

**LEE COUNTY**

NORTH CAROLINA

*Committed Today for a Better Tomorrow*

# 2018-2019 Recommended Budget

*Submitted:*  
May 21, 2018

*Through vision and leadership, setting the standard for professional local government.*

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# LEE COUNTY

NORTH CAROLINA

*Committed Today for a Better Tomorrow*

May 21, 2018

Lee County Board of Commissioners

Chair Amy M. Dalrymple  
Vice Chairman Larry C. "Doc" Oldham  
Robert T. Reives  
Dr. Andre Knecht  
Timothy S. Sloan  
Cameron Sharpe  
Kevin Dodson

Re: Budget Message  
Fiscal Year 2018-19 Recommended Budget

Dear Chair Dalrymple and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2018-19 manager's recommended budget. This year's budget discussions with the Board of Commissioners and our funding partners will center on many of the priority items for the County that will go unfunded. This budget funds the additional debt service for both the CCCC bonds and the 2018 borrowing for a new elementary school and courthouse and park renovations. As was forecasted, the two million dollar increase in debt service limits the ability of the County to address many requests from our departments and outside agencies. This budget achieves the primary goal for the Commissioners of not raising property taxes to cover the additional debt payments. This budget also takes into account the increases anticipated in the FY 2019-20 budget that will cover the operational expense increases associated with the new elementary school, addressing school and workplace security, and continuing the County's emphasis on economic development. In addition, this budget takes into consideration the County's long standing financial policies and Commissioner's priorities that were discussed at the budget kickoff meeting in January.

This year's presented budget reflects the recent growth in the property tax base and sales tax revenues. The growth of these revenues allows the County to add the new debt and operational expenses associated with these projects without a property tax rate increase. This year's budget contains growth in revenues for the fourth consecutive year. It is important for the Commissioners to remember that for many years the County's two main sources of revenues decreased significantly during the

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recession and until three years ago were relatively flat. These trends resulted in expenditures being reduced significantly in most areas of the budget. With the \$56 million dollar increase in the County's outstanding debt, any downturn in the economy will result in service reductions to keep the budget balanced. During the economic downturn that started in 2011, the County developed a dependence on fund balance and capital reserve funds to balance the budgets. Conservative estimates for property and sales tax growth will ensure that the County will not have a dependency on fund balance to cover operational expenditures in the future. Fund balance should only be used for one-time expenditures. As our budget grows and our outstanding debt amounts continue to increase, our fund balance will need to grow as well. Therefore, being conservative with both revenue and expenditure growth needs to be a priority for the County.

The budget presented shows a conservative sales tax growth rate of three percent. Sales tax growth shows that the County is growing at a significant rate. Growth allows the County to address educational expenditures and capital/debt commitments that started with the approval of the CCCC bonds in 2014. Developing continual growth in these two revenue sources is important in addressing critical capital and ongoing expense needs for the next three to five years without impacting the property tax rate. In future years, the growth of these revenues will primarily be used to pay for increasing educational, health and human service issues, public safety, technology and personnel expenditures. Therefore, as we project forward, the Commissioners must be mindful not to commit to reoccurring expenditures that affect the County's ability to address these increasing expenditures in future years.

Budget guidance given to the department heads at the start of the budget process asked them to hold spending at the FY 2017-18 levels except in the salary and benefit areas for existing employees. The guidance also asked them to keep new employee requests to a minimum. Even with this guidance, County departments asked for 19 new positions mainly to cover the growth of service demands from our citizens in their departments. Several departments asked for new employees, reclassifications and additional part time staff to deal with the increase demand of services from the County. Over the last several years, the County has increased headcount to a level that is greater than the numbers before the major reduction in the FY 2009-10 budget. Most of these increases occurred in law enforcement with School Resource Officers (SROs), and health and human service areas. To maintain operational costs and keep our tax rate from growing, head count increases must be minimized. Therefore, this budget increases headcount levels by only four FTE, while addressing pay and benefits for current employees so that we can stay competitive in the market place. Going forward, I am concerned about keeping pace with employee pay and benefits in the market, while addressing the educational and economic development commitments the County has made in future years.

This budget, as presented, addresses a few of the priority list items that the Commissioners have been discussing for the last several years. Many of the items on the priority list discussed at the budget kickoff meeting will go unfunded due to the

increase in debt service. Over the last three budget years, debt service increased from \$7,584,791 to \$11,347,171 per year. Due to this increase, the pay as you go capital plan which was part of the tax rate increase in FY 2015-16 will be put on hold until debt service is reduced. Debt service reductions will begin in the FY 2019-20 budget.

The recommended budget holds the existing property tax rate at 79.5 cents. The total budget presented is \$75,094,325. This represents an increase of 5.47 percent from the FY 2017-18 original adopted budget. The original adopted FY 2017-18 budget totaled \$71,197,308, and our current amended budget is \$73,280,142. Our budget fluctuates greatly during the year for several reasons. First, during the year, departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services, and this year major capital purchases for land and building acquisition around the courthouse impacted the appropriation.

The total FY 2017-18 proposed budget reflects an increase of 5.47 percent in revenues, bringing total revenues to \$75,094,325. The net revenue increase in the FY 2018-19 budget is \$3,897,017. This number reflects an increase of \$1,348,477 from the Debt Service/Capital Reserve to cover the increase in debt service. Human Services Revenues increased \$202,213 while expenses in this area increased \$478,056. The net increase of \$275,843 reflects the increased burden to the taxpayers of Lee County that the State and Federal Governments continue to pass onto the County for programs they dictate.

Property tax revenue is projected to increase 2.42 percent or \$1,004,517 from the FY 2017-18 budget year due to property tax base increases and the realization of prior year tax base growth. Property tax revenue was negatively impacted by many companies who had decreases in business personal property taxes. The decreases show that these companies did not invest in new equipment and the depreciation of existing assets resulted in significant decreases in the tax base. The remaining revenue changes come mainly from sales tax growth and the increase of the capital reserve transfer for the CCCC bonds and the new 2018 Limited Obligation Bonds (LOBs). The coming fiscal year brings continued issues with vehicle tax collections. The implementation of the State collecting vehicle taxes has gone well for Lee County. Tax collection rates have remained at 99 percent for State of North Carolina for collecting those taxes. For the second consecutive year, the budget reflects another significant increase in fees being charged to the County for the State collecting our taxes.

The net increase in spending next year is \$3,897,017. Debt service spending represents \$1,973,222 or 51 percent of the increase. Capital spending for educational purposes has been the number one priority for the County's budgets over the last three years. The stated goal of the Lee County School System (LCSS) budget is to ensure that all children graduate high school with more than a high school diploma. Additionally, their budget message states that quality teachers and

support staff are the key to effective student learning. To assist the LCSS, the Board of Commissioners committed to a three-year plan to raise certified and non-certified employee supplements from 7 percent to 10 percent. This commitment was completed in the FY 2017-18 budget. The Board of Education (BOE) has asked for an additional one (1) percent in the coming year. Given the commitments to the new elementary school for debt service this year and the operational expenses for the school the following year, increasing the supplement cannot be achieved at the current tax rate. I am recommending that the Board of Education K-12 (LCSS) current expense be increased by \$350,000 to assist with other operational expense increases that the BOE sees fit to fund. In the FY 2019-20 budget, this increase will need to exceed \$1,200,000 to cover the new operational expenses of the STEAM school. Over the last four budgets, the Commissioners have increased current expense funding by over \$2,524,000 on an annual basis mainly to address teacher pay issues that the LCSS has brought before the Board of Commissioners. In the coming budget, the LCSS requested a total of \$19,583,881 in local current expense, which is an increase of \$2,071,603 or 11.83 percent from the FY 2017-18 budget. Per pupil spending is a measure used by the State Department of Public Instruction to gauge local commitment to current expense funding by counties. Due to the increase in population in the schools and the County holding the line on current expense increases during the recession, the FY 2014-15 spending was down to \$1,531.97 per pupil. In the current manager's recommended budget per pupil spending increases to an estimated \$1,796.11 based on 9,945 average daily membership (ADM). If the County could afford the new request from the LCSS, per pupil funding would rise to \$1,969.22.

The capital request from the LCSS is \$2,427,000. This is an increase \$1,079,494 over the approved budget from FY 2017-18. This number is a little misleading in that the number is affected by the amount of Lottery proceeds used by the Board of Education to address larger capital needs. The actual recommended budget for capital is \$2,032,506 or the same amount as the current fiscal year.

The Community College will see an increase in current expense and capital funding in FY 2018-19 due to the bond projects and moves associated with those projects. The Community College's current expense request in FY 2018-19 is \$2,887,725, an increase of \$94,865 or 3.40 percent over the current fiscal year. The manager's recommended budget allocates the entire requested amount of \$2,887,725. The capital request from the Community College was \$45,000 or a decrease of \$245,000. This amount decreased significantly due to the bond funds being used to repair and energize existing facilities at the main campus. The manager's recommended budget reflects the entire capital request from CCCC. The CCCC Civic Center request was increased slightly from \$49,000 to \$64,930. This increase is to cover additional expenses associated with the new wing of the civic center. In the coming year, the main building of the civic center will be under renovation. There will be an interruption of revenue due to these repairs. This interruption was also a basis for this small increase. The net result is that the funds requested in all three areas represents a decrease in total funding to the Community College of \$134,205. If we take into account the \$115,000 for a special appropriation for the POD move

last year and the \$125,000 in FY 18-19 for the K-14 program, the net result to CCCC is a decrease of \$124,205.

Per the County's financial policies, a Cost of Living Adjustment (COLA) for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 2.0 percent; in the recommended budget, a 2.0 percent COLA is recommended. In addition, several reclassifications and pay classification changers were funded as part of the ongoing commitment to keep our salaries competitive in the market place. The County currently offers three different health plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. After August 1, new employees will only be offered the HSA plan as we begin to phase out the PPO plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. Employee health insurance coverage options will remain the same, with costs being charged to the employees going up 13.8 percent. New rates are a direct result of claims history. After three consecutive years of claims going down, claims were up significantly in the plan year just completed. Blue Cross and Blue Shield's renewal rates were up 13.8 percent. The net impact to the budget is the entire 13.8 percent. The budget also continues funding of an employee health clinic. The first floor of the Hillcrest Building was renovated for this purpose. As part of our continuing health wellness services with Central Carolina Hospital (CCH – Duke/LifePoint), the hospital provides this service. As our health wellness plans begin to have an impact on our employees' health, our annual insurance premium rates should stabilize. The net increase of 5.8 percent over the last 5 fiscal years is an incredible achievement for our employees who have embraced the HSA plan and health wellness initiatives sponsored by CCH.

In total, the operational budgets for most of the County's internal departments will remain the same with most increases due to personnel costs. It is proposed that DSS will receive two new employees to deal with unfunded requirements from the State. The Register of Deeds is also proposed to increase headcount by one person. This increase is warranted by the increase in work for property transfers. The Register of Deeds is the sole department whose revenue exceeds expenditures. An increase in revenue will pay for the new employee. In Finance, we are taking a part-time position to full time to cover the transition of an employee who is retiring. In the following year, a position will be eliminated in the budget. The budget also creates a new County Attorney's Department. This department consists of the County Attorney, Clerk to the Board and the Pre-Trial release program. This department was created so that the Commissioners could see the significant expenses that are occurring in the legal department. Economic Development shows a significant increase due to funding additional incentives exceeding \$450,000. SAGA asked for additional funding of \$45,000, which is consistent with the funding plan that was presented at the Commissioners retreat in 2017. This amount is funded based on the Board's support for that plan last year. The number of Lee County juveniles being held in detention centers has increased in FY 2017-18 so the budget reflects this cost increase. The budget also contains a \$200,000 one-time grant to the City to assist with the match for the Golden Leaf Foundation grant of \$1,500,000 to connect city

sewer to the airport. The City is committing \$500,000 to the grant match. The remaining department budgets are nearly unchanged in FY 2018-19 except for the COLA or other personnel expenditures.

The County received a record amount of requests from nonprofit agencies for the coming fiscal year. As grant funds from other sources continue to decline, more and more agencies are looking to the County for funding, including the City of Sanford. In addition, our existing partners are seeking increased funding. The recommended budget maintains nonprofit funding at essentially the FY 2017-18 level except for a \$10,000 one-time grant to the Handicapped Veteran Memorial at the Veteran's Memorial in Broadway.

By law in North Carolina, the County must fund all of its annual debt service obligations. This year, debt service increased by \$1,973,222. Total debt service is now \$11,347,171 or 15.11 percent of the annual budget. Under our financial policies, our stated goal is not to exceed 15 percent. We project that this percentage will be below 15 percent in the FY 19-20 budget. Due to the start of payments for the 2018 LOBs, the County is transferring \$1,747,771 from the capital reserve. In previous years, staff and the commissioners discussed the goal of eliminating this type of transfer. However, the transfer was planned as we placed property and sales tax revenues in the reserve to lessen the impact in the upcoming budget. In future years, the Commissioners need to fully cover debt service out of ad valorem tax and sales tax revenues designated for debt service. The transfer of an additional .50 cents of the tax rate to debt service will help this transition. However, this action will reduce the county's ability to use pay as you go funds for capital or unexpected issues that may arise. The County needs to find other ways to increase the amount of funds going to capital reserve and eliminating the transfer back to the general fund so that the County becomes self-sufficient in terms of funding debt service. In the future, capital reserves will be used to help fund those projects that can be paid for with cash and contribute to debt service when new debt is added.

The conclusion of the 2017-18 fiscal year will see that the County's fund balance position will decrease by over \$500,000. This decrease is due to a land purchase at San Lee Park, land and building purchases from the Ruby McSwain estate around the courthouse and the purchase of Lett Family Park in Broadway. The County began the current year with a fund balance appropriation of \$1,904,077, which was in-line with recent budgets. The current fund balance appropriation in the FY 2017-18 budget is \$3,927,584. A portion of this year's fund balance appropriation is for one-time expenses totaling \$1,531,262. Due to the increasing amount of capital and debt issues facing the County, the amount of fund balance appropriated needs to decrease in future budget years. Staff is becoming increasingly concerned about the use of fund balance to fund certain types of capital expenditures. The purchase of cars, technology equipment and software, and major building repairs and improvements, are becoming a major part of the ongoing budget. We no longer believe that these expenditures are considered "one time" or non-recurring. This is influencing our float and the ability to return unspent funds to fund balance at the end of the year. Therefore, in future years, we

are recommending that appropriations of fund balance be reduced from the current recommended amount to a level that reflects our true free cash flow amount. We can do this by allocating a designated amount of the tax rate to re-occurring capital much like we do for the debt service fund during next year's revaluation process.

The Board's policy states that it will strive for a fund balance of 24 percent and will not allow reserves to drop below 16 percent. It is anticipated that even with the fund balance usage this year our percentage will grow above 19 percent. This level is well below the state average of 28.24 percent and our population category average of 31.57 percent (50,000 to 99,999 population).

The growth of fund balance is needed to supplement the 0.5 cent of the tax rate that now will go to the Wicker School debt instead of pay as you go projects. Our fund balance position will be critical given the significant amount of debt the County now has outstanding. The County is growing and will need to go to the bond market again in three to five years. Growing the fund balance will be important to maintaining the excellent bond ratings we received with the CCCC bond projects and confirmed with the 2018 borrowing.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2018. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2018-19 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, [www.leecountync.gov](http://www.leecountync.gov). The public hearing for this recommended budget is scheduled for June 4, 2018, in the Commissioners' Meeting Room at the Lee County Government Complex at 6:00 pm. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages, you will find a more detailed account of this FY 2018-19 proposed budget. I encourage you to review the entire budget and contact me if a specific explanation is required.

A presentation on this document and the proposals contained within is scheduled for Monday, May 21, 2018 at 6:00 pm in the Commissioners' Meeting Room at the Lee County Government Center. There are currently no additional budget workshops scheduled. Additional workshops can be scheduled if the Board chooses. According to our budget schedule, the budget ordinance may be adopted at the Commissioners' June 4, 2018 meeting, after the public hearing.

The drafting of this recommended budget occurs with a lot of effort from many people within County Government. I wish to thank Lisa Minter, Assistant County Manager/Finance Director, for her assistance in preparing this budget. Without her help, I could not put this document together. I also need to thank Michael Silverman, Management Intern/Analyst for his help in preparing the budget and budget presentation. Finally, I want to thank all the department heads who

understand the challenges we faced in this budget and helped balance the budget.

The recent investments in education, public safety, technology and economic development by the Commissioners are just now starting to pay off for the County. As can be seen in the large amount of requests that will go unfunded, the County needs to allow the growth of the County to catch up to the investments that have been made by the Board of Commissioners. The County is in excellent financial position as confirmed by the bond rating agencies and the success of our recent bond sale. However, our financial capabilities are not infinite, and the Commissioners need to be conservative in their decisions that affect the financial position of the County.

Sincerely,

A handwritten signature in black ink, appearing to read "J.A. Crumpton". The signature is written in a cursive, flowing style with a large initial "J".

John A. Crumpton  
County Manager/Budget Officer

# LEE COUNTY

NORTH CAROLINA

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## Fiscal Year 2018-19 Budget at a Glance

Total Property Valuation: \$5.391 billion

Proposed Tax Rate: \$.795

One Penny Generates: \$534,617

### General Fund- Revenues

	Original 17-18 Budget	Recommended 18-19 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$42,101,861	\$43,081,278	\$979,417	2.33%
Local Option Sales Tax	\$13,669,336	\$14,830,164	\$1,160,828	8.49%
Other Taxes & Licenses	\$424,400	\$437,707	\$13,307	3.14%
Intergovernmental Revenues	\$8,977,306	\$9,093,429	\$116,123	1.29%
Permits & Fees	\$260,025	\$269,541	\$9,516	3.66%
Sales & Services	\$2,773,908	\$2,811,775	\$37,867	1.37%
Investment Earnings	\$75,000	\$230,000	\$155,000	206.67%
Miscellaneous	\$343,496	\$350,392	\$6,896	2.01%
Transfers In	\$667,899	\$2,067,120	\$1,399,221	209.50%
Fund Balance Appropriated	\$1,904,077	\$1,922,919	\$18,842	0.99%
<b>Total Revenues</b>	<b>\$71,197,308</b>	<b>\$75,094,325</b>	<b>\$3,897,017</b>	<b>5.47%</b>

### General Fund- Expenditures

	Original 17-18 Budget	Recommended 18-19 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$9,678,225	\$10,206,101	\$527,876	5.45%
Public Safety-Total	\$10,565,034	\$11,039,662	\$474,628	4.49%
Economic/Physical Devel.-Total	\$1,296,251	\$2,005,453	\$709,202	54.71%
Health and Welfare-Total	\$13,969,961	\$14,448,017	\$478,056	3.42%
<i>Public Health</i>	<i>\$3,333,216</i>	<i>\$3,471,254</i>	<i>\$138,038</i>	<i>4.14%</i>
<i>Mental Health</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$8,293,633</i>	<i>\$8,453,562</i>	<i>\$159,929</i>	<i>1.93%</i>
Education- Total	\$22,791,644	\$23,017,439	\$225,795	0.99%
<i>School Current Expense</i>	<i>\$17,512,278</i>	<i>\$17,862,278</i>	<i>\$350,000</i>	<i>2.00%</i>
<i>CCC Current Expense</i>	<i>\$2,907,860</i>	<i>\$3,012,725</i>	<i>\$104,865</i>	<i>3.61%</i>
Cultural and Recreational -Total	\$2,380,415	\$2,253,482	(\$126,933)	-5.33%
Debt Service-Total	\$9,373,949	\$11,347,171	\$1,973,222	21.05%
Reserves- Total	\$1,141,829	\$777,000	(\$364,829)	-31.95%
<b>Total Expenditures</b>	<b>\$71,197,308</b>	<b>\$75,094,325</b>	<b>\$3,897,017</b>	<b>5.47%</b>

## FISCAL YEAR 2018-2019 PROPOSED BUDGET RECOMMENDATIONS

### GENERAL FUND REVENUE

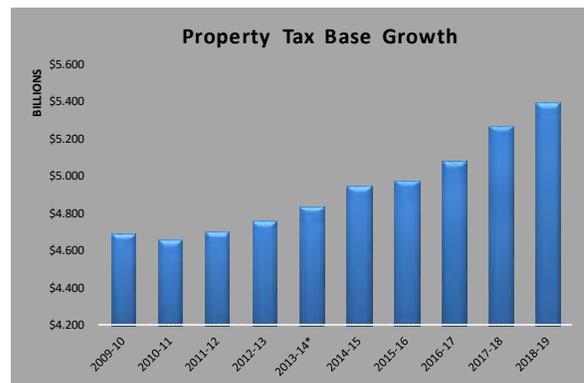
In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$75,094,325 in revenue to support General Fund activities for the 2018-19 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax Department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; State and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with input from County department heads were used to establish revenue projections for the coming year.

As approximately 77 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table shows the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

**Table #1 – Major Revenue Sources**

	FY 2017-18	FY 2018-19	Difference	% Change
Tax base	\$ 5,269,116,000	\$ 5,391,330,000	\$ 122,214,000	2.32%
Tax rate	0.795	0.795	0.0	0.00%
Ad valorem rev.	41,497,561	42,502,078	1,004,517	2.42%
<i>% of total exp.</i>	<i>58.39%</i>	<i>56.60%</i>	<i>-1.79%</i>	<i>N/A</i>
Sales tax rev.	13,669,336	14,830,164	1,160,828	8.49%
<i>% of total exp.</i>	<i>19.23%</i>	<i>19.75%</i>	<i>0.52%</i>	<i>N/A</i>

The estimated change in the tax base is \$122,214,000 or 2.32 percent. Reviewing the activities of the County's top taxpayers, nine of the businesses invested over \$1 million each in personal property this year. Four of the nine invested over \$3 million, one invested over \$5 million and two invested over \$25 million each. As illustrated above, the tax rate for FY 2018-19 is recommended to remain at 79.5 cents per \$100 of valuation.

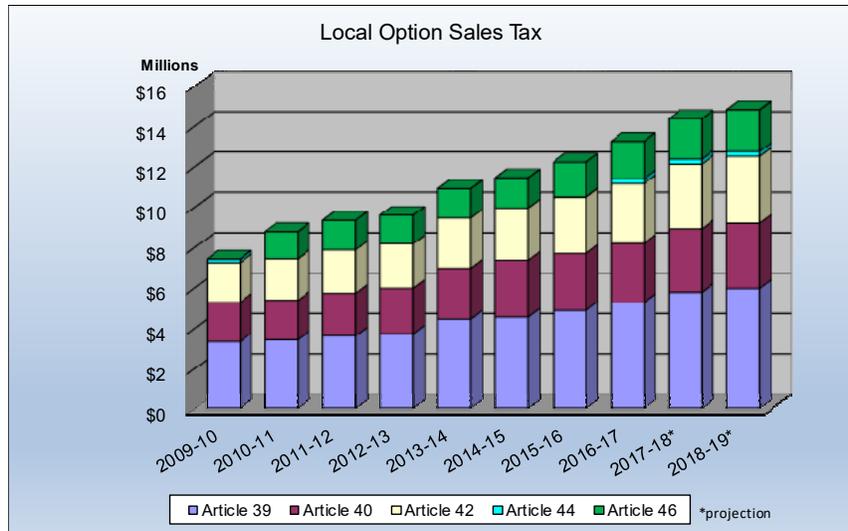


The Tax Department continues to work diligently on collecting the taxes due to the County. The County had a collection rate of 99.16 percent for the year ended June 30, 2017, which exceeded both our population group average of 98.00 percent and the statewide average of 98.82 percent. The budget for FY 2018-19 has been prepared with the assumption that the Tax Department will continue to collect 99.08 percent of the levy (excluding registered motor vehicles) for FY 2018-19. Collections of registered motor vehicles are being budgeted at a 100 percent collection rate. At these collection rates, the local tax base will produce \$534,617 for each penny of the tax rate levy resulting in a projection of \$42,502,078 in tax revenue for FY 2018-19.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.00 percent. Of this, 2.25 percent is returned to the County. On April 1, 2013, the Board of County Commissioners voted to switch from the per capita method of sales tax distribution to the ad valorem method. The total countywide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the prior year's tax levy of all tax levying jurisdictions in the County. The County's share of 1.0 percent is unrestricted. The other one percent is legally split into two .5 percent taxes, Article 40 and Article 42, and has certain restrictions placed on the proceeds by General Statutes. The last .25 percent, approved by the voters of Lee County in November 2009, is not restricted by legislation; however, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

Currently, 30 percent of the Article 40 sales tax and 60 percent of the Article 42 sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

In the current fiscal year, the County is experiencing a 5 percent increase in sales tax revenues. Based on that growth and projections from the State, a 3 percent growth is projected in the FY 2018 -19 budget. The growth factor used is very conservative due to the volatility of the distribution method that the County has chosen. Since the County has switched to the ad valorem method for distribution, our amount is affected by the tax rates set by each taxing unit from year to year, as



well as, the tax base in each taxing unit. Total local option sales tax revenue is projected at \$14,830,164, a \$1,160,828 increase from the FY 2017-18 budget amount.

Intergovernmental revenues are up \$116,123 from the FY 2017-18 budget. The majority of the increase is due to the matching funds from the NC Department of Transportation for replacement vans for the COLTS. There is a corresponding increase in expenditures.

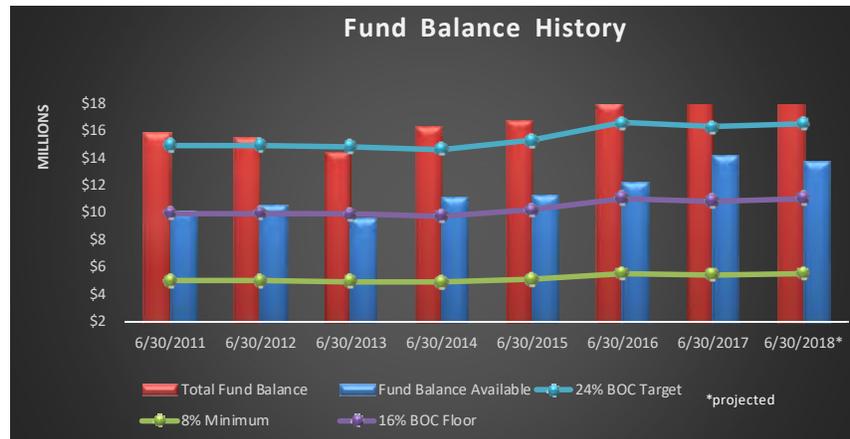
Transfers in reflect an increase of \$1,399,221 in the recommended budget for FY 2018-19. The budget for FY 2018-19 continues to follow the financial plan developed by Davenport & Company prior to the sale of the 2018 Limited Obligation Bonds. The plan calls for the previous 7.11 cents tax levy for debt service to be maintained and for the .50 cents that went to capital reserves for one year to be applied to debt service. Those funds along with restricted sales tax revenues left a short fall of \$1,747,771 for debt service that according to the plan would come from the capital reserves.

During the FY 2017-18, fund balance appropriated increased from the original appropriation of \$1,904,071 to a current number of \$3,927,584. Approximately \$1.4 million of the change is for O. T. Sloan pool upgrades, purchase of land adjacent to San Lee Park, purchase of Lett Park in Broadway, and the purchase of property adjacent and in close proximity of the courthouse. It is anticipated that the year-end 2018 total fund balance will decrease by approximately \$500,000 and that available fund balance will be 19.61 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary. A fund balance appropriation of \$1,922,919 is included as supplemental revenue for FY 2018-19. This is an increase of \$18,842 from the originally budgeted appropriation for FY 2017-18. The requested and recommended fund balance uses by category are illustrated in the following table. A detailed list can be found in Exhibit 4.

**Table #2 – Fund Balance Uses**

<b>Category</b>	<b>Requested</b>	<b>Recommended</b>
Capital	\$ 1,362,710	\$ 970,810
Building Improvements	636,237	455,452
Facility Development	<u>105,000</u>	<u>105,000</u>
Total	\$ 2,103,947	\$ 1,531,262

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. The County should carefully review the items that fund balance is being used for and reduce its use for routine vehicle



purchases, building improvements and technology purchases. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to 1 percent of General Fund expenditures, which is included in the proposed budget; however, that \$712,000 will be used in future budgets to cover debt service. Without such a fund, the depletion of fund balance is prone to continue. On March 19, 2018, The Board of Commissioners amended the County's financial policies adjusting the minimum fund balance policy from an amount of 14 percent of expenditures to 16 percent of expenditures and increasing the target fund balance to expenditures ratio from 18 percent to 24 percent. The County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. The County also needs to resist pressure from the State and other agencies to use fund balance to cover recurring expenditures. Without recurring revenue sources to cover expenditures, the County could quickly be near its minimum fund balance.

## GENERAL FUND EXPENDITURES

Expenditures proposed total \$75,094,325, an increase of 5.47 percent or \$3,897,017 more than the FY 2017-18 original budget. The proposed budget for FY 2018-19 continues the funding of many of the Board of Commissioners' goals.

The recommended budget includes the funding of a 2.0 percent Cost of Living Adjustment (COLA) as called for in the competitive employment provision in the County's financial policies. Request for nineteen positions were submitted for consideration in the FY 2018-19 budget. The Finance Department requested a part-time position be made full-time for a year to help with the transition of a person retiring. The Register of Deeds requested a Deputy Register position. During the recession, a position was eliminated in this department. Due to increased revenues, the position is recommended. Social Services requested two positions; an Income Maintenance Supervisor II position that will serve as staff development specialist to assist with review of "high risk" cases and other programs with short processing requirements and a Social Worker IA&T to assist with assessment caseloads and to bring the County back within State recommended caseload standards for

investigators. These two positions are recommended also. A complete list of positions requested can be found in Table #3. While all the positions requested have merit, the County cannot continue to add headcount and maintain a tax rate from year to year; therefore, only the four positions mentioned above are recommended for FY 2018-19.

**Table #3 – Position Request Summary**

<u>Department</u>	<u>Position Title</u>	<u>Salary*</u>	<u>Recommended</u>	<u>Notes</u>
Finance	Finance Accounting Specialist I	42,386	42,386	
Register of Deeds	Deputy Register	42,386	42,386	
IT	IT Telecom Systems Engineer	57,505		
Sheriff	Accounting Support Specialist	43,990		
Sheriff	Baliff (2 requested)	95,310		
Sheriff	Deputy Domestic Violence	51,437		
Sheriff - SRO's	SRO (6 requested)	308,622		
Extension	4-H Agent	57,000		
Conservation	Conservation Education Coordinator	43,991		
Social Services	Income Maintenance Supervisor II	55,306	55,306	1
Social Services	Soical Woker IA&T	62,215	62,215	1
Library	Librarian I	49,267		
Parks and Recreation	Assistant Park Operations Manager	51,191		
Total requested	19	Total recommended	4	
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. 50% or less County costs				

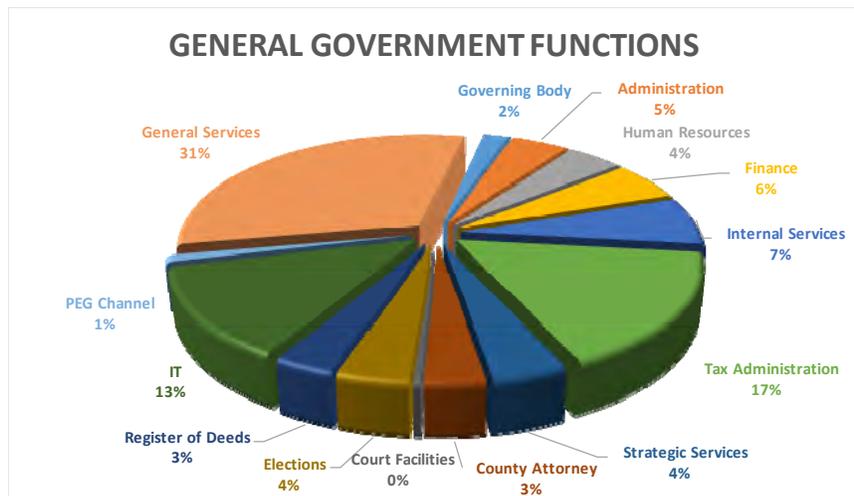
As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$5,012,172 is dedicated to these required services; \$42,415,569 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. While legislation approved in 2007 provided relief from the County's required contribution to the State's Medicaid program, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the programs.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

## General Government

General government activities can be viewed as the administrative support and governing activities of the organization.

Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well



as, facility and technology support. Total expenditures in this category are up 5.45 percent or \$527,876. The majority of this increase is attributable to four departments. Human Services accounts for \$100,865 of the increase. The increase is due to the addition of the employee health clinic for a full year in FY 2018-19. The General Services department budget is increasing \$147,143 or 4.87 percent in the FY 2018-19 budget. The majority of this increase is in building improvements and capital. Two replacement vehicles are included in the budget at a total cost of \$54,000. Major maintenance and building improvement projects included in the FY 2018-19 recommended budget are \$60,000 to replace the primary pump in the LCGC chiller, \$56,000 for HVAC replacements at the McSwain building, and \$49,200 to replace flooring on the fourth floor of the Lee County Government Center. IT accounts for \$87,983. A replacement of the fiber line between the Government Center and the Courthouse is budgeted at a cost of \$120,000. The current line is more than 20 years old and is starting to show degradation of service. The PEG channel budget is up \$70,741 in FY 2018-19. The current PEG system has been in place since 2008-2009. The hardware has been out of warranty status since 2013. Significant issues with the hardware are occurring now, and we are at risk of losing hardware and not being able to replace it or to get the support required to replace it. PEG channel revenues have exceeded the County's initial investment, and there are enough funds in reserve to cover the upgrade.

The responsibility of general government activities can be summarized as support services for the functional areas of county government. These departments provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

## Public Safety

Total public safety related expenditures are proposed to increase by 4.49 percent or \$474,628 in the recommended FY 2018-19 budget. The Sheriff submitted a FY 2018-19 combined budget request of \$7,387,096, an increase of \$1,011,154 or 15.86 percent. The increase is attributable to the



request of ten additional positions, an accounting support specialist, a domestic violence deputy, two bailiffs, and six SROs. The request also included the necessary equipment for the positions requested. The total recommended budget for the Sheriff's division is \$6,785,633, an increase of \$409,691 or 6.43 percent. Due to funding restraints, the positions requested by the Sheriff are not included in FY 2018-19. The combined request asked for 12 vehicles in FY 2018-19 compared to the eight the departments were approved for in FY 2017-18.

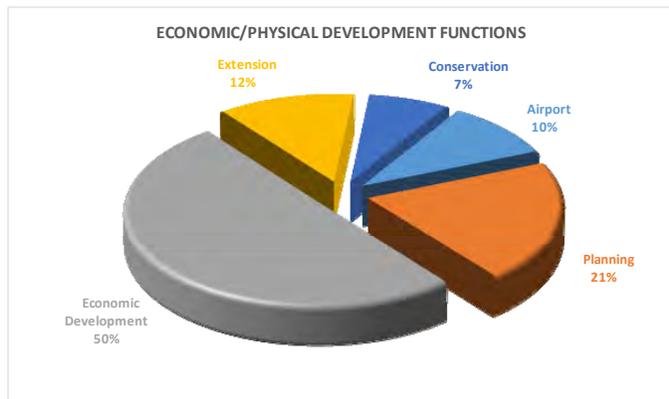
The recommended budget for the Jail totals \$2,454,252, an increase of \$58,911 or 2.46 percent. The department requested a padded cell at \$85,000. The recommended budget does not include funding for the padded cell.

The E-911 Communications budget is increasing \$40,124 or 12.63 percent. This increase is due to increased call volume and increased personnel related costs.

The EMS budget is decreasing by \$88,755 or 13.40%. Funding in FY 2017-18 included \$100,000 for a one-time grant to the hospital to assist with the purchase of an ambulance. That decrease is offset by an addition to adjust the contract rate with Central Carolina Hospital for emergency medical services by a cost of living adjustment.

## Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded 45 percent by the County. The requested amount submitted by the City for FY 2018-19 totaled \$500,810; a \$104,486 increase from the original budget for the current fiscal year. The



requested amount included \$33,750 for the first year of a multi-year update to the Uniform Development Ordinance (UDO). The recommended budget does not include the funding for that update, as it is felt that the Land Use Plan needs to be completed before there are discussions on updating the UDO. The budget request also included \$57,366 for homeless initiatives that is not in the recommended budget at this time. The recommended budget for joint Planning and Community Development is \$409,694, a \$13,370 increase from FY 2017-18.

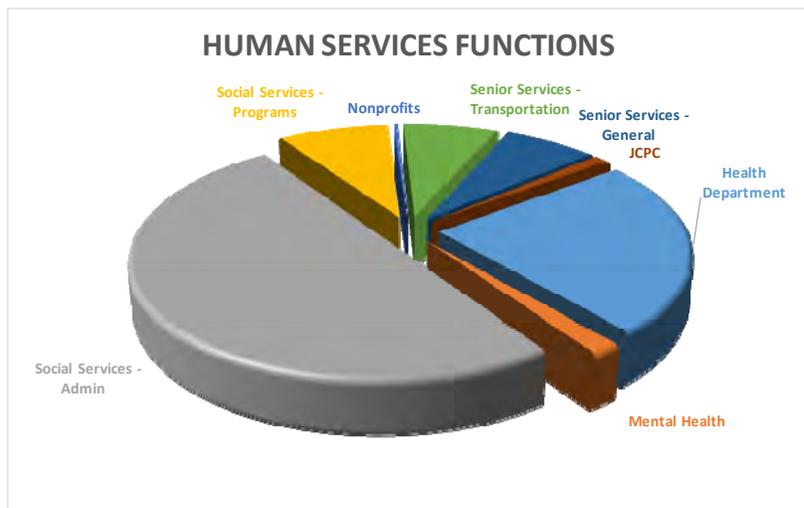
Costs for Economic Development are proposed to increase by \$510,537, a 102.82 percent increase. The increase is attributable to several items including a \$45,000 adjustment in the amount requested and recommended for the contract with the Sanford Area Growth Alliance (SAGA). This increase brings the County's contribution to \$315,000. The FY 2018-19 budget also includes the County's commitment to participate in a joint lease with the City of Sanford for use of a spec building in the industrial park for two years. Due to timing of construction, only \$81,250 or half of the first year's lease is in the recommended budget for FY 2018-19. The recommended budget includes \$595,835 for incentives, an increase of \$429,287. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

**Table #4 – Approved Incentive Contracts**

Company	Annual Incentive	Incentive Expiration Date
Cloverleaf Cold Storage	\$ 41,361	2019
Coty	\$ 69,986	2023
Coremark	\$ 19,140	2021
GKN #1	\$ 31,104	2020
GKN #2	\$ 98,083	2022
Pfizer (Wyeth Holdings LLC)	\$ 339,465	2022

**Human Services**

Human Services costs are proposed to an increase 3.42 percent from the FY 2017-18 budget; a \$478,056 increase. Services budgeted in this category include Mental Health, Health, Senior Services, and Social Services. The services that fall under this umbrella are vast and account for \$14,448,017,



or 19.24 percent of the total FY 2018-19 recommended General Fund budget.

The FY 2018-19 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2018-19 fiscal year, the Sandhills Center has requested a contribution of \$240,000, which is equal to the amount budgeted in FY 2017-18.

Health Department expenditures are increasing \$138,038. Revenues for the Health Department are increasing 1.20 percent or \$19,055 resulting in an overall increase in cost to the County equal to \$118,983. The increase in County costs is due to personnel costs related to the annual cost of living adjustment, insurance increases, the addition of an environmental health specialist and the request for a replacement vehicle for environmental health.

The administrative costs of the Social Services Department for FY 2018-19 are \$7,236,544, an \$187,950 increase from the FY 2017-18 original budget. The increase is related to the COLA and other salary changes related to the County's pay plan, as well as increased health insurance costs. Social Services requested two positions this year, a Social Worker IA&T and an Income Maintenance Supervisor II. NC Senate Bill 257 – Appropriation Act 2017 included language stating that a county department of social services shall be financially responsible for the erroneous issuance of Medicaid benefits/claims for an individual that the State is not eligible for federal participation due to incorrect eligibility determinations. Letters began going out to counties in late February 2018 notifying them if they had payments that were due. Lee County does not have overpayments to reimburse the State at this time. However, the Income Maintenance Supervisor II is requested to help ensure that we do not face repayments in the future. The position will act as a Staff Development Specialist and will be responsible for reviewing our "high risk" cases. The Social Worker IA&T is requested due to increased requirements in State guidelines. The position is needed to bring the County back within State recommended caseload standards for investigators. Both requested positions are included in the FY 2018-19 recommended budget.

Social Services programs in the FY 2018-19 budget are decreasing by \$28,021 or 2.25 percent. Social Services revenues are increasing \$55,033 or 1.01 percent in the FY 2018-19 budget. The overall adjustment is an increase in the costs to the County of \$104,896. The increase in County costs is attributable to the request of two additional positions, the cost of living adjustment and the health insurance increase.

Senior Services – Transportation, or COLTS, shows a \$145,407 increase in expenditures for FY 2018-19. The increase is the result of personnel costs related to the annual COLA and adjustments for the drivers to bring their hourly rates more in line with the surrounding counties. The FY 2018-19 budget includes three replacement vehicles. North Carolina Department of Transportation (DOT) will reimburse the County for 90 percent of the cost of the vehicles. The vans will not be purchased if the funding is not provided by DOT.

On February 7, 2011, the Board of Commissioners adopted a nonprofit agency funding policy. The County received applications from nine nonprofit human services agencies. Eight of the agencies have received funding from the County in the past. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended.

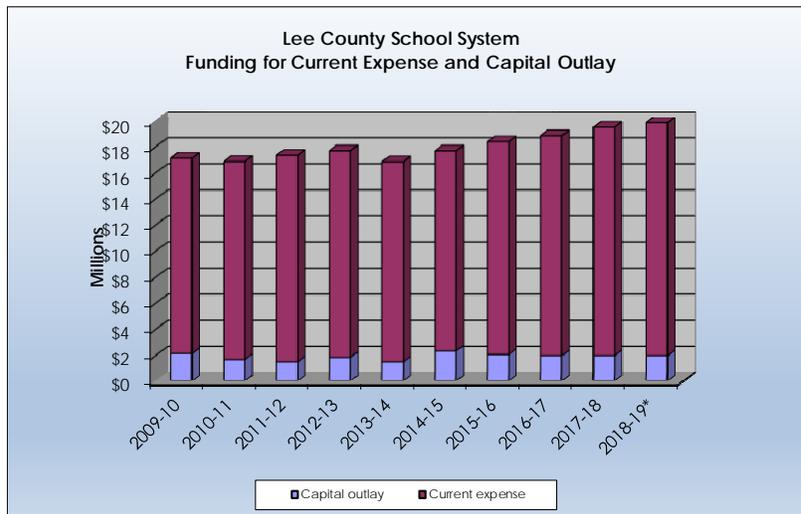
**Table #5 – Human Services Nonprofits**

Agency	Requested	Recommended
Johnston Harnett Lee Community Action	\$ 5,000	\$ 3,000
Lee County Industries	5,000	5,000
HAVEN	17,000	12,000
Boys & Girls Club of Sanford/Lee County, Inc.	15,000	10,000
The Salvation Army	15,000	1,000
Family Promise	10,000	2,000
Another Choice for Black Children, Inc.	1,000	500
Veterans Council	<u>10,000</u>	<u>10,000</u>
<b>Total</b>	<b>\$ 78,000</b>	<b>\$ 43,500</b>

**Education**

The six expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Special Appropriation, CCCC Civic Center and CCCC Capital. These six budgets combined represent 30.65 percent of total General Fund expenditures for FY 2018-19, which equates to a total Education appropriation of \$23,017,439 which is 0.99 percent higher than the 2017-18 fiscal year budget of \$22,791,644.

The Lee County Board of Education’s submitted budget represents a \$22,010,881 funding request, \$19,583,881 for current expense and \$2,427,000 for capital outlay excluding Lottery proceeds. The current expense budget request is an increase of \$2,071,603. LCSS’s capital outlay request reflects an increase of \$1,079,474. In FY 2017-18, the Board of

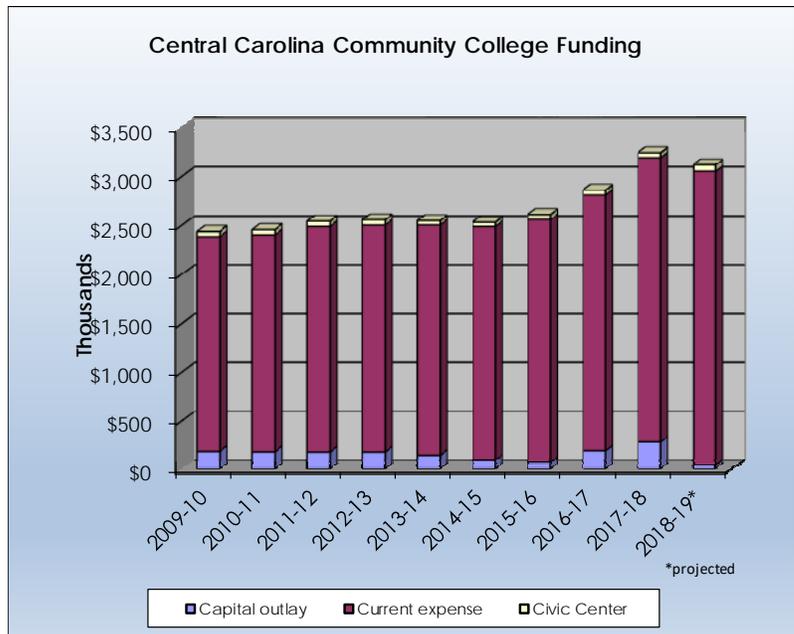


Commissioners met its commitment to increase funding to LCSS for increasing the teacher supplement to 10 percent. The recommended FY 2018-19 budget maintains the FY 2017-18 funding level and adds \$350,000 for the system to use to cover increases in current expense. Capital outlay funding excluding Lottery proceeds remains the same for FY 2018-19.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 35.93 cents of the tax rate levy.

Central Carolina Community College (CCCC) requested current expense funding of \$2,887,725 for FY 2018-19, an increase of \$94,865 or 3.40 percent. The majority of the requested increase is due to costs associated with new buildings coming on line. The recommended budget fully funds the requested increase.

The College requested \$45,000 in capital funds for FY 2018-19. The request is \$245,000 less than FY 2017-18. The College is requesting the \$45,000 for a new dump truck and two new lawnmowers. The proposed budget for FY 2018-19 funds the requested increase.



The Community College’s request includes \$64,930 in funding for the Dennis A. Wicker Civic Center. This requested amount is a \$15,930 increase from FY 2017-18. The increase is needed due to the increased costs of the enlarged civic center and an anticipated drop in rental revenues while the older section is being renovated. The recommended budget also includes \$125,000 to begin funding a K-14 program at the Community College. Including this funding, the total recommended appropriation to the Community College totals \$3,122,655, a decrease of \$124,205 from FY 2017-18.

**Cultural and Recreational**

The Cultural and Recreational category of appropriations for FY 2018-19 reflects a decrease of \$126,933 or 5.33 percent. The Library budget is increasing by \$8,513 or 1.21 percent. The Library Director did request a Librarian I position; however, it is not included in the recommended budget.

The Parks and Recreation budget decreased by \$135,446 or 8.10 percent. Part of the decrease is attributable to FY 2017-18 budget including the purchase of a replacement van. In addition, facility development is reduced in FY 2018-19 due to

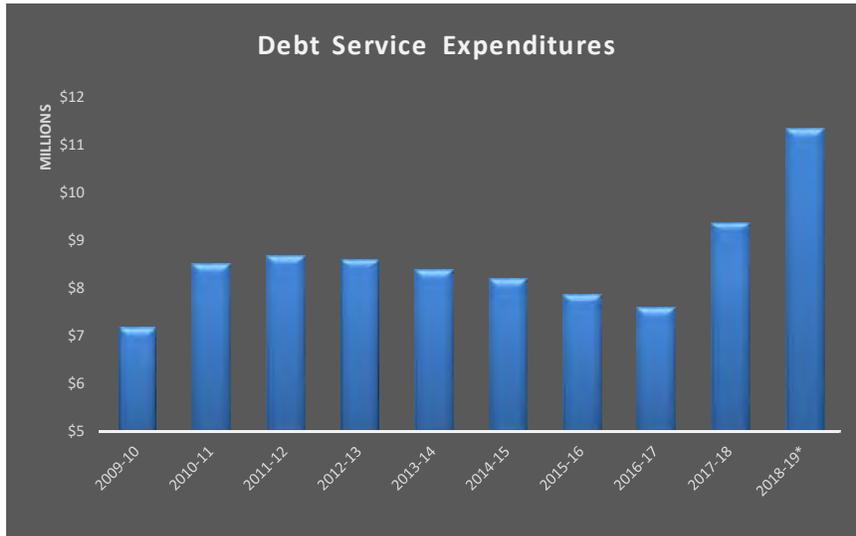
the park improvements that will be funded with proceeds from the 2018 LOBs that were recently sold. The County received funding requests from two nonprofit agencies that fall in this area. The agencies and the requested and recommended amounts are listed in Table 6.

**Table #6 – Cultural and Recreational Nonprofits**

<b>Agency</b>	<b>Requested</b>	<b>Recommended</b>
Lee County Arts Council	\$ 5,000	\$ 2,000
Temple Theatre	<u>\$ 25,000</u>	<u>\$ 5,000</u>
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 7,000</b>

**Debt Service**

This proposed budget includes net debt service totaling \$11,347,171, an increase of \$1,973,222 or 21.05 percent. The increase in debt service is due to the first payments being due on the 2018 LOBs sold in May 2018. To the right is a graph that illustrates the County's total debt service expenditures over 10 years. Please



note that of the County's total debt payment for the coming fiscal year, \$7,875,802 or 73.60 percent is for Lee County School System facility construction. Funding for FY 2018-19 debt service payments includes ¼-cent sales tax proceeds of \$2,068,034, \$636,310 of interest rebates and \$1,747,771 from the Capital Reserve Fund based on the County's capital funding plan. The recommended budget continues to follow the financial plan developed by Davenport and Company and dedicates 7.61 cents on the County's tax base to debt service.

**Emergency and Contingency**

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's miscellaneous expense budget includes a noteworthy item, a \$712,000 transfer to the Capital Reserve Fund. This is to fund the one percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is

a wise decision that will ultimately reduce the Board’s reliance on fund balance to pay for capital acquisitions.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

**Table #7 – Miscellaneous Expense Account Expenditures**

<b>Amount</b>	<b>Purpose</b>
\$ 25,000	Unemployment insurance contingency
\$ 30,000	Workers’ compensation insurance contingency
\$ 10,000	Property and liability insurance contingency
\$712,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

**ROOM OCCUPANCY TAX FUND**

The revenues from this fund are derived from a 3 percent surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$238,000 funds the current expense request for the Civic Center.

**CAPITAL RESERVE FUND**

An appropriation of \$1,747,771 is recommended in this fund for the 2018-19 fiscal year to cover debt service costs in the General Fund.

**EMERGENCY TELEPHONE SYSTEM FUND**

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$462,006 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds, \$58,049 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system as well as maintenance and other support costs of the backup 911 system located in the basement of the Lee County Courthouse.

**AIRPORT TAX RESERVE FUND**

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a

reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$100,000 for FY 2018-19. The request is equal to budgeted appropriation for FY 17-18.

**FIRE DISTRICTS FUNDS**

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB presented their recommendation to the Board of Commissioners on May 14, 2018.

**DRUG SEIZURE FUND**

The Drug Seizure Fund is used to account for federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs.

**SOLID WASTE FUND**

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund excluding designated reserves are \$1,506,870, a 4.08 percent increase or \$59,182 from the current fiscal year. As detailed in Table #8 below, it is recommended that the fees increase in FY 2018-19. The fee increase accounts for approximately \$63,759 of the increase. The fee is increasing an additional \$5.50 in FY 2018-19 to continue the roadside litter control crew and to reclassify a vacant position to a Solid Waste Enforcement Officer to allow a more proactive ordinance enforcement to deal with litter issues in the County.

**Table #8 – Solid Waste Fees**

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$ 51.00	\$ 53.75	\$2.75
(2) Collection fee	<u>\$ 51.00</u>	<u>\$ 53.75</u>	<u>\$2.75</u>
Total	\$102.00	\$107.50	\$5.50

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## BUDGET SUMMARY - GENERAL FUND

	16-17 Actual	Original 17-18 Budget	Requested 18-19 Budget	Recommended 18-19 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>REVENUES</b>						
<b>Taxes</b>						
Property Taxes						
Current Year	\$ 40,886,399	\$ 41,497,561	\$ 42,502,078	\$ 42,502,078	\$ 1,004,517	2.42%
Prior Years	754,262	604,300	579,200	579,200	(25,100)	-4.15%
Rental Vehicle Tax	84,377	60,000	65,000	65,000	5,000	8.33%
Privilege License Taxes	4,134	3,000	4,000	4,000	1,000	33.33%
Local Option Sales Tax	10,603,972	10,936,345	11,763,629	11,876,633	940,288	8.60%
Special School Sales Tax	2,657,191	2,732,991	2,924,827	2,953,531	220,540	8.07%
Cable TV Franchise Tax	203,657	205,000	197,000	197,000	(8,000)	-3.90%
Beer & Wine Tax	65,181	63,800	65,000	65,000	1,200	1.88%
<b>Total</b>	<b>55,259,173</b>	<b>56,102,997</b>	<b>58,100,734</b>	<b>58,242,442</b>	<b>2,139,445</b>	<b>3.81%</b>
<b>General Revenues</b>						
Investment Earnings	182,819	75,000	230,000	230,000	155,000	206.67%
Departmental Revenues/Fees						
Tax	212,942	198,900	215,000	215,000	16,100	8.09%
Strategic Services	126,144	129,691	133,747	133,747	4,056	3.13%
Elections	25	40,687	-	-	(40,687)	-100.00%
Register of Deeds	460,248	416,425	441,248	441,248	24,823	5.96%
Sheriff/Jail	728,844	655,276	687,810	687,810	32,534	4.96%
Emergency Management	159,372	112,500	113,300	113,300	800	0.71%
Extension	4,555	4,600	3,900	3,900	(700)	-15.22%
Library	132,041	128,245	129,459	129,459	1,214	0.95%
Recreation	356,107	413,500	409,000	409,000	(4,500)	-1.09%
ABC Revenues	126,238	92,800	92,200	92,200	(600)	-0.65%
Other	2,532,040	2,383,089	3,731,566	3,731,566	1,348,477	56.59%
<b>Total</b>	<b>5,021,375</b>	<b>4,650,713</b>	<b>6,187,230</b>	<b>6,187,230</b>	<b>1,536,517</b>	<b>33.04%</b>
<b>Human Services</b>						
Health Department	1,625,927	1,586,950	1,606,005	1,606,005	19,055	1.20%
Social Services	6,334,932	5,426,348	5,481,381	5,481,381	55,033	1.01%
Senior Services	1,309,630	1,364,452	1,492,577	1,492,577	128,125	9.39%
Youth & Adult Services	154,249	161,771	161,771	161,771	-	0.00%
<b>Total</b>	<b>9,424,738</b>	<b>8,539,521</b>	<b>8,741,734</b>	<b>8,741,734</b>	<b>202,213</b>	<b>2.37%</b>
<b>Designated Fund Balance</b>	<b>-</b>	<b>1,904,077</b>	<b>1,922,919</b>	<b>1,922,919</b>	<b>18,842</b>	<b>0.99%</b>
<b>Total General Fund Revenues</b>	<b>69,705,286</b>	<b>71,197,308</b>	<b>74,952,617</b>	<b>75,094,325</b>	<b>3,897,017</b>	<b>5.47%</b>
<b>EXPENDITURES</b>						
<b>General Government</b>						
Governing Body	155,256	164,144	227,183	206,383	42,239	25.73%
Administration	601,956	678,403	461,806	463,725	(214,678)	-31.64%
Human Resources	273,536	346,185	446,884	447,050	100,865	29.14%
Finance	455,237	506,656	559,549	562,644	55,988	11.05%
Internal Services	558,229	673,373	704,834	704,834	31,461	4.67%
Tax Administration	1,552,553	1,648,593	1,677,881	1,679,225	30,632	1.86%
Strategic Services	399,798	418,262	430,853	430,853	12,591	3.01%
County Attorney	-	-	344,099	344,099	344,099	N/A
Pretrial Release	70,143	75,974	-	-	(75,974)	-100.00%
Court Facilities	3,246	13,952	41,100	41,100	27,148	194.58%
Elections	319,285	601,124	413,824	415,289	(185,835)	-30.91%
Register of Deeds	276,334	287,746	341,219	341,219	53,473	18.58%
IT	1,328,860	1,215,786	1,548,665	1,303,769	87,983	7.24%
PEG Channel	14,208	25,600	96,341	96,341	70,741	276.33%
General Services	2,628,869	3,022,427	3,395,339	3,169,570	147,143	4.87%
<b>Total</b>	<b>8,637,509</b>	<b>9,678,225</b>	<b>10,689,577</b>	<b>10,206,101</b>	<b>527,876</b>	<b>5.45%</b>

\*Represents change from 2017-2018 Budget to 2018-2019 Recommended

**BUDGET SUMMARY - GENERAL FUND - CONTINUED**

	16-17 Actual	Original 17-18 Budget	Requested 18-19 Budget	Recommended 18-19 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>Public Safety</b>						
Sheriff	4,549,307	4,713,842	5,171,144	4,949,194	235,352	4.99%
Animal Control Enforcement	216,970	239,709	304,751	285,614	45,905	19.15%
Sheriff - School Resource Officers	1,058,964	1,097,699	1,574,610	1,214,234	116,535	10.62%
Sheriff - Communications	305,088	324,692	336,591	336,591	11,899	3.66%
Jail	2,226,013	2,395,341	2,543,723	2,454,252	58,911	2.46%
E-911 Communications	287,415	317,712	357,836	357,836	40,124	12.63%
State Fire Control Contribution	90,086	100,194	100,194	100,194	-	0.00%
Inspections	-	32,253	21,744	21,744	(10,509)	-32.58%
Medical Examiner	56,950	70,000	70,000	70,000	-	0.00%
Juvenile Detention	32,134	50,500	75,400	75,400	24,900	49.31%
EMS	551,250	662,275	573,520	573,520	(88,755)	-13.40%
Emergency Services	207,140	241,564	289,009	281,734	40,170	16.63%
Fire Marshal	326,449	319,253	358,399	319,349	96	0.03%
<b>Total</b>	<b>9,907,766</b>	<b>10,565,034</b>	<b>11,776,921</b>	<b>11,039,662</b>	<b>474,628</b>	<b>4.49%</b>
<b>Economic/Physical Development</b>						
Airport	175,000	-	200,000	200,000	200,000	N/A
Planning	378,891	396,324	500,810	409,694	13,370	3.37%
Economic Development	785,824	496,548	1,073,335	1,007,085	510,537	102.82%
Extension	191,507	284,893	301,735	244,735	(40,158)	-14.10%
Conservation	112,019	118,486	187,532	143,939	25,453	21.48%
<b>Total</b>	<b>1,643,241</b>	<b>1,296,251</b>	<b>2,263,412</b>	<b>2,005,453</b>	<b>709,202</b>	<b>54.71%</b>
<b>Human services</b>						
Health Department - Admin	643,328	658,630	702,541	702,541	43,911	6.67%
Maternal Health	160,274	209,601	244,857	244,857	35,256	16.82%
Child Health	206,458	211,914	215,023	215,023	3,109	1.47%
Primary Care	95,844	95,532	95,810	95,810	278	0.29%
Promotion	101,608	121,263	124,102	124,102	2,839	2.34%
WIC - CS	241,759	250,443	208,257	208,257	(42,186)	-16.84%
Family Planning	230,812	274,786	264,696	264,696	(10,090)	-3.67%
Animal Control Shelter	181,411	223,729	193,032	193,032	(30,697)	-13.72%
Environmental Health	366,788	403,587	489,225	489,225	85,638	21.22%
Aids Control	39,176	42,767	43,045	43,045	278	0.65%
Bioterrorism	41,974	41,849	41,849	41,849	-	0.00%
WIC - BF	66,612	73,323	72,092	72,092	(1,231)	-1.68%
Children Services Coordinator	135,299	159,560	159,560	159,560	-	0.00%
Communicable Diseases	228,161	244,843	248,086	248,086	3,243	1.32%
Breast/Cervical Cancer Control	15,876	21,817	22,933	22,933	1,116	5.12%
Immunizations	77,658	86,330	89,487	89,487	3,157	3.66%
EBOLA	4,218	-	-	-	-	N/A
Pregnancy Care Management	138,350	166,936	166,936	166,936	-	0.00%
WIC - GA	13,824	13,899	13,612	13,612	(287)	-2.06%
WIC - NE	31,159	32,407	76,111	76,111	43,704	134.86%
Mental Health	240,000	240,000	240,000	240,000	-	0.00%
Social Services - Admin	6,454,147	7,048,594	7,230,966	7,236,544	187,950	2.67%
Social Services - Programs	2,489,333	1,245,039	1,217,018	1,217,018	(28,021)	-2.25%
Lee County Industries	5,000	5,000	5,000	5,000	-	0.00%
Johnston-Lee Community Action	3,000	3,000	5,000	3,000	-	0.00%
HAVEN	12,000	12,000	17,000	12,000	-	0.00%
Boys & Girls Club	10,000	10,000	15,000	10,000	-	0.00%
Salvation Army	1,000	1,000	15,000	1,000	-	0.00%
Family Promise	2,000	2,000	10,000	2,000	-	0.00%
Another Choice for Black Children	500	500	1,000	500	-	0.00%
Job Express	500	500	-	-	(500)	-100.00%
Veterans Council	-	-	10,000	10,000	10,000	N/A
Senior Services - Transportation	850,516	907,936	1,053,343	1,053,343	145,407	16.02%
Senior Services - General	928,984	999,405	1,023,071	1,024,587	25,182	2.52%
JCPC	156,552	161,771	161,771	161,771	-	0.00%
<b>Total</b>	<b>14,174,121</b>	<b>13,969,961</b>	<b>14,475,423</b>	<b>14,448,017</b>	<b>478,056</b>	<b>3.42%</b>

\*Represents change from 2017-2018 Budget to 2018-2019 Recommended

**BUDGET SUMMARY - GENERAL FUND - CONTINUED**

	16-17 Actual	Original 17-18 Budget	Requested 18-19 Budget	Recommended 18-19 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>Education</b>						
School Current Expense	16,904,278	17,512,278	19,583,881	17,862,278	350,000	2.00%
School Capital Outlay	1,771,063	2,032,506	3,112,000	2,032,506	-	0.00%
CCCC Current Expense	2,612,250	2,792,860	2,887,725	2,887,725	94,865	3.40%
CCCC Special Appropriation	-	115,000	250,000	125,000	10,000	8.70%
CCCC Civic Center	52,250	49,000	64,930	64,930	15,930	32.51%
CCCC Capital Outlay	201,000	290,000	45,000	45,000	(245,000)	-84.48%
<b>Total</b>	<b>21,540,841</b>	<b>22,791,644</b>	<b>25,943,536</b>	<b>23,017,439</b>	<b>225,795</b>	<b>0.99%</b>
<b>Cultural and Recreational</b>						
Libraries	605,099	701,176	759,173	709,689	8,513	1.21%
Parks and Recreation	1,351,393	1,672,239	1,588,816	1,536,793	(135,446)	-8.10%
Temple Theater	5,000	5,000	25,000	5,000	-	0.00%
Arts Council	2,000	2,000	5,000	2,000	-	0.00%
<b>Total</b>	<b>1,963,492</b>	<b>2,380,415</b>	<b>2,377,989</b>	<b>2,253,482</b>	<b>(126,933)</b>	<b>-5.33%</b>
<b>Debt Service</b>						
Principal	5,295,859	6,451,859	7,618,859	7,618,859	1,167,000	18.09%
Interest and Fees	1,963,375	2,772,688	3,728,312	3,728,312	955,624	34.47%
Capital Lease Payments	325,557	149,402	-	-	(149,402)	-100.00%
<b>Total</b>	<b>7,584,791</b>	<b>9,373,949</b>	<b>11,347,171</b>	<b>11,347,171</b>	<b>1,973,222</b>	<b>21.05%</b>
<b>Reserves</b>	<b>2,342,272</b>	<b>1,141,829</b>	<b>777,000</b>	<b>777,000</b>	<b>(364,829)</b>	<b>-31.95%</b>
<b>Total General Fund Expenditures</b>	<b>67,794,033</b>	<b>71,197,308</b>	<b>79,651,029</b>	<b>75,094,325</b>	<b>3,897,017</b>	<b>5.47%</b>
<b>Total General Fund Net</b>	<b>1,911,253</b>	<b>-</b>	<b>(4,698,412)</b>	<b>-</b>	<b>-</b>	<b>N/A</b>

\*Represents change from 2017-2018 Budget to 2018-2019 Recommended

### BUDGET SUMMARY - OTHER FUNDS

	16-17 Actual	Original 17-18 Budget	Requested 18-19 Budget	Recommended 18-19 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b><u>Room Occupancy Tax Fund</u></b>						
Revenues	\$ 246,126	\$ 220,000	\$ 238,000	\$ 238,000	18,000	8.18%
Expenses	200,000	220,000	238,000	238,000	18,000	8.18%
<b>Net Excess</b>	<b>\$ 46,126</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Capital Reserve Fund</u></b>						
Revenues	\$ 1,681,029	\$ 348,646	\$ 1,747,771	\$ 1,747,771	1,399,125	401.30%
Expenses	8,564	348,646	1,747,771	1,747,771	1,399,125	401.30%
<b>Net Excess</b>	<b>\$ 1,672,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Emergency Telephone System Fund</u></b>						
Revenues	\$ 389,988	\$ 421,666	\$ 520,055	\$ 520,055	98,389	23.33%
Expenses	463,603	421,666	520,055	520,055	98,389	23.33%
<b>Net Excess</b>	<b>\$ (73,615)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Airport Tax Reserve Fund</u></b>						
Revenues	\$ 161,149	\$ 100,000	\$ 100,000	\$ 100,000	-	0.00%
Expenses	130,000	100,000	100,000	100,000	-	0.00%
<b>Net Excess</b>	<b>\$ 31,149</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Water Debt Service Fund</u></b>						
Revenues	\$ 111,490	\$ 106,600	\$ -	\$ -	(106,600)	-100.00%
Expenses	111,490	106,600	-	-	(106,600)	-100.00%
<b>Net Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Drug Seizure Fund</u></b>						
Revenues	\$ 90,600	\$ -	\$ -	\$ -	-	N/A
Expenses	116,292	-	-	-	-	N/A
<b>Net Excess</b>	<b>\$ (25,692)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b><u>Solid Waste Fund</u></b>						
Revenues						
User Fees	\$ 1,226,060	\$ 1,306,688	\$ 1,356,370	\$ 1,356,370	49,682	3.80%
White Goods Disposal Fees	23,164	20,000	25,000	25,000	5,000	25.00%
1% Surcharge on Tires	78,870	75,000	78,000	78,000	3,000	4.00%
Other Revenues	46,505	42,500	39,500	39,500	(3,000)	-7.06%
Investment Earnings	8,373	3,500	8,000	8,000	4,500	128.57%
Designated Reserves	-	97,837	89,125	89,125	(8,712)	-8.90%
<b>Total Revenues</b>	<b>\$ 1,382,972</b>	<b>\$ 1,545,525</b>	<b>\$ 1,595,995</b>	<b>\$ 1,595,995</b>	<b>50,470</b>	<b>3.27%</b>
Expenses						
Waste Disposal Operations	\$ 223,603	\$ 232,889	\$ 209,380	\$ 209,380	(23,509)	-10.09%
Waste Collection Operations	1,139,895	1,312,636	1,386,615	1,386,615	73,979	5.64%
<b>Total Expenses</b>	<b>\$ 1,363,498</b>	<b>\$ 1,545,525</b>	<b>\$ 1,595,995</b>	<b>\$ 1,595,995</b>	<b>50,470</b>	<b>3.27%</b>
<b>Net Excess</b>	<b>\$ 19,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

\*Represents change from 2017-2018 Budget to 2018-2019 Recommended

### Schedule of Mandated Programs

Department	Notes	FY 2018-19			FY 2017-18	
		Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Governing Body	1	\$ 206,383		\$ 206,383	100.00%	\$ 164,144
Administration	1	463,725		463,725	100.00%	678,403
Finance	1	562,644		562,644	100.00%	506,656
Tax Administration	1	1,679,225	215,000	1,464,225	87.20%	1,449,693
Strategic Services	1	430,853	133,747	297,106	68.96%	288,571
County Attorney	1	344,099	-	344,099	100.00%	-
Court Facilities	1	41,100		41,100	100.00%	13,952
Elections	1	415,289		415,289	100.00%	560,437
Register of Deeds	1	341,219	441,248	(100,029)	-29.32%	(128,679)
IT	1	1,303,769		1,303,769	100.00%	1,215,786
Buildings and Grounds	1	3,169,570		3,169,570	100.00%	3,022,427
Sheriff	1	4,949,194	209,858	4,739,336	95.76%	4,507,738
Sheriff - SROs	1	1,214,234	271,352	942,882	77.65%	826,347
Sheriff - Communications	1	336,591		336,591	100.00%	324,692
Jail	1	2,454,252	205,500	2,248,752	91.63%	2,218,591
Inspections	1	21,744		21,744	0.00%	32,253
EMS	1	573,520		573,520	100.00%	662,275
Emergency Services	1	281,734	112,000	169,734	60.25%	130,564
Fire Marshal	1	319,349	1,300	318,049	99.59%	(1,500)
Health Dept. - General Admin.	1	702,541	88,645	613,896	87.38%	569,092
Health - Maternal Health	1	244,857	125,338	119,519	48.81%	110,435
Health - Child Health	1	215,023	180,236	34,787	16.18%	30,016
Health - Promotion	1	124,102	39,946	84,156	67.81%	85,089
Health - WIC - CS	2	208,257	208,257	-	0.00%	-
Health - Family Planning	1	264,696	153,937	110,759	41.84%	94,755
Health - Animal Control	1	193,032	3,549	189,483	98.16%	218,553
Health - Environmental Health	1	489,225	157,972	331,253	67.71%	265,007
Health - Aids Control	1	43,045	500	42,545	98.84%	42,267
Health - Bioterrorism	1	41,849	41,849	-	0.00%	-
Health - WIC - BF	2	72,092	72,092	-	0.00%	-
Health - Children's Svcs. Coordinator	1	159,560	159,560	-	0.00%	-
Health - Communicable Disease	1	248,086	29,432	218,654	88.14%	219,501
Health - Breast/Cervical Cancer	1	22,933	11,265	11,668	50.88%	12,571
Health - Immunization Outreach	1	89,487	27,216	62,271	69.59%	60,185
Health - Pregnancy Care Mgmt.	1	166,936	166,936	-	0.00%	-
Health - WIC - GA	2	13,612	13,612	-	0.00%	-
Health - WIC - NE	2	76,111	76,111	-	0.00%	-
Mental Health	1	240,000	19,000	221,000	92.08%	221,000
Social Services	1&2	8,453,562	5,481,381	2,972,181	35.16%	2,867,285
School Current Expense	1	17,862,278		17,862,278	100.00%	17,512,278
School Capital Outlay	1	2,032,506	685,000	1,347,506	66.30%	1,347,506
Debt Service	1	11,347,171	5,659,875	5,687,296	50.12%	3,664,412
<b>Total Mandated Programs</b>		<b>\$ 62,419,455</b>	<b>\$ 14,991,714</b>	<b>\$ 47,427,741</b>		<b>\$ 43,792,302</b>

Mandated Programs account for 83.12% of the total general fund budget.

#### NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY  
2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

### Schedule of Non-Mandated Programs

Department	FY 2018 - 19				FY 2017 - 18
	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Human Resources	\$ 447,050		\$ 447,050	100.00%	\$ 346,185
Internal Services	704,834	30,000	674,834	95.74%	643,373
Pretrial Release	-		-	N/A	75,974
IT - Peg Channel	96,341	25,600	70,741	73.43%	-
Sheriff - Animal Control Enforcement	285,614	1,100	284,514	99.61%	238,639
E911 Communications	357,836		357,836	100.00%	317,712
State Fire Control Contribution	100,194		100,194	100.00%	100,194
Medical Examiner	70,000		70,000	100.00%	70,000
Juvenile Detention	75,400		75,400	100.00%	50,500
Airport	200,000		200,000	100.00%	-
Planning	409,694		409,694	100.00%	396,324
Economic Development	1,007,085		1,007,085	100.00%	496,548
Cooperative Extension	244,735	3,500	241,235	98.57%	280,293
Conservation	143,939	25,500	118,439	82.28%	92,986
Health - Primary Care	95,810	49,552	46,258	48.28%	38,795
Lee County Industries	5,000		5,000	100.00%	5,000
Johnston-Lee-Harnett Community Action	3,000		3,000	100.00%	3,000
HAVEN	12,000		12,000	100.00%	12,000
Boys & Girls Club	10,000		10,000	100.00%	10,000
Salvation Army	1,000		1,000	100.00%	1,000
Family Promise	2,000		2,000	100.00%	2,000
Another Choice for Black Children	500		500	100.00%	500
Job Express	-		-	N/A	500
Veterans Council	10,000		10,000	100.00%	-
COLTS	1,053,343	1,004,735	48,608	4.61%	34,636
Senior Services	1,024,587	487,842	536,745	52.39%	508,253
Juvenile Crime Prevention Council	161,771	161,771	-	0.00%	-
CCCC Current Expense	2,887,725		2,887,725	100.00%	2,792,860
CCCC Special Allocation	125,000		125,000	100.00%	115,000
CCCC Civic Center	64,930		64,930	100.00%	49,000
CCCC Capital Outlay	45,000		45,000	100.00%	290,000
Library	709,689	129,459	580,230	81.76%	572,731
Parks and Recreation	1,536,793	409,000	1,127,793	73.39%	1,258,739
Temple Theatre	5,000		5,000	100.00%	5,000
Arts Council	2,000		2,000	100.00%	2,000
Reserves	777,000		777,000	100.00%	1,141,829
<b>Total Non-mandated programs</b>	<b>\$ 12,674,870</b>	<b>\$ 2,328,059</b>	<b>\$ 10,346,811</b>		<b>\$ 9,951,571</b>

Non-Mandated programs account for 16.88% of the total general fund budget.

**Fund Balance Appropriated**

Department	Description	Requested	Recommended
<b>Capital Outlay</b>			
Commissioners	Technology equipment < \$5,000 per item	\$ 4,500	\$ 4,500
Commissioners	Two (2) projectors for Commissioners' room	20,800	-
Administration	Professional grade digital SLR camera	5,300	5,300
Tax - Appraisal	Technology equipment < \$5,000 per item	3,708	3,708
Clerk of Court	Capital outlay < \$5,000 per item	4,904	4,904
Elections	Capital outlay < \$5,000 per item	14,000	14,000
Elections	Technology equipment < \$5,000 per item	70,640	70,640
IT	Eight passenger cargo van	25,600	-
IT	Technology equipment < \$5,000 per item	26,500	7,300
IT	Two (2) VMWare host servers	40,000	40,000
IT	New Fiber to Sheriff's office	120,000	120,000
IT	Live volume and solid state drive for secondary data center	119,528	-
IT	Network SIEM appliance	37,000	-
IT-PEG Channel	Capital outlay < \$5,000 per item	31,812	31,812
IT-PEG Channel	Components needed for system upgrade	44,405	44,405
General Services	Capital outlay < \$5,000 per item	19,970	19,970
General Services	Two (2) Chevrolet 1500 2WD (EXT) work truck	54,000	54,000
General Services	Ford F250 4WD (EXT) work truck	34,220	-
Sheriff	Capital outlay < \$5,000 per item	53,930	28,508
Sheriff	Dodge Charges (7 requested; 7 recommended)	187,257	187,257
Sheriff	Dodge Durango AWD	29,860	29,860
Sheriff	Thermal imaging quadcopter drone with auto pilot	8,500	-
Sheriff - Animal Control	Capital outlay < \$5,000 per item	1,140	1,140
Sheriff - Animal Control	2018 Dodge Ram 1500 SSV 5.7L 4WD crew cab	27,542	27,542
Sheriff - Animal Control	Technology equipment < \$5,000 per item	7,200	7,200
Sheriff - SROs	Capital outlay < \$5,000 per item	35,659	19,029
Sheriff - SROs	Dodge Charger V-8 (3 requested, 3 recommended)	80,253	80,253
Sheriff - SROs	Technology equipment < \$5,000 per item	9,000	9,000
Jail	Capital outlay < \$5,000 per item	4,680	4,680
Jail	Convection steamer	12,395	12,395
Jail	Padded cell	85,000	-
Emergency Services	Capital outlay < \$5,000 per item	6,050	6,050
Emergency Services	4WD 4-door 2500 truck	33,000	33,000
Emergency Services	Technology equipment < \$5,000 per item	4,600	4,600
Soil Conservation	Shelter 25 x 35	20,000	20,000
Health - Environmental	Capital outlay < \$5,000 per item	1,150	1,150
Health - Environmental	Ford F-150 standard cab - short bed	22,336	22,336
Social Services	Technology equipment < \$5,000 per item	3,400	3,400
COLTS	Replacement vehicles - 20' LTV light transit vehicle with wheel chair lift(10% match) (2 requested and recommended)	12,000	12,000
COLTS	Replacement vehicle - 25' LTV light transit vehicle with wheel chair lift (10% match)	7,000	7,000

**Fund Balance Appropriated**

Department	Description	Requested	Recommended
Library	Capital outlay < \$5,000 per item	11,414	11,414
Library	Book drop with cart at "street" side	5,057	5,057
Library	Technology equipment < \$5,000 per item	3,000	3,000
Recreation	Capital outlay < \$5,000 per item	1,000	1,000
Recreation	Camera system at San-Lee Nature Center	13,400	13,400
	<b>Total capital outlay</b>	<b>\$ 1,362,710</b>	<b>\$ 970,810</b>
<b><u>Building Improvements</u></b>			
General Services	Upgrade to Gas Pump Key System	\$ 23,000	\$ 23,000
General Services	Re-roof General Services building	17,500	17,500
General Services	HVAC replacement at the McSwain Building (2)	56,000	56,000
General Services	HVAC replacement Commissioner meeting room	8,000	8,000
General Services	HVAC replacement Gordon Wicker room	21,200	21,200
General Services	HVAC replacement DSS Director's office	8,500	8,500
General Services	HVAC replacement Board of Elections	11,000	11,000
General Services	HVAC control board upgrade LCGC 1st floor	20,000	20,000
General Services	Paint General Services building exterior doors and shelter metal post	11,550	11,550
General Services	Replace flooring on 4th floor LCGC	119,200	49,200
General Services	Re-coat protective roof layer at Juvenile Probation building	36,300	36,300
General Services	Replace flat roof at Parks and Recreation building	12,200	-
General Services	Upgrade camera system in General Services building	22,700	15,000
General Services	Winter salt storage facility	32,000	-
General Services	Stripe and seal upper LCGC parking lot	15,200	-
General Services	Stripe, seal and repair concrete CH/Jail parking lot	36,510	10,000
General Services	Stripe and seal McSwain Ag. Ext. parking lot	10,175	-
General Services	HVAC unit repairs	22,000	22,000
General Services	Repair, patch and pave county areas as needed	10,000	10,000
General Services	Survey, inspection, demolition and removal of McSwain estate properties	20,000	20,000
General Services	Lighting upgrade at Adult Probation building	14,000	14,000
General Services	Lighting upgrade at Animal Control	4,200	4,200
General Services	Lighting upgrade Board of Elections	7,000	-
General Services	Lighting upgrade General Services bay	18,900	18,900
General Services	LCGC chiller primary pump	60,000	60,000
General Services	Kiwanis Family Park Trail	19,102	19,102
	<b>Total building improvements</b>	<b>\$ 636,237</b>	<b>\$ 455,452</b>

**Fund Balance Appropriated**

Department	Description	Requested	Recommended
<b>Facility Development</b>			
Recreation	San-Lee Park bathhouse plumbing	20,000	20,000
Recreation	San-Lee Park bathhouse repaint interior and exterior and epoxy floors	4,000	4,000
Recreation	Ingram Building at Dalrymple Park paint exterior, doors, entry, interior cabinets and trim	5,000	5,000
Recreation	Dalrymple Park concessions building - paint facia, trim and doors	1,500	1,500
Recreation	Dalrymple Park - add shade sails and install handicap access	5,000	5,000
Recreation	Kiwanis Family Park - replace damaged exercise equipment	5,000	5,000
Recreation	Kiwanis Family Park - pressure wash and replace bad wood on (2) overlooks and prime and paint	4,500	4,500
Recreation	Bob E Hales Recreation Center - replace lighting and wiring with Musco system	<u>60,000</u>	<u>60,000</u>
	<b>Total facility development</b>	<b><u>\$ 105,000</u></b>	<b><u>\$ 105,000</u></b>
	Capital, building improvements and facility development		\$ 1,531,262
	Revenue and expenditure float		<u>391,657</u>
	<b>Total fund balance appropriated</b>		<b><u>\$ 1,922,919</u></b>

**Capital Outlay > \$5,000**

Department	Description	Requested	Recommended
<b>Capital Outlay</b>			
Commissioners	Two (2) projectors for Commissioners' room	\$ 20,800	\$ -
Administration	Professional grade digital SLR camera	5,300	5,300
IT	Eight passenger cargo van	25,600	-
IT	Two (2) VMWare host servers	40,000	40,000
IT	New Fiber to Sheriff's office	120,000	120,000
IT	Live volume and solid state drive for secondary data center	119,528	-
IT	Network SIEM appliance	37,000	-
IT-PEG Channel	Components needed for system upgrade	44,405	44,405
General Services	Two (2) Chevrolet 1500 2WD (EXT) work truck	54,000	54,000
General Services	Ford F250 4WD (EXT) work truck	34,220	-
Sheriff	Dodge Charges (7 requested; 7 recommended)	187,257	187,257
Sheriff	Dodge Durango AWD	29,860	29,860
Sheriff	Thermal imaging quadcopter drone with auto pilot	8,500	-
Sheriff - Animal Control	2018 Dodge Ram 1500 SSV 5.7L 4WD crew cab	27,542	27,542
Sheriff - SROs	Dodge Charger V-8 (3 requested, 3 recommended)	80,253	80,253
Jail	Convection steamer	12,395	12,395
Jail	Padded cell	85,000	-
Emergency Services	4WD 4-door 2500 truck	33,000	33,000
Soil Conservation	Shelter 25 x 35	20,000	20,000
Health - Environmental	Ford F-150 standard cab - short bed	22,336	22,336
COLTS	Replacement vehicles - 20' LTV light transit vehicle with wheel chair lift(10% match) (2 requested and recommended)	12,000	12,000
COLTS	Replacement vehicle - 25' LTV light transit vehicle with wheel chair lift (10% match)	7,000	7,000
Library	Book drop with cart at "street" side	5,057	5,057
Recreation	Camera system at San-Lee Nature Center	13,400	13,400
<b>General Fund Total</b>		<b>\$ 1,044,453</b>	<b>\$ 713,805</b>
<b>Solid Waste Fund</b>			
Waste Collections	Garbage compactor for Woodland Trails Convience Center	\$ 14,000	\$ 14,000
Waste Collections	2018 Ford Transit 350 low roof cargo van	30,000	30,000
Waste Collections	Concrete floor for recycling building	6,000	6,000
Waste Collections	Upgrade power to 3 phase at Woodland Iraits Convience Center	15,000	15,000
<b>Solid Waste Fund Total</b>		<b>\$ 65,000</b>	<b>\$ 65,000</b>



*Committed Today for a Better Tomorrow*

**LEE COUNTY BOARD OF COMMISSIONERS**

**RESOLUTION**

**WHEREAS**, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

**WHEREAS**, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

**WHEREAS**, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

**WHEREAS**, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

**NOW, THEREFORE, BE IT RESOLVED**, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

**MOTTO:**

Committed Today for a Better Tomorrow

**MISSION:**

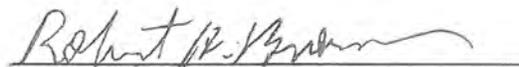
Through vision and leadership, setting the standard for professional local government.

**CORE VALUES:**

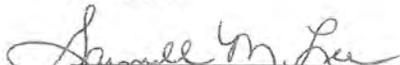
We value:

Our citizens, community, family, business and industry,  
Competent, knowledgeable and courteous employees,  
Cost effective, high quality service, and  
Responsive and cooperative departments.

Adopted this 19<sup>th</sup> day of February 2007.

  
Robert H. Brown, Chairman

ATTEST:

  
Gaynell M. Lee, Clerk



## FINANCIAL POLICIES RESOLUTION

**WHEREAS**, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

**WHEREAS**, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

**NOW, THEREFORE BE IT RESOLVED**, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

### Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

### Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

**Fund Balance**

- The County will maintain as a floor an available fund balance equal to 16% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 24%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

**Competitive Employment**

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to having the Human Resources Department conduct a comprehensive compensation and classification study of 20 percent of jobs each year with 100 percent being reviewed over a five year period.. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

**Tax rate**

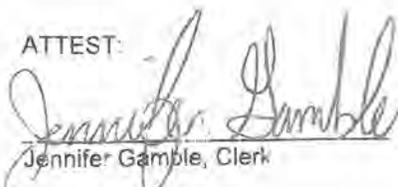
- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 19<sup>th</sup> day of March, 2018.



Amy M. Dalrymple, Chair  
Board of Commissioners

ATTEST:



Jennifer Gamble, Clerk

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**COUNTY OF LEE  
Recommended 2018-2019  
General Fund**

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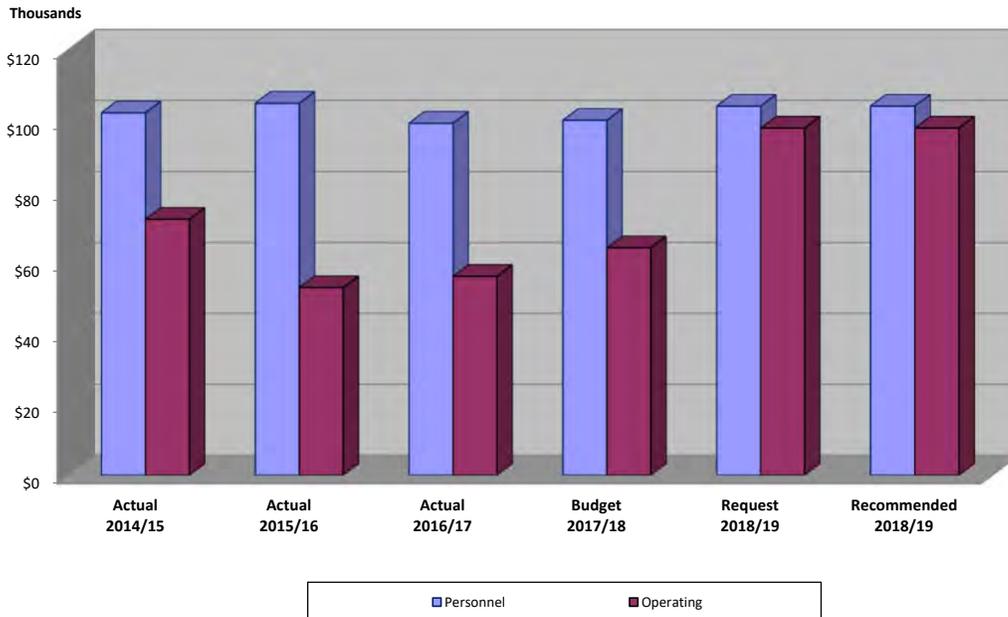
**Governing Body**

**Mission**

Through vision and leadership, setting the standard for professional local government.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 174,313	\$ 157,720	\$ 155,256	\$ 164,144	\$ 227,183	\$ 206,383
<b>Total</b>	<b>\$ 174,313</b>	<b>\$ 157,720</b>	<b>\$ 155,256</b>	<b>\$ 164,144</b>	<b>\$ 227,183</b>	<b>\$ 206,383</b>
<b>Expenditures</b>						
Personnel	\$ 102,156	\$ 104,852	\$ 99,208	\$ 100,032	\$ 104,038	\$ 104,038
Operating	72,157	52,868	56,048	64,112	97,845	97,845
Capital	-	-	-	-	25,300	4,500
<b>Total</b>	<b>\$ 174,313</b>	<b>\$ 157,720</b>	<b>\$ 155,256</b>	<b>\$ 164,144</b>	<b>\$ 227,183</b>	<b>\$ 206,383</b>



## Administration

### Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

### Significant Changes

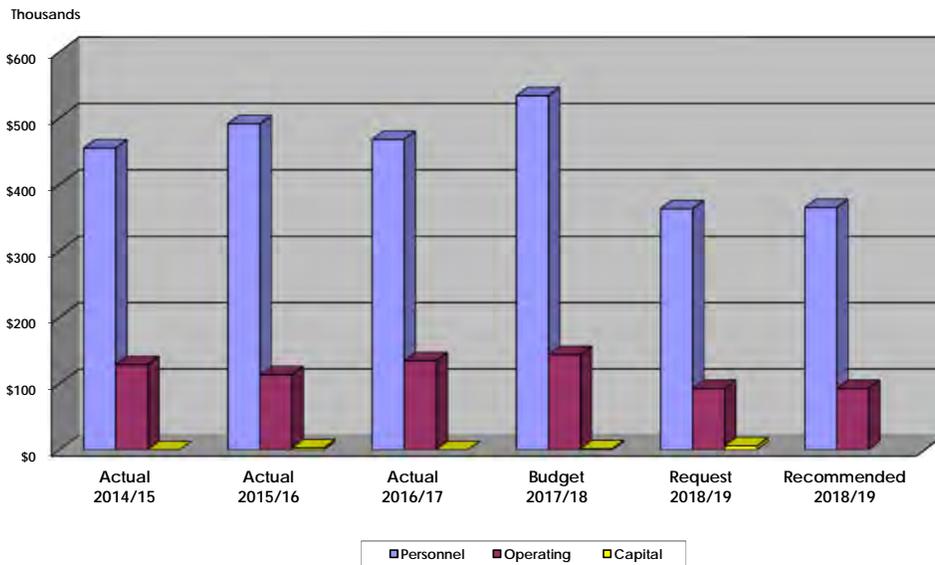
The Community & Government Relations Manager position was added in FY 2017-18. The large decrease in FY 2018-19 is due to the move of the County Attorney and the Clerk of the Board to the County Attorney department.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	5	5	5	6	4	4

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 582,786	\$ 607,281	\$ 601,956	\$ 678,403	\$ 461,806	\$ 463,725
<b>Total</b>	<b>582,786</b>	<b>607,281</b>	<b>601,956</b>	<b>678,403</b>	<b>461,806</b>	<b>463,725</b>
<b>Expenditures</b>						
Personnel	\$ 454,538	\$ 491,340	\$ 467,839	\$ 533,432	\$ 363,196	\$ 365,115
Operating	128,248	113,139	134,117	143,471	92,610	92,610
Capital	-	2,802	-	1,500	6,000	6,000
<b>Total</b>	<b>582,786</b>	<b>607,281</b>	<b>601,956</b>	<b>678,403</b>	<b>461,806</b>	<b>463,725</b>



## Human Resources

### Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

### Significant Changes

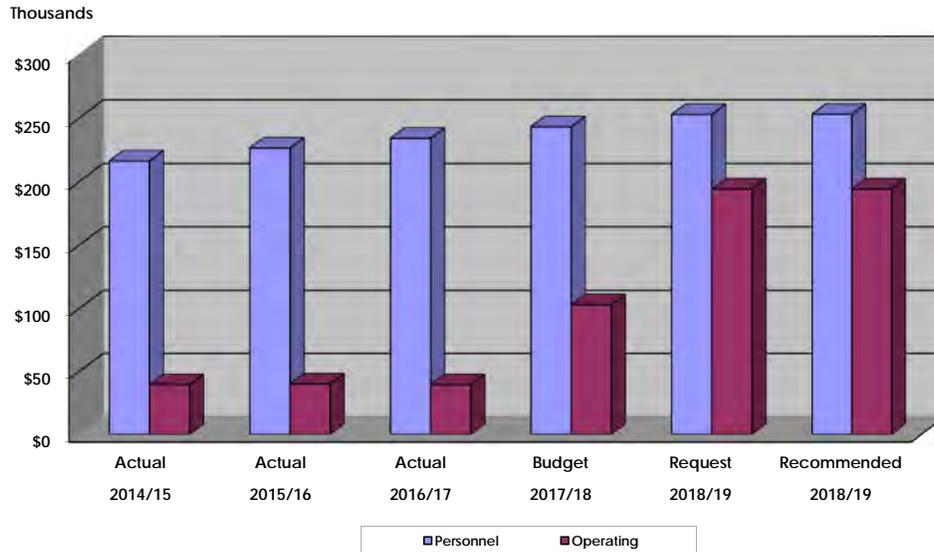
\$50,000 budgeted in FY 2017-18 to begin an employee health clinic in January 2018. A full year of funding for the employee health clinic is included in the FY 2018-19 budget.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 255,605	\$ 266,468	\$ 273,536	\$ 346,185	\$ 446,884	\$ 447,050
<b>Total</b>	<b>\$ 255,605</b>	<b>\$ 266,468</b>	<b>\$ 273,536</b>	<b>\$ 346,185</b>	<b>\$ 446,884</b>	<b>\$ 447,050</b>
<b>Expenditures</b>						
Personnel	\$ 216,126	\$ 226,314	\$ 234,041	\$ 243,154	\$ 252,817	\$ 252,983
Operating	39,479	40,154	39,495	103,031	194,067	194,067
<b>Total</b>	<b>\$ 255,605</b>	<b>\$ 266,468</b>	<b>\$ 273,536</b>	<b>\$ 346,185</b>	<b>\$ 446,884</b>	<b>\$ 447,050</b>



## Finance

### Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

### Significant Changes

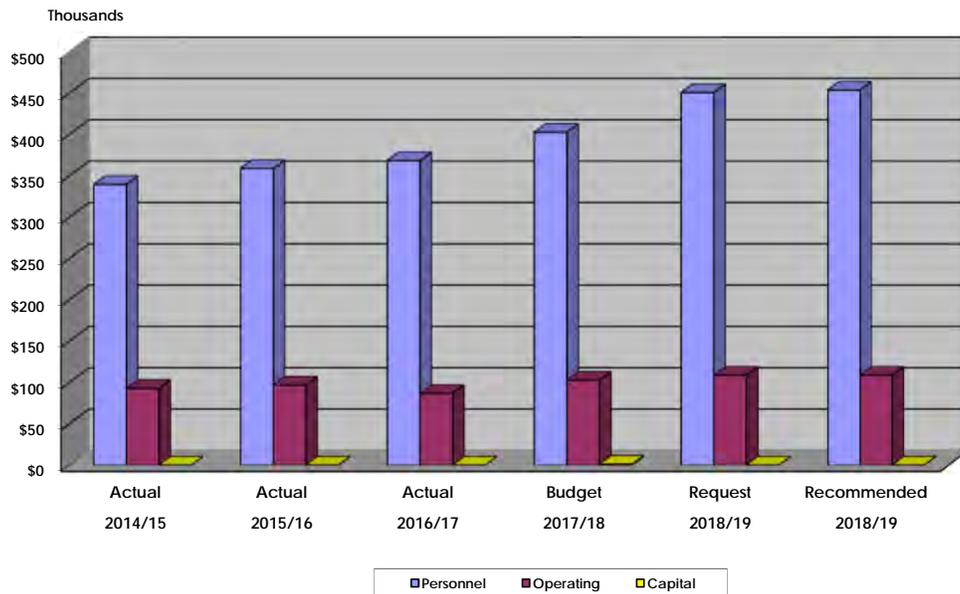
Temporary position for 20 hours a week requested and recommended in FY 2017-18. It is requested and recommended that the 20 hours a week position be converted to a full-time position for one year to assist with the transition of a person retiring.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	5	5	5	5	6	6

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 432,589	\$ 455,765	\$ 455,236	\$ 506,656	\$ 559,549	\$ 562,644
<b>Total</b>	<b>\$ 432,589</b>	<b>\$ 455,765</b>	<b>\$ 455,236</b>	<b>\$ 506,656</b>	<b>\$ 559,549</b>	<b>\$ 562,644</b>
<b>Expenditures</b>						
Personnel	\$ 339,692	\$ 358,915	\$ 368,410	\$ 402,650	\$ 450,673	\$ 453,768
Operating	92,897	96,850	86,826	102,906	108,876	108,876
Capital	-	-	-	1,100	-	-
<b>Total</b>	<b>\$ 432,589</b>	<b>\$ 455,765</b>	<b>\$ 455,236</b>	<b>\$ 506,656</b>	<b>\$ 559,549</b>	<b>\$ 562,644</b>



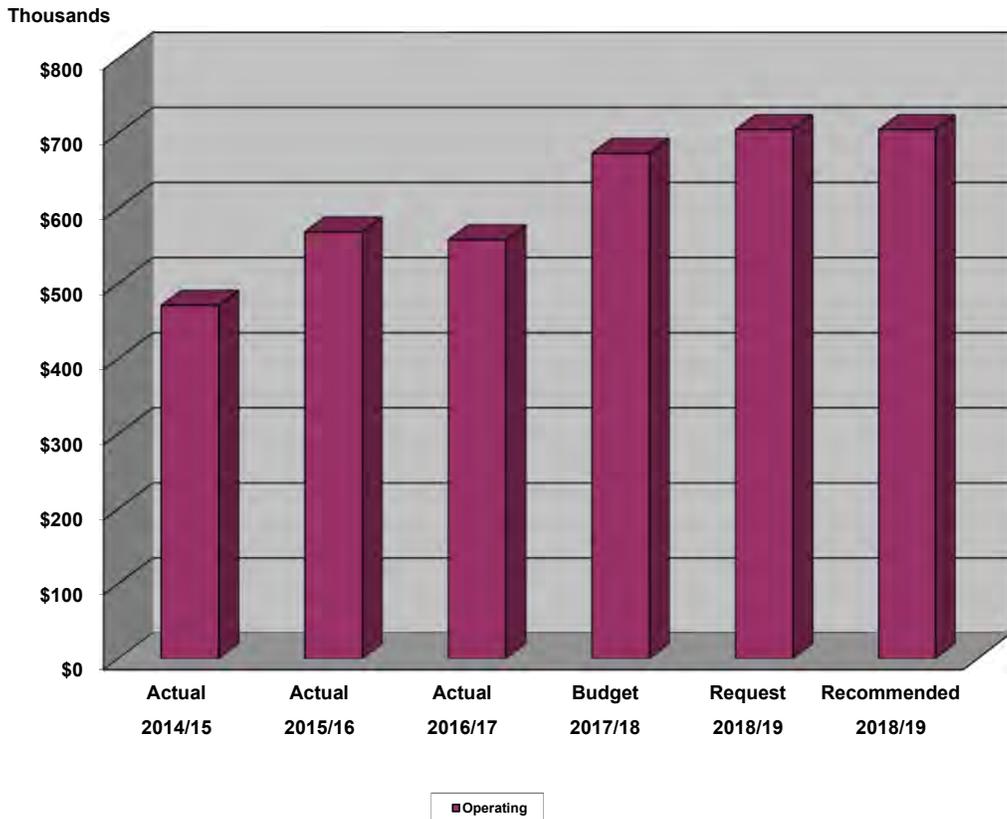
**Internal Services**

**Significant Changes**

The FY 15-16 budget includes a partial year of rent and other contracted services related to the occupancy of the Buggy Factory by GIS and Environmental Services. The FY 16 -17 budget includes a full year of the payments related to the Buggy Factory. FY 17-18 includes funds for additional space in the Buggy Factory and renovations to that space.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 14,068	\$ 25,557	\$ 27,691	\$ 30,000	\$ 30,000	\$ 30,000
General Appropriation	456,763	543,024	530,538	643,373	674,834	674,834
<b>Total</b>	<b>\$ 470,831</b>	<b>\$ 568,581</b>	<b>\$ 558,229</b>	<b>\$ 673,373</b>	<b>\$ 704,834</b>	<b>\$ 704,834</b>
<b>Expenditures</b>						
Operating	\$ 470,831	\$ 568,581	\$ 558,229	\$ 673,373	\$ 704,834	\$ 704,834
<b>Total</b>	<b>\$ 470,831</b>	<b>\$ 568,581</b>	<b>\$ 558,229</b>	<b>\$ 673,373</b>	<b>\$ 704,834</b>	<b>\$ 704,834</b>



## Tax Administration

### Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

### Significant Changes

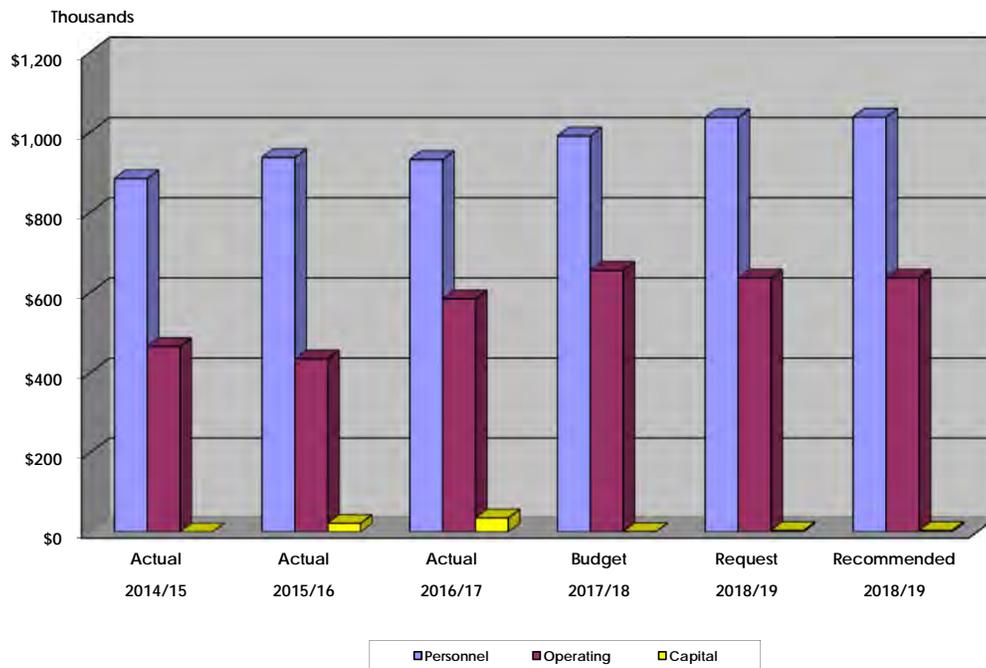
The FY 16-17 budget includes funds to replace two vehicles. Contracted services are included for software to provide enhanced customer service options to the public via our website and software to assist with the next revaluation scheduled for 2019.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	16	16	16	16	16	16

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 203,433	\$ 204,889	\$ 212,942	\$ 198,900	\$ 215,000	\$ 215,000
General Appropriation	1,147,743	1,190,032	1,339,610	1,449,693	1,462,881	1,464,225
<b>Total</b>	<b>\$ 1,351,176</b>	<b>\$ 1,394,921</b>	<b>\$ 1,552,552</b>	<b>\$ 1,648,593</b>	<b>\$ 1,677,881</b>	<b>\$ 1,679,225</b>
<b>Expenditures</b>						
Personnel	\$ 884,837	\$ 937,679	\$ 932,232	\$ 991,303	\$ 1,036,921	\$ 1,038,265
Operating	466,339	435,430	584,957	656,390	637,252	637,252
Capital	-	21,812	35,363	900	3,708	3,708
<b>Total</b>	<b>\$ 1,351,176</b>	<b>\$ 1,394,921</b>	<b>\$ 1,552,552</b>	<b>\$ 1,648,593</b>	<b>\$ 1,677,881</b>	<b>\$ 1,679,225</b>



## Strategic Services

### Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

### Significant Changes

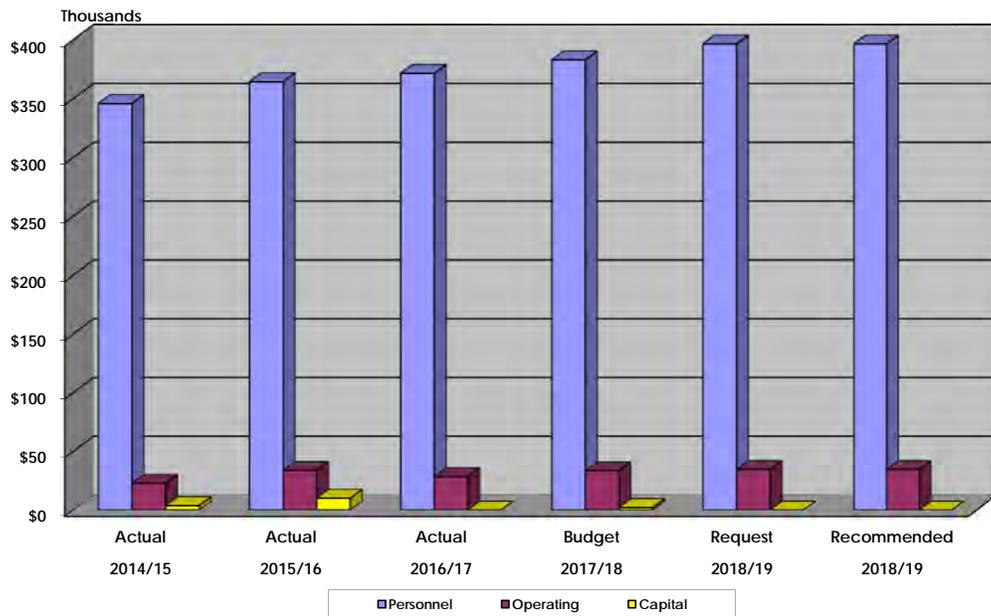
The FY 2015-16 budget includes furniture costs for the move of GIS to the Buggy Factory.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	5	5	5	5	5	5

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 110,037	\$ 119,751	\$ 126,144	\$ 129,691	\$ 133,747	\$ 133,747
General Appropriation	262,059	288,333	273,654	288,571	297,106	297,106
<b>Total</b>	<b>\$ 372,096</b>	<b>\$ 408,084</b>	<b>\$ 399,798</b>	<b>\$ 418,262</b>	<b>\$ 430,853</b>	<b>\$ 430,853</b>
<b>Expenditures</b>						
Personnel	\$ 345,766	\$ 364,273	\$ 371,370	\$ 382,793	\$ 396,440	\$ 396,440
Operating	22,665	33,753	28,428	33,469	34,413	34,413
Capital	3,665	10,058	-	2,000	-	-
<b>Total</b>	<b>\$ 372,096</b>	<b>\$ 408,084</b>	<b>\$ 399,798</b>	<b>\$ 418,262</b>	<b>\$ 430,853</b>	<b>\$ 430,853</b>



**County Attorney**

**Significant Changes**

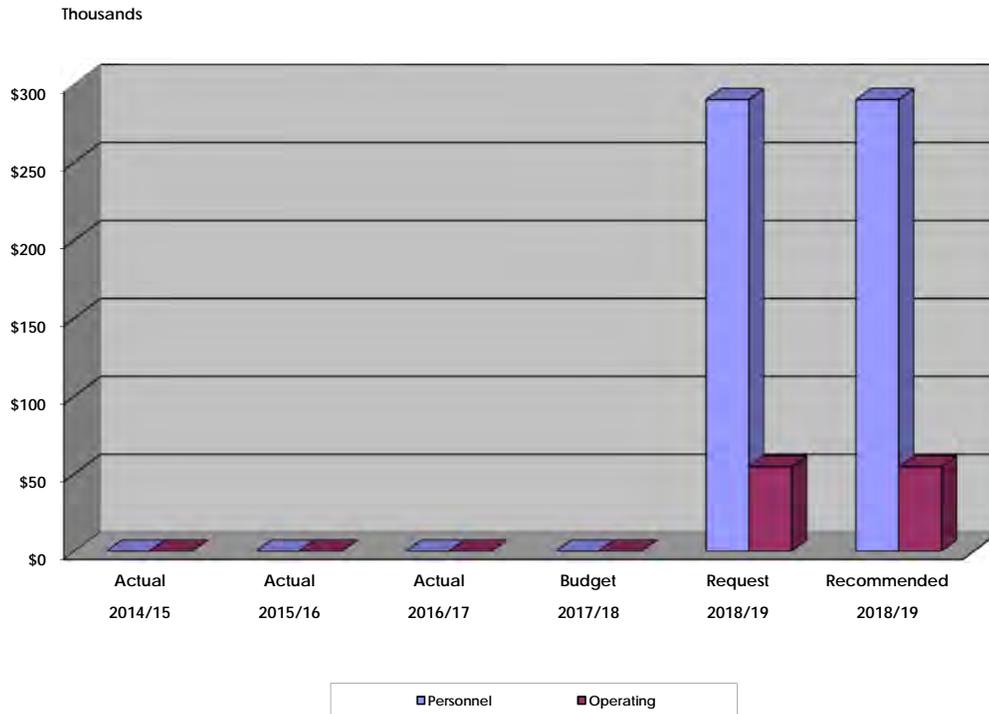
This department is being reestablished in Fiscal Year 2018-2019 to account for the costs related to the County Attorney, Deputy County Attorney and the Pre-trial Coordinator.

**Staffing**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	0	0	0	0	3	3

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ -	\$ -	\$ -	\$ -	\$ 344,099	\$ 344,099
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,099</b>	<b>\$ 344,099</b>
<b>Expenditures</b>						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 289,853	\$ 289,853
Operating	\$ -	\$ -	\$ -	\$ -	\$ 54,246	\$ 54,246
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,099</b>	<b>\$ 344,099</b>



## Court Facilities

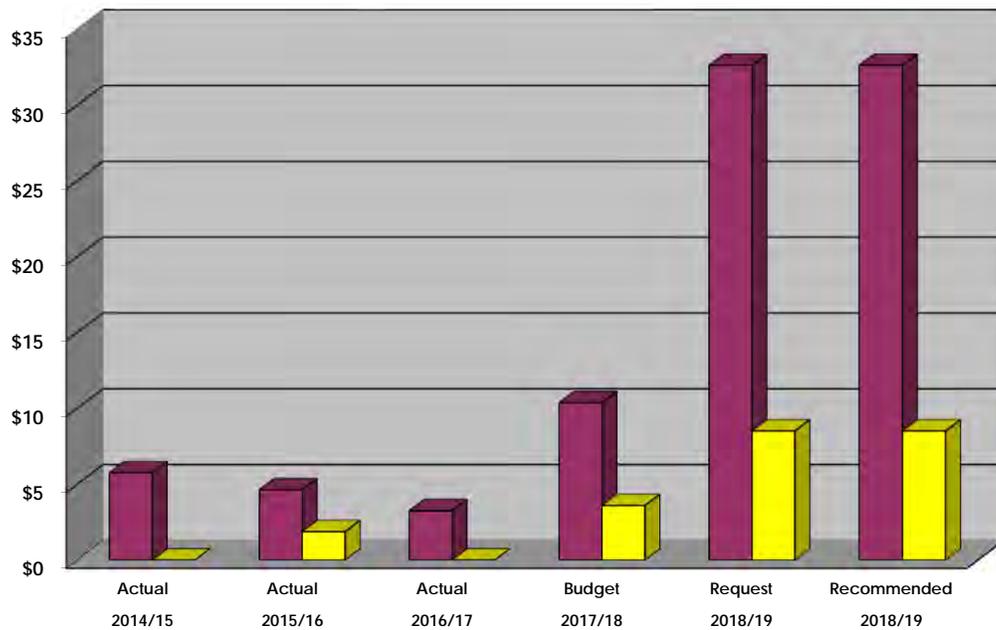
### Significant Changes

The Court Facilities budget is up significantly in FY 18-19 due to the needed replacement of furniture in the courtrooms, the jury pool room, and the Clerk of Court office. The existing furniture has been in the courthouse for at least 25 years.

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 5,746	\$ 6,492	\$ 3,246	\$ 13,952	\$ 41,100	\$ 41,100
<b>Total</b>	<b>\$ 5,746</b>	<b>\$ 6,492</b>	<b>\$ 3,246</b>	<b>\$ 13,952</b>	<b>\$ 41,100</b>	<b>\$ 41,100</b>
<b>Expenditures</b>						
Operating	\$ 5,746	\$ 4,623	\$ 3,246	\$ 10,365	\$ 32,609	\$ 32,609
Capital	-	1,869	-	3,587	8,491	8,491
<b>Total</b>	<b>\$ 5,746</b>	<b>\$ 6,492</b>	<b>\$ 3,246</b>	<b>\$ 13,952</b>	<b>\$ 41,100</b>	<b>\$ 41,100</b>

Thousands



## Elections

### Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

### Significant Changes

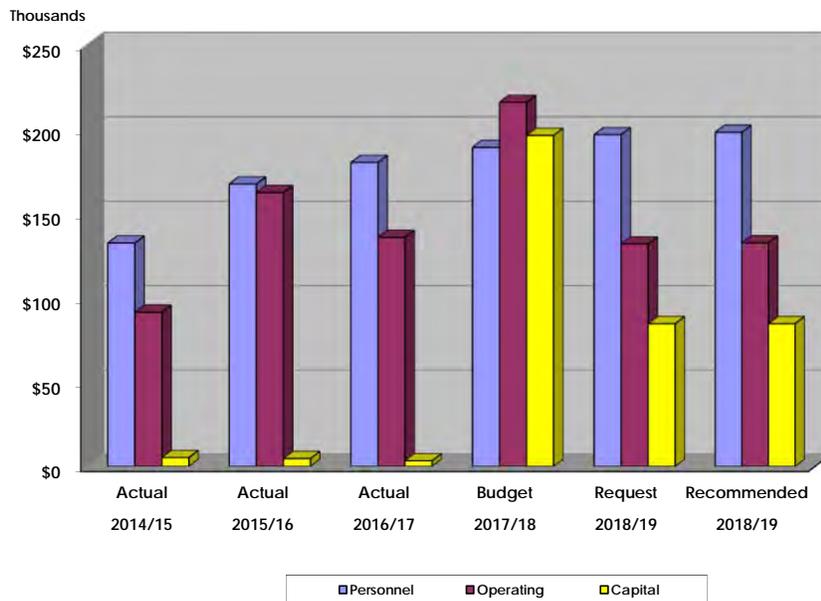
Revenues include reimbursement for municipal elections. The department requested an Administrative Assistant that is included in the recommended budget for FY 2015-2016. The FY 15-16 budget costs are also up due to increased number of elections due to the now partisan races for City of Sanford and Town of Broadway boards and the addition of a March presidential primary. FY 17-18 budget includes funds for the purchase of new voting machines. A portion of the equipment budget in FY 17-18 has been rebudgeted in FY 18-19 because equipment was not certified in FY 17-18.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	2.5	3.5	3.5	3.5	3.5	3.5

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 45	\$ 38,401	\$ 25	\$ 40,687	\$ -	\$ -
General Appropriation	229,061	296,121	319,260	560,437	413,164	415,289
<b>Total</b>	<b>\$ 229,106</b>	<b>\$ 334,522</b>	<b>\$ 319,285</b>	<b>\$ 601,124</b>	<b>\$ 413,164</b>	<b>\$ 415,289</b>
<b>Expenditures</b>						
Personnel	\$ 132,438	\$ 167,479	\$ 180,187	\$ 189,146	\$ 196,622	\$ 198,087
Operating	91,455	162,433	135,808	215,772	131,902	132,562
Capital	5,213	4,610	3,290	196,206	84,640	84,640
<b>Total</b>	<b>\$ 229,106</b>	<b>\$ 334,522</b>	<b>\$ 319,285</b>	<b>\$ 601,124</b>	<b>\$ 413,164</b>	<b>\$ 415,289</b>



## Register of Deeds

### Mission

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

### Significant Changes

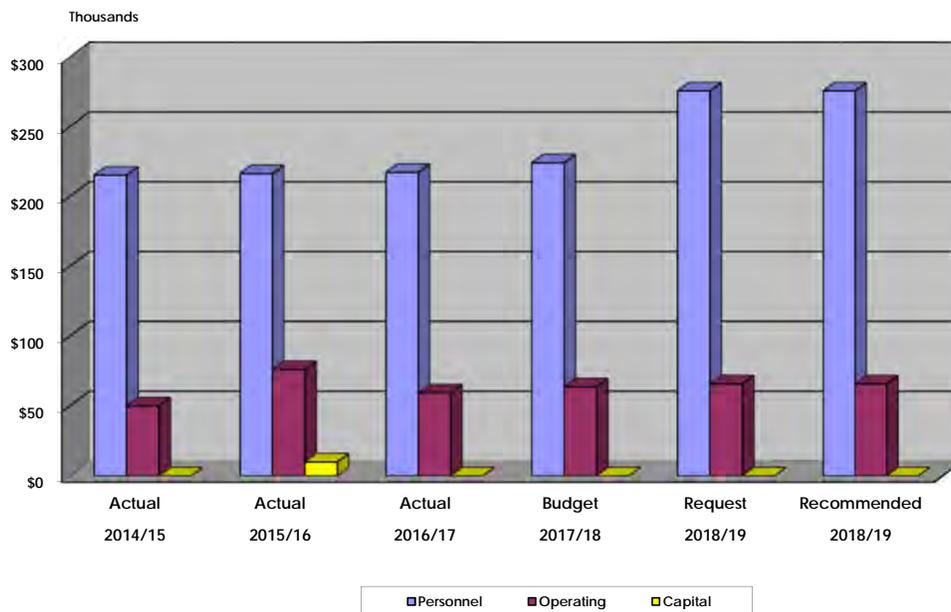
The Register of Deed has requested an additional Deputy Register of Deeds position for FY 18-19. The position is recommended.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	4	4	4	4	5	5

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Other Taxes and Licenses	\$ 139,420	\$ 215,651	\$ 192,897	\$ 156,400	\$ 171,707	\$ 171,707
Permits and Fees	245,761	256,102	267,351	260,025	269,541	269,541
General Appropriation	(120,042)	(169,618)	(183,914)	(128,679)	(100,029)	(100,029)
<b>Total</b>	<b>\$ 265,139</b>	<b>\$ 302,135</b>	<b>\$ 276,334</b>	<b>\$ 287,746</b>	<b>\$ 341,219</b>	<b>\$ 341,219</b>
<b>Expenditures</b>						
Personnel	\$ 215,135	\$ 216,284	\$ 217,181	\$ 224,057	\$ 275,519	\$ 275,519
Operating	50,004	75,971	59,153	63,689	65,700	65,700
Capital	-	9,880	-	-	-	-
<b>Total</b>	<b>\$ 265,139</b>	<b>\$ 302,135</b>	<b>\$ 276,334</b>	<b>\$ 287,746</b>	<b>\$ 341,219</b>	<b>\$ 341,219</b>



## Information Technology

### Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

### Significant Changes

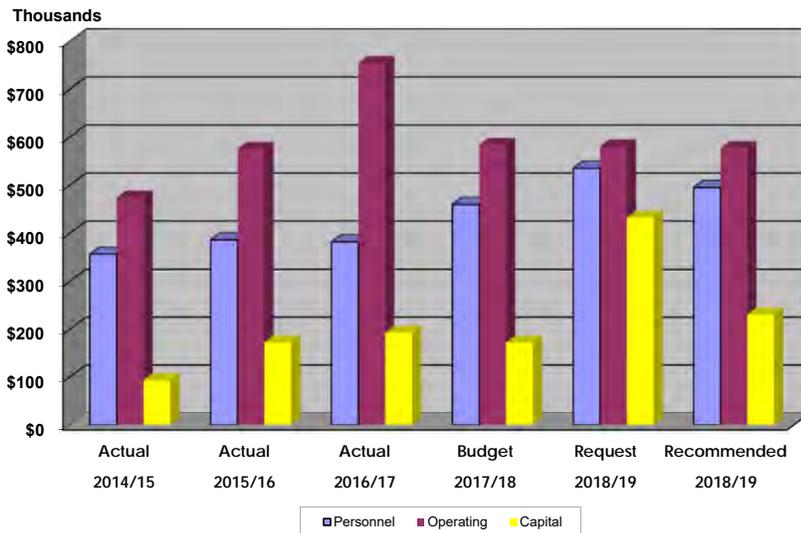
FY 17-18 budget included funding for a Public Safety IT Systems Engineer. Funding was included in FY 16-17 for replacement of the HVAC system in the server room located in the Lee County Government Center. The FY 18-19 request included an IT Telecom/Systems Engineer position. The position is not included in the recommended budget.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	5	5	5	6	7	6

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 924,101	\$ 1,134,641	\$ 1,328,859	\$ 1,215,786	\$ 1,548,665	\$ 1,303,769
<b>Total</b>	<b>\$ 924,101</b>	<b>\$ 1,134,641</b>	<b>\$ 1,328,859</b>	<b>\$ 1,215,786</b>	<b>\$ 1,548,665</b>	<b>\$ 1,303,769</b>
<b>Expenditures</b>						
Personnel	\$ 356,574	\$ 386,285	\$ 382,161	\$ 460,118	\$ 535,412	\$ 495,384
Operating	474,351	575,621	754,429	583,730	581,125	577,585
Capital	93,176	172,735	192,269	171,938	432,128	230,800
<b>Total</b>	<b>\$ 924,101</b>	<b>\$ 1,134,641</b>	<b>\$ 1,328,859</b>	<b>\$ 1,215,786</b>	<b>\$ 1,548,665</b>	<b>\$ 1,303,769</b>

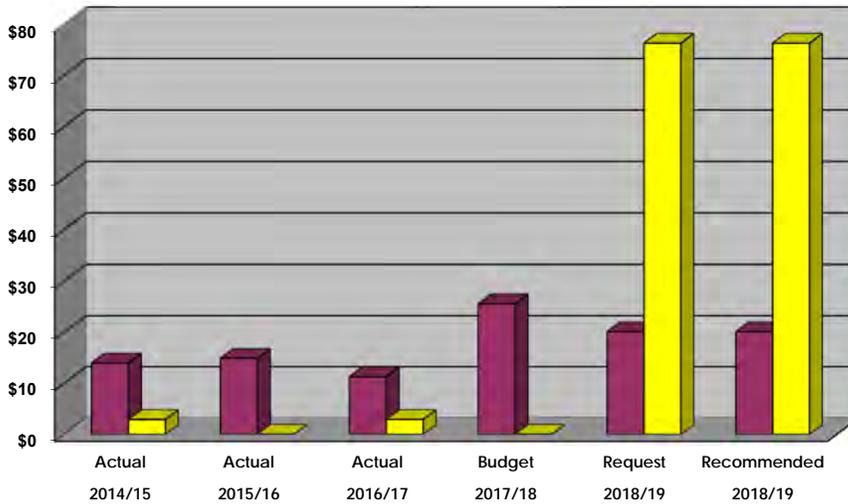


## Information Technology - PEG Channel

### Budget

		2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>							
Other Taxes and Licenses	\$	58,451	\$ 56,142	\$ 55,365	\$ 55,000	\$ 54,300	\$ 54,300
General Appropriation		(41,581)	(41,238)	(41,158)	(29,400)	42,041	42,041
<b>Total</b>	<b>\$</b>	<b>16,870</b>	<b>\$ 14,904</b>	<b>\$ 14,207</b>	<b>\$ 25,600</b>	<b>\$ 96,341</b>	<b>\$ 96,341</b>
<b>Expenditures</b>							
Operating	\$	13,975	\$ 14,904	\$ 11,299	\$ 25,600	\$ 20,124	\$ 20,124
Capital		2,895	-	2,908	-	76,217	76,217
<b>Total</b>	<b>\$</b>	<b>16,870</b>	<b>\$ 14,904</b>	<b>\$ 14,207</b>	<b>\$ 25,600</b>	<b>\$ 96,341</b>	<b>\$ 96,341</b>

Thousands



■ Operating      ■ Capital

## General Services

### Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

### Significant Changes

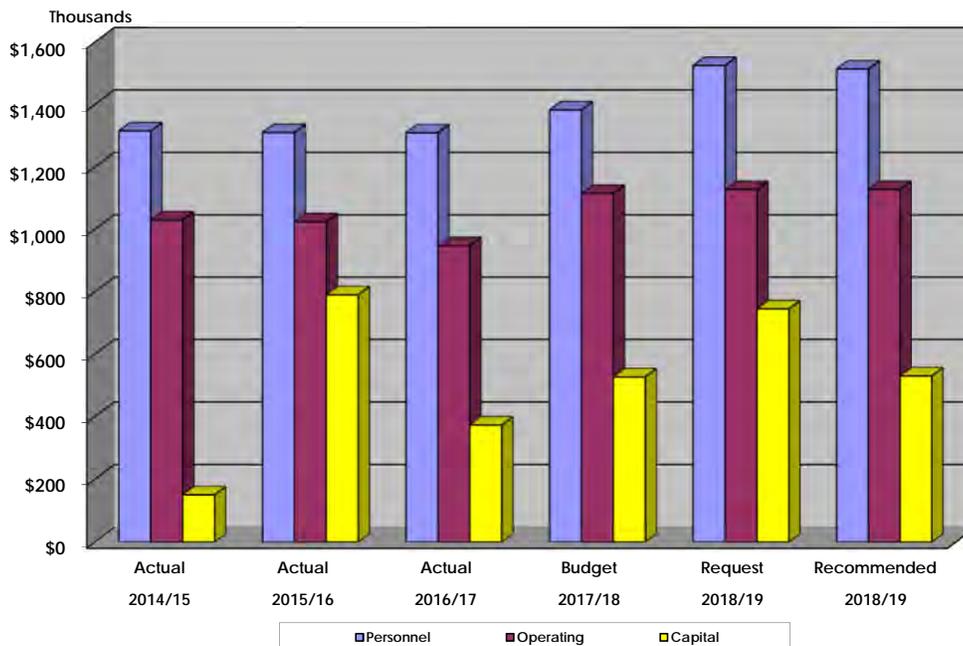
FY 18-19 recommended budget includes funding for two replacement vehicles and building improvements that include a primary pump replacement in the LCGC chiller, HVAC replacements, roof repairs and/or replacement and lighting upgrades.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	25	25	25	25	25	25

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 2,495,122	\$ 3,122,474	\$ 2,628,870	\$ 3,022,427	\$ 3,395,339	\$ 3,169,570
<b>Total</b>	<b>\$ 2,495,122</b>	<b>\$ 3,122,474</b>	<b>\$ 2,628,870</b>	<b>\$ 3,022,427</b>	<b>\$ 3,395,339</b>	<b>\$ 3,169,570</b>
<b>Expenditures</b>						
Personnel	\$ 1,314,871	\$ 1,309,377	\$ 1,309,106	\$ 1,381,836	\$ 1,524,069	\$ 1,513,305
Operating	1,029,929	1,023,605	947,573	1,114,061	1,126,843	1,126,843
Capital	150,322	789,492	372,191	526,530	744,427	529,422
<b>Total</b>	<b>\$ 2,495,122</b>	<b>\$ 3,122,474</b>	<b>\$ 2,628,870</b>	<b>\$ 3,022,427</b>	<b>\$ 3,395,339</b>	<b>\$ 3,169,570</b>



## Sheriff

### Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

### Significant Changes

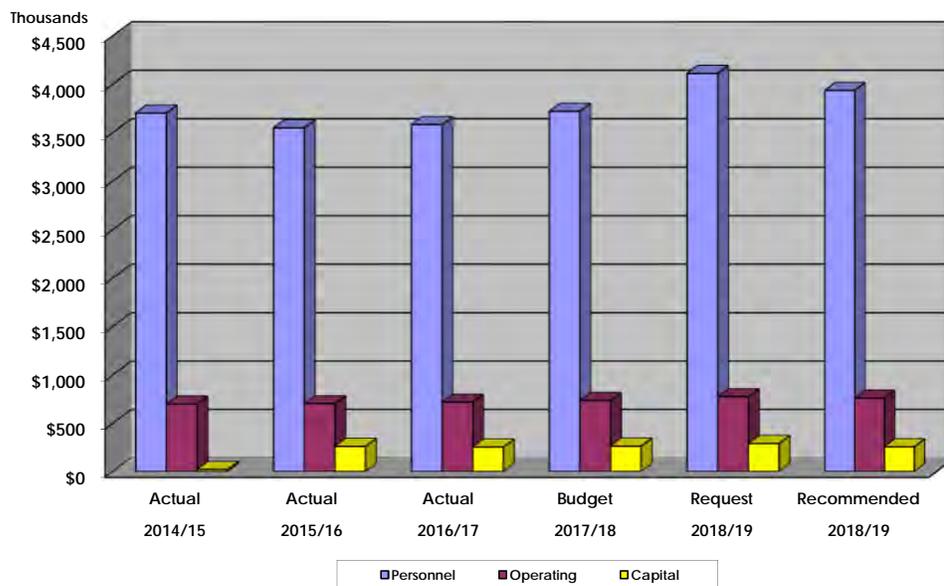
A non-sworn security officer for the courthouse was added to the FY 17-18 budget. Two bailiffs, an accounting support specialist, and a domestic violence deputy were requested in FY 18-19; however, none of the positions are included in the FY 18-19 recommended budget.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	58.88	54	54	55	59	55

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 30,990	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	65,137	63,908	61,377	62,365	63,155	63,155
Sales and Services	137,365	156,514	136,360	143,739	176,703	146,703
Miscellaneous	-	-	10,000	-	-	-
Transfers	-	38,511	13,356	-	-	-
General Appropriation	4,186,138	4,250,462	4,338,214	4,507,738	4,931,286	4,739,336
<b>Total</b>	<b>\$ 4,419,630</b>	<b>\$ 4,509,395</b>	<b>\$ 4,559,307</b>	<b>\$ 4,713,842</b>	<b>\$ 5,171,144</b>	<b>\$ 4,949,194</b>
<b>Expenditures</b>						
Personnel	\$ 3,701,455	\$ 3,549,353	\$ 3,581,679	\$ 3,718,475	\$ 4,110,091	\$ 3,934,913
Operating	697,344	700,641	715,409	733,366	772,506	759,656
Capital	20,831	259,401	252,219	262,001	288,547	254,625
<b>Total</b>	<b>\$ 4,419,630</b>	<b>\$ 4,509,395</b>	<b>\$ 4,549,307</b>	<b>\$ 4,713,842</b>	<b>\$ 5,171,144</b>	<b>\$ 4,949,194</b>



**Sheriff - Animal Control Enforcement**

**Significant Changes**

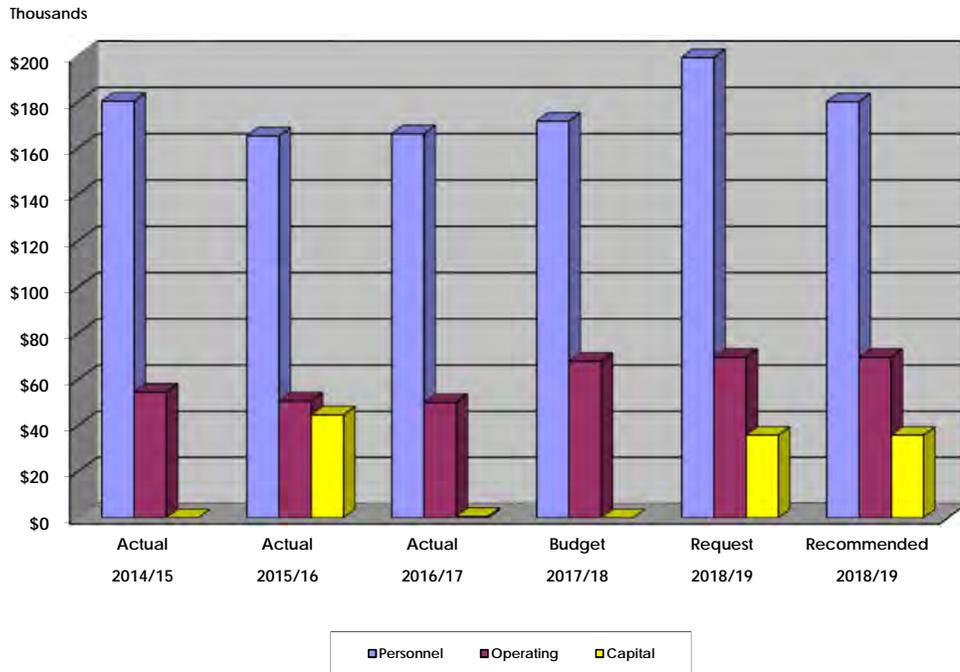
The FY 18-19 recommended budget includes funding for a replacement vehicle.

**Staffing**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	3.22	3	3	3	3	3

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 1,185	\$ 1,425	\$ 375	\$ 1,070	\$ 1,100	\$ 1,100
General Appropriation	233,820	259,510	216,595	238,639	303,651	284,514
<b>Total</b>	<b>\$ 235,005</b>	<b>\$ 260,935</b>	<b>\$ 216,970</b>	<b>\$ 239,709</b>	<b>\$ 304,751</b>	<b>\$ 285,614</b>
<b>Expenditures</b>						
Personnel	\$ 180,341	\$ 165,353	\$ 166,278	\$ 171,752	\$ 199,215	\$ 180,078
Operating	54,664	50,839	50,107	67,957	69,654	69,654
Capital	-	44,743	585	-	35,882	35,882
<b>Total</b>	<b>\$ 235,005</b>	<b>\$ 260,935</b>	<b>\$ 216,970</b>	<b>\$ 239,709</b>	<b>\$ 304,751</b>	<b>\$ 285,614</b>



## Sheriff-School Resource Officers

### Significant Changes

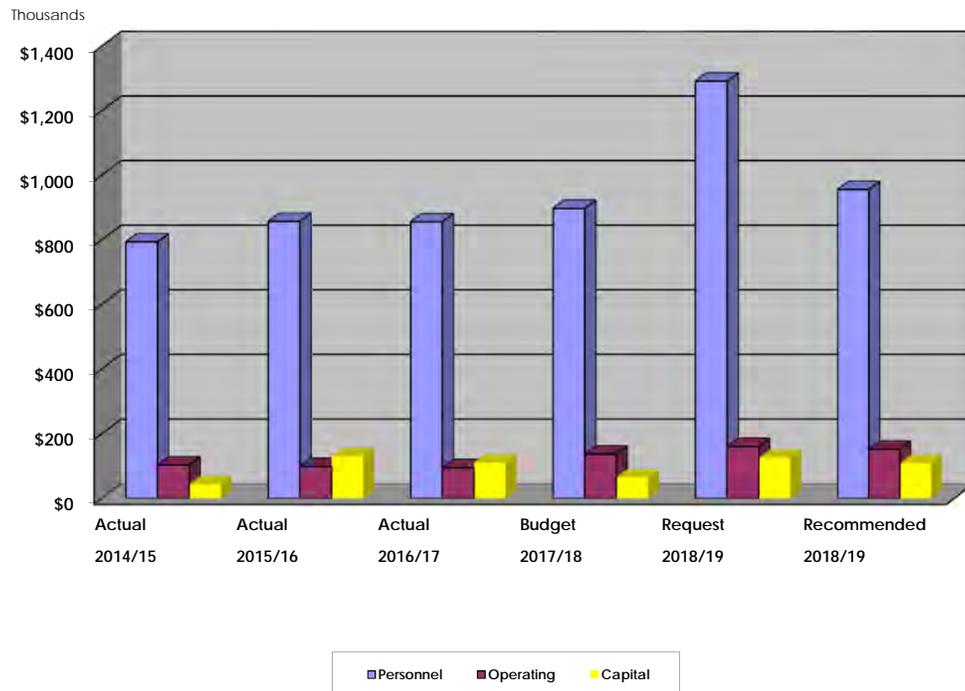
The requested budget for School Resource Officer included funding for six additional school resource officers. The officers are not included in the recommended budget.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	16	16	16	16	22	16

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352
General Appropriation	667,020	812,045	787,612	826,347	1,303,258	942,882
<b>Total</b>	<b>\$ 938,372</b>	<b>\$ 1,083,397</b>	<b>\$ 1,058,964</b>	<b>\$ 1,097,699</b>	<b>\$ 1,574,610</b>	<b>\$ 1,214,234</b>
<b>Expenditures</b>						
Personnel	\$ 792,398	\$ 855,860	\$ 854,484	\$ 896,105	\$ 1,290,122	\$ 954,523
Operating	102,734	98,507	94,367	136,495	159,576	151,429
Capital	43,240	129,030	110,113	65,099	124,912	108,282
<b>Total</b>	<b>\$ 938,372</b>	<b>\$ 1,083,397</b>	<b>\$ 1,058,964</b>	<b>\$ 1,097,699</b>	<b>\$ 1,574,610</b>	<b>\$ 1,214,234</b>



## Sheriff-Communications

### Significant Changes

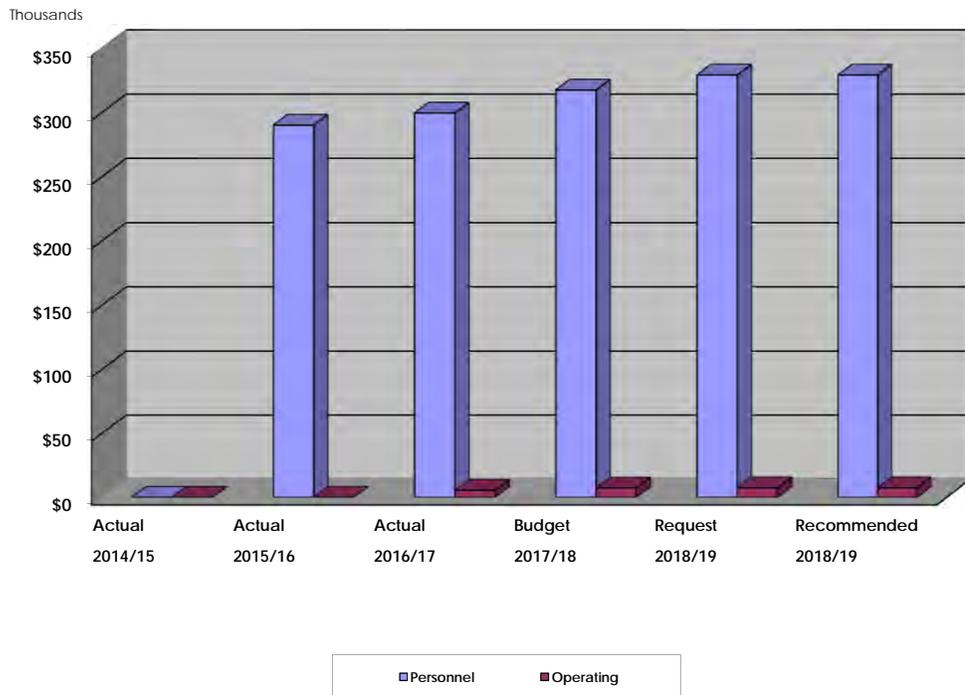
This department was established in FY 15-16 to account for the cost of communications in the Sheriff's PSAP.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	0	6	6	6	6	6

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ -	\$ 291,180	\$ 305,088	\$ 324,692	\$ 336,591	\$ 336,591
<b>Total</b>	<b>\$ -</b>	<b>\$ 291,180</b>	<b>\$ 305,088</b>	<b>\$ 324,692</b>	<b>\$ 336,591</b>	<b>\$ 336,591</b>
<b>Expenditures</b>						
Personnel	\$ -	\$ 290,070	\$ 299,575	\$ 317,404	\$ 329,159	\$ 329,159
Operating	-	55	5,513	7,288	7,432	7,432
Capital	-	1,055	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 291,180</b>	<b>\$ 305,088</b>	<b>\$ 324,692</b>	<b>\$ 336,591</b>	<b>\$ 336,591</b>



*Jail*

**Significant Changes**

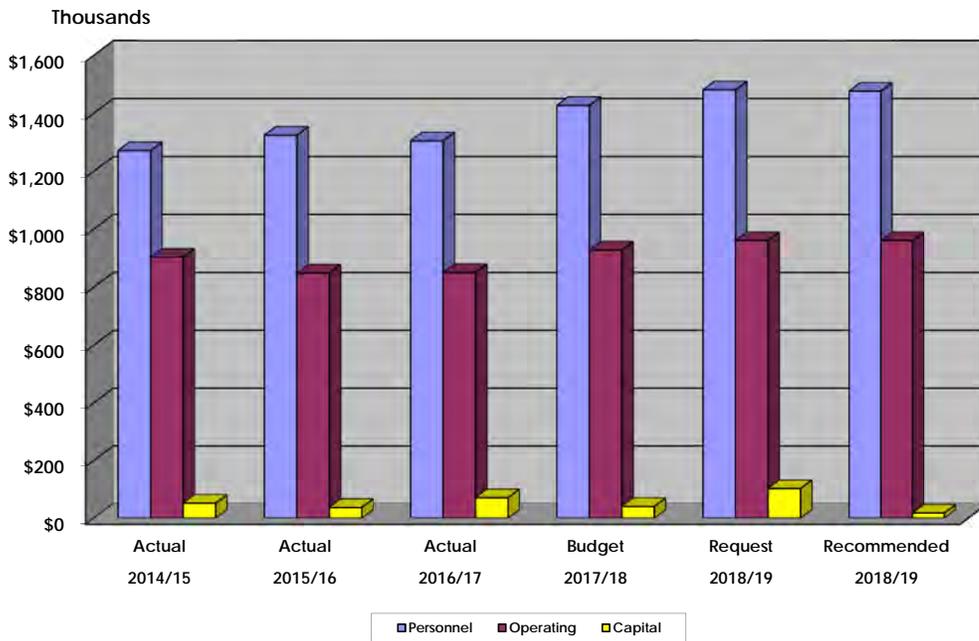
The requested budget includes the addition of a padded cell in the Jail. The recommended budget does not include the padded cell.

**Staffing**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	26	26	26	26	26	26

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 207,265	\$ 201,612	\$ 249,380	\$ 176,750	\$ 205,500	\$ 205,500
General Appropriation	2,018,452	2,008,231	1,976,632	2,218,591	2,338,223	2,248,752
<b>Total</b>	<b>\$ 2,225,717</b>	<b>\$ 2,209,843</b>	<b>\$ 2,226,012</b>	<b>\$ 2,395,341</b>	<b>\$ 2,543,723</b>	<b>\$ 2,454,252</b>
<b>Expenditures</b>						
Personnel	\$ 1,270,805	\$ 1,323,887	\$ 1,304,682	\$ 1,426,741	\$ 1,480,378	\$ 1,475,907
Operating	903,234	848,799	850,150	928,071	960,470	960,470
Capital	51,678	37,157	71,180	40,529	102,875	17,875
<b>Total</b>	<b>\$ 2,225,717</b>	<b>\$ 2,209,843</b>	<b>\$ 2,226,012</b>	<b>\$ 2,395,341</b>	<b>\$ 2,543,723</b>	<b>\$ 2,454,252</b>



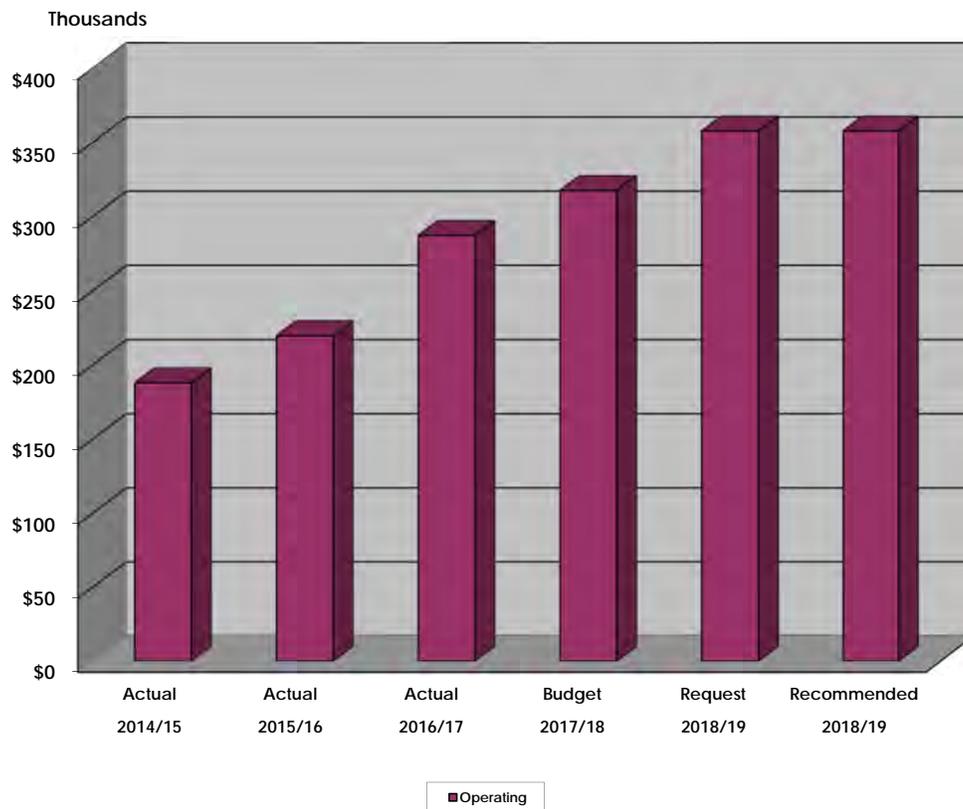
## E-911 Communications

### Significant Changes

The increase in the requested budget for FY 16-17 represents an increase in the County's share of the call volume and the addition of two dispatchers by the City of Sanford.

### Budget

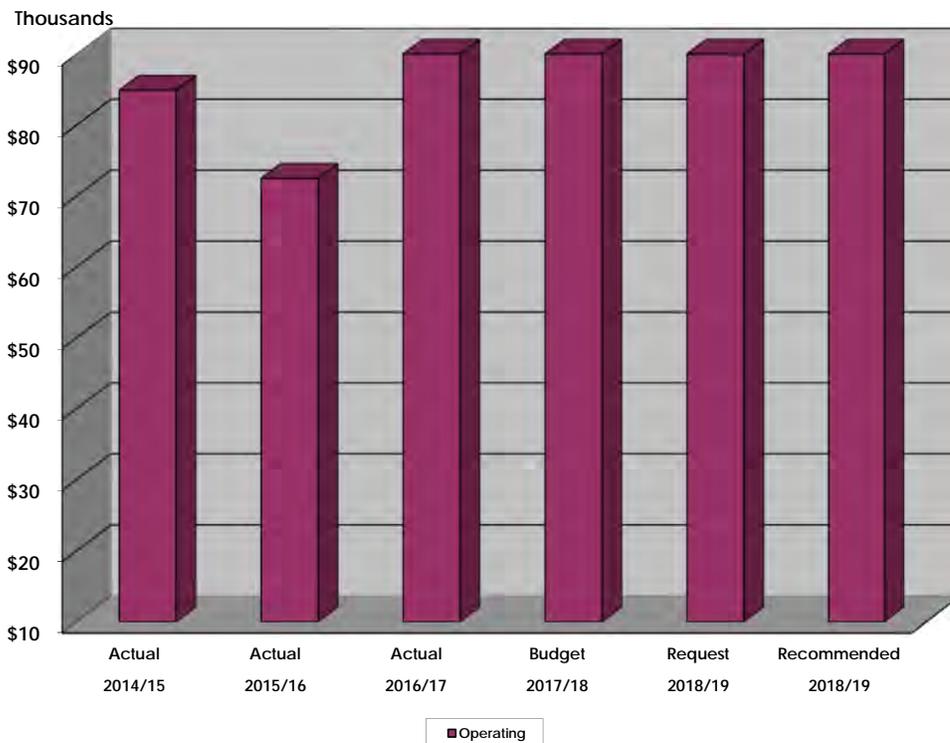
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 357,836	\$ 357,836
<b>Total</b>	<b>\$ 188,161</b>	<b>\$ 219,880</b>	<b>\$ 287,415</b>	<b>\$ 317,712</b>	<b>\$ 357,836</b>	<b>\$ 357,836</b>
<b>Expenditures</b>						
Operating	\$ 188,161	\$ 219,880	\$ 287,415	\$ 317,712	\$ 357,836	\$ 357,836
<b>Total</b>	<b>\$ 188,161</b>	<b>\$ 219,880</b>	<b>\$ 287,415</b>	<b>\$ 317,712</b>	<b>\$ 357,836</b>	<b>\$ 357,836</b>



*State Fire Control*

**Budget**

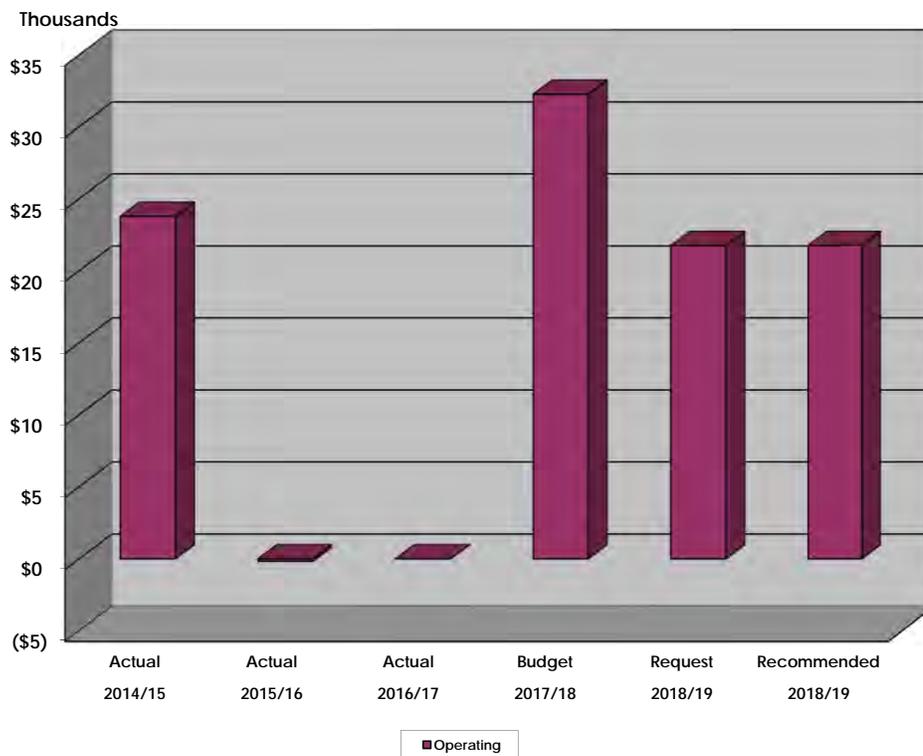
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 84,892	\$ 72,472	\$ 90,086	\$ 100,194	\$ 100,194	\$ 100,194
<b>Total</b>	<b>\$ 84,892</b>	<b>\$ 72,472</b>	<b>\$ 90,086</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>
<b>Expenditures</b>						
Operating	\$ 84,892	\$ 72,472	\$ 90,086	\$ 100,194	\$ 100,194	\$ 100,194
<b>Total</b>	<b>\$ 84,892</b>	<b>\$ 72,472</b>	<b>\$ 90,086</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>



## Inspections

### Budget

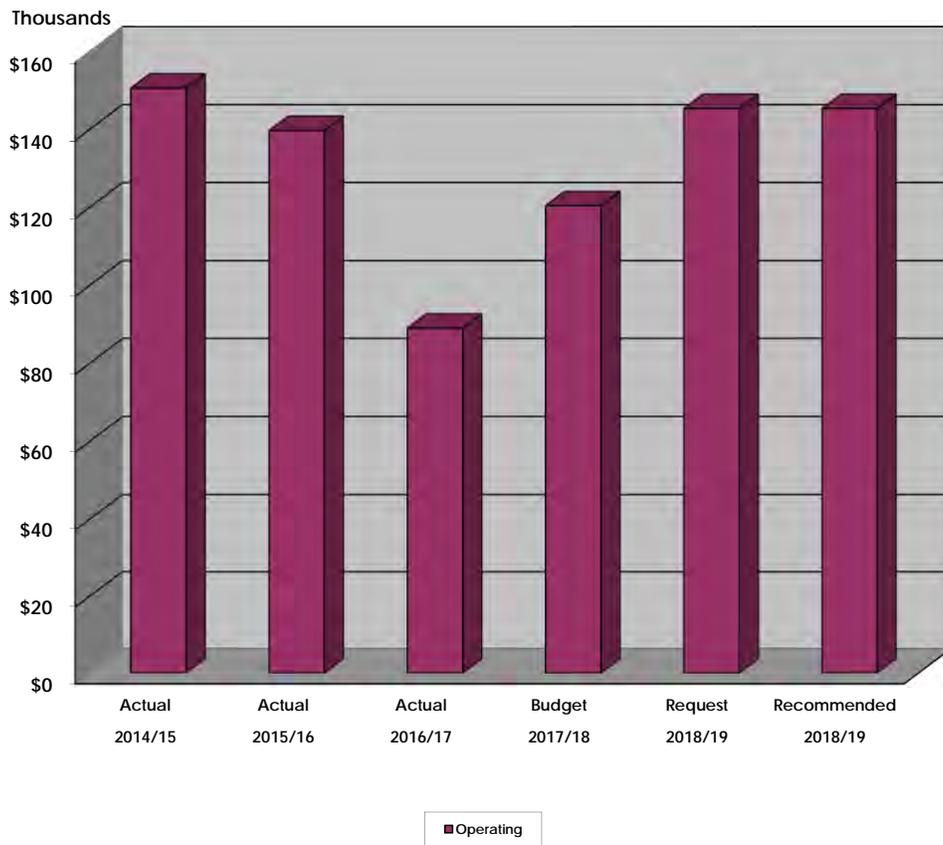
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 23,775	\$ (167)	-	\$ 32,253	\$ 21,744	\$ 21,744
<b>Total</b>	<b>\$ 23,775</b>	<b>\$ (167)</b>	<b>-</b>	<b>\$ 32,253</b>	<b>\$ 21,744</b>	<b>\$ 21,744</b>
<b>Expenditures</b>						
Operating	\$ 23,775	\$ (167)	-	\$ 32,253	\$ 21,744	\$ 21,744
<b>Total</b>	<b>\$ 23,775</b>	<b>\$ (167)</b>	<b>-</b>	<b>\$ 32,253</b>	<b>\$ 21,744</b>	<b>\$ 21,744</b>



*State Services*

**Budget**

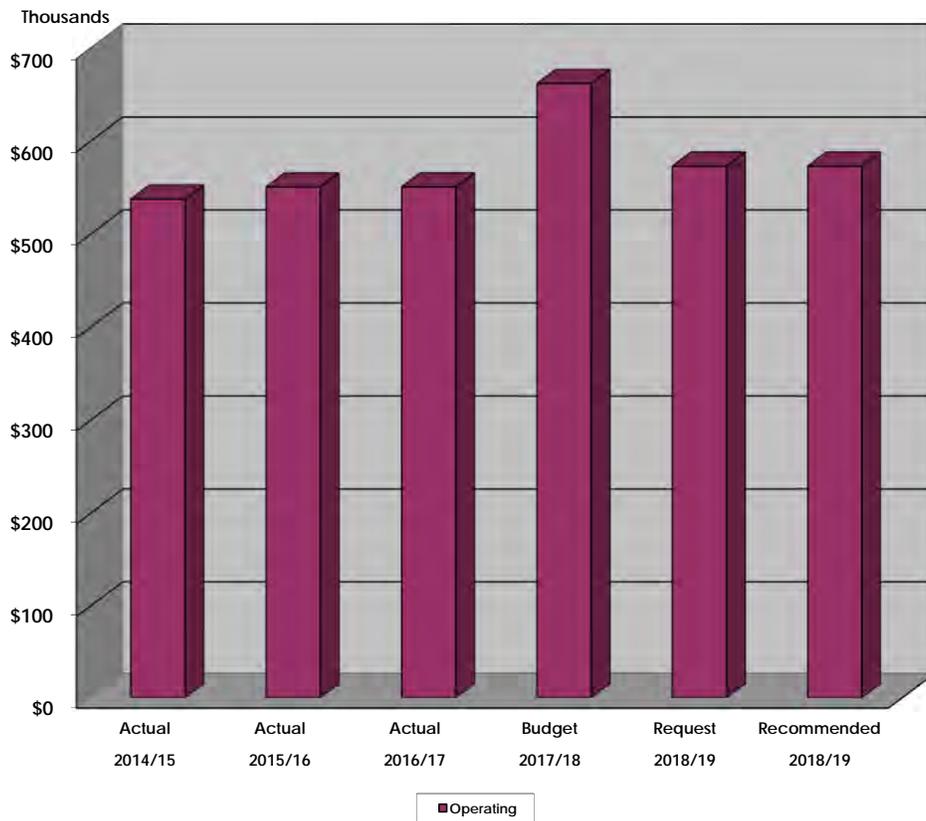
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 150,628	\$ 139,755	\$ 89,084	\$ 120,500	\$ 145,400	\$ 145,400
<b>Total</b>	<b>\$ 150,628</b>	<b>\$ 139,755</b>	<b>\$ 89,084</b>	<b>\$ 120,500</b>	<b>\$ 145,400</b>	<b>\$ 145,400</b>
<b>Expenditures</b>						
Operating	\$ 150,628	\$ 139,755	\$ 89,084	\$ 120,500	\$ 145,400	\$ 145,400
<b>Total</b>	<b>\$ 150,628</b>	<b>\$ 139,755</b>	<b>\$ 89,084</b>	<b>\$ 120,500</b>	<b>\$ 145,400</b>	<b>\$ 145,400</b>



## Emergency Medical Services

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 573,520	\$ 573,520
<b>Total</b>	<b>\$ 538,125</b>	<b>\$ 551,250</b>	<b>\$ 551,250</b>	<b>\$ 662,275</b>	<b>\$ 573,520</b>	<b>\$ 573,520</b>
<b>Expenditures</b>						
Operating	\$ 538,125	\$ 551,250	\$ 551,250	\$ 662,275	\$ 573,520	\$ 573,520
<b>Total</b>	<b>\$ 538,125</b>	<b>\$ 551,250</b>	<b>\$ 551,250</b>	<b>\$ 662,275</b>	<b>\$ 573,520</b>	<b>\$ 573,520</b>



## Emergency Services

### Mission

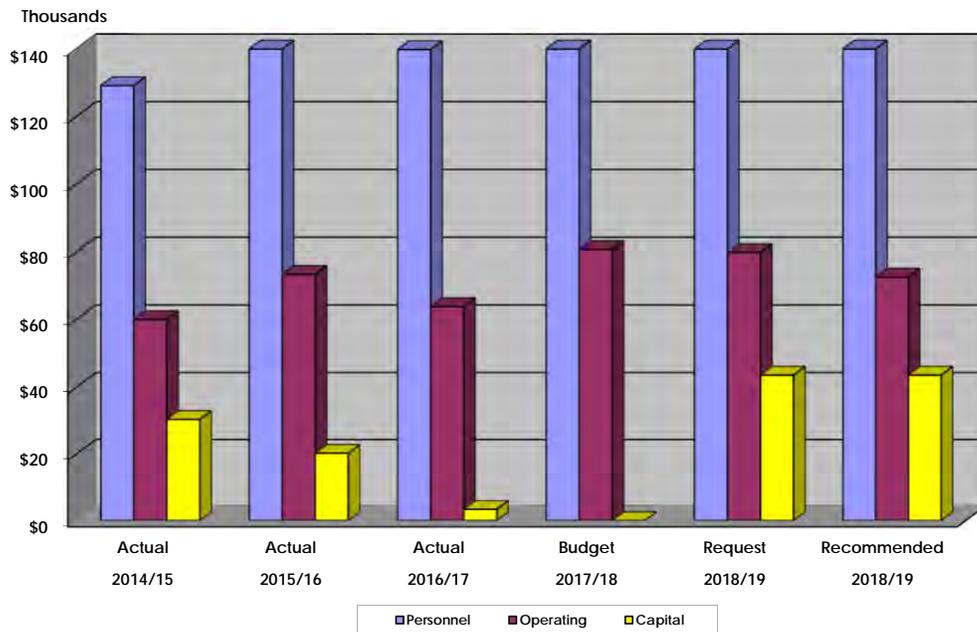
The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	2	2	2	2	2	2

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 40,375	\$ 49,208	\$ 79,860	\$ 36,000	\$ 37,000	\$ 37,000
Miscellaneous	75,000	75,419	76,985	75,000	75,000	75,000
General Appropriation	104,382	118,952	50,295	130,564	177,009	169,734
<b>Total</b>	<b>\$ 219,757</b>	<b>\$ 243,579</b>	<b>\$ 207,140</b>	<b>\$ 241,564</b>	<b>\$ 289,009</b>	<b>\$ 281,734</b>
<b>Expenditures</b>						
Personnel	\$ 129,188	\$ 149,872	\$ 139,841	\$ 160,773	\$ 165,450	\$ 165,450
Operating	60,045	73,415	63,918	80,791	79,909	72,634
Capital	30,524	20,292	3,381	-	43,650	43,650
<b>Total</b>	<b>\$ 219,757</b>	<b>\$ 243,579</b>	<b>\$ 207,140</b>	<b>\$ 241,564</b>	<b>\$ 289,009</b>	<b>\$ 281,734</b>



## Fire Marshal

### Mission

The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

### Significant Changes

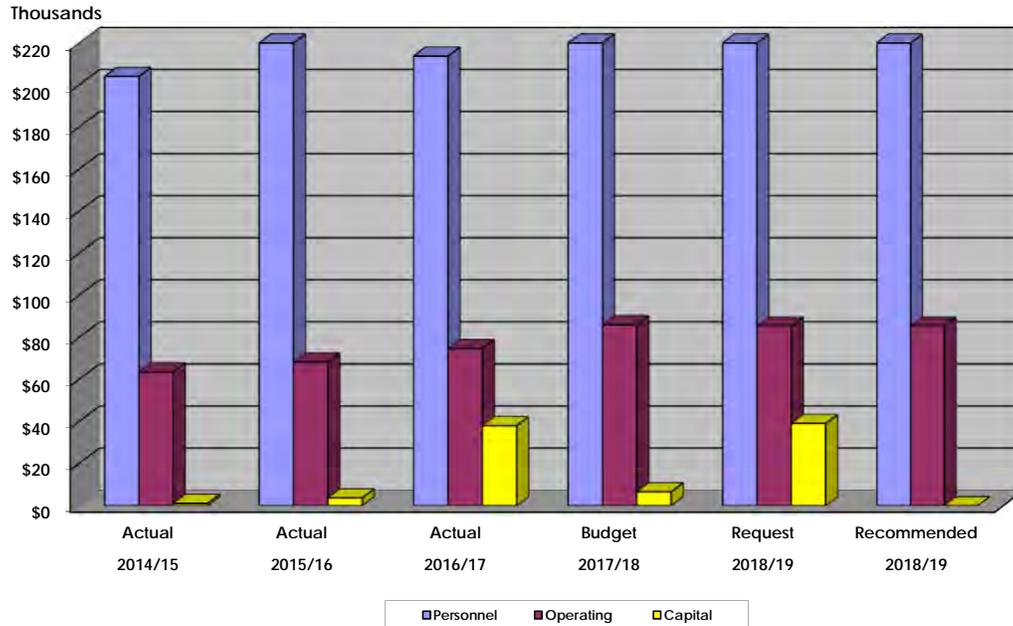
The FY 2016-17 actual included funds to replace a vehicle along with the equipment necessary to equip the vehicle. FY 189-19 request includes the purchase of a replacement vehicle that is not included in the recommended budget.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 1,771	\$ 1,381	\$ 2,527	\$ 1,500	\$ 1,300	\$ 1,300
Transfers	298,712	308,917	306,924	319,253	319,349	319,349
Fire Marshal Reserves	(31,700)	(17,999)	16,998	(1,500)	37,750	(1,300)
<b>Total</b>	<b>\$ 268,783</b>	<b>\$ 292,299</b>	<b>\$ 326,449</b>	<b>\$ 319,253</b>	<b>\$ 358,399</b>	<b>\$ 319,349</b>
<b>Expenditures</b>						
Personnel	\$ 204,069	\$ 220,273	\$ 213,734	\$ 226,593	\$ 234,053	\$ 234,053
Operating	63,626	68,315	74,686	86,040	85,296	85,296
Capital	1,088	3,711	38,029	6,620	39,050	-
<b>Total</b>	<b>\$ 268,783</b>	<b>\$ 292,299</b>	<b>\$ 326,449</b>	<b>\$ 319,253</b>	<b>\$ 358,399</b>	<b>\$ 319,349</b>



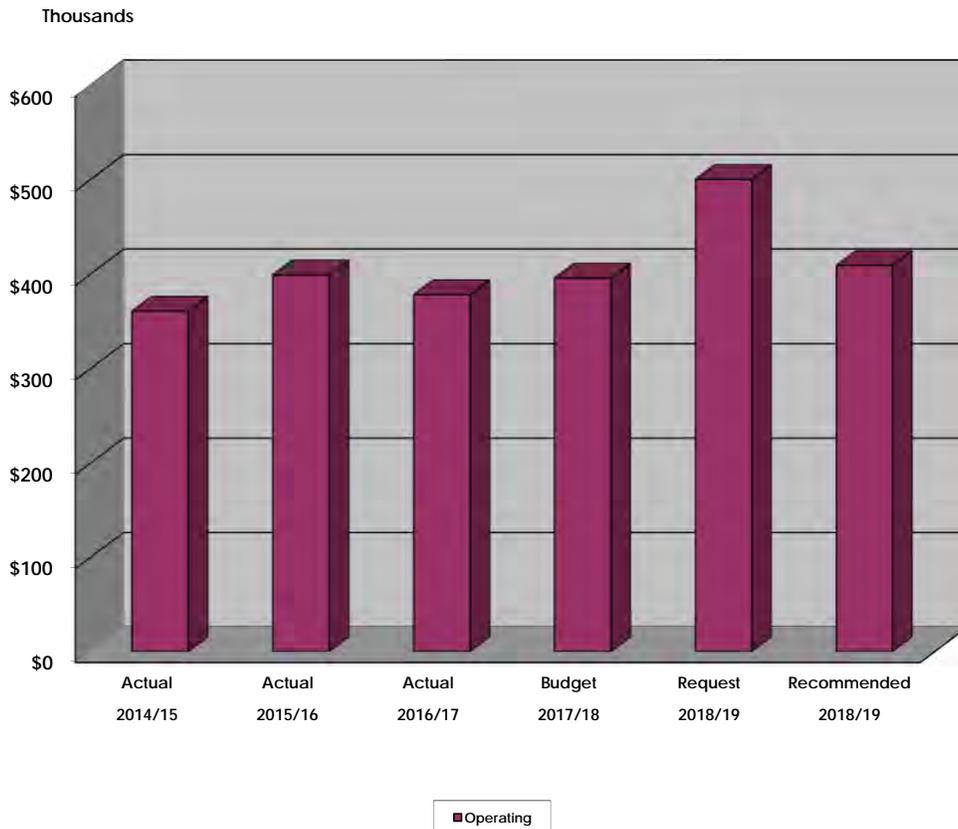
## Planning

### Significant Changes

The increase in FY 15-16 represents costs associated with an update of the land use plan. The request for FY 18-19 includes for \$57,366 from the County for homeless initiatives and \$33,750 for first year of a comprehensive update of the UDO. The recommended budget does not include these request.

### Budget

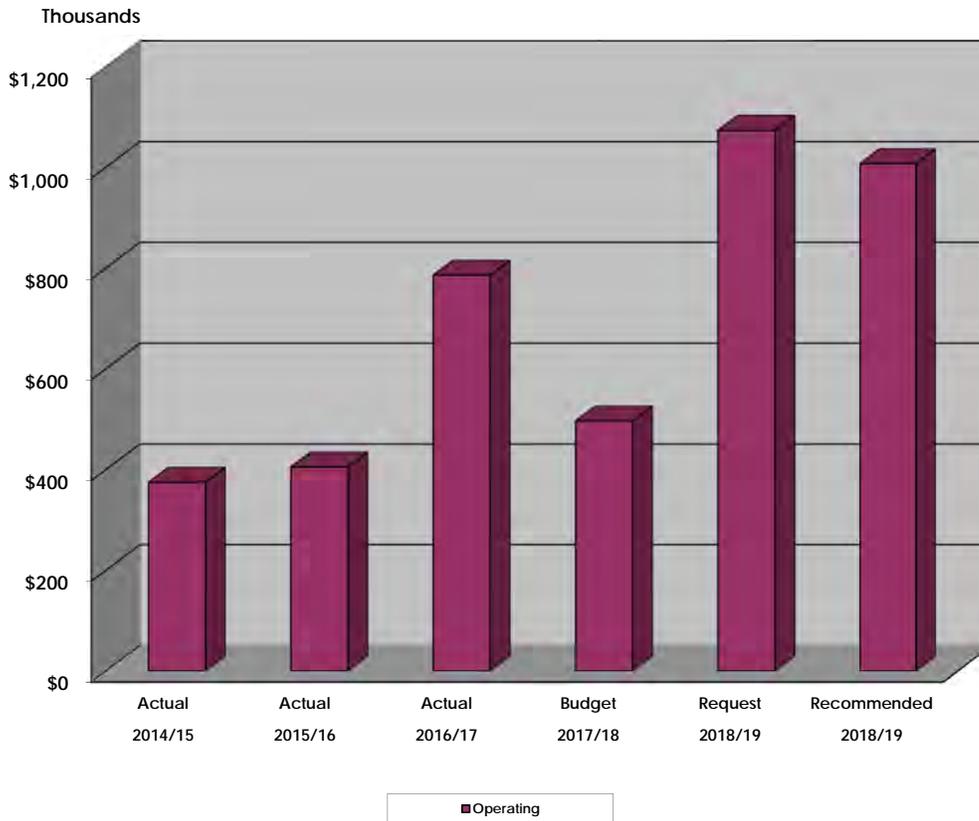
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 500,810	\$ 409,694
<b>Total</b>	<b>\$ 361,287</b>	<b>\$ 399,779</b>	<b>\$ 378,891</b>	<b>\$ 396,324</b>	<b>\$ 500,810</b>	<b>\$ 409,694</b>
<b>Expenditures</b>						
Operating	\$ 361,287	\$ 399,779	\$ 378,891	\$ 396,324	\$ 500,810	\$ 409,694
<b>Total</b>	<b>\$ 361,287</b>	<b>\$ 399,779</b>	<b>\$ 378,891</b>	<b>\$ 396,324</b>	<b>\$ 500,810</b>	<b>\$ 409,694</b>



## Economic Development

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 374,763	\$ 405,330	\$ 785,824	\$ 496,548	\$ 1,073,335	\$ 1,007,085
<b>Total</b>	<b>\$ 374,763</b>	<b>\$ 405,330</b>	<b>\$ 785,824</b>	<b>\$ 496,548</b>	<b>\$ 1,073,335</b>	<b>\$ 1,007,085</b>
<b>Expenditures</b>						
Operating	\$ 374,763	\$ 405,330	\$ 785,824	\$ 496,548	\$ 1,073,335	\$ 1,007,085
<b>Total</b>	<b>\$ 374,763</b>	<b>\$ 405,330</b>	<b>\$ 785,824</b>	<b>\$ 496,548</b>	<b>\$ 1,073,335</b>	<b>\$ 1,007,085</b>



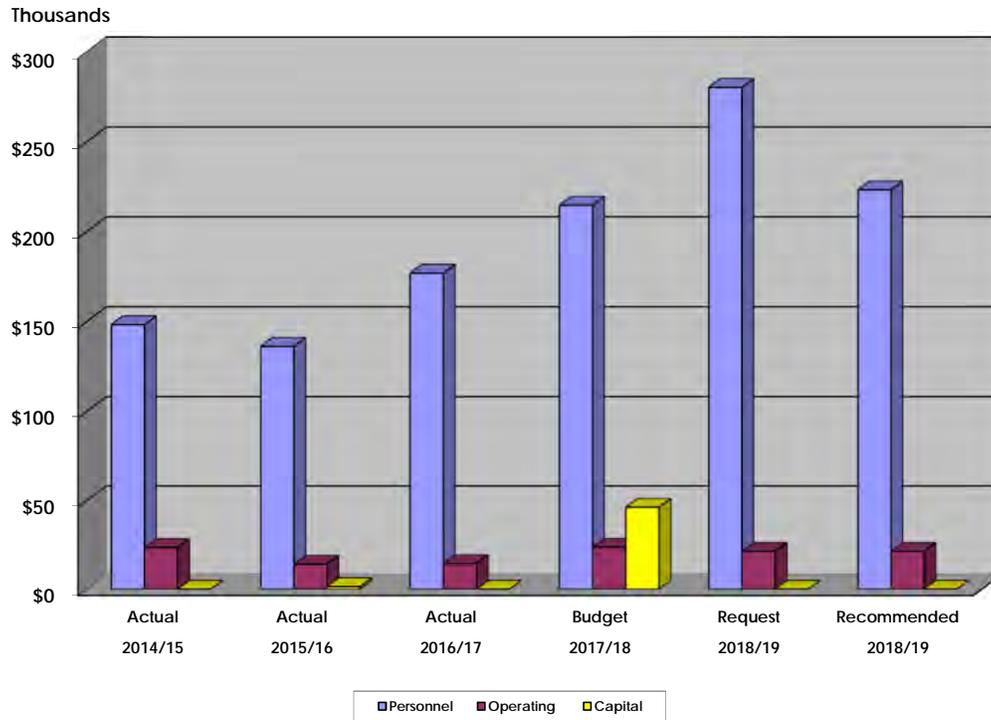
## Cooperative Extension

### Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 1,600	\$ -	\$ 454	\$ 400	\$ 400	\$ 400
Miscellaneous	11,409	4,103	4,101	4,200	3,500	3,500
General Appropriation	158,874	147,888	186,952	280,293	297,835	240,835
<b>Total</b>	<b>\$ 171,883</b>	<b>\$ 151,991</b>	<b>\$ 191,507</b>	<b>\$ 284,893</b>	<b>\$ 301,735</b>	<b>\$ 244,735</b>
<b>Expenditures</b>						
Personnel	\$ 148,320	\$ 136,289	\$ 176,937	\$ 214,831	\$ 280,361	\$ 223,361
Operating	23,563	14,193	14,570	23,730	21,374	21,374
Capital	-	1,509	-	46,332	-	-
<b>Total</b>	<b>\$ 171,883</b>	<b>\$ 151,991</b>	<b>\$ 191,507</b>	<b>\$ 284,893</b>	<b>\$ 301,735</b>	<b>\$ 244,735</b>



## Conservation

### Mission

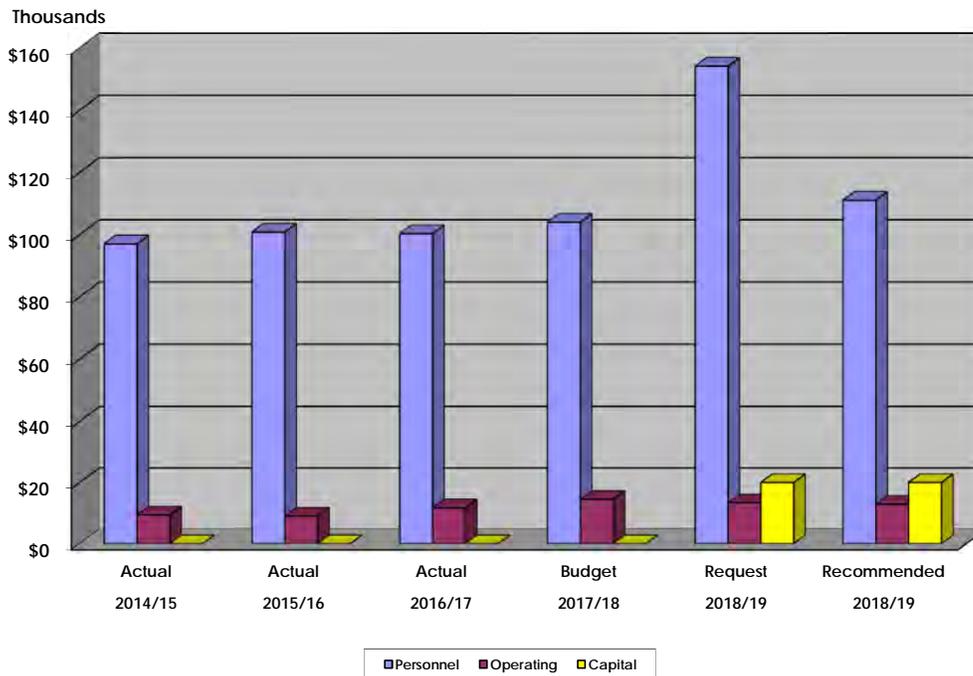
The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	2	2	2	2	2	2

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Miscellaneous	\$ 26,120	\$ 25,961	\$ 26,405	\$ 25,500	\$ 25,500	\$ 25,500
General Appropriation	80,318	83,923	85,614	92,986	162,032	118,439
<b>Total</b>	<b>\$ 106,438</b>	<b>\$ 109,884</b>	<b>\$ 112,019</b>	<b>\$ 118,486</b>	<b>\$ 187,532</b>	<b>\$ 143,939</b>
<b>Expenditures</b>						
Personnel	\$ 97,038	\$ 100,818	\$ 100,309	\$ 104,000	\$ 154,173	\$ 111,070
Operating	9,400	9,066	11,710	14,486	13,359	12,869
Capital	-	-	-	-	20,000	20,000
<b>Total</b>	<b>\$ 106,438</b>	<b>\$ 109,884</b>	<b>\$ 112,019</b>	<b>\$ 118,486</b>	<b>\$ 187,532</b>	<b>\$ 143,939</b>



## Health Department

### Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	36.5	36.5	43	43	43	43

### Divisions

Health Department

Administration

Animal Control

Child Health

Communicable Disease

Environmental Health

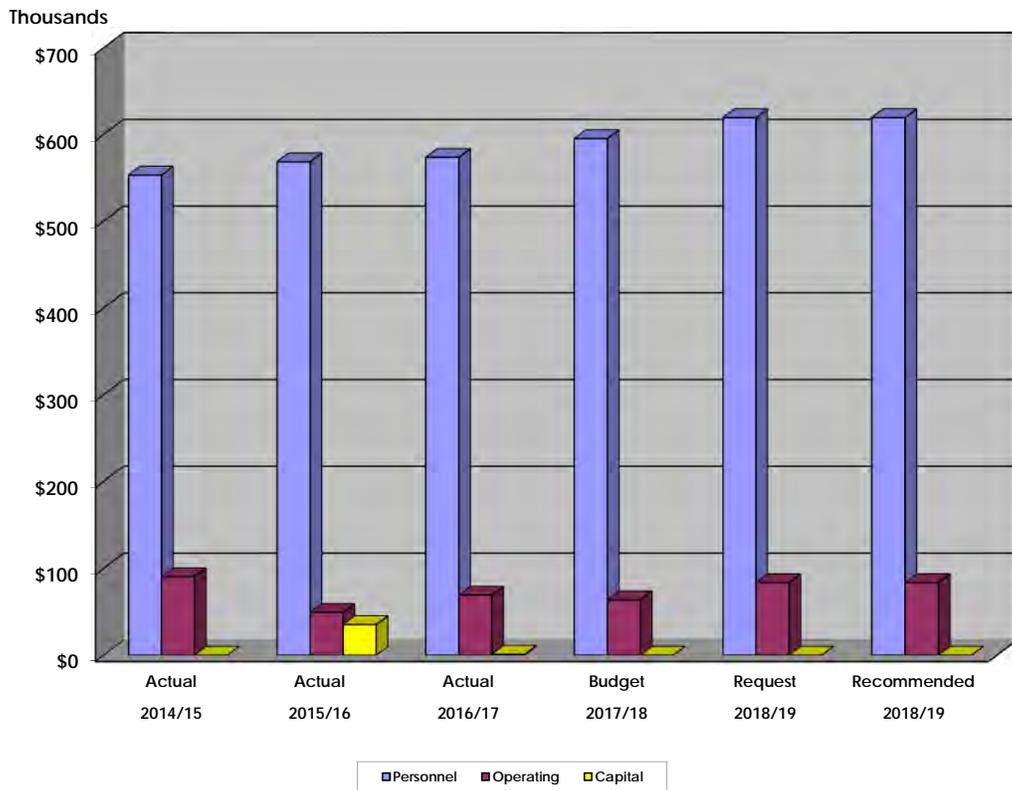
Health Education

WIC/Nutrition

## Health - General

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 88,960	\$ 83,410	\$ 134,568	\$ 88,536	\$ 88,536	\$ 88,536
Sales and Services	3,056	260	994	1,002	109	109
General Appropriation	551,233	569,042	507,767	569,092	613,896	613,896
<b>Total</b>	<b>\$ 643,249</b>	<b>\$ 652,712</b>	<b>\$ 643,329</b>	<b>\$ 658,630</b>	<b>\$ 702,541</b>	<b>\$ 702,541</b>
<b>Expenditures</b>						
Personnel	\$ 553,011	\$ 568,340	\$ 573,411	\$ 595,051	\$ 619,277	\$ 619,277
Operating	90,238	49,220	68,967	63,579	83,264	83,264
Capital	-	35,152	951	-	-	-
<b>Total</b>	<b>\$ 643,249</b>	<b>\$ 652,712</b>	<b>\$ 643,329</b>	<b>\$ 658,630</b>	<b>\$ 702,541</b>	<b>\$ 702,541</b>



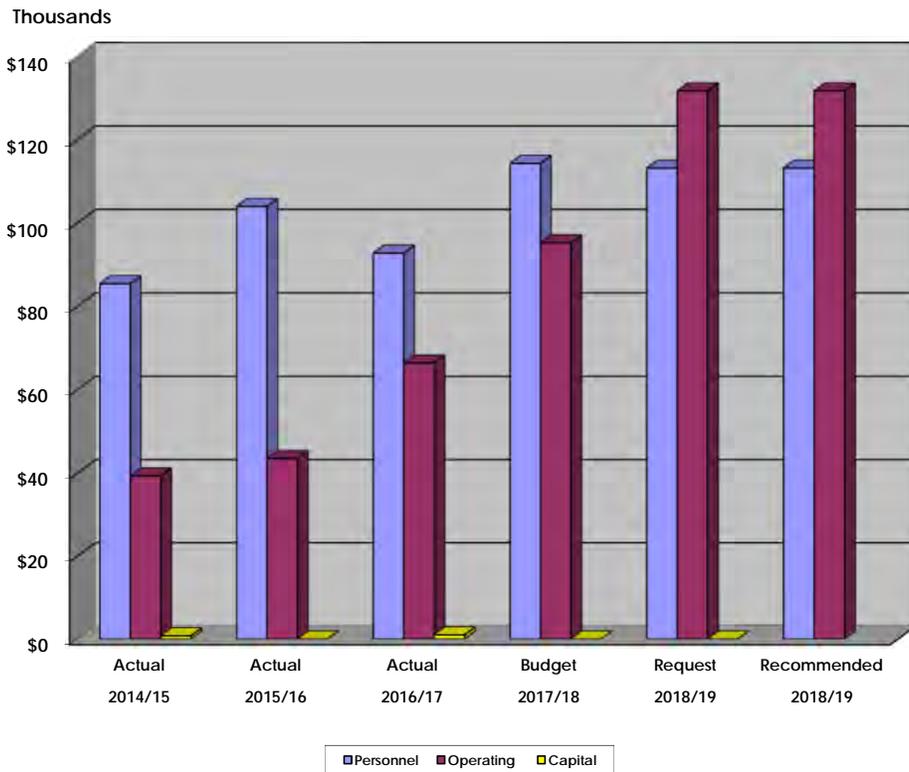
## Health - Maternal Health

### Significant Changes

Reallocation of positions.

### Budget

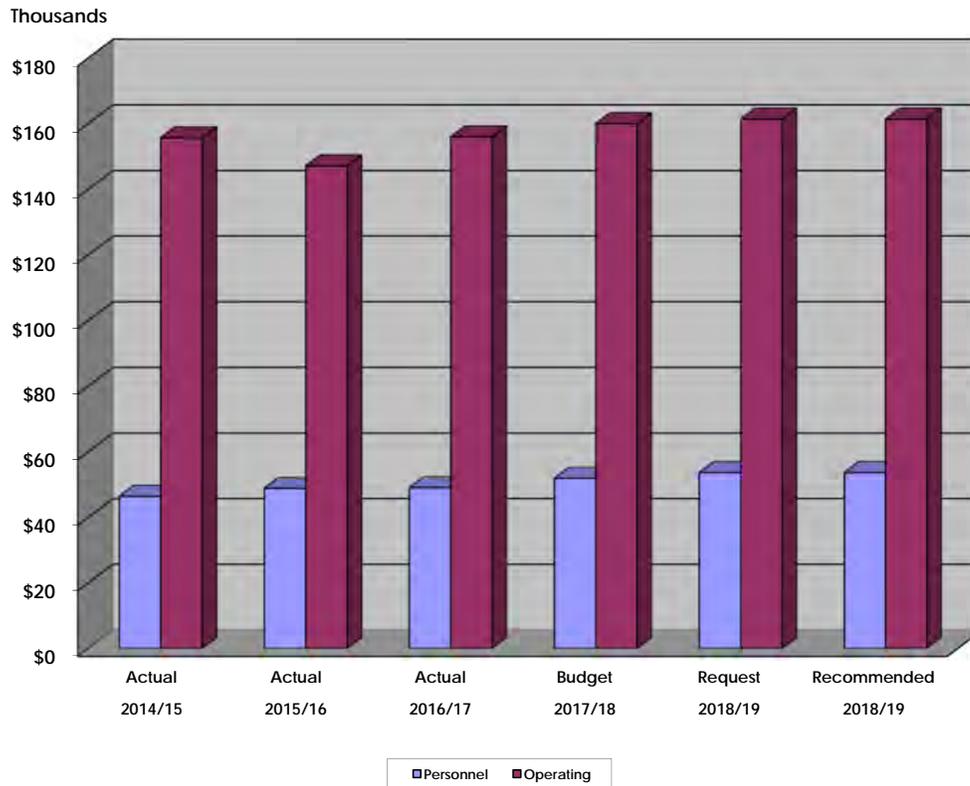
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 32,024	\$ 28,579	\$ 49,784	\$ 92,653	\$ 87,648	\$ 87,648
Sales and Services	24,019	76,020	65,795	35,629	37,690	37,690
General Appropriation	69,634	42,996	44,695	81,319	119,519	119,519
<b>Total</b>	<b>\$ 125,677</b>	<b>\$ 147,595</b>	<b>\$ 160,274</b>	<b>\$ 209,601</b>	<b>\$ 244,857</b>	<b>\$ 244,857</b>
<b>Expenditures</b>						
Personnel	\$ 85,499	\$ 104,016	\$ 92,814	\$ 114,334	\$ 113,171	\$ 113,171
Operating	39,396	43,579	66,451	95,267	131,686	131,686
Capital	782	-	1,009	-	-	-
<b>Total</b>	<b>\$ 125,677</b>	<b>\$ 147,595</b>	<b>\$ 160,274</b>	<b>\$ 209,601</b>	<b>\$ 244,857</b>	<b>\$ 244,857</b>



**Health - Child Health**

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 171,300	\$ 125,583	\$ 177,581	\$ 177,581	\$ 172,576	\$ 172,576
Sales and Services	7,150	25,653	17,595	4,317	7,660	7,660
General Appropriation	23,684	44,713	11,282	30,016	34,787	34,787
<b>Total</b>	<b>\$ 202,134</b>	<b>\$ 195,949</b>	<b>\$ 206,458</b>	<b>\$ 211,914</b>	<b>\$ 215,023</b>	<b>\$ 215,023</b>
<b>Expenditures</b>						
Personnel	\$ 46,424	\$ 48,847	\$ 49,014	\$ 51,911	\$ 53,661	\$ 53,661
Operating	155,710	147,102	155,939	160,003	161,362	161,362
Capital	-	-	1,505	-	-	-
<b>Total</b>	<b>\$ 202,134</b>	<b>\$ 195,949</b>	<b>\$ 206,458</b>	<b>\$ 211,914</b>	<b>\$ 215,023</b>	<b>\$ 215,023</b>



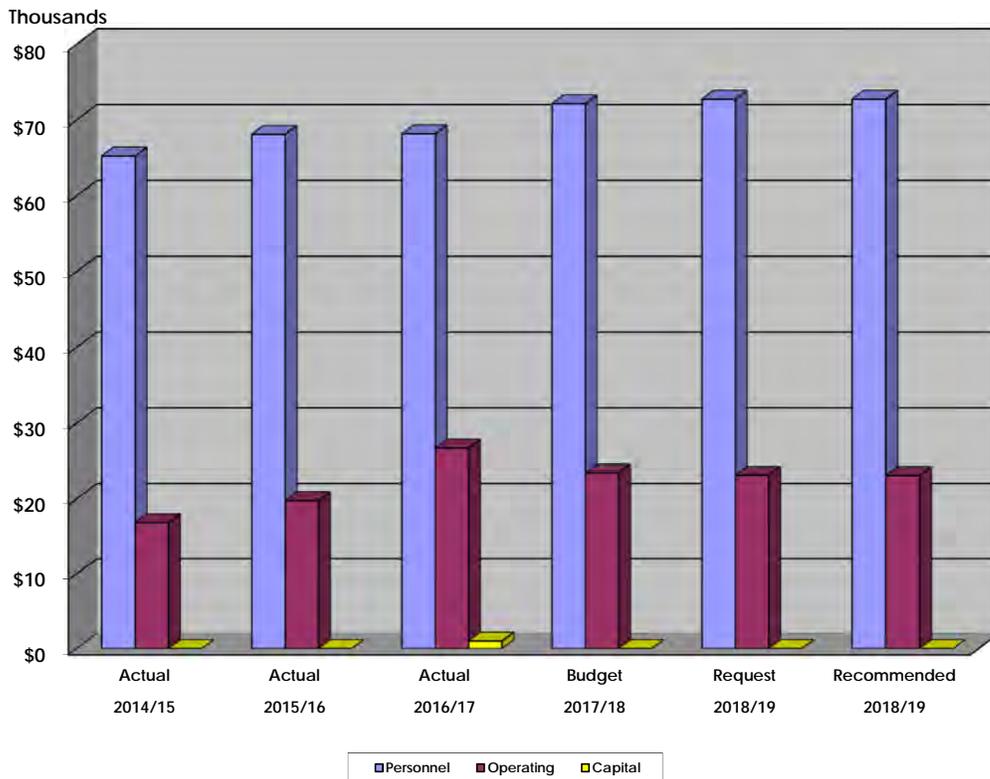
## Health - Primary Care

### Significant Changes

Reallocation of positions.

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 49,422	\$ 56,962	\$ 48,862	\$ 56,737	\$ 49,552	\$ 49,552
General Appropriation	32,613	30,848	46,982	38,795	46,258	46,258
<b>Total</b>	<b>\$ 82,035</b>	<b>\$ 87,810</b>	<b>\$ 95,844</b>	<b>\$ 95,532</b>	<b>\$ 95,810</b>	<b>\$ 95,810</b>
<b>Expenditures</b>						
Personnel	\$ 65,214	\$ 68,073	\$ 68,142	\$ 72,121	\$ 72,729	\$ 72,729
Operating	16,821	19,737	26,693	23,411	23,081	23,081
Capital	-	-	1,009	-	-	-
<b>Total</b>	<b>\$ 82,035</b>	<b>\$ 87,810</b>	<b>\$ 95,844</b>	<b>\$ 95,532</b>	<b>\$ 95,810</b>	<b>\$ 95,810</b>



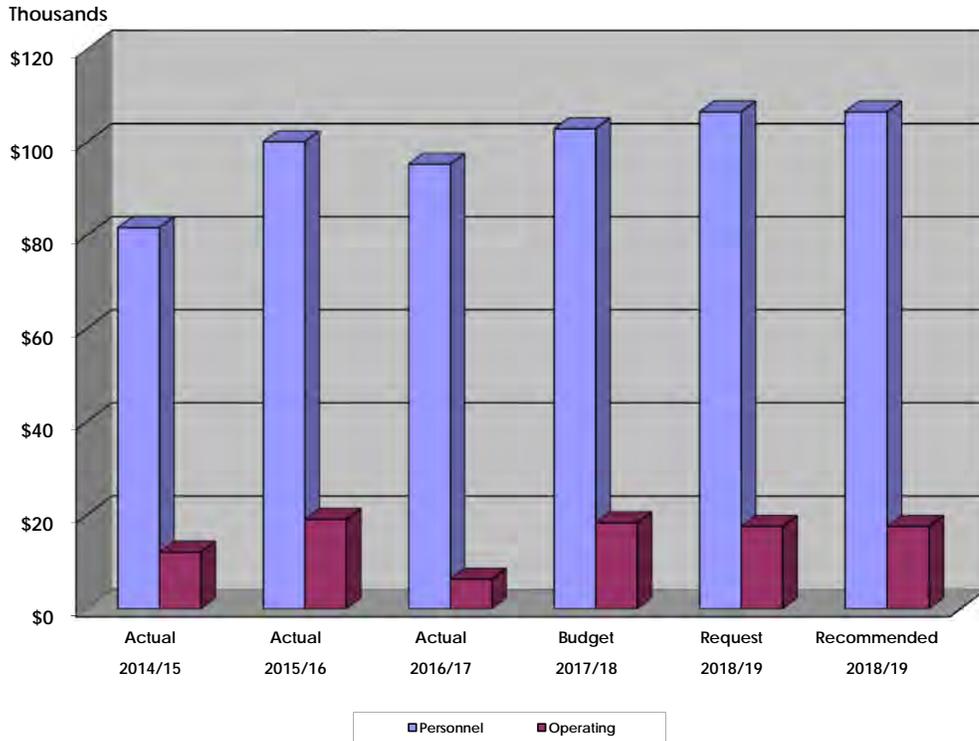
*Health - Promotion*

**Significant Changes**

Reallocation of positions.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 26,832	\$ 39,678	\$ 28,385	\$ 36,174	\$ 39,946	\$ 39,946
General Appropriation	66,898	79,546	73,223	85,089	84,156	84,156
<b>Total</b>	<b>\$ 93,730</b>	<b>\$ 119,224</b>	<b>\$ 101,608</b>	<b>\$ 121,263</b>	<b>\$ 124,102</b>	<b>\$ 124,102</b>
<b>Expenditures</b>						
Personnel	\$ 81,664	\$ 100,137	\$ 95,328	\$ 102,906	\$ 106,556	\$ 106,556
Operating	12,066	19,087	6,280	18,357	17,546	17,546
<b>Total</b>	<b>\$ 93,730</b>	<b>\$ 119,224</b>	<b>\$ 101,608</b>	<b>\$ 121,263</b>	<b>\$ 124,102</b>	<b>\$ 124,102</b>



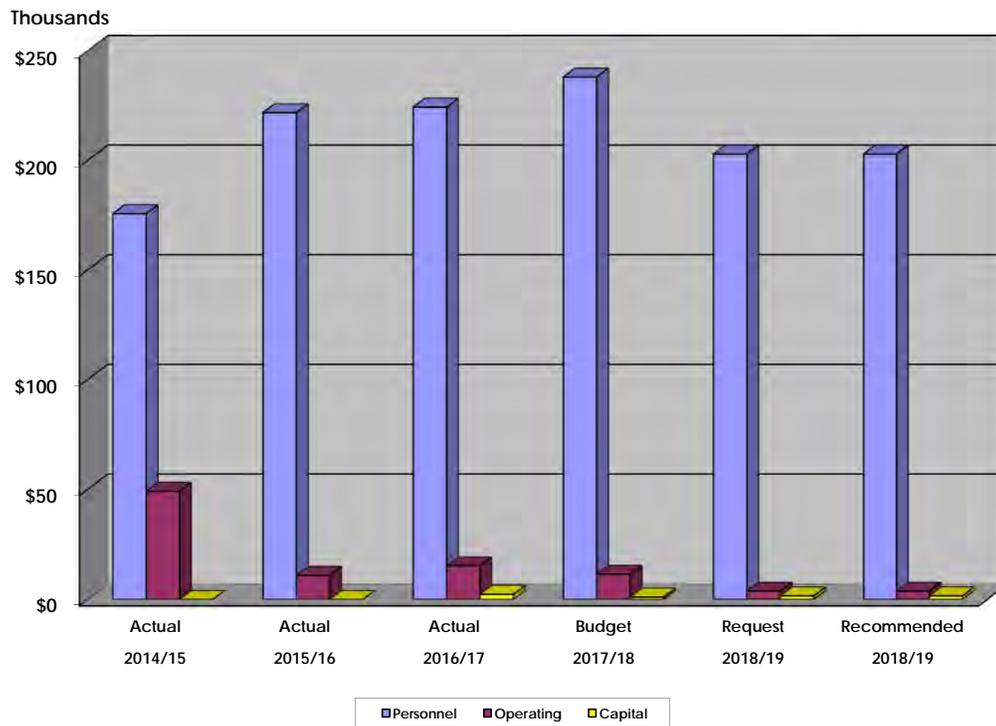
*Health - WIC-CS*

**Significant Changes**

Reallocation of positions.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 224,654	\$ 232,578	\$ 241,759	\$ 250,443	\$ 208,257	\$ 208,257
<b>Total</b>	<b>\$ 224,654</b>	<b>\$ 232,578</b>	<b>\$ 241,759</b>	<b>\$ 250,443</b>	<b>\$ 208,257</b>	<b>\$ 208,257</b>
<b>Expenditures</b>						
Personnel	\$ 175,594	\$ 221,670	\$ 224,204	\$ 237,954	\$ 202,854	\$ 202,854
Operating	49,060	10,908	15,194	11,414	3,789	3,789
Capital	-	-	2,361	1,075	1,614	1,614
<b>Total</b>	<b>\$ 224,654</b>	<b>\$ 232,578</b>	<b>\$ 241,759</b>	<b>\$ 250,443</b>	<b>\$ 208,257</b>	<b>\$ 208,257</b>



## Health - Family Planning

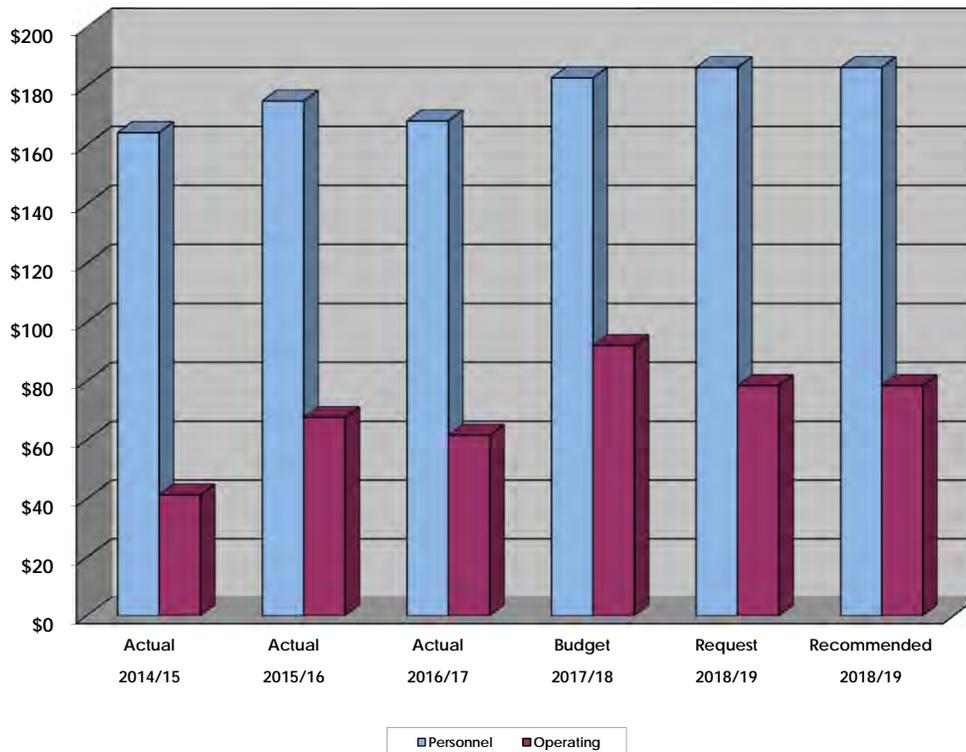
### Significant Changes

Reallocation of personnel.

#### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 92,954	\$ 82,663	\$ 79,871	\$ 90,981	\$ 86,272	\$ 86,272
Sales and Services	27,523	93,049	76,207	59,934	67,665	67,665
General Appropriation	85,085	66,786	74,734	123,871	110,759	110,759
	<b>\$ 205,562</b>	<b>\$ 242,498</b>	<b>\$ 230,812</b>	<b>\$ 274,786</b>	<b>\$ 264,696</b>	<b>\$ 264,696</b>
<b>Expenditures</b>						
Personnel	\$ 164,205	\$ 174,917	\$ 168,172	\$ 182,761	\$ 186,250	\$ 186,250
Operating	41,357	67,581	61,631	92,025	78,446	78,446
Capital	-	-	1,009	-	-	-
Total	<b>\$ 205,562</b>	<b>\$ 242,498</b>	<b>\$ 230,812</b>	<b>\$ 274,786</b>	<b>\$ 264,696</b>	<b>\$ 264,696</b>

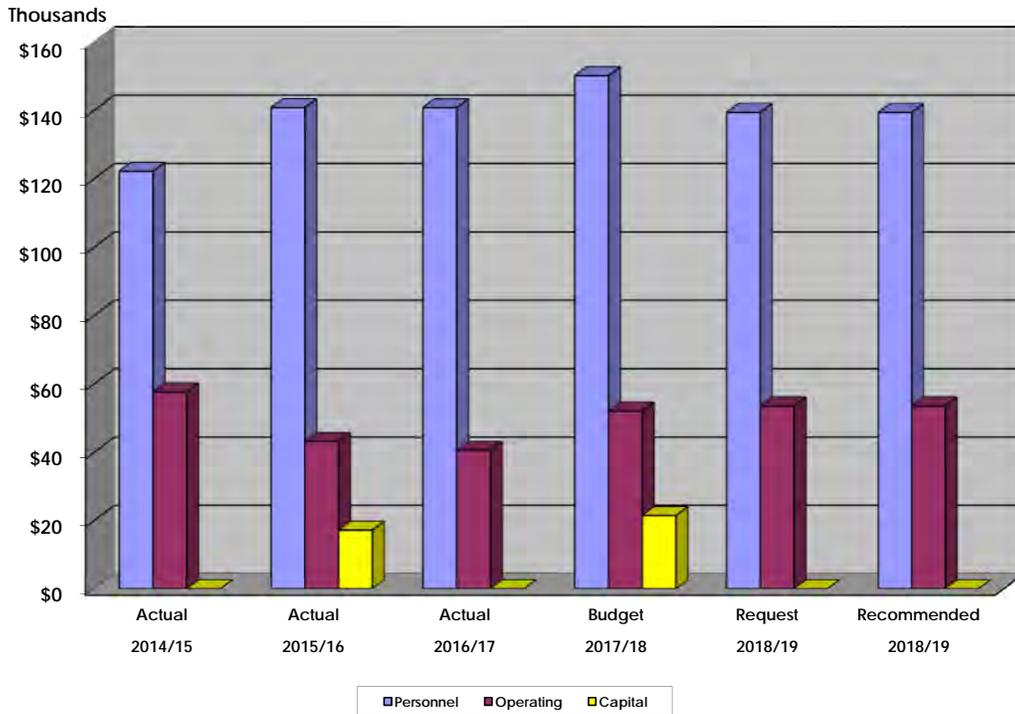
Thousands



## Health - Animal Control

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 6,187	\$ 5,137	\$ 4,815	\$ 5,176	\$ 3,549	\$ 3,549
General Appropriation	173,743	196,075	176,596	218,553	189,483	189,483
<b>Total</b>	<b>\$ 179,930</b>	<b>\$ 201,212</b>	<b>\$ 181,411</b>	<b>\$ 223,729</b>	<b>\$ 193,032</b>	<b>\$ 193,032</b>
<b>Expenditures</b>						
Personnel	\$ 122,226	\$ 140,859	\$ 140,818	\$ 150,150	\$ 139,436	\$ 139,436
Operating	57,704	43,169	40,593	52,106	53,596	53,596
Capital	-	17,184	-	21,473	-	-
<b>Total</b>	<b>\$ 179,930</b>	<b>\$ 201,212</b>	<b>\$ 181,411</b>	<b>\$ 223,729</b>	<b>\$ 193,032</b>	<b>\$ 193,032</b>



## Health - Environmental Health

### Mission

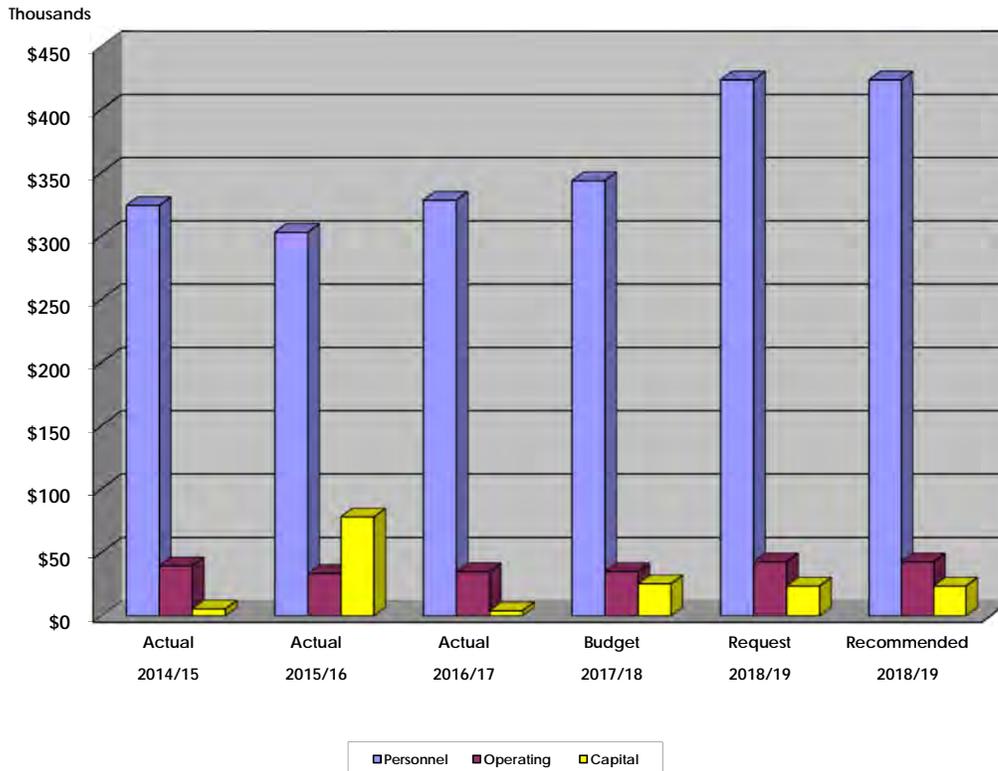
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

### Significant Changes

Costs are increased in the FY 15-16 budget to cover furniture needed for the department to move to the Buggy Factory and for software needed to improve efficiency in the department. FY 17-18 and FY 18-19 include one replacement vehicle.

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 4,000	\$ 21,174	\$ 21,759	\$ 10,000	\$ 10,000	\$ 10,000
Sales and Services	112,862	139,129	148,111	128,580	147,972	147,972
General Appropriation	251,891	253,655	196,918	265,007	331,253	331,253
<b>Total</b>	<b>\$ 368,753</b>	<b>\$ 413,958</b>	<b>\$ 366,788</b>	<b>\$ 403,587</b>	<b>\$ 489,225</b>	<b>\$ 489,225</b>
<b>Expenditures</b>						
Personnel	\$ 323,825	\$ 302,768	\$ 328,093	\$ 343,579	\$ 423,206	\$ 423,206
Operating	39,439	33,345	34,735	34,815	42,533	42,533
Capital	5,489	77,845	3,960	25,193	23,486	23,486
<b>Total</b>	<b>\$ 368,753</b>	<b>\$ 413,958</b>	<b>\$ 366,788</b>	<b>\$ 403,587</b>	<b>\$ 489,225</b>	<b>\$ 489,225</b>

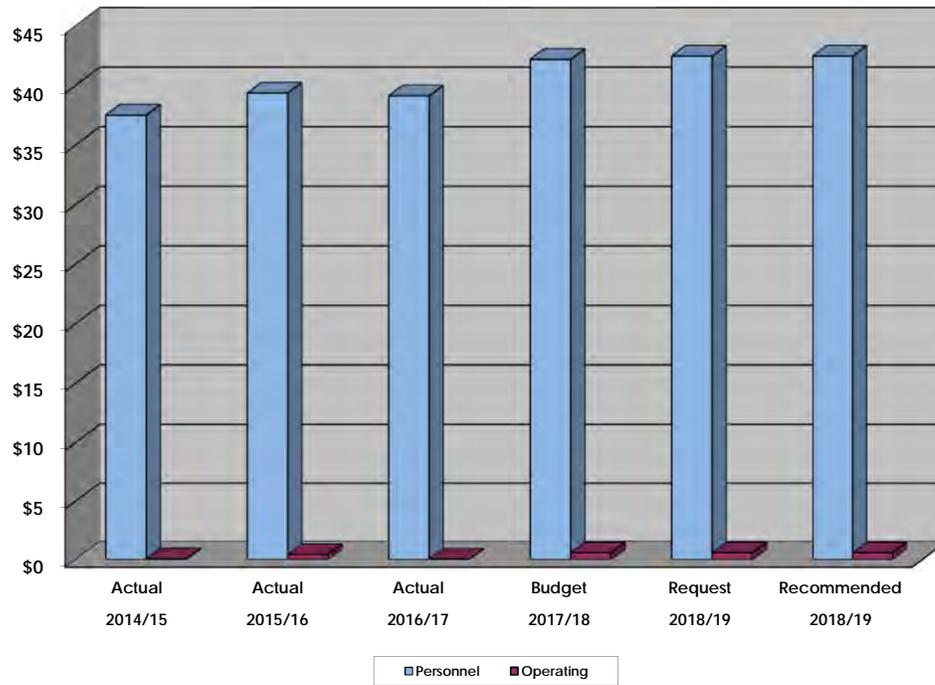


## Health - Aids Control

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	37,085	39,296	38,676	42,267	42,545	42,545
<b>Total</b>	<b>\$ 37,585</b>	<b>\$ 39,796</b>	<b>\$ 39,176</b>	<b>\$ 42,767</b>	<b>\$ 43,045</b>	<b>\$ 43,045</b>
<b>Expenditures</b>						
Personnel	\$ 37,516	\$ 39,363	\$ 39,129	\$ 42,191	\$ 42,469	\$ 42,469
Operating	69	433	47	576	576	576
<b>Total</b>	<b>\$ 37,585</b>	<b>\$ 39,796</b>	<b>\$ 39,176</b>	<b>\$ 42,767</b>	<b>\$ 43,045</b>	<b>\$ 43,045</b>

Thousands



*Health - Bioterrorism*

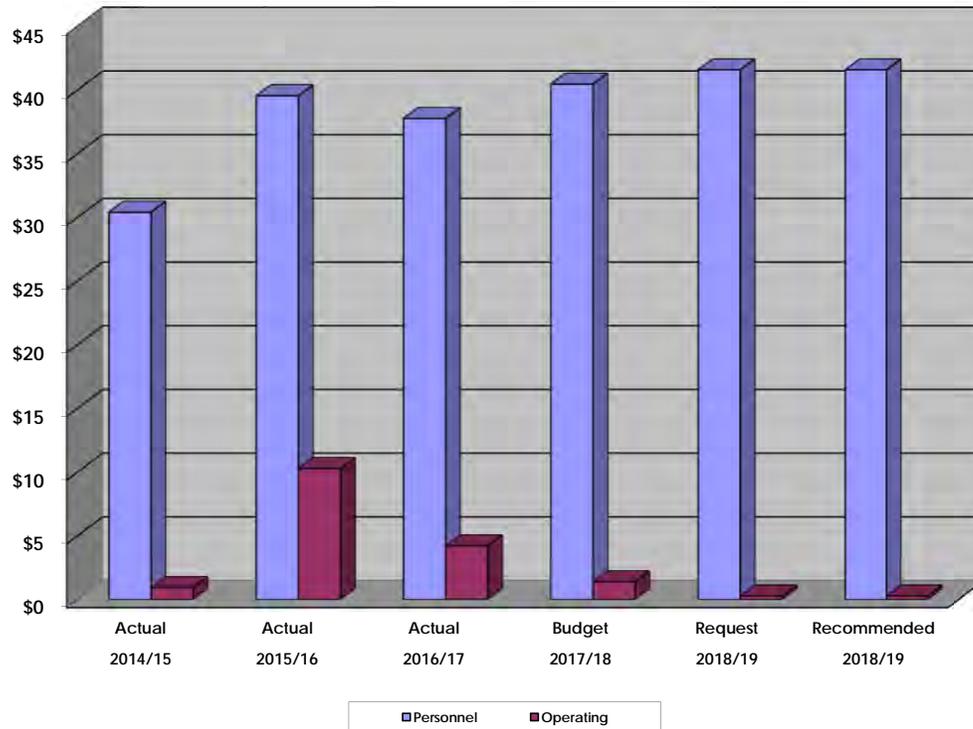
**Significant Changes**

Reallocation of personnel.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 31,376	\$ 41,395	\$ 44,609	\$ 41,849	\$ 41,849	\$ 41,849
General Appropriation	(42)	8,433	(2,635)	-	-	-
<b>Total</b>	<b>\$ 31,334</b>	<b>\$ 49,828</b>	<b>\$ 41,974</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>
<b>Expenditures</b>						
Personnel	\$ 30,407	\$ 39,550	\$ 37,767	\$ 40,462	\$ 41,576	\$ 41,576
Operating	927	10,278	4,207	1,387	273	273
<b>Total</b>	<b>\$ 31,334</b>	<b>\$ 49,828</b>	<b>\$ 41,974</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>

Thousands



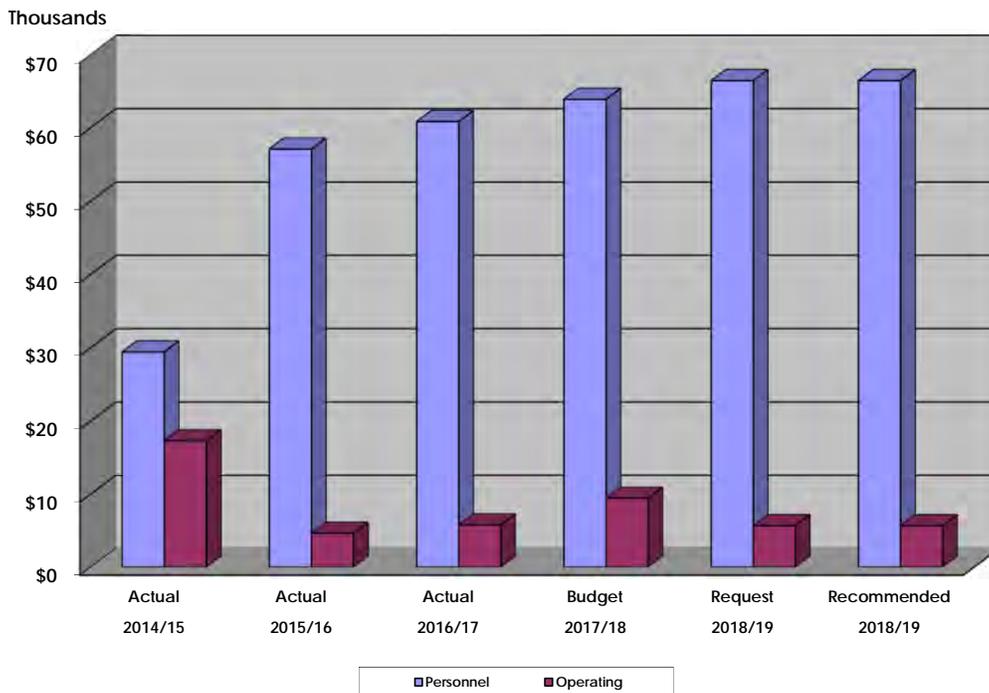
*Health - WIC - BF*

**Significant Changes**

Reallocation of personnel.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 46,742	\$ 61,727	\$ 66,613	\$ 73,323	\$ 72,092	\$ 72,092
<b>Total</b>	<b>\$ 46,742</b>	<b>\$ 61,727</b>	<b>\$ 66,613</b>	<b>\$ 73,323</b>	<b>\$ 72,092</b>	<b>\$ 72,092</b>
<b>Expenditures</b>						
Personnel	\$ 29,415	\$ 57,095	\$ 60,837	\$ 63,878	\$ 66,424	\$ 66,424
Operating	17,327	4,632	5,776	9,445	5,668	5,668
<b>Total</b>	<b>\$ 46,742</b>	<b>\$ 61,727</b>	<b>\$ 66,613</b>	<b>\$ 73,323</b>	<b>\$ 72,092</b>	<b>\$ 72,092</b>



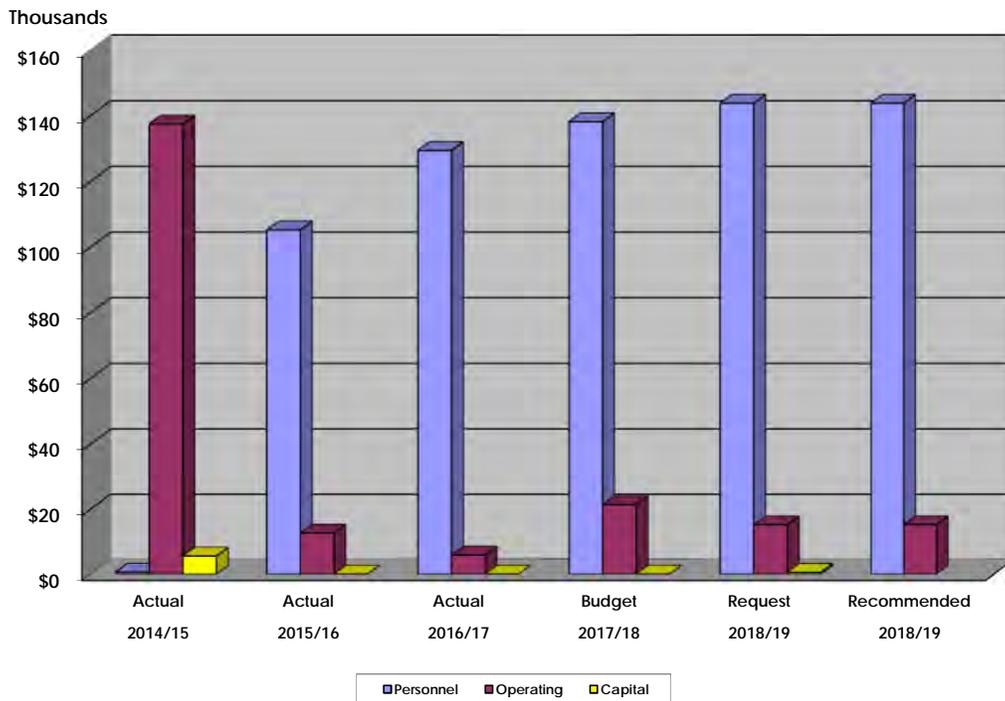
*Health - Children Services Coordinator*

**Significant Changes**

Contract positions were moved to regular County positions in FY 2015-16.

**Budget**

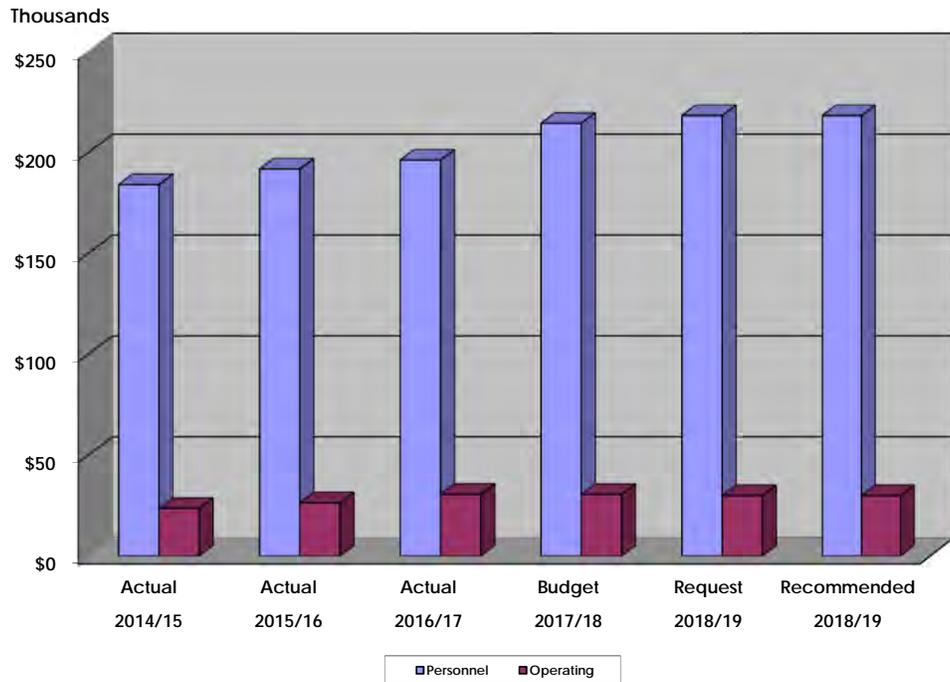
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649
Sales and Services	164,391	145,756	145,906	156,911	156,911	156,911
General Appropriation	(23,422)	(30,584)	(13,256)	-	-	-
<b>Total</b>	<b>\$ 143,618</b>	<b>\$ 117,821</b>	<b>\$ 135,299</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>
<b>Expenditures</b>						
Personnel	\$ 603	\$ 105,201	\$ 129,435	\$ 138,180	\$ 143,800	\$ 143,800
Operating	137,472	12,620	5,864	21,380	15,202	15,202
Capital	5,543	-	-	-	558	558
<b>Total</b>	<b>\$ 143,618</b>	<b>\$ 117,821</b>	<b>\$ 135,299</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>



*Health - Communicable Diseases*

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 13,625	\$ 14,536	\$ 18,479	\$ 15,823	\$ 15,823	\$ 15,823
Sales and Services	11,631	10,514	12,873	9,519	13,609	13,609
General Appropriation	182,286	193,042	196,808	219,501	218,654	218,654
<b>Total</b>	<b>\$ 207,542</b>	<b>\$ 218,092</b>	<b>\$ 228,160</b>	<b>\$ 244,843</b>	<b>\$ 248,086</b>	<b>\$ 248,086</b>
<b>Expenditures</b>						
Personnel	\$ 184,009	\$ 191,715	\$ 196,136	\$ 214,408	\$ 218,209	\$ 218,209
Operating	23,533	26,377	30,519	30,435	29,877	29,877
Capital	-	-	1,505	-	-	-
<b>Total</b>	<b>\$ 207,542</b>	<b>\$ 218,092</b>	<b>\$ 228,160</b>	<b>\$ 244,843</b>	<b>\$ 248,086</b>	<b>\$ 248,086</b>

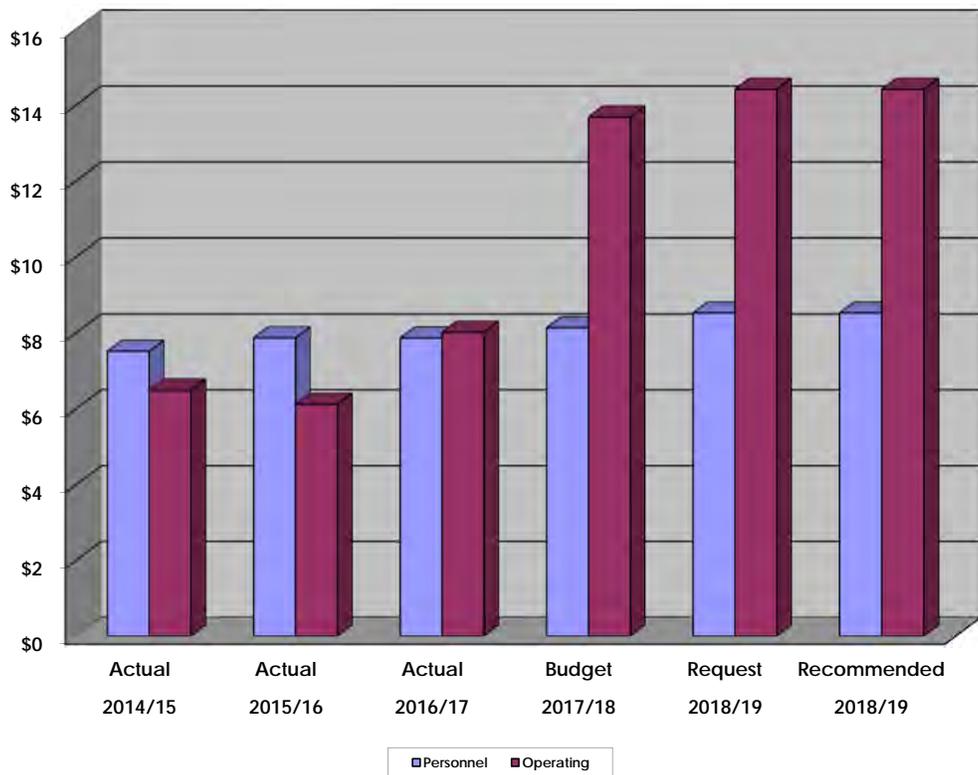


*Health - BCCCP*

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 12,679	\$ 17,527	\$ 12,840	\$ 9,246	\$ 11,265	\$ 11,265
General Appropriation	1,332	(3,536)	3,036	12,571	11,668	11,668
<b>Total</b>	<b>\$ 14,011</b>	<b>\$ 13,991</b>	<b>\$ 15,876</b>	<b>\$ 21,817</b>	<b>\$ 22,933</b>	<b>\$ 22,933</b>
<b>Expenditures</b>						
Personnel	\$ 7,513	\$ 7,870	\$ 7,862	\$ 8,131	\$ 8,520	\$ 8,520
Operating	6,498	6,121	8,014	13,686	14,413	14,413
<b>Total</b>	<b>\$ 14,011</b>	<b>\$ 13,991</b>	<b>\$ 15,876</b>	<b>\$ 21,817</b>	<b>\$ 22,933</b>	<b>\$ 22,933</b>

Thousands



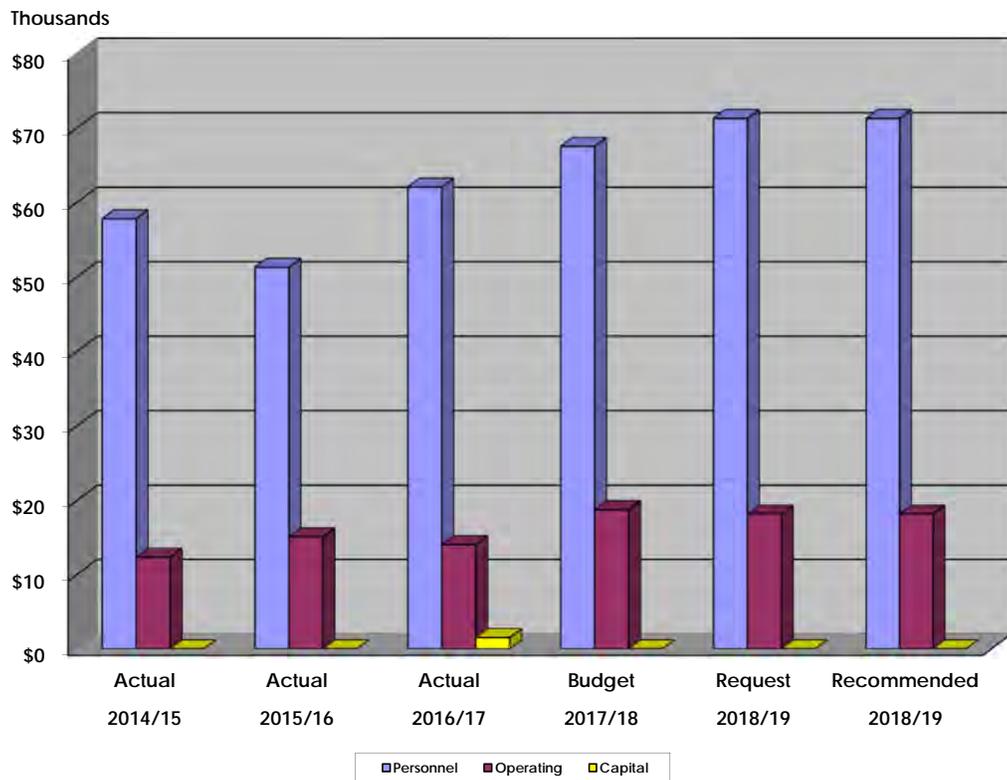
## Health - Immunizations

### Significant Changes

Reallocation of positions.

### Budget

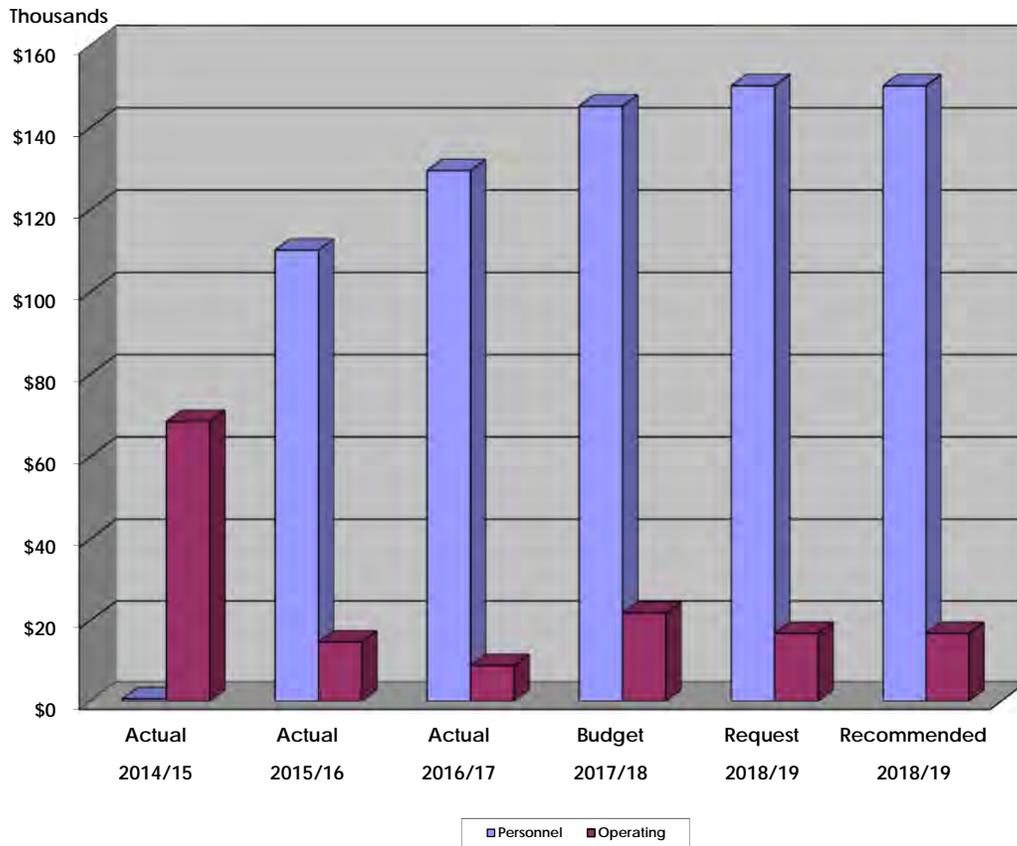
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 16,739	\$ 13,244	\$ 17,314	\$ 17,413	\$ 17,314	\$ 17,314
Sales and Services	6,335	12,627	9,342	8,732	9,902	9,902
General Appropriation	47,095	40,570	51,001	60,185	62,271	62,271
<b>Total</b>	<b>\$ 70,169</b>	<b>\$ 66,441</b>	<b>\$ 77,657</b>	<b>\$ 86,330</b>	<b>\$ 89,487</b>	<b>\$ 89,487</b>
<b>Expenditures</b>						
Personnel	\$ 57,823	\$ 51,314	\$ 62,090	\$ 67,541	\$ 71,293	\$ 71,293
Operating	12,346	15,127	14,062	18,789	18,194	18,194
Capital	-	-	1,505	-	-	-
<b>Total</b>	<b>\$ 70,169</b>	<b>\$ 66,441</b>	<b>\$ 77,657</b>	<b>\$ 86,330</b>	<b>\$ 89,487</b>	<b>\$ 89,487</b>



## Health - Pregnancy Care Case Management

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 152,513	\$ 149,306	\$ 151,359	\$ 166,936	\$ 166,936	\$ 166,936
General Appropriation	(77,917)	(24,488)	(13,008)	-	-	-
<b>Total</b>	<b>\$ 74,596</b>	<b>\$ 124,818</b>	<b>\$ 138,351</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>
<b>Expenditures</b>						
Personnel	\$ 603	\$ 110,173	\$ 129,531	\$ 145,169	\$ 150,151	\$ 150,151
Operating	68,449	14,645	8,820	21,767	16,785	16,785
Capital	5,544	-	-	-	-	-
<b>Total</b>	<b>\$ 74,596</b>	<b>\$ 124,818</b>	<b>\$ 138,351</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>

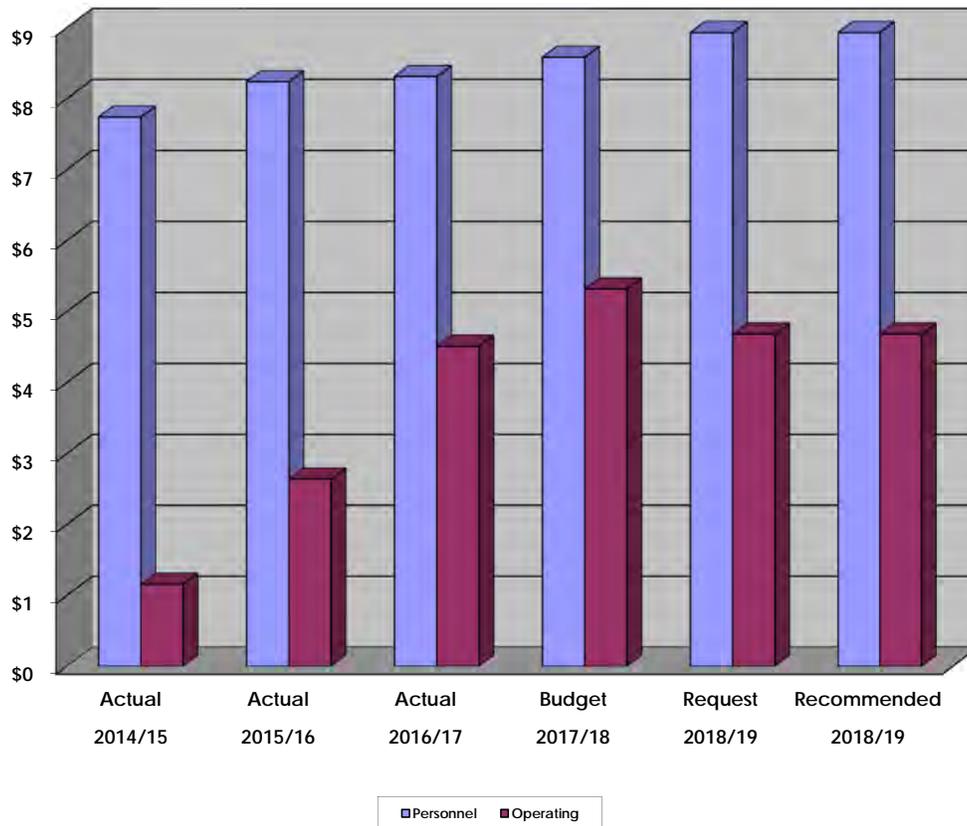


*Health - WIC - GA*

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 8,895	\$ 10,875	\$ 13,824	\$ 13,899	\$ 13,612	\$ 13,612
<b>Total</b>	<b>\$ 8,895</b>	<b>\$ 10,875</b>	<b>\$ 13,824</b>	<b>\$ 13,899</b>	<b>\$ 13,612</b>	<b>\$ 13,612</b>
<b>Expenditures</b>						
Personnel	\$ 7,739	\$ 8,236	\$ 8,309	\$ 8,583	\$ 8,930	\$ 8,930
Operating	1,156	2,639	4,510	5,316	4,682	4,682
Capital	-	-	1,005	-	-	-
<b>Total</b>	<b>\$ 8,895</b>	<b>\$ 10,875</b>	<b>\$ 13,824</b>	<b>\$ 13,899</b>	<b>\$ 13,612</b>	<b>\$ 13,612</b>

Thousands



*Health - WIC - NE*

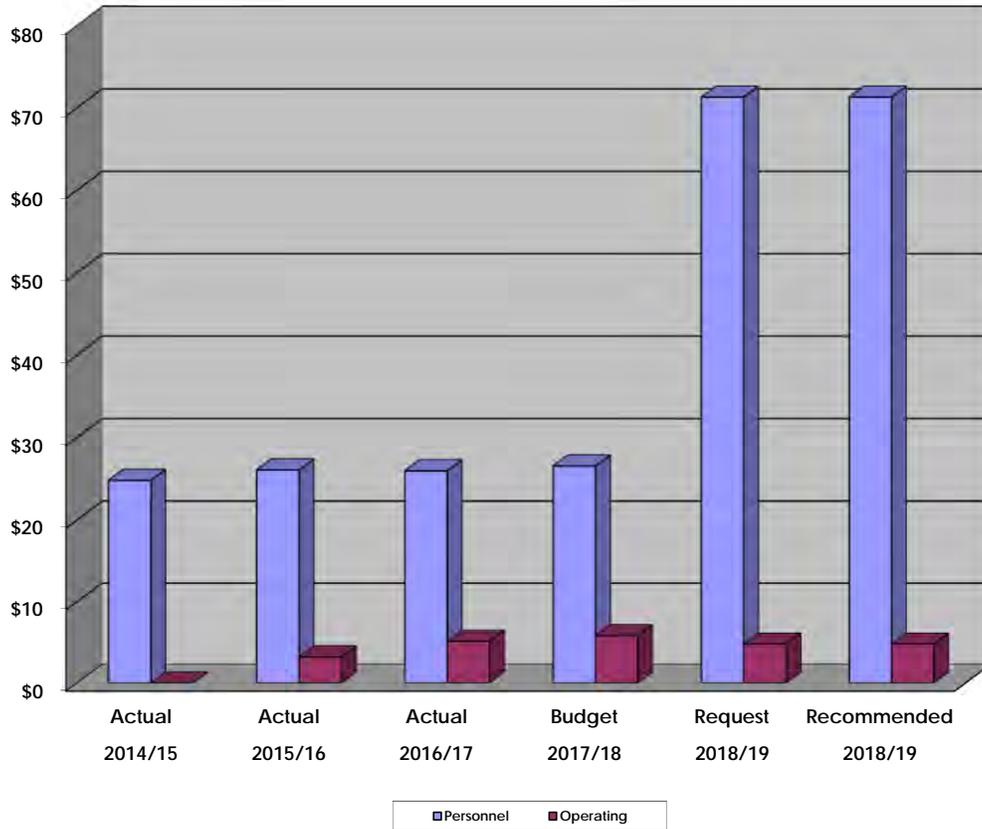
**Significant Changes**

Reallocation of positions.

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 24,833	\$ 29,329	\$ 31,159	\$ 31,407	\$ 76,111	\$ 76,111
<b>Total</b>	<b>\$ 24,833</b>	<b>\$ 29,329</b>	<b>\$ 31,159</b>	<b>\$ 31,407</b>	<b>\$ 76,111</b>	<b>\$ 76,111</b>
<b>Expenditures</b>						
Personnel	\$ 24,833	\$ 26,093	\$ 25,999	\$ 26,564	\$ 71,307	\$ 71,307
Operating	-	3,236	5,160	5,843	4,804	4,804
<b>Total</b>	<b>\$ 24,833</b>	<b>\$ 29,329</b>	<b>\$ 31,159</b>	<b>\$ 32,407</b>	<b>\$ 76,111</b>	<b>\$ 76,111</b>

Thousands

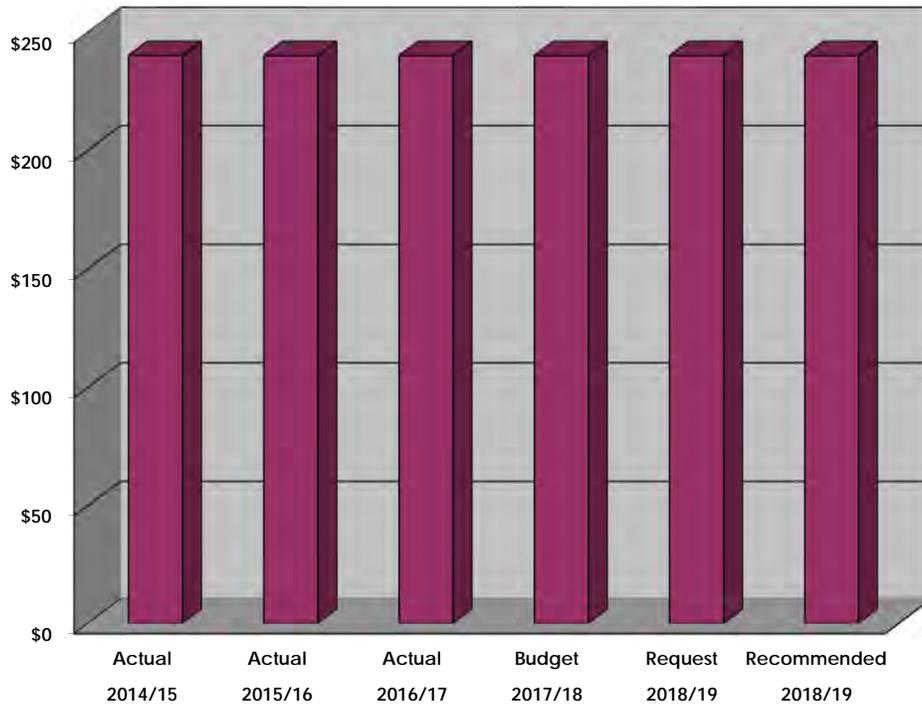


## Mental Health

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Intergovernmental Revenues	\$ 16,761	\$ 17,369	\$ 18,275	\$ 19,000	\$ 19,000	\$ 19,000
General Appropriation	223,239	222,631	221,725	221,000	221,000	221,000
<b>Total</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>				
<b>Expenditures</b>						
Operating	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
<b>Total</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>				

Thousands



■ Operating

## Social Services

### Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

### Significant Changes

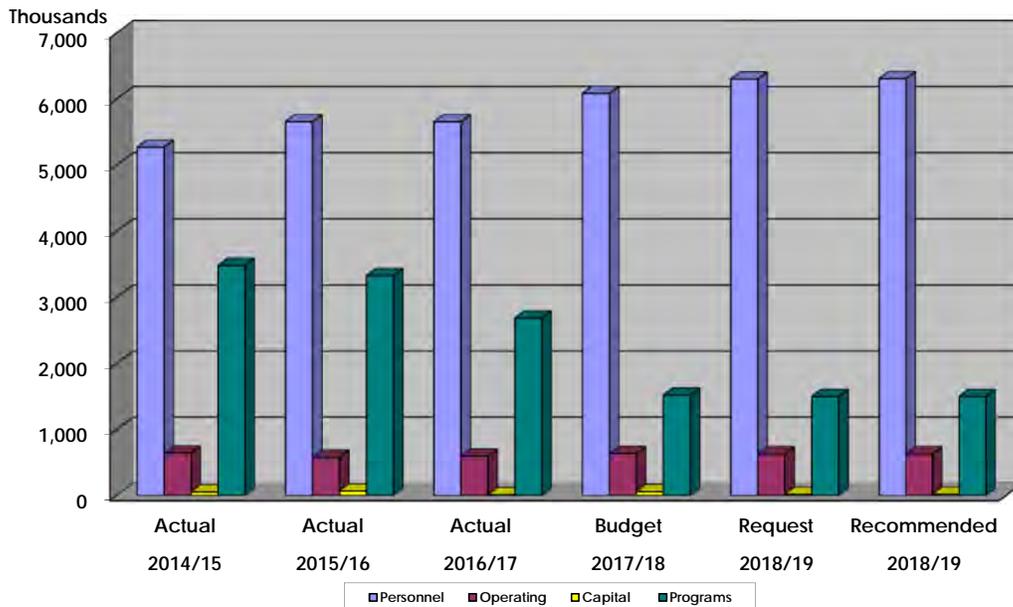
An Income Maintenance Supervisor II and a Social Worker IA&T are requested and recommended in FY 2018-19.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	95	100.5	102.5	102.5	104.5	104.5

### Budget

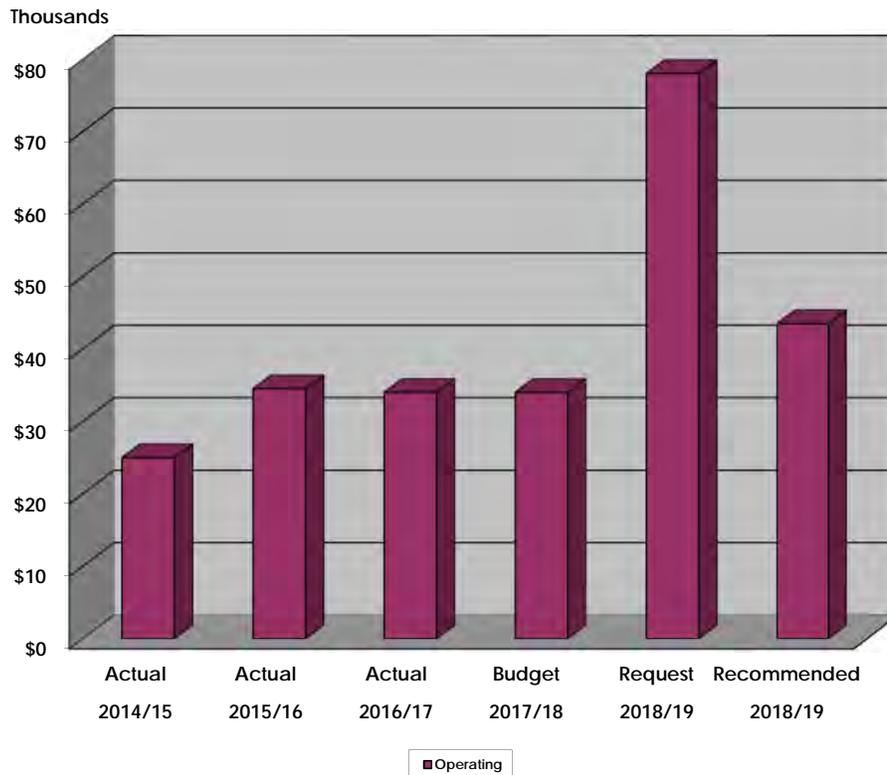
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and state grants	\$ 7,145,520	\$ 7,145,960	\$ 6,237,764	\$ 5,341,968	\$ 5,392,314	\$ 5,392,314
Other sales and services	51,900	44,832	52,234	75,580	79,417	79,417
Miscellaneous	33,832	7,328	44,935	8,800	9,650	9,650
General Appropriation	2,210,367	2,429,212	2,608,547	2,867,285	2,966,603	2,972,181
<b>Total</b>	<b>\$ 9,441,619</b>	<b>\$ 9,627,332</b>	<b>\$ 8,943,480</b>	<b>\$ 8,293,633</b>	<b>\$ 8,447,984</b>	<b>\$ 8,453,562</b>
<b>Expenditures</b>						
Personnel	\$ 5,267,625	\$ 5,654,161	\$ 5,653,161	\$ 6,081,512	\$ 6,299,910	\$ 6,305,488
Operating	641,328	578,559	594,991	634,255	632,249	632,249
Capital	53,096	67,683	10,981	58,149	16,300	16,300
Programs	3,479,570	3,326,929	2,684,347	1,519,717	1,499,525	1,499,525
<b>Total</b>	<b>\$ 9,441,619</b>	<b>\$ 9,627,332</b>	<b>\$ 8,943,480</b>	<b>\$ 8,293,633</b>	<b>\$ 8,447,984</b>	<b>\$ 8,453,562</b>



## Human Services - Nonprofit Agencies

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 25,000	\$ 34,500	\$ 34,000	\$ 34,000	\$ 78,000	\$ 43,500
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 34,500</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ 78,000</b>	<b>\$ 43,500</b>
<b>Expenditures</b>						
Lee County Industries	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Johnston-Lee-Harnett						
Community Action	-	3,000	3,000	3,000	5,000	3,000
HAVEN	10,000	11,500	12,000	12,000	17,000	12,000
Boys & Girls Club of Lee County	10,000	10,000	10,000	10,000	15,000	10,000
The Salvation Army	-	-	1,000	1,000	15,000	1,000
Family Promise	-	2,500	2,000	2,000	10,000	2,000
Maggie's Outreach	-	2,500	-	-	-	-
Another Choice for Black						
Children	-	-	500	500	1,000	500
Job Express	-	-	500	500	-	-
Veterans Council	-	-	-	-	10,000	10,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 34,500</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ 78,000</b>	<b>\$ 43,500</b>



**COLTS**

**Mission**

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to citizens.

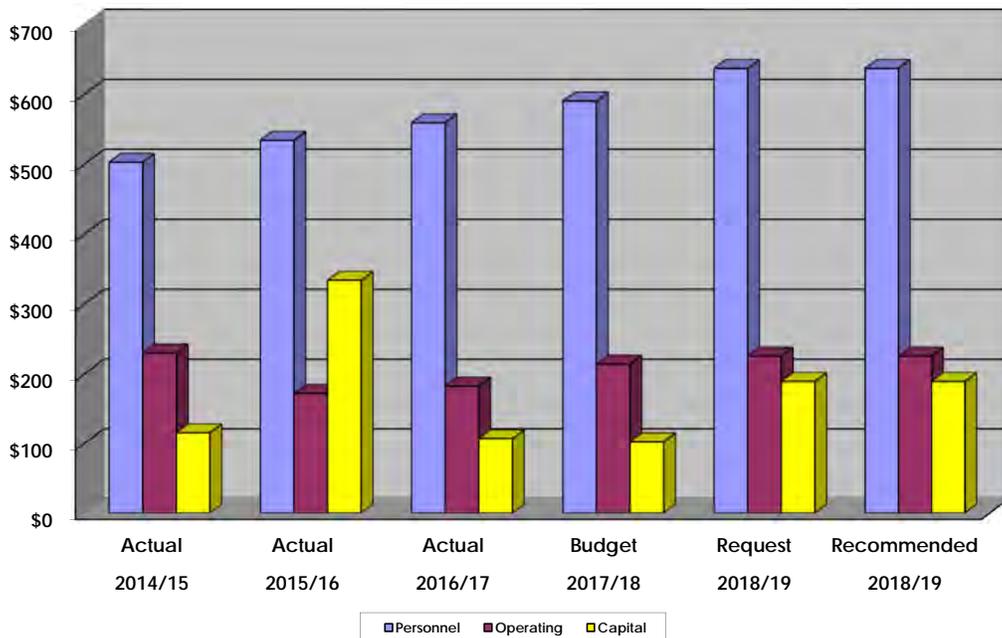
**Staffing**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and state grants	\$ 373,730	\$ 600,522	\$ 413,480	\$ 380,544	\$ 508,888	\$ 508,888
Other sales and services	368,140	353,158	384,526	492,756	495,847	495,847
Miscellaneous	-	39,009	-	-	-	-
General Appropriation	107,935	49,036	52,510	34,636	48,608	48,608
<b>Total</b>	<b>\$ 849,805</b>	<b>\$ 1,041,725</b>	<b>\$ 850,516</b>	<b>\$ 907,936</b>	<b>\$ 1,053,343</b>	<b>\$ 1,053,343</b>
<b>Expenditures</b>						
Personnel	\$ 503,107	\$ 534,536	\$ 559,678	\$ 590,545	\$ 637,263	\$ 637,263
Operating	230,776	172,766	183,453	214,539	226,080	226,080
Capital	115,922	334,423	107,385	102,852	190,000	190,000
<b>Total</b>	<b>\$ 849,805</b>	<b>\$ 1,041,725</b>	<b>\$ 850,516</b>	<b>\$ 907,936</b>	<b>\$ 1,053,343</b>	<b>\$ 1,053,343</b>

Thousands



## Senior Services

### Mission

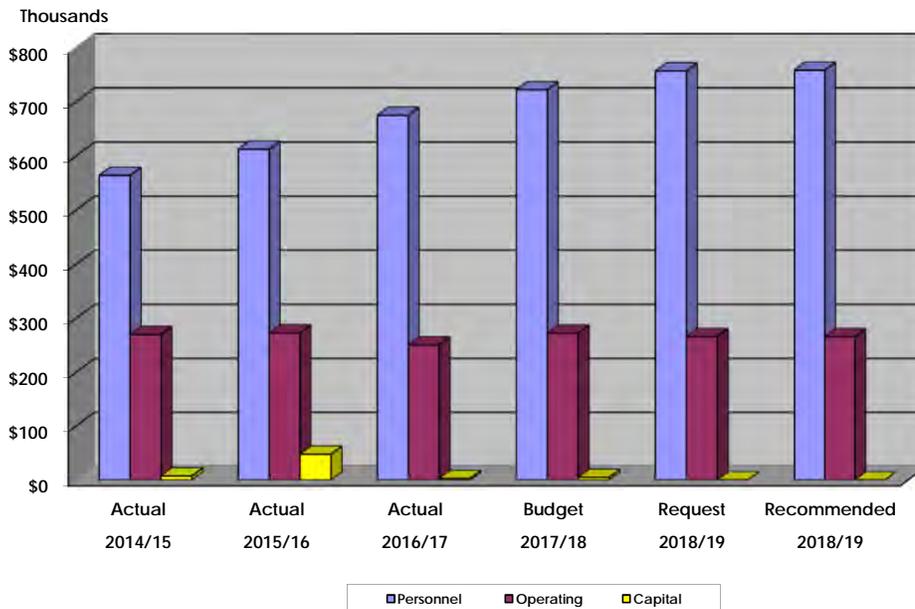
The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	9	9	9	9	9	9

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and state grants	\$ 436,464	\$ 447,061	\$ 463,331	\$ 441,352	\$ 435,942	\$ 435,942
Other sales and services	44,166	43,214	47,581	49,800	48,900	51,900
Miscellaneous	1,579	1,524	712	-	-	-
General Appropriation	359,455	441,493	417,359	508,253	538,229	536,745
<b>Total</b>	<b>\$ 841,664</b>	<b>\$ 933,292</b>	<b>\$ 928,983</b>	<b>\$ 999,405</b>	<b>\$ 1,023,071</b>	<b>\$ 1,024,587</b>
<b>Expenditures</b>						
Personnel	\$ 564,063	\$ 612,530	\$ 675,020	\$ 721,914	\$ 756,811	\$ 758,327
Operating	270,175	272,869	251,064	272,520	266,260	266,260
Capital	7,426	47,893	2,899	4,971	-	-
<b>Total</b>	<b>\$ 841,664</b>	<b>\$ 933,292</b>	<b>\$ 928,983</b>	<b>\$ 999,405</b>	<b>\$ 1,023,071</b>	<b>\$ 1,024,587</b>



*Pretrial Release*

**Significant Changes**

The Pretrial Release program is included in the County Attorney budget for FY 18-19.

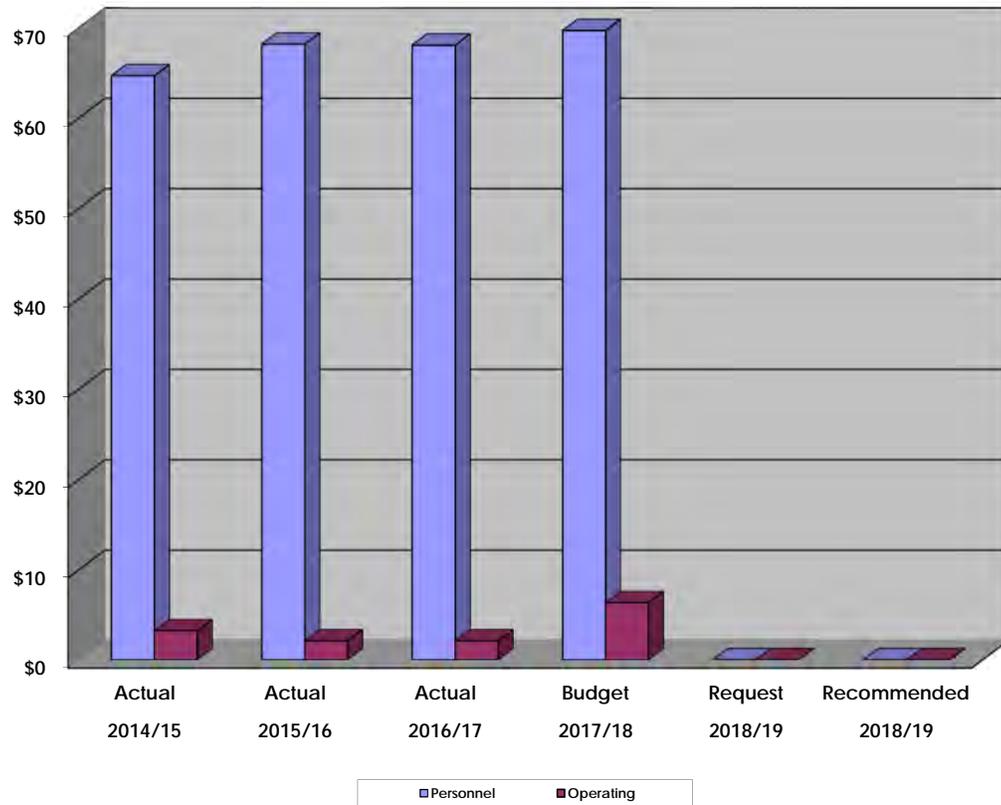
**Staffing**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	1	1	1	1	0	0

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 67,870	\$ 70,256	\$ 70,144	\$ 75,974	\$ -	\$ -
<b>Total</b>	<b>\$ 67,870</b>	<b>\$ 70,256</b>	<b>\$ 70,144</b>	<b>\$ 75,974</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Personnel	\$ 64,652	\$ 68,146	\$ 68,041	\$ 69,651	\$ -	\$ -
Operating	3,218	2,110	2,103	6,323	-	-
<b>Total</b>	<b>\$ 67,870</b>	<b>\$ 70,256</b>	<b>\$ 70,144</b>	<b>\$ 75,974</b>	<b>\$ -</b>	<b>\$ -</b>

Thousands

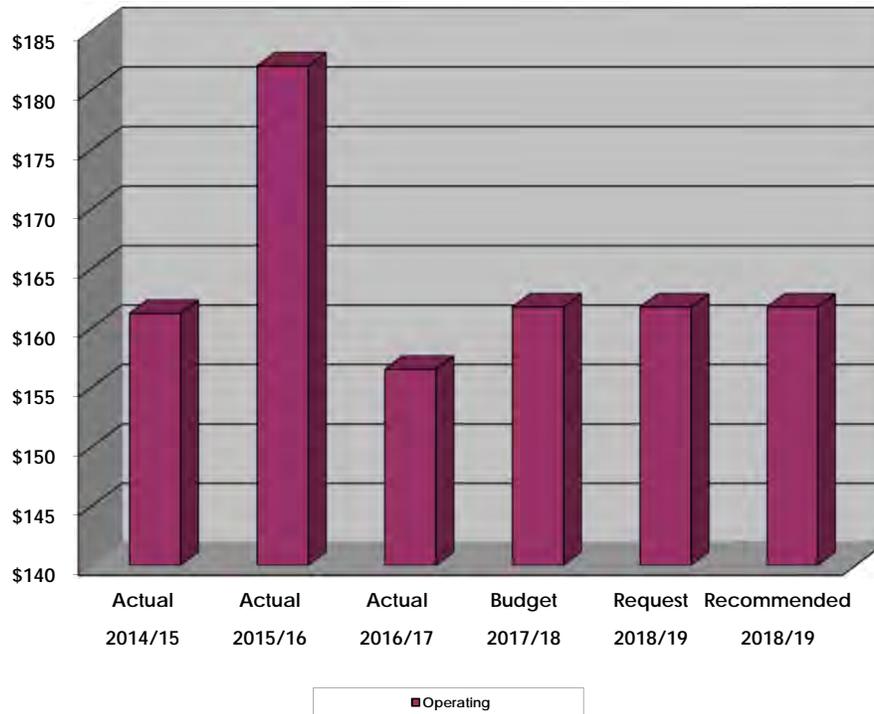


*Juvenile Crime Prevention Council*

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 156,664	\$ 185,636	\$ 154,249	\$ 161,771	\$ 161,771	\$ 161,771
General Appropriation	4,580	(3,597)	2,302	-	-	-
<b>Total</b>	<b>\$ 161,244</b>	<b>\$ 182,039</b>	<b>\$ 156,551</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>
<b>Expenditures</b>						
Operating	\$ 161,244	\$ 182,039	\$ 156,551	\$ 161,771	\$ 161,771	\$ 161,771
<b>Total</b>	<b>\$ 161,244</b>	<b>\$ 182,039</b>	<b>\$ 156,551</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>

Thousands

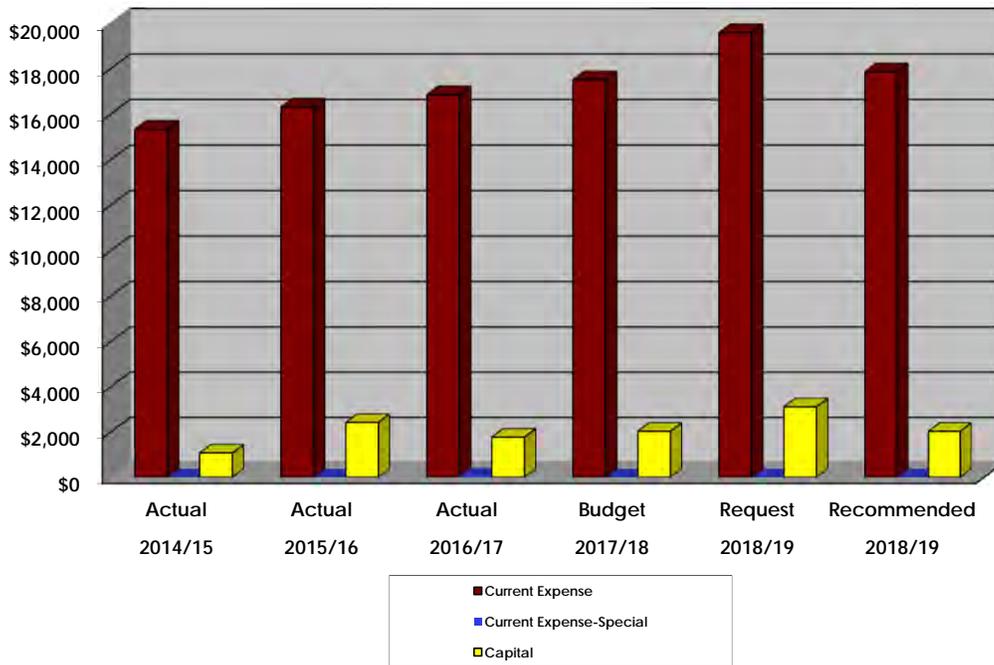


**Lee County Schools**

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Intergovernmental Revenues	\$ 176,571	\$ 642,674	\$ 862,670	\$ 685,000	\$ 685,000	\$ 685,000
General Appropriation	16,234,338	18,088,837	17,812,671	18,859,784	22,010,881	19,209,784
<b>Total</b>	<b>\$ 16,234,338</b>	<b>\$ 18,731,511</b>	<b>\$ 18,675,341</b>	<b>\$ 19,544,784</b>	<b>\$ 22,695,881</b>	<b>\$ 19,894,784</b>
<b>Expenditures</b>						
Current Expense	\$ 15,338,050	\$ 16,312,278	\$ 16,862,278	\$ 17,512,278	\$ 19,583,881	\$ 17,862,278
Current Expense-Special	-	-	42,000	-	-	-
Capital	1,072,859	2,419,233	1,771,063	2,032,506	3,112,000	2,032,506
<b>Total</b>	<b>\$ 16,410,909</b>	<b>\$ 18,731,511</b>	<b>\$ 18,675,341</b>	<b>\$ 19,544,784</b>	<b>\$ 22,695,881</b>	<b>\$ 19,894,784</b>

Thousands

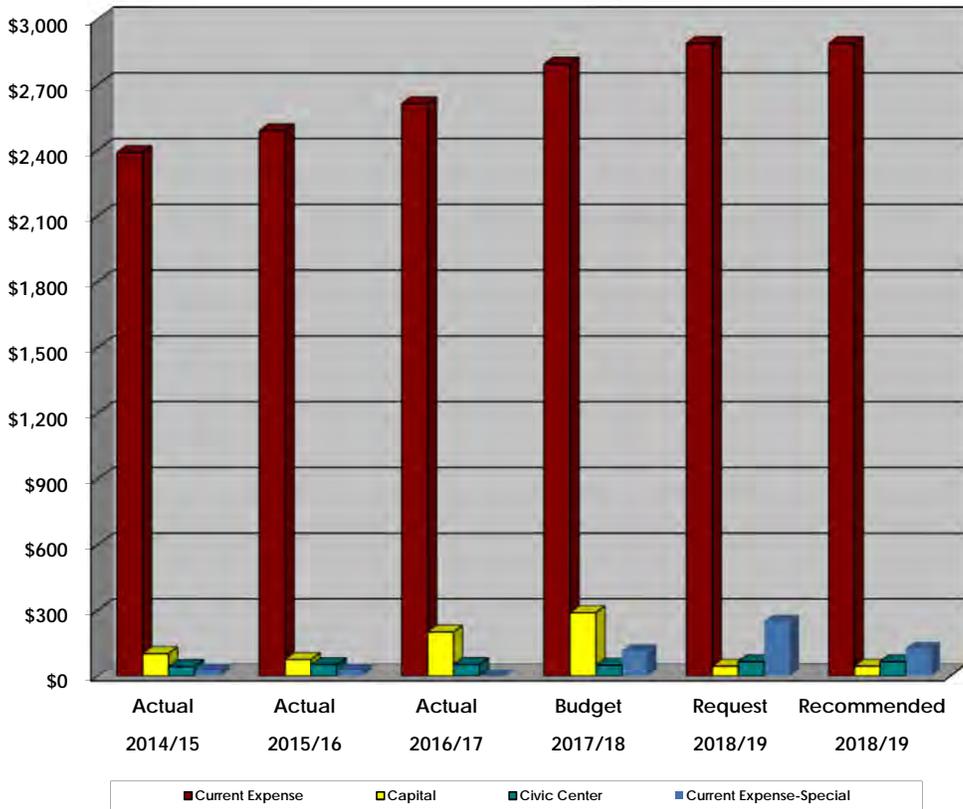


**CCCC**

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 2,535,872	\$ 2,616,048	\$ 2,865,500	\$ 3,246,860	\$ 3,247,655	\$ 3,122,655
<b>Total</b>	<b>\$ 2,535,872</b>	<b>\$ 2,616,048</b>	<b>\$ 2,865,500</b>	<b>\$ 3,246,860</b>	<b>\$ 3,247,655</b>	<b>\$ 3,122,655</b>
<b>Expenditures</b>						
Current Expense	\$ 2,389,730	\$ 2,489,000	\$ 2,612,250	\$ 2,792,860	\$ 2,887,725	\$ 2,887,725
Current Expense-Special	25,000	25,000	-	115,000	250,000	125,000
Capital	102,642	75,000	201,000	290,000	45,000	45,000
Civic Center	43,500	52,048	52,250	49,000	64,930	64,930
<b>Total</b>	<b>\$ 2,535,872</b>	<b>\$ 2,616,048</b>	<b>\$ 2,865,500</b>	<b>\$ 3,246,860</b>	<b>\$ 3,247,655</b>	<b>\$ 3,122,655</b>

Thousands



## Library

### Mission

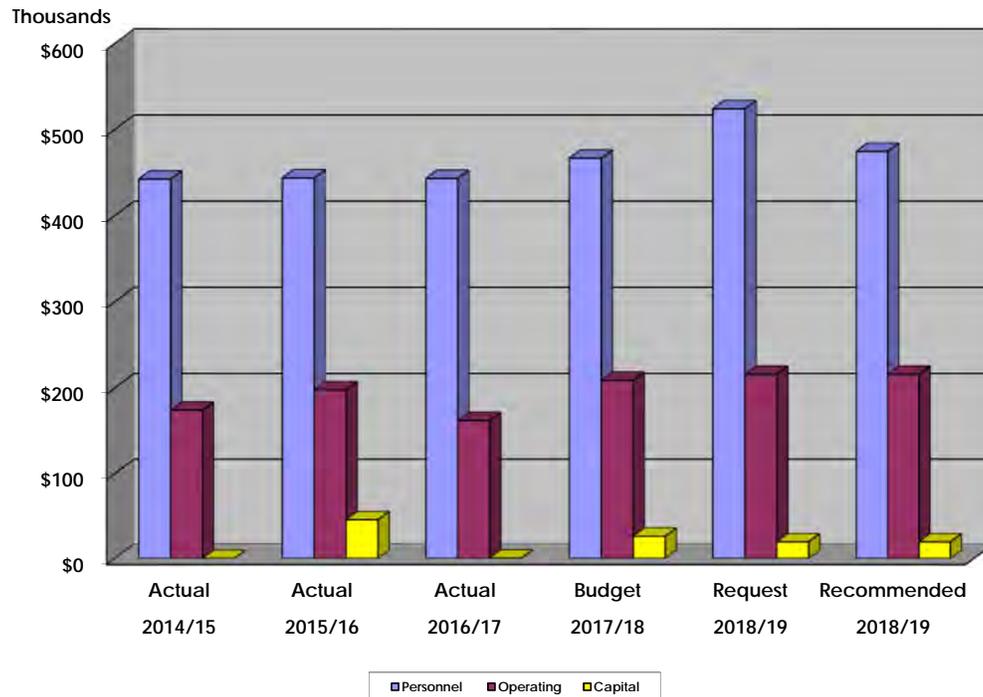
The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	8	8	8	8	9	8

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 106,201	\$ 150,677	\$ 110,935	\$ 111,599	\$ 111,599	\$ 111,599
Sales and Services	16,834	22,033	20,279	15,446	16,660	16,660
Miscellaneous	6,339	5,296	826	1,200	1,200	1,200
General Appropriation	486,820	508,681	473,059	572,931	629,714	580,230
<b>Total</b>	<b>\$ 616,194</b>	<b>\$ 686,687</b>	<b>\$ 605,099</b>	<b>\$ 701,176</b>	<b>\$ 759,173</b>	<b>\$ 709,689</b>
<b>Expenditures</b>						
Personnel	\$ 442,208	\$ 443,574	\$ 442,951	\$ 466,506	\$ 523,945	\$ 474,461
Operating	173,986	197,592	161,869	208,670	215,757	215,757
Capital	-	45,521	279	26,000	19,471	19,471
<b>Total</b>	<b>\$ 616,194</b>	<b>\$ 686,687</b>	<b>\$ 605,099</b>	<b>\$ 701,176</b>	<b>\$ 759,173</b>	<b>\$ 709,689</b>



## Parks and Recreation

### Mission

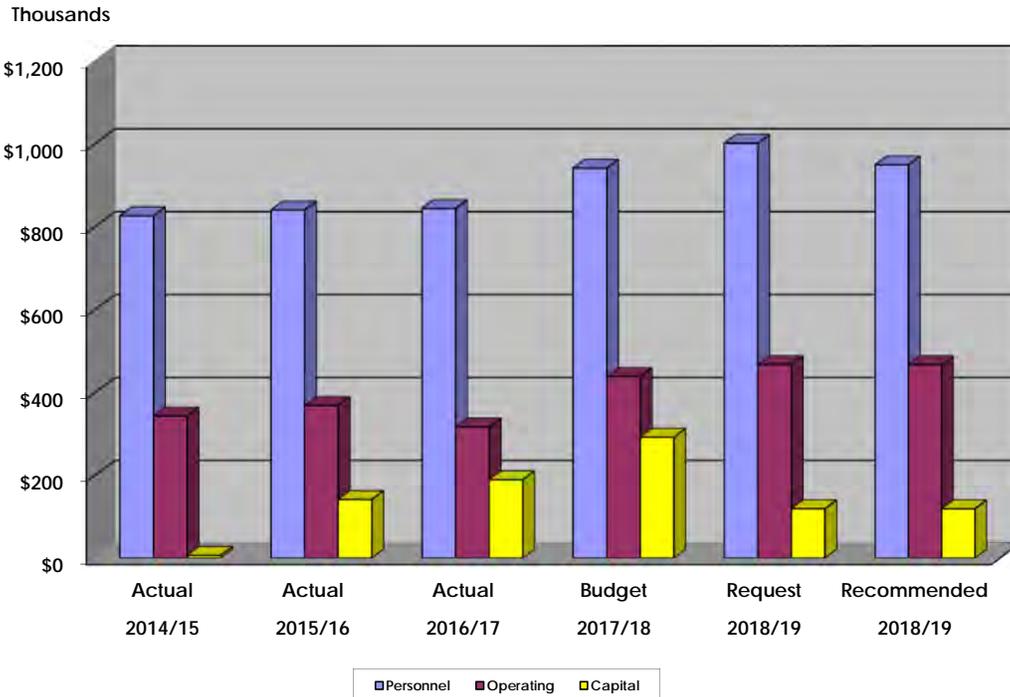
The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
Regular Full Time Equivalents	10	10	10	10	11	10

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Sales and Services	\$ 383,052	\$ 365,886	\$ 351,492	\$ 413,500	\$ 409,000	\$ 409,000
Miscellaneous	130	1,561	4,615	-	-	-
General Appropriation	794,289	984,360	995,285	1,258,739	1,179,816	1,127,793
<b>Total</b>	<b>\$ 1,177,471</b>	<b>\$ 1,351,807</b>	<b>\$ 1,351,392</b>	<b>\$ 1,672,239</b>	<b>\$ 1,588,816</b>	<b>\$ 1,536,793</b>
<b>Expenditures</b>						
Personnel	\$ 826,876	\$ 840,493	\$ 844,349	\$ 941,407	\$ 1,001,520	\$ 949,497
Operating	343,829	369,429	317,248	438,184	467,896	467,896
Capital	6,766	141,885	189,795	292,648	119,400	119,400
<b>Total</b>	<b>\$ 1,177,471</b>	<b>\$ 1,351,807</b>	<b>\$ 1,351,392</b>	<b>\$ 1,672,239</b>	<b>\$ 1,588,816</b>	<b>\$ 1,536,793</b>

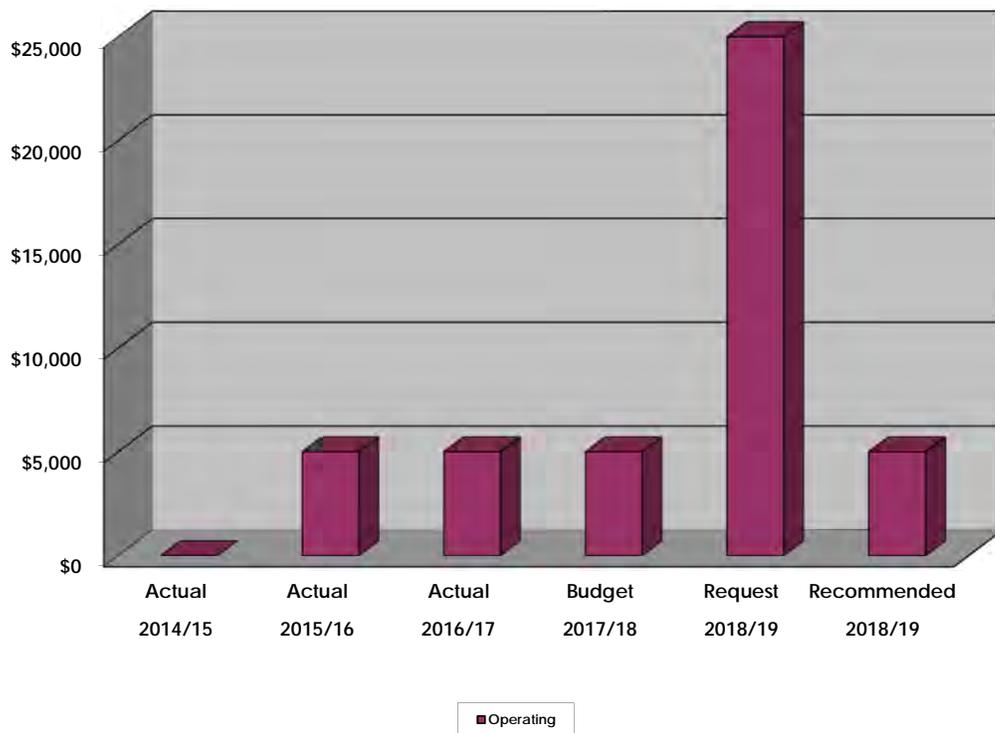


## Temple Theater

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>
<b>Expenditures</b>						
Operating	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>

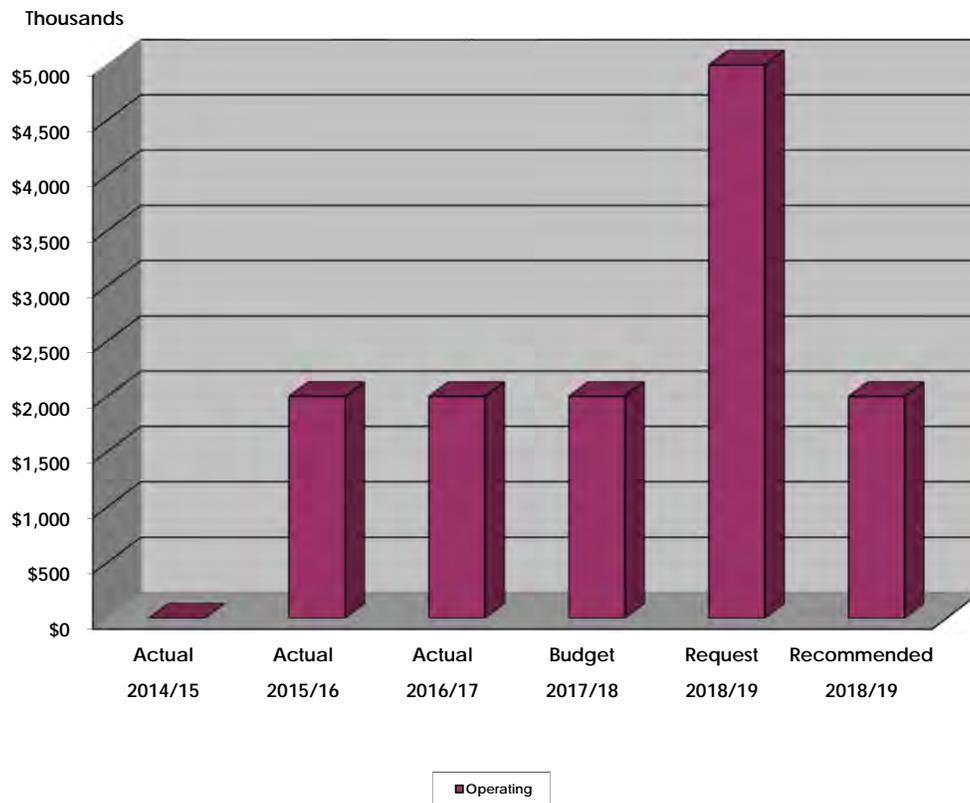
Thousands



*Arts Council*

**Budget**

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 5,000	\$ 2,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>
<b>Expenditures</b>						
Operating	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 5,000	\$ 2,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>

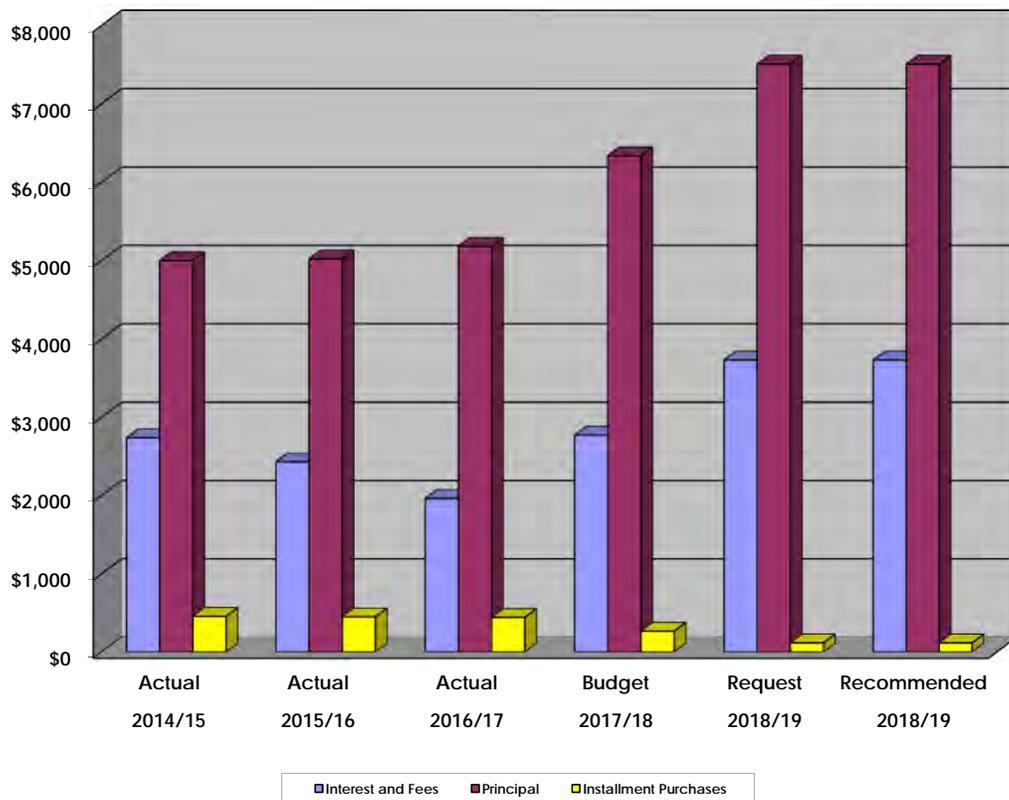


## Debt Service

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
Local option sales taxes	\$ 3,934,022	\$ 4,227,559	\$ 4,520,278	\$ 4,671,461	\$ 4,972,783	\$ 5,021,565
Unrestricted intergovernmental	770,749	734,939	688,006	689,430	638,310	638,310
Transfers	620,000	620,000	8,564	348,646	1,747,771	1,747,771
General Appropriation	2,864,123	2,314,392	2,367,943	3,664,412	3,988,307	3,939,525
<b>Total</b>	<b>\$ 8,188,894</b>	<b>\$ 7,896,890</b>	<b>\$ 7,584,791</b>	<b>\$ 9,373,949</b>	<b>\$ 11,347,171</b>	<b>\$ 11,347,171</b>
<b>Expenditures</b>						
Interest and Fees	\$ 2,737,278	\$ 2,429,872	\$ 1,963,375	\$ 2,772,688	\$ 3,728,312	\$ 3,728,312
Principal	4,997,000	5,019,000	5,180,000	6,336,000	7,503,000	7,503,000
Installment Purchases	454,616	448,018	441,416	265,261	115,859	115,859
<b>Total</b>	<b>\$ 8,188,894</b>	<b>\$ 7,896,890</b>	<b>\$ 7,584,791</b>	<b>\$ 9,373,949</b>	<b>\$ 11,347,171</b>	<b>\$ 11,347,171</b>

Thousands



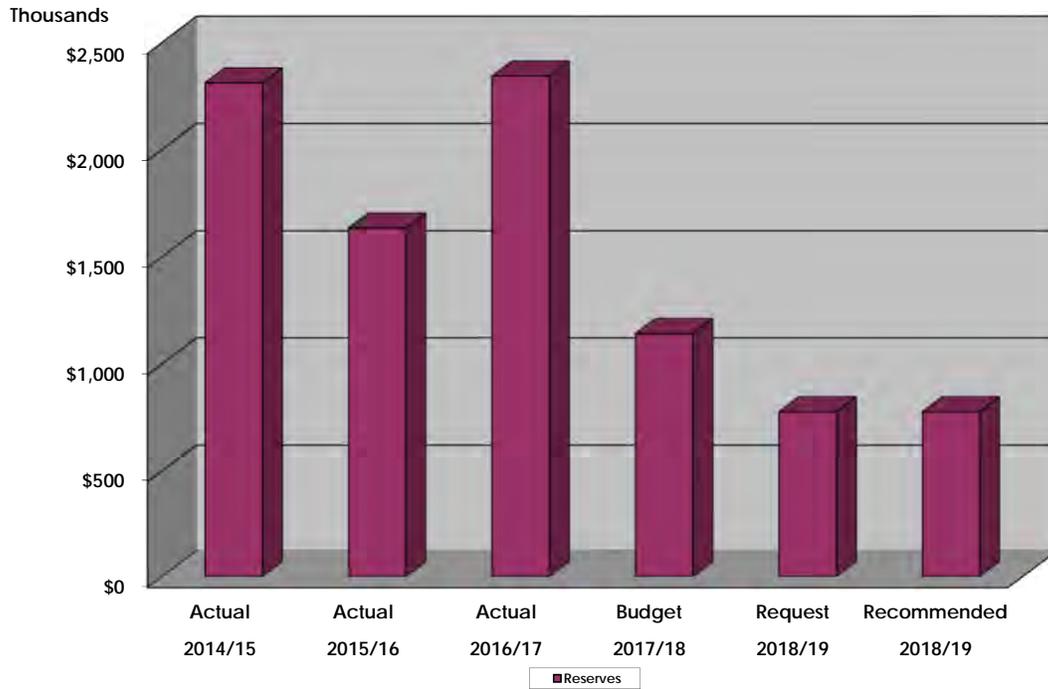
## Reserves

### Significant Changes

Increase reflects 2.0 cents from the tax levy being put in a capital reserve to fund the debt service for the Community College bonds approved in November 2014.

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Request	2018/19 Recommended
<b>Revenue</b>						
General Appropriation	\$ 2,311,497	\$ 1,634,228	\$ 2,342,272	\$ 1,141,829	\$ 777,000	\$ 777,000
<b>Total</b>	<b>\$ 2,311,497</b>	<b>\$ 1,634,228</b>	<b>\$ 2,342,272</b>	<b>\$ 1,141,829</b>	<b>\$ 777,000</b>	<b>\$ 777,000</b>
<b>Expenditures</b>						
Reserves	\$ 2,311,497	\$ 1,634,228	\$ 2,342,272	\$ 1,141,829	\$ 777,000	\$ 777,000
<b>Total</b>	<b>\$ 2,311,497</b>	<b>\$ 1,634,228</b>	<b>\$ 2,342,272</b>	<b>\$ 1,141,829</b>	<b>\$ 777,000</b>	<b>\$ 777,000</b>



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**COUNTY OF LEE  
Recommended 2018-2019  
Other Funds**

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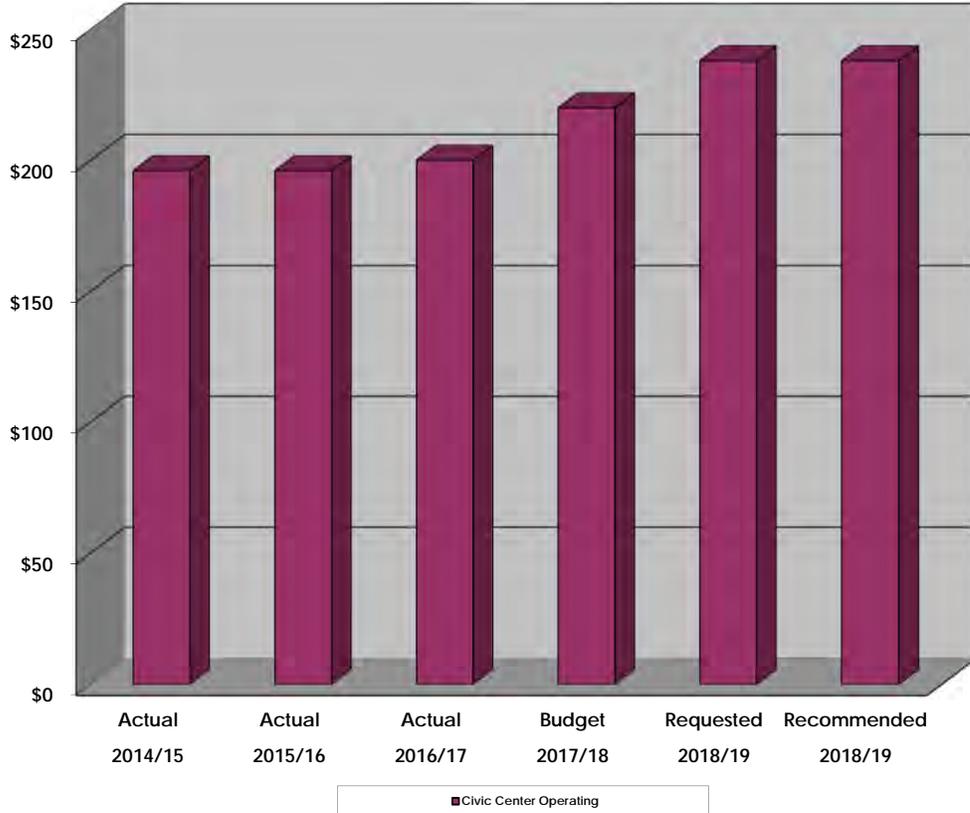
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## Room Occupancy Tax Fund

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Other Taxes and Licenses	\$ 202,237	\$ 213,477	\$ 245,476	\$ 220,000	\$ 238,000	\$ 238,000
Investment Earnings	109	208	650	-	-	-
Fund Balance Appropriation	(6,346)	(17,685)	(46,126)	-	-	-
<b>Total</b>	<b>\$ 196,000</b>	<b>\$ 196,000</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>	<b>\$ 238,000</b>	<b>\$ 238,000</b>
<b>Expenditures</b>						
Civic Center Operating	\$ 196,000	\$ 196,000	\$ 200,000	\$ 220,000	\$ 238,000	\$ 238,000
<b>Total</b>	<b>\$ 196,000</b>	<b>\$ 196,000</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>	<b>\$ 238,000</b>	<b>\$ 238,000</b>

Thousands

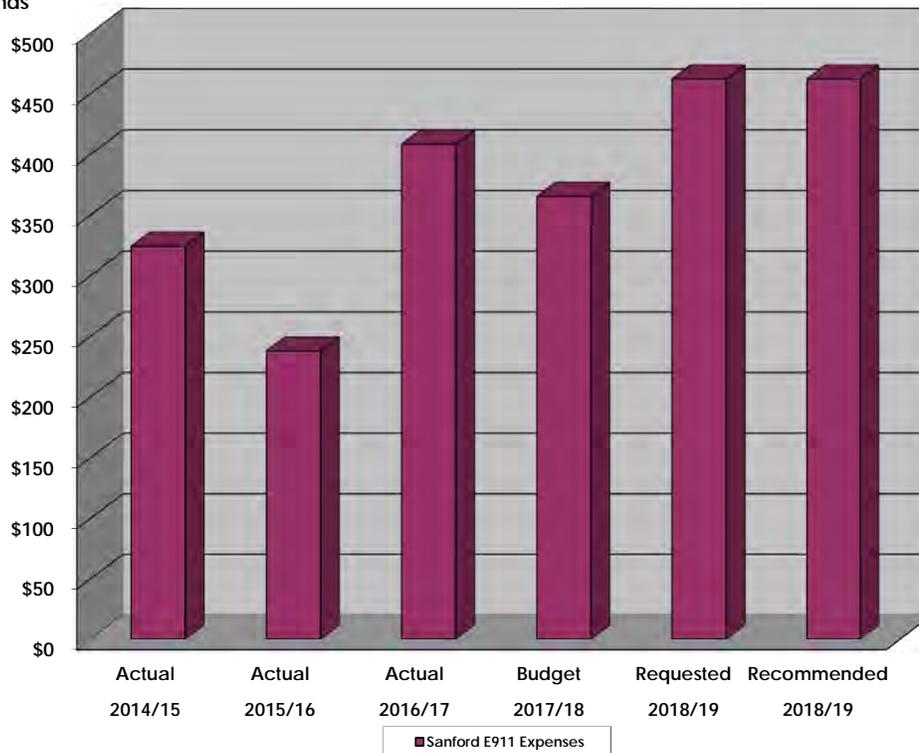


## Emergency Telephone System Fund

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Other Taxes and Licenses	\$ 366,243	\$ 320,507	\$ 385,575	\$ 336,499	\$ 385,929	\$ 385,929
Investment Earnings	1,563	2,216	4,412	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Fund Balance Appropriation	218,232	(37,377)	73,616	85,167	134,126	134,126
<b>Total</b>	<b>\$ 586,038</b>	<b>\$ 285,346</b>	<b>\$ 463,603</b>	<b>\$ 421,666</b>	<b>\$ 520,055</b>	<b>\$ 520,055</b>
<b>Expenditures</b>						
Sanford E911 Expenses	\$ 324,152	\$ 237,892	\$ 408,279	\$ 365,265	\$ 462,006	\$ 462,006
Lee County E911 Expenses	261,886	47,454	55,324	56,401	58,049	58,049
<b>Total</b>	<b>\$ 586,038</b>	<b>\$ 285,346</b>	<b>\$ 463,603</b>	<b>\$ 421,666</b>	<b>\$ 520,055</b>	<b>\$ 520,055</b>

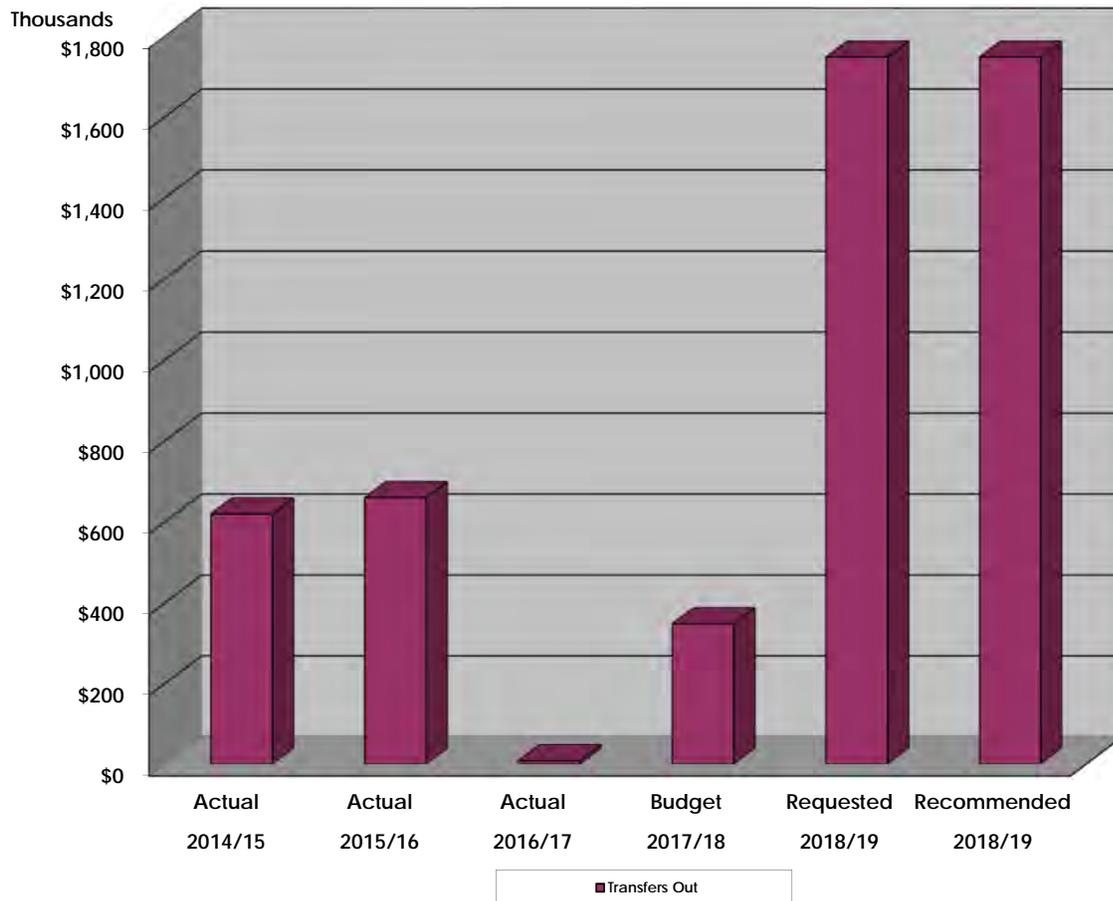
Thousands



## Capital Reserve Fund

### Budget

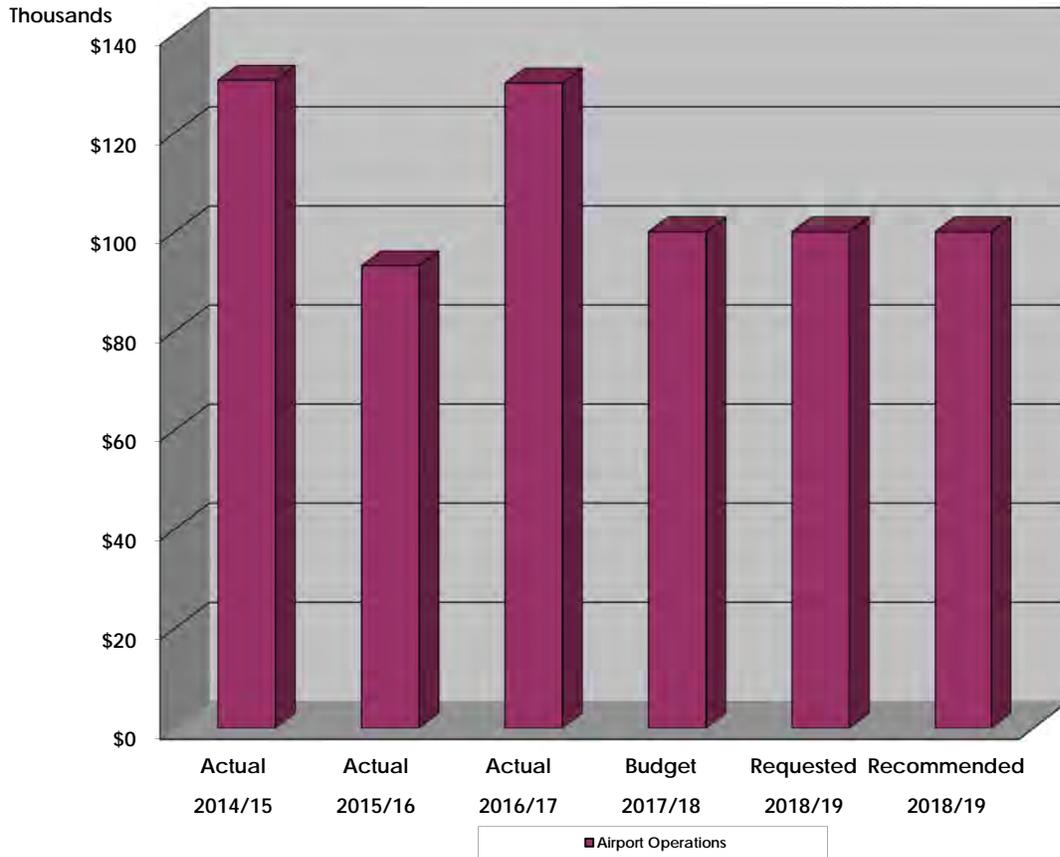
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Investment Earnings	\$ 1,389	\$ 4,027	\$ 16,679	\$ -	\$ -	\$ -
Transfers In	620,000	1,634,228	1,664,350	348,646	712,000	712,000
Fund Balance	(1,389)	(978,255)	(1,672,465)	-	1,035,771	1,035,771
<b>Total</b>	<b>\$ 620,000</b>	<b>\$ 660,000</b>	<b>\$ 8,564</b>	<b>\$ 348,646</b>	<b>\$ 1,747,771</b>	<b>\$ 1,747,771</b>
<b>Expenditures</b>						
Transfers Out	\$ 620,000	\$ 660,000	\$ 8,564	\$ 348,646	\$ 1,747,771	\$ 1,747,771
<b>Total</b>	<b>\$ 620,000</b>	<b>\$ 660,000</b>	<b>\$ 8,564</b>	<b>\$ 348,646</b>	<b>\$ 1,747,771</b>	<b>\$ 1,747,771</b>



## Airport Tax Reserve Fund

### Budget

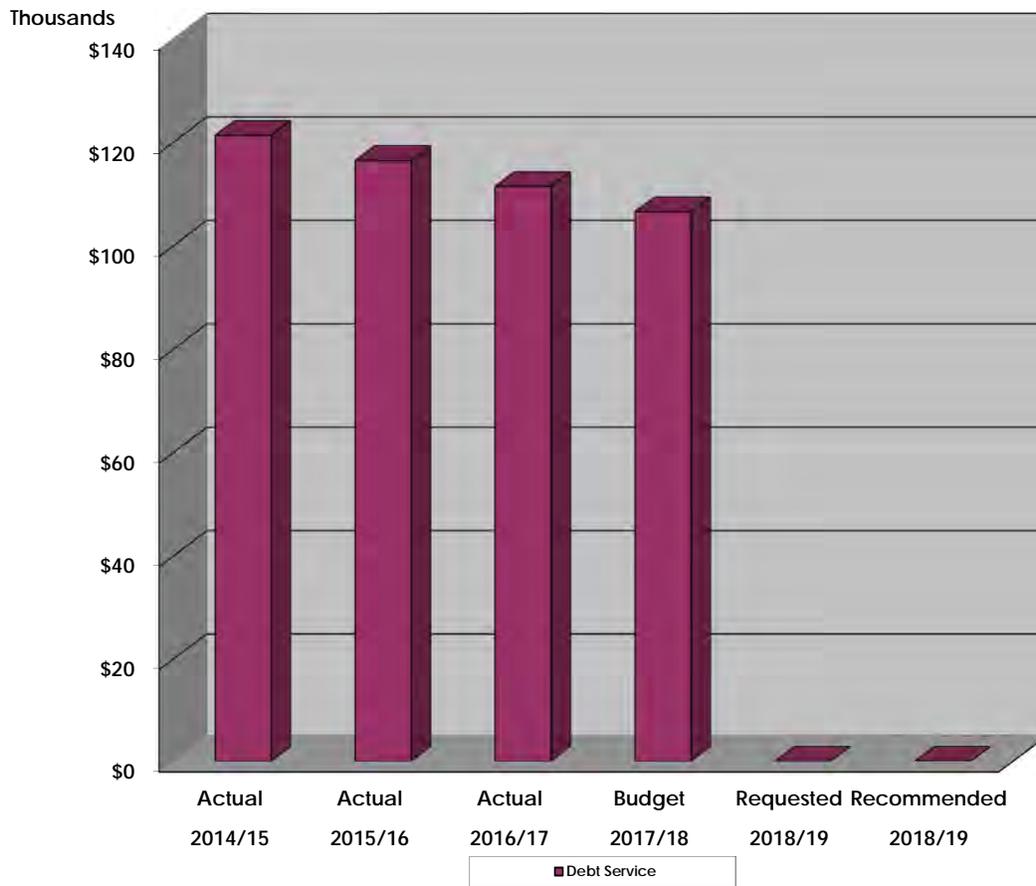
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Ad Valorem Taxes	\$ 95,942	\$ 126,269	\$ 160,304	\$ 100,000	\$ 100,000	\$ 100,000
Investment Earnings	138	331	845	-	-	-
Fund Balance Appropriation	34,470	(33,500)	(31,149)	-	-	-
<b>Total</b>	<b>\$ 130,550</b>	<b>\$ 93,100</b>	<b>\$ 130,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Expenditures</b>						
Airport Operations	\$ 130,550	\$ 93,100	\$ 130,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Total</b>	<b>\$ 130,550</b>	<b>\$ 93,100</b>	<b>\$ 130,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>



## Water Debt Service Fund

### Budget

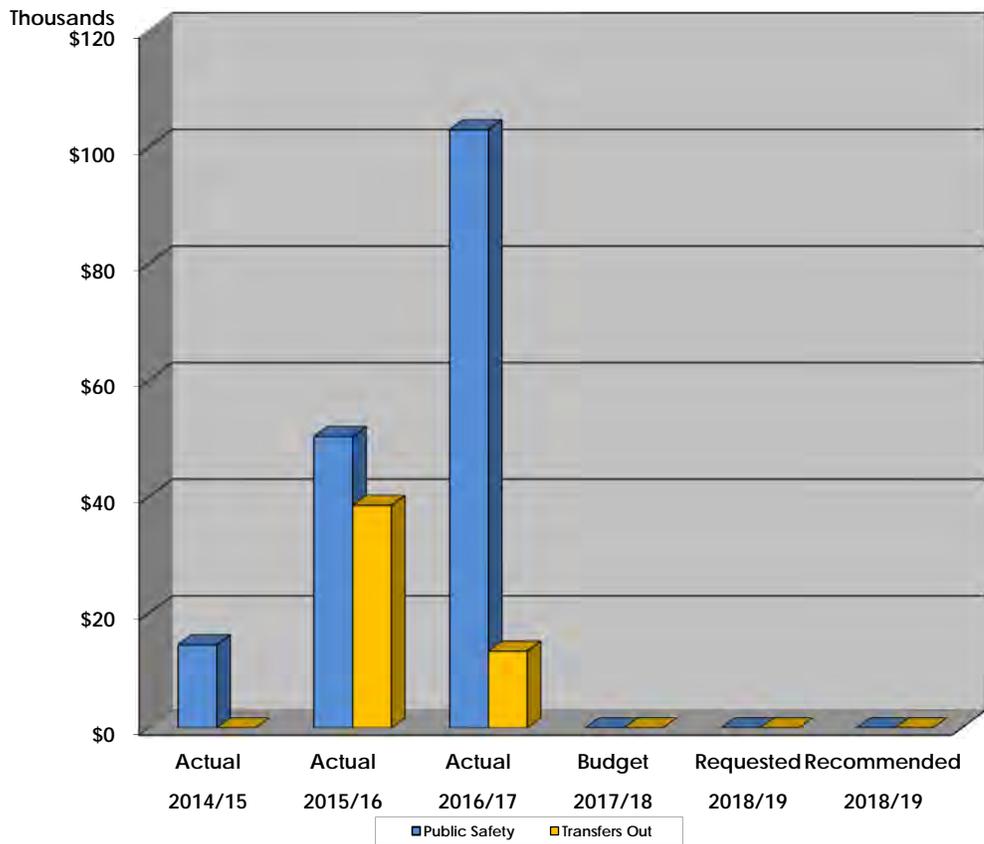
	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Intergovernmental Revenues	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ -	\$ -
<b>Total</b>	<b>\$ 121,379</b>	<b>\$ 116,490</b>	<b>\$ 111,490</b>	<b>\$ 106,600</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Debt Service	\$ 121,379	\$ 116,490	\$ 111,490	\$ 106,600	\$ -	\$ -
<b>Total</b>	<b>\$ 121,379</b>	<b>\$ 116,490</b>	<b>\$ 111,490</b>	<b>\$ 106,600</b>	<b>\$ -</b>	<b>\$ -</b>



## Drug Seizure Fund

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Intergovernmental Revenues	\$ 77,859	\$ 26,504	\$ 90,051	\$ -	\$ -	\$ -
Investment Earnings	294	465	549	-	-	-
Fund Balance	(63,692)	61,865	25,692	-	-	-
<b>Total</b>	<b>\$ 14,461</b>	<b>\$ 88,834</b>	<b>\$ 116,292</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Public Safety	\$ 14,461	\$ 50,323	\$ 102,936	\$ -	\$ -	\$ -
Transfers Out	-	38,511	13,356	-	-	-
<b>Total</b>	<b>\$ 14,461</b>	<b>\$ 88,834</b>	<b>\$ 116,292</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Solid Waste Fund

### Staffing

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
Full Time Equivalents	4	4	4	4	4	4

### Budget

	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Budget	2018/19 Requested	2018/19 Recommended
<b>Revenue</b>						
Charges for Services	\$ 1,156,332	\$ 1,216,941	\$ 1,226,060	\$ 1,306,688	\$ 1,356,370	\$ 1,356,370
Other Taxes and Licenses	117,041	122,001	126,078	118,000	128,000	128,000
Investment Earnings	2,569	4,459	8,373	3,500	8,000	8,000
Miscellaneous	16,352	20,123	22,461	19,500	14,500	14,500
Fund Balance Appropriation	4,547	9,899	(19,474)	97,837	89,125	89,125
<b>Total</b>	<b>\$ 1,296,841</b>	<b>\$ 1,373,423</b>	<b>\$ 1,363,498</b>	<b>\$ 1,545,525</b>	<b>\$ 1,595,995</b>	<b>\$ 1,595,995</b>
<b>Expenditures</b>						
Waste Disposal	\$ 204,305	\$ 217,986	\$ 223,603	\$ 232,889	\$ 209,380	\$ 209,380
Waste Collections	1,092,536	1,155,437	1,139,895	1,312,636	1,386,615	1,386,615
<b>Total</b>	<b>\$ 1,296,841</b>	<b>\$ 1,373,423</b>	<b>\$ 1,363,498</b>	<b>\$ 1,545,525</b>	<b>\$ 1,595,995</b>	<b>\$ 1,595,995</b>

Thousands

