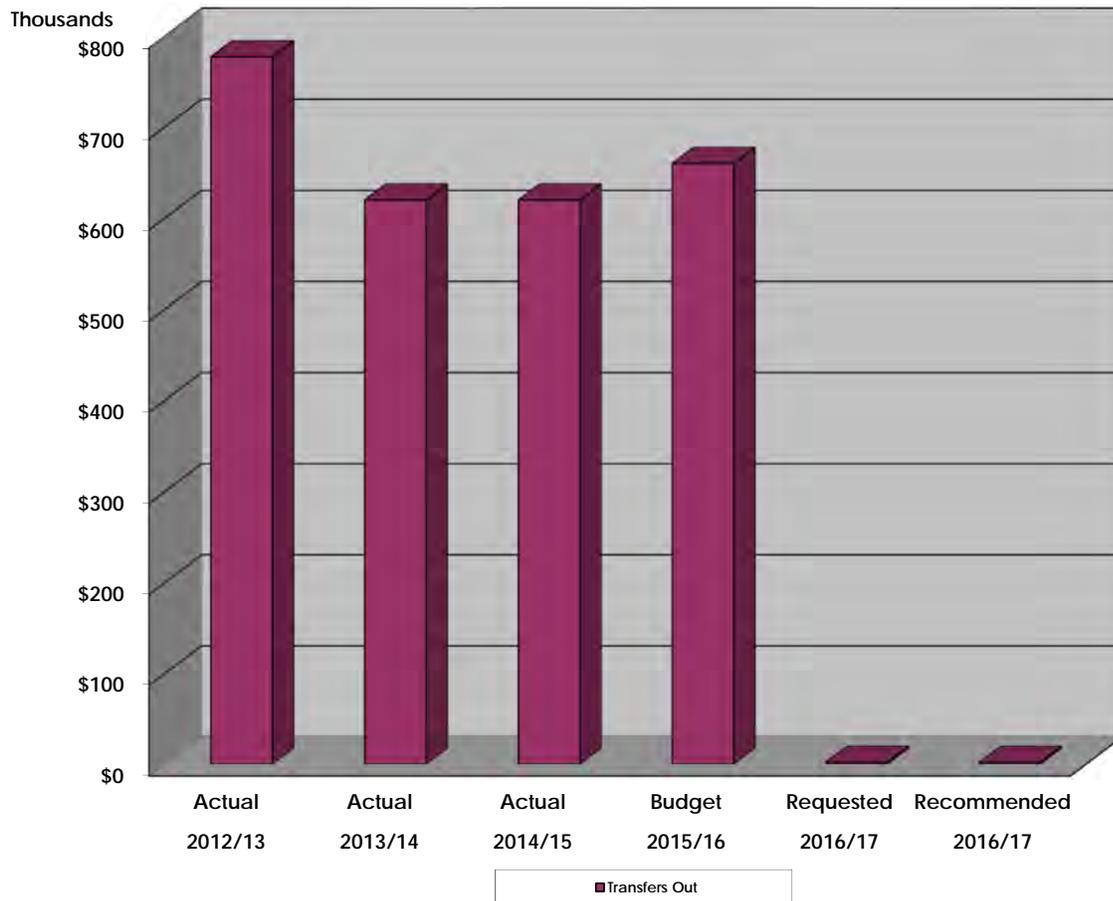
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Other Taxes and Licenses	\$ 367,208	\$ 366,335	\$ 366,243	\$ 321,560	\$ 321,560	\$ 321,560
Investment Earnings	2,728	1,365	1,563	-	-	-
Miscellaneous Revenues	-	78	-	-	-	-
Fund Balance Appropriation	(53,526)	(94,368)	218,232	82,177	366,014	97,912
Total	\$ 316,410	\$ 273,410	\$ 586,038	\$ 403,737	\$ 687,574	\$ 419,472
Expenditures						
Sanford E911 Expenses	\$ 234,674	\$ 185,524	\$ 324,152	\$ 352,569	\$ 629,347	\$ 361,245
Lee County E911 Expenses	81,736	87,886	261,886	51,168	58,227	58,227
Total	\$ 316,410	\$ 273,410	\$ 586,038	\$ 403,737	\$ 687,574	\$ 419,472



Capital Reserve Fund

Budget

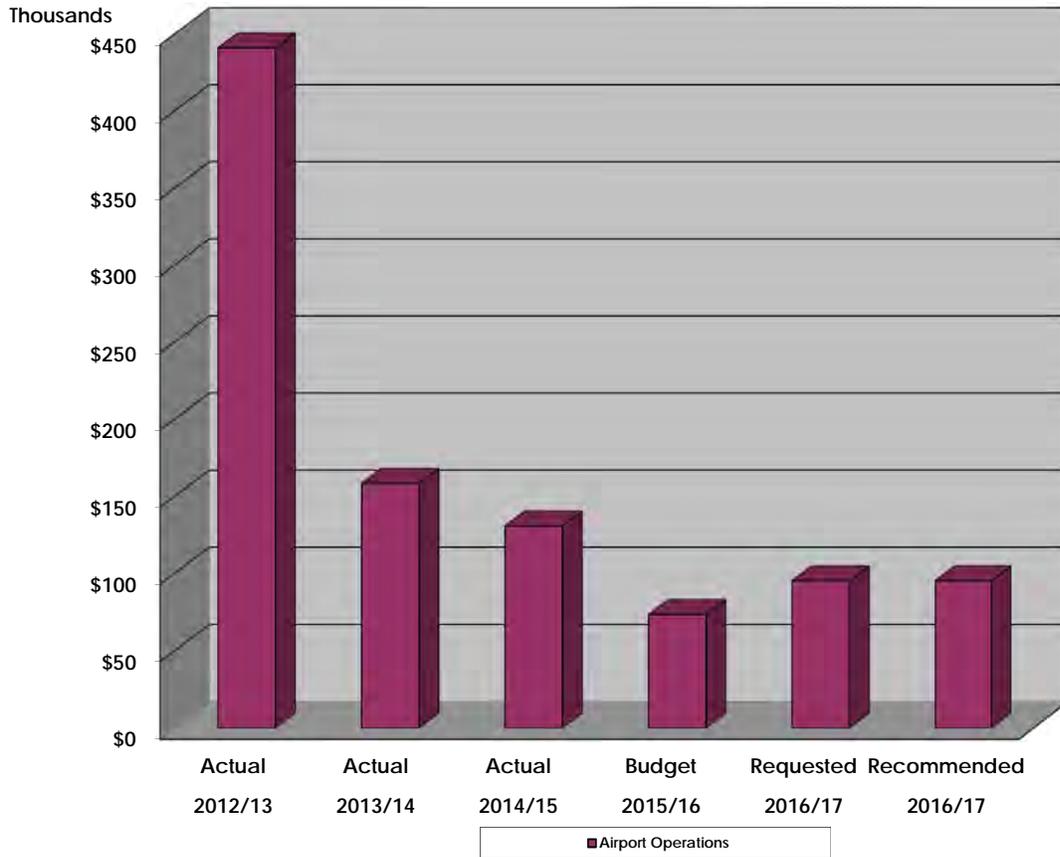
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Investment Earnings	\$ 2,950	\$ 1,123	\$ 1,389	\$ -	\$ -	\$ -
Transfers In	571,500	620,000	620,000	660,000	2,064	2,064
Fund Balance	202,550	(1,123)	(1,389)	-	-	-
Total	\$ 777,000	\$ 620,000	\$ 620,000	\$ 660,000	\$ 2,064	\$ 2,064
Expenditures						
Transfers Out	\$ 777,000	\$ 620,000	\$ 620,000	\$ 660,000	\$ 2,064	\$ 2,064
Total	\$ 777,000	\$ 620,000	\$ 620,000	\$ 660,000	\$ 2,064	\$ 2,064



Airport Tax Reserve Fund

Budget

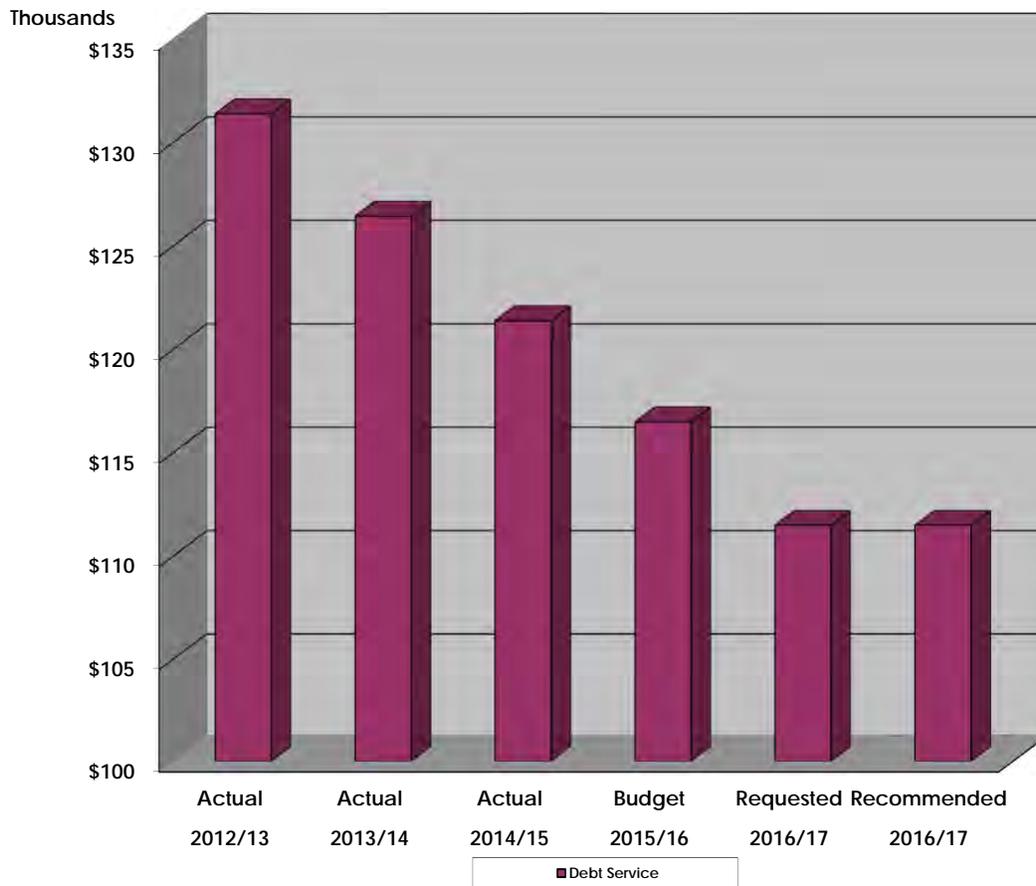
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Ad Valorem Taxes	\$ 85,926	\$ 101,328	\$ 95,942	\$ 73,150	\$ 95,000	\$ 95,000
Investment Earnings	904	205	138	-	-	-
Fund Balance Appropriation	353,870	56,567	34,470	-	-	-
Total	\$ 440,700	\$ 158,100	\$ 130,550	\$ 73,150	\$ 95,000	\$ 95,000
Expenditures						
Airport Operations	\$ 440,700	\$ 158,100	\$ 130,550	\$ 73,150	\$ 95,000	\$ 95,000
Total	\$ 440,700	\$ 158,100	\$ 130,550	\$ 73,150	\$ 95,000	\$ 95,000



Water Debt Service Fund

Budget

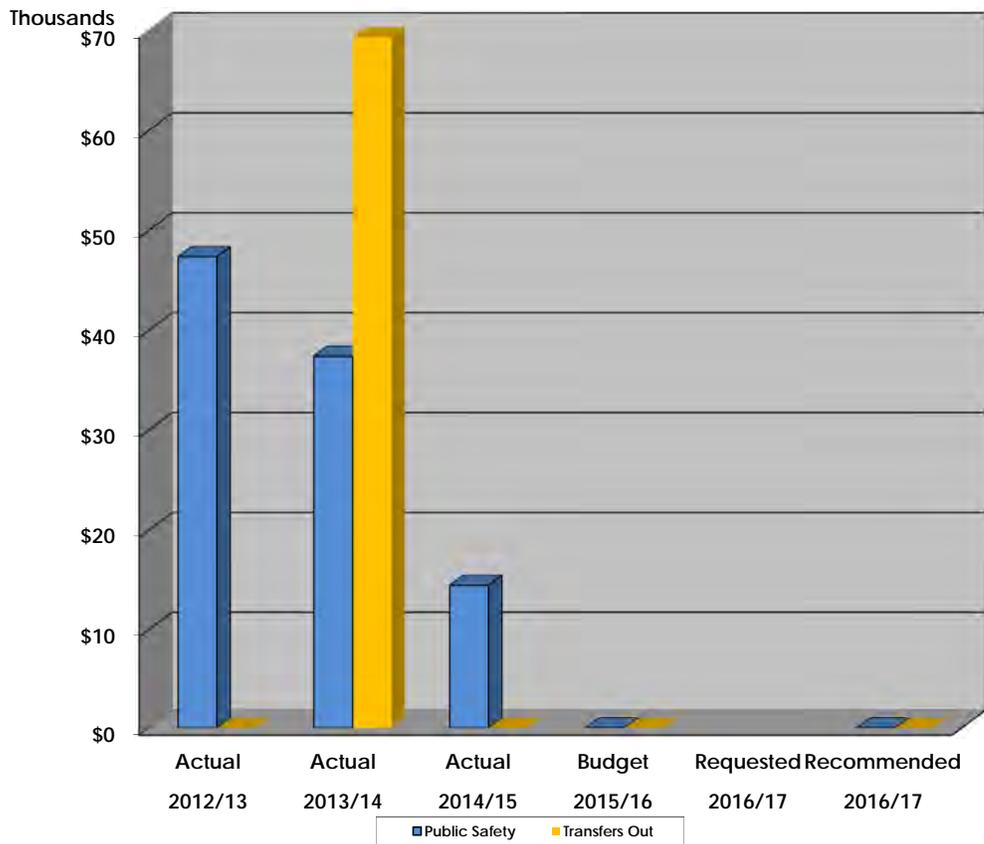
	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Intergovernmental Revenues	\$ 131,380	\$ 126,435	\$ 121,379	\$ 116,490	\$ 111,490	\$ 111,490
Total	\$ 131,380	\$ 126,435	\$ 121,379	\$ 116,490	\$ 111,490	\$ 111,490
Expenditures						
Debt Service	\$ 131,380	\$ 126,435	\$ 121,379	\$ 116,490	\$ 111,490	\$ 111,490
Total	\$ 131,380	\$ 126,435	\$ 121,379	\$ 116,490	\$ 111,490	\$ 111,490



Drug Seizure Fund

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Intergovernmental Revenues	\$ 61,341	\$ 42,001	\$ 77,859	\$ -	\$ -	\$ -
Investment Earnings	626	187	294	-	-	-
Fund Balance	(14,628)	64,499	(63,692)			
Total	\$ 47,339	\$ 106,687	\$ 14,461	\$ -	\$ -	\$ -
Expenditures						
Public Safety	\$ 47,339	\$ 37,387	\$ 14,461	\$ -	\$ -	\$ -
Transfers Out	-	69,300	-	-	-	-
Total	\$ 47,339	\$ 106,687	\$ 14,461	\$ -	\$ -	\$ -



Solid Waste Fund

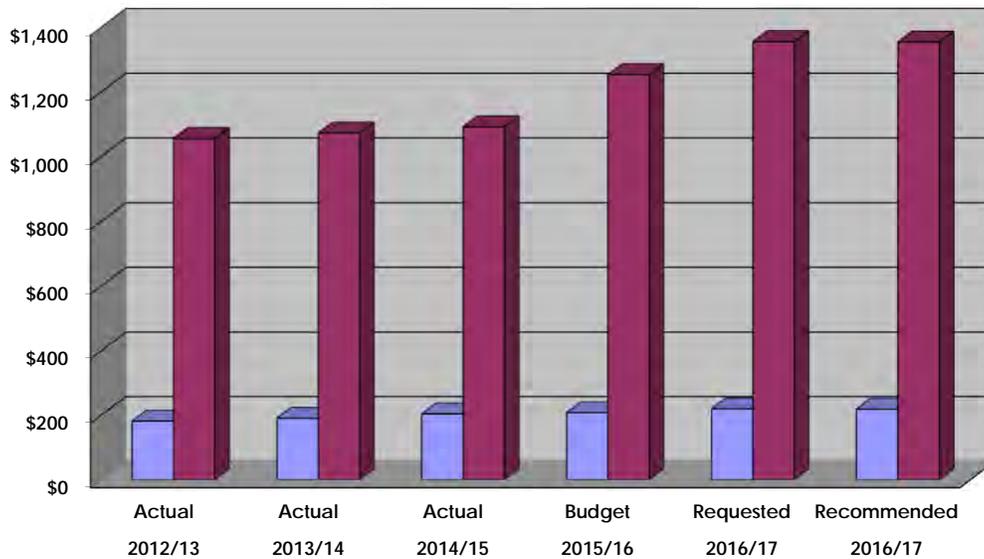
Staffing

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Full Time Equivalents	6	4	4	4	4	4

Budget

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Requested	2016/17 Recommended
Revenue						
Charges for Services	\$ 1,126,130	\$ 1,135,305	\$ 1,156,332	\$ 1,200,692	\$ 1,208,682	\$ 1,208,682
Other Taxes and Licenses	108,862	110,987	117,041	110,500	114,500	114,500
Federal and State Grants	6,271	-	-	3,000	3,000	3,000
Investment Earnings	4,328	1,959	2,569	1,200	2,000	2,000
Miscellaneous	47,803	91,678	16,352	19,500	16,500	16,500
Fund Balance Appropriation	(55,649)	(75,998)	4,547	126,873	230,396	228,284
Total	\$ 1,237,745	\$ 1,263,931	\$ 1,296,841	\$ 1,461,765	\$ 1,575,078	\$ 1,572,966
Expenditures						
Waste Disposal	\$ 181,496	\$ 190,746	\$ 204,305	\$ 208,093	\$ 219,835	\$ 218,779
Waste Collections	1,056,249	1,073,185	1,092,536	1,253,672	1,355,243	1,354,187
Total	\$ 1,237,745	\$ 1,263,931	\$ 1,296,841	\$ 1,461,765	\$ 1,575,078	\$ 1,572,966

Thousands



■ Waste Disposal

■ Waste Collections