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May 20, 2019

Lee County Board of Commissioners

Chair Amy M. Dalrymple  
Vice Chairman Kevin Dodson  
Robert T. Reives  
Dr. Andre Knecht  
Cameron Sharpe  
Kirk Smith  
Arianna Del Palazzo

Re: Budget Message  
Fiscal Year 2019-2020 Manager's Recommended Budget

Dear Chair Dalrymple and Board Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2019-20 Manager's Recommended Budget. This year's budget discussions with the Board of Commissioners will mainly focus on reducing the tax rate, which was the number one stated priority of the Board during the budget retreat in January. Budget guidance to the department heads and agencies that seek funds from the Board of Commissioners asked them to be very conservative in their requests. Even with this guidance, several of the requests were not compatible with the directive given by the Board of Commissioners. The Manager's recommended budget reduced these requests substantially.

The FY 2019-20 recommended budget reflects the new real property values set as part of the January 1, 2019 tax revaluation. As required by the Local Budget and Fiscal Control Act, the Budget Officer is to communicate to the Commissioners and the citizens of Lee County the revenue neutral rate associated with the revaluation. The revenue neutral rate is 77.68 cents. The budget as presented contains a 77.50 tax rate. State Statute NCGS 159-11(e) defines revenue neutral this way: "In each year in which a general reappraisal of real property has been conducted, the budget officer (county manager) shall include in the budget, for comparison purposes, a statement of the revenue-neutral property tax rate for the budget. The revenue-neutral property tax rate is the rate that is estimated to produce revenue for the next fiscal year equal to the revenue that would have been produced for the next fiscal year by the current tax rate if no reappraisal had occurred."

NCGS 159-11(e) also directs the Budget Officer to calculate the revenue neutral rate in this way: "To calculate the revenue neutral tax rate, the budget officer shall first determine a rate that would produce revenues equal to those produced for the current fiscal year and then increase the rate by a growth factor equal to the average annual percentage increase in the tax base due to improvements since the last general reappraisal (2013). This growth factor represents the expected percentage increase in the value of the tax base due to improvements during the next fiscal year. The budget officer shall further adjust the rate to account for annexation, de-annexation, or similar events. The final step of the Revenue Neutral Tax Rate calculation is to calculate the post-revaluation tax base projection. Due to appeals that will be ongoing, this base projection will be influenced by the amount of anticipated appeals which the Tax Administrator will estimate and provide to the Budget Officer." The calculation of the revenue neutral rate was completed as follows:

Current Tax Levy	\$43,965,808
Five-Year Growth Rate	1.48%
2019-2020 Expected Levy	\$44,616,501
New Tax Base	\$5,743,544,100
Revenue Neutral Rate	\$0.7768

The five-year average growth rate was calculated using the growth rates for the preceding five years, from FY 2015 to FY 2019:

FY 18-19	\$5,518,529,997	4.27 %
FY 17-18	\$5,292,288,759	2.12 %
FY 16-17	\$5,182,395,669	1.92 %
FY 15-16	\$5,084,832,172	0.84 %
FY 14-15	\$5,042,548,673	-1.74 %
FY 13-14	\$5,131,931,946	

Average growth rate = 1.48%

As illustrated above, the average growth rate was negatively impacted by low growth in FY 2014-15 and FY 2015-16. Strong growth in the three most recent years allowed the tax base to grow overall by 4.10 percent in the revaluation. Most of the growth occurred in commercial/industrial property, while after appeals residential values were relatively flat. For comparison purposes, the tax base growth rate in the January 1, 2013 revaluation was 1.77 percent.

Over the last 10 years, the Commissioner's commitment to education, law enforcement, and improving productivity and citizen engagement through technology have been the main drivers of growth in the budget. FY 2019-20's recommended budget continues this trend. Within the budget, the major changes include funding operational expenditures for the W. B. Wicker Elementary School, adding two (2) School Resource Officers and one (1) Community Resource Officer to the Office of the Sheriff, and increasing spending on technology mainly due to the increasing cost of service and maintenance contracts. The total requested budget was \$84,011,912. To fund all

requests would have required an additional 12.16 cents property rate increase. Therefore, to attain the number one goal of the Commissioners to fund the budget at the revenue neutral tax rate from the January 1, 2019 revaluation, over \$6.9 million was cut from the requests. To reach this reduction the main cuts were in additional personnel, technology, facility improvements and capital requests.

This year's presented budget reflects the recent growth in the property tax base and sales tax revenues. The growth of these revenues allows the County to add new operational expenses and address ongoing capital needs. This year's budget contains growth in revenues for the fifth consecutive year. It is important for the Commissioners to remember that for many years the County's two main sources of revenues decreased significantly during the recession and until five years ago were relatively flat. These trends resulted in expenditures being reduced significantly in most areas of the budget. During the economic downturn that started in 2011, the County developed a dependence on fund balance and capital reserve funds to balance the budgets. Conservative estimates for property and sales tax growth will ensure that the County will not have a dependency on fund balance to cover operational expenditures in the future. Fund balance should only be used for one-time expenditures. As our budget grows and our outstanding debt amounts continue to increase, our fund balance will need to grow as well. Therefore being conservative with both revenue and expenditure growth needs to be a priority for the County.

The budget presented shows a conservative sales tax growth rate of four percent. Sales tax growth shows that the County's economy is growing at a significant rate. Growth allows the County to address additional educational, law enforcement and technology expenditures. Developing continual growth in property and sales taxes is important in addressing critical capital and ongoing expense needs for the next three to five years without impacting the property tax rate. In future years, the growth of these revenues will primarily be used to pay for increasing educational, public safety, technology, personnel expenditures and maintenance/capital items. Therefore, as we project forward, the Commissioners must be mindful not to commit to reoccurring obligations that affect the County's ability to address these increasing expenditures in future years.

Budget guidance given to the department heads at the start of the budget process asked them to hold spending at the FY 2018-19 levels except in the salary and benefit areas for existing employees. The guidance also asked them not to request new employees. Even with this guidance, County departments asked for nine (9) new positions, seven (7) of which were in the Sheriff's Office. Even with the current employment market, departments did not ask for employee reclassifications. The coming fiscal year should have been the time for the full update to the County's pay and classification plan. Due to the Commissioners directive to lower the tax rate, this update is being delayed until the FY 2020-21 budget. Going forward, I am concerned about keeping pace with employee pay and benefits in the current market. Several of the departments converted positions to part time staff to deal with the increase demand of services from County citizens. Over the last several years, the County has increased headcount to a level that is greater than the numbers before the major reduction in the FY 2009-10 budget. Most of these increases occurred in law

enforcement with School Resource Officers (SROs), and health and human service areas. To maintain operational costs and keep our tax rate from growing, head count increases must be minimized. Therefore, this budget increases headcount levels by only four FTE, three in the SRO budget of the Office of the Sheriff and one in COLTS that is 75 percent funded by the North Carolina Department of Transportation.

The recommended budget lowers the property tax rate to 77.5 cents from 79.5 cents. The total budget presented is \$77,082,778. This represents an increase of 2.55 percent from the FY 2018-19 original adopted budget. The original adopted FY 2018-19 budget totaled \$75,164,491, and our current amended budget is \$75,836,926. Our budget fluctuates greatly during the year for several reasons. First, during the year, departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, and Senior Services. Second, un-anticipated maintenance or capital items cause adjustments to the budget.

The total FY 2019-20 recommended budget reflects an increase of 2.55 percent in revenues, bringing total revenues to \$77,082,778. The net revenue increase in the FY 2019-20 budget is \$1,918,287. Human Services Revenues increased \$391,667 while expenses in this area increased \$409,337. The net increase of \$17,670 reflects one of the lowest increases in this area in recent years. Typically, Human Services sees a larger increased burden to the taxpayers of Lee County passed on by the State and Federal Governments.

Property tax revenue is projected to increase 3.90 percent or \$1,656,897 from the FY 2018-19 budget year. This amount is greater than the revenue neutral rate calculation due to growth in vehicle and business personal property taxes. The remaining revenue changes come mainly from sales tax growth and the reduction of the capital reserve transfer for the Central Carolina Community College (CCCC) bonds and the new 2018 Limited Obligation Bonds (LOBs) borrowings. The coming fiscal year brings continued issues with vehicle tax collections. The implementation of the State collecting vehicle taxes has gone well for Lee County from a collection rate standpoint. Tax collection rates have remained at 99 percent or better since the change. However, for the third consecutive year, the budget reflects another significant increase in fees being charged to the County for the State collecting our taxes.

The net increase in spending next year is \$1,918,287. The largest increase is to the Lee County School System (LCSS) for current expense increases. Capital spending for educational purposes had been the number one priority for the County's budgets over the last four years. This trend ends this year. However, the ongoing operations of the new facilities will now require the County to address ongoing current expense items for both the LCSS and CCCC.

The stated goal of the LCSS budget is to ensure that all children graduate high school with more than a high school diploma. Additionally, their budget message states that quality teachers and support staff are the key to effective student learning. To assist the LCSS, the Board of Commissioners committed to a three-year plan to raise certified and

non-certified employee supplements from 7 percent to 10 percent. This commitment was completed in the FY 2017-18 budget. The Board of Education (BOE) has asked for an additional one (1) percent supplement for a second year in a row. Given the commitments to the new elementary school for debt service and the anticipated operational expenses for the school, increasing the supplement will be difficult. I am recommending that the Board of Education K-12 (LCSS) current expense be increased by \$1,050,000 to largely cover the operational expense increases with the W. B. Wicker School opening in August 2019. Remaining funds can be used to address the other priorities listed in their request. The FY 2019-20 LCSS current expense will be \$18,912,278 or an increase of 5.88 percent. Over the last five budgets, the Commissioners have increased current expense funding by \$3,574,000 on an annual basis to LCSS. In the coming budget, the LCSS requested a total of \$20,226,298 in local current expense, which is an increase of \$2,364,020 or 13.23 percent from the FY 2018-19 budget. To fund the entire request, an additional 2.30 cents tax rate increase would be needed. Per pupil spending is a measure used by the State Department of Public Instruction to gage local commitment to current expense funding by counties. Due to the increase in population in the schools and the County holding the line on current expense increases during the recession, the FY 2014-15 spending per pupil was down to \$1,531.97. In the current manager's recommended budget per pupil spending increases to an estimated \$1,901.68 based on 9,945 average daily membership (ADM). For the second consecutive year, ADM in the LCSS went down. On a per pupil basis, the Office of the Sheriff's SRO budget represents additional spending of \$146.03 per pupil for school safety. If the County could afford the new request from the LCSS, per pupil funding would rise to \$2,033.82, not including school safety spending.

The capital request from the LCSS is \$2,492,000. This is an increase of \$459,494 over the approved budget from FY 2018-19. This number includes \$685,000 in Lottery funding. The net amount to the County would be \$1,807,000. The net County amount in the current budget is \$1,347,506. Therefore, the total new County dollars the LCSS is seeking from the County is the entire increase of \$459,494. To balance the budget at the new revenue neutral rate, this increase could not be funded. Therefore, the recommended budget for capital is \$2,032,506 or the same amount as the current fiscal year.

The Community College will see an increase in current expense mainly to fund the additional expenses associated with the completion of the recent bond projects. CCCC's current expense request in FY 2019-20 is \$2,996,031, an increase of \$108,306 or 3.75 percent over the current fiscal year. The manager's recommended budget allocates an amount of \$2,976,031 or \$20,000 less than requested. The capital request from CCCC was \$55,000 or an increase of \$10,000. Capital items include replacing two HVAC units at the Innovation Center, plumbing and landscape equipment and the purchase of a used maintenance truck. The manager's recommended budget reflects the entire capital request from CCCC. The CCCC Civic Center request was the same as last fiscal year or \$64,930, which is fully funded in the budget. The net result for CCCC is that the funds requested in all areas represents an increase in total funding to the Community College of \$98,306. The budget also funds the second year commitment to the college for the Lee College Promise of \$125,000.

The City of Sanford contract agreements continue to be another source of rising costs in our annual budget. The City is facing a 12 percent increase in healthcare cost, which is partially passed onto the County due to the funding formulas in our contracts. In addition, the City is increasing expenditures in the Community Development department to pay a consultant to update the Unified Development Ordinance (UDO). At the current time, this amount is funded in the County's budget. The County recently paid for UDO updates with the Law Firm of Poyner and Spruill. The City did not participate in that expense. The County needs to determine if the UDO updates are necessary for the County's portion of the UDO. Many of the changes the City wants to make will not affect the unincorporated portions of the County.

Per the County's financial policies, a Cost of Living Adjustment (COLA) for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 1.40 percent; in the recommended budget, a 2.0 percent COLA is recommended. The County currently offers three different health plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. After August 1, 2018, new employees are only offered the HSA plan as we continue to phase out the PPO plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. Employee health insurance coverage options will remain the same, with no change in cost being charged to the employees. As part of our continuing health wellness services with Central Carolina Hospital (CCH – Duke/LifePoint), the hospital provides health screenings and programs designed to address high-risk health conditions of our employees. The Hospital also staffs the employee health clinic. As our health wellness plans continue to have a positive impact on our employees' health, our annual insurance premium rates have stabilized, except for the one poor year in FY 2018. The net increase of 4.83 percent over the last six fiscal years is an incredible achievement for our employees who have embraced the HSA plan and health wellness initiatives sponsored by CCH.

In total, the operational budgets for most of the County's internal departments will remain the same with most increases due to personnel costs. The Office of the Sheriff of Lee County will see the second largest increase in the recommended budget. The Office is responsible for five departmental budgets: Sheriff, Animal Control, School Resource Officers, Sheriff Communications and the Jail. The total of these departments in the current FY 2018-19 budget is \$9,271,099. The Sheriff requested an increase of \$1,144,049 or an increase of 12.34 percent. To completely fund the Sheriffs request would require an additional 1.25 cents tax rate increase. The Manager's recommended budget increases the total of these five departments by \$430,929 or 4.65 percent. The total of \$9,702,028 makes the Office of the Sheriff the second highest funded department behind Education and ahead of Social Services.

Economic Development shows a significant increase due to funding additional incentives associated with the Pfizer gene therapy projects and funding a full year of the SPEC building lease. Incentives are being budgeted at \$752,949, which represents the total contractual amount for all current incentive contracts. The County does not typically pay out all of the budgeted incentive amounts. Due to the performance measures in each contract, if a company does not meet those measures, the County

then uses clawbacks to reduce the amount paid to the Company. In addition, in some instances companies change plans and delay the start of a project and may ask for an extension. The County and SAGA staffs go through a tireless process to ensure that all performance measures are addressed before a company is paid an incentive. In addition, the company must be current on their tax payments before an incentive is paid to them. SAGA asked for additional funding of \$7,875, which is less than the funding plan that was presented at the Commissioners retreat in 2017. SAGA simply used a cost of living adjustment to ask for this increase. Lastly, the lease of the SPEC building was increased from half a year to a full year or a total of \$162,500.

Other items of interest in the recommended budget include the impact of the new age for juveniles being tried as adults from 16 to 18 years of age. The number of Lee County juveniles being held in detention centers is anticipated to increase. However, the estimates from the State are extremely high so we have decided to leave the budget unchanged for the coming fiscal year. The County received ten requests from nonprofit agencies for the coming fiscal year, including a new one from the Railroad House Museum. As grant funds from other sources continue to decline, more and more agencies are looking to the County for funding. In addition, our existing partners are seeking increased funding. The recommended budget maintains nonprofit funding at the FY 2018-19 level. The \$10,000 one-time grant to the Handicapped Veteran Memorial at the Veteran's Memorial in Broadway will be rolled into the FY 2019-20 budget.

By law in North Carolina, the County must fund all of its annual debt service obligations. This year, debt service decreased by \$347,629. Total debt service is now \$10,999,542 or 14.27 percent of the annual budget. Under our financial policies, our stated goal is not to exceed 15 percent. As we projected in the FY 2018-19 budget, this percentage was exceeded. However, in the FY 2019-20 budget this amount will now be below this percentage. The County is transferring \$805,388 from the capital reserve. The transfer is being reduced so that the capital reserve will grow so that when the next borrowing occurs it will have less of an impact on the tax rate. In addition, by continuing the transfer of funds to the capital reserve, the County is building debt capacity for future years within our current tax rate. The County needs to find other ways to increase the amount of funds going to capital reserve and eliminating the transfer back to the general fund so that the County becomes self-sufficient in terms of funding debt service. In the future, capital reserves will be used to help fund those projects that can be paid for with cash and contribute to debt service when new debt is added.

The conclusion of the 2018-19 fiscal year will see that the County's fund balance position will increase by over \$1,000,000. This increase is due to many reasons. First, conservative estimates in growth rates for property and sales taxes have been exceeded by the growing economy. In addition, several departments have been very conservative in spending the County's resources. This combination of revenue growth and prudent use of County funds has created the surplus in the current year. The County began the current year with a fund balance appropriation of \$1,943,085, which was in-line with recent budgets. The current fund balance appropriation in the FY 2018-19 budget is \$2,466,663. A portion of this year's fund balance appropriation is for one-time expenses totaling \$1,340,335. This is a significant decrease due to two reasons.

First, with the Commissioner's focus on the tax rate, reducing the dependency on fund balance to pay for ongoing capital equipment such as cars and computers will help reduce the tax rate in the future. Second, due to the increasing amount of capital and debt issues facing the County, the amount of fund balance appropriated needs to decrease so that the balance will grow and the County can use pay as you go funding for smaller capital projects. Keeping a larger fund balance is also important when another recession affects our County. Having significant balances will allow the County to continue to provide services at our current level even during a recession.

The Board's policy states that it will strive for an available fund balance of 24 percent and will not allow reserves to drop below 16 percent. It is anticipated, with the fund balance growth this year our percentage will grow above 21 percent. This level is well below the state average of 30.55 percent and our population category average of 31.51 percent (50,000 to 99,999 population).

The growth of fund balance is needed to supplement the .5 cents of the tax rate that now will go to the Wicker School debt instead of pay as you go projects. Our fund balance position will be critical given the significant amount of debt the County now has outstanding. The County is growing and will need to go to the bond market again in two to five years. Growing the fund balance will be important to maintaining the excellent bond ratings we received with the CCCC bond projects and confirmed with the 2018 borrowing for the W. B. Wicker School, park projects and the renovations at the Courthouse Complex. It will also be important so that we can address projects such as the Government Center Complex renovations, which are badly needed at this time.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2019. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2019-20 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, [www.leecountync.gov](http://www.leecountync.gov). The public hearing for this recommended budget is scheduled for June 3, 2019, in the Commissioners' Meeting Room at the Lee County Government Center at 6:00 pm. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages, you will find a more detailed account of this FY 2019-20 recommended budget. I encourage you to review the entire budget and contact me if a specific explanation is required.

A presentation on this document and the proposals contained within is scheduled for Monday, May 20, 2019 at 6:00 pm in the Commissioners' Meeting Room at the Lee County Government Center. After the Manager's budget is presented to the Commissioners, the only remaining budget workshop currently scheduled will take place at 4:00 pm on June 3, 2019. According to our budget schedule, Commissioners may adopt the budget ordinance at any time after the June 3, 2019 public hearing.

The drafting of this recommended budget occurs with a lot of effort from many people within County Government. I wish to thank Lisa Minter, Assistant County Manager/Finance Director, for her assistance in preparing this budget. Without her help, I could not put this document together. Finally, I want to thank all the department heads who understand the challenges we face in this budget and helped balance the budget.

The recent investments in education, public safety, technology and economic development by the Commissioners are just now starting to pay off for the County. As can be seen in the large amount of requests that will go unfunded, the County needs to allow the growth of the County to catch up to the investments that have been made by the Board of Commissioners. The County is in an excellent financial position as confirmed by the bond rating agencies and the success of our recent bond sale. However, our financial capabilities are not infinite, and the Commissioners need to be conservative in their decisions that affect the financial position of the County.

Sincerely,

A handwritten signature in cursive script, appearing to read "John A. Crumpton".

Dr. John A. Crumpton  
County Manager/Budget Officer

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## Fiscal Year 2019-20 Budget at a Glance

Total Property Valuation: \$5.744 billion  
Proposed Tax Rate: \$.775  
One Penny Generates: \$569,793

### General Fund- Revenues

	Original 18-19 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$43,081,278	\$44,686,275	\$44,686,275	\$1,604,997	3.73%
Local Option Sales Tax	\$14,830,164	\$15,609,895	\$15,609,895	\$779,731	5.26%
Other Taxes & Licenses	\$437,707	\$495,485	\$495,485	\$57,778	13.20%
Intergovernmental Revenues	\$9,093,429	\$9,407,634	\$9,403,105	\$309,676	3.41%
Permits & Fees	\$269,541	\$261,927	\$261,927	(\$7,614)	-2.82%
Sales & Services	\$2,811,775	\$2,938,982	\$2,938,982	\$127,207	4.52%
Investment Earnings	\$230,000	\$300,000	\$300,000	\$70,000	30.43%
Miscellaneous	\$400,392	\$410,387	\$410,387	\$9,995	2.50%
Transfers In	\$2,067,120	\$1,136,502	\$1,136,502	(\$930,618)	-45.02%
Fund Balance Appropriated	\$1,943,085	\$1,835,691	\$1,927,714	(\$15,371)	-0.79%
<b>Total Revenues</b>	<b>\$75,164,491</b>	<b>\$77,082,778</b>	<b>\$77,170,272</b>	<b>\$2,005,781</b>	<b>2.67%</b>

### General Fund- Expenditures

	Original 18-19 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$10,185,517	\$10,428,685	\$10,547,187	\$361,670	3.55%
Public Safety-Total	\$11,070,876	\$11,542,221	\$11,542,221	\$471,345	4.26%
Economic/Physical Devel.-Total	\$2,084,989	\$2,138,148	\$2,113,148	\$28,159	1.35%
Health and Welfare-Total	\$14,448,017	\$14,857,354	\$14,847,846	\$399,829	2.77%
<i>Public Health</i>	\$3,471,254	\$3,462,248	\$3,452,740	(\$18,514)	-0.53%
<i>Mental Health</i>	\$240,000	\$240,000	\$240,000	\$0	0.00%
<i>Social Services</i>	\$8,453,562	\$8,609,236	\$8,609,236	\$155,674	1.84%
Education- Total	\$23,017,439	\$24,165,745	\$24,165,745	\$1,148,306	4.99%
<i>School Current Expense</i>	\$17,862,278	\$18,912,278	\$18,912,278	\$1,050,000	5.88%
<i>CCCC Current Expense</i>	\$3,012,725	\$3,101,031	\$3,101,031	\$88,306	2.93%
Cultural and Recreational -Total	\$2,253,482	\$2,194,083	\$2,197,583	(\$55,899)	-2.48%
Debt Service-Total	\$11,347,171	\$10,999,542	\$10,999,542	(\$347,629)	-3.06%
Reserves- Total	\$757,000	\$757,000	\$757,000	\$0	0.00%
<b>Total Expenditures</b>	<b>\$75,164,491</b>	<b>\$77,082,778</b>	<b>\$77,170,272</b>	<b>\$2,005,781</b>	<b>2.67%</b>

## FISCAL YEAR 2019-2020 PROPOSED BUDGET RECOMMENDATIONS

### GENERAL FUND REVENUE

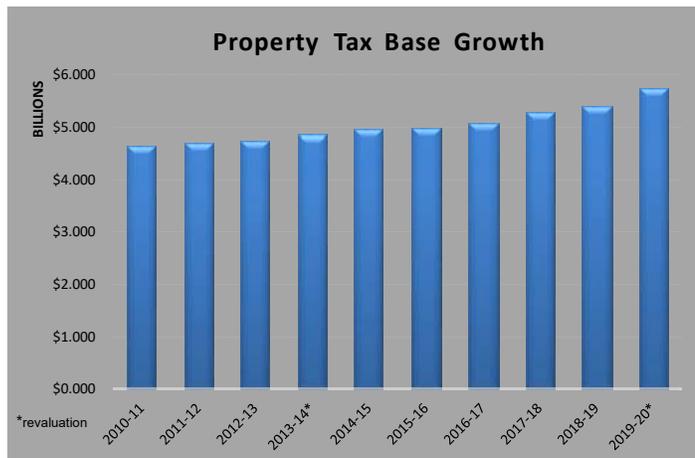
In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$77,082,778 in revenue to support General Fund activities for the 2019-20 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax Department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; State and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions, along with input from County department heads, were used to establish revenue projections for the coming year.

The majority of the government's revenues are derived from two sources, the property tax and sales taxes. These two revenues account for 78 percent of the County's revenues. Understanding the significance of the projected revenue proceeds is important to the budget process. The following table shows the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

**Table #1 – Major Revenue Sources**

	FY 2018-19	FY 2019-20	Difference	% Change
Tax base	\$ 5,391,330,000	\$ 5,743,544,100	\$ 352,214,100	6.53%
Tax rate	0.795	0.775	-0.02	-2.52%
Ad valorem rev.	42,502,078	44,158,975	1,656,897	3.90%
<i>% of total exp.</i>	<i>56.55%</i>	<i>57.29%</i>	<i>0.74%</i>	<i>N/A</i>
Sales tax rev.	14,830,164	15,609,895	779,731	5.26%
<i>% of total exp.</i>	<i>19.73%</i>	<i>19.87%</i>	<i>0.14%</i>	<i>N/A</i>

During FY 2018-19 and effective January 1, 2019, Tax Department staff completed reassessment of real property values and is now working through the appeal process. The natural growth of the tax base along with the revaluation of real property resulted in a 6.53 percent increase over the FY 2018-19 budgeted tax base. Commercial



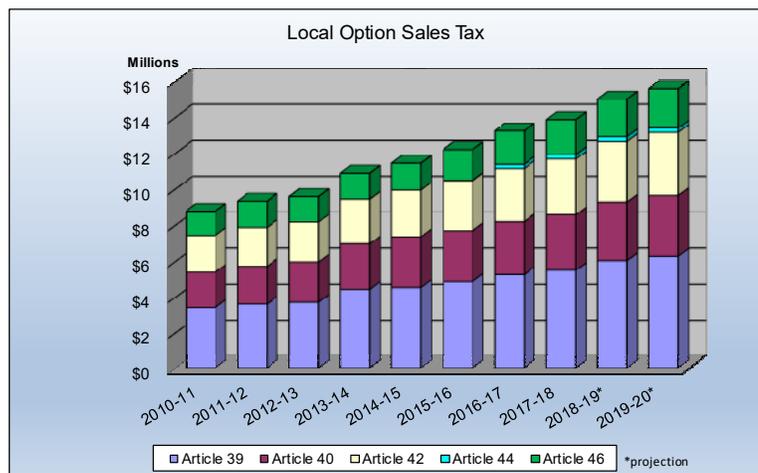
and industrial property contributed heavily to the increase while residential values remained rather flat during the revaluation. The estimated change in the tax base is \$352,214,100. As illustrated in Table #1, the tax rate is recommended to decrease to 77.5 cents per \$100 of valuation which is slightly below the revenue neutral rate of 77.68 cents. The adjusted tax rate and the increased base resulting from growth and revaluation should realize \$1,656,897 of additional ad valorem revenue to support the proposed \$77,082,778 budget.

The Tax Department continues to work diligently on collecting the taxes due to the County. The County had a collection rate of 99.21 percent for the year ended June 30, 2018, which exceeded both our population group average of 98.06 percent and the statewide average of 98.92 percent. The budget for FY 2019-20 has been prepared with the assumption that the Tax Department will continue to collect 99.13 percent of the levy (excluding registered motor vehicles) for FY 2019-20. Collections of registered motor vehicles are being budgeted at a 100 percent collection rate. At these collection rates, the local tax base will produce \$569,793 for each penny of the tax rate levy resulting in a projection of \$44,158,975 in tax revenue for FY 2019-20.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.00 percent. Of this, 2.25 percent is returned to the County. On April 1, 2013, the Board of County Commissioners voted to switch from the per capita method of sales tax distribution to the ad valorem method. The total countywide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the prior year's tax levy of all tax levying jurisdictions in the County. The County's share of 1.0 percent is unrestricted. The other one percent is legally split into two .5 percent taxes, Article 40 and Article 42, and has certain restrictions placed on the proceeds by General Statutes. The last .25 percent, approved by the voters of Lee County in November 2009, is not restricted by legislation; however, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

Currently, 30 percent of the Article 40 sales tax and 60 percent of the Article 42 sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

In the current fiscal year, the County is experiencing a 6 percent increase in sales tax revenues. Based on that growth and an average growth per year of 6.97 percent over the last four years, a 4 percent growth is projected in the FY 2019 -20 budget. The growth factor used is conservative due to the volatility of the distribution



method that the County has chosen. Since the County has switched to the ad valorem method for distribution, our amount is affected by the tax levy set by each taxing unit from year to year, as well as, the tax base in each taxing unit. Total local option sales tax revenue is projected at \$15,609,895, a \$1,656,897 increase from the FY 2018-19 budget amount.

Intergovernmental revenues are up \$314,205 from the FY 2018-19 budget. The majority of the increase is due to the matching funds from the NC Department of Transportation for replacement vans for COLTS. There is a corresponding increase in expenditures.

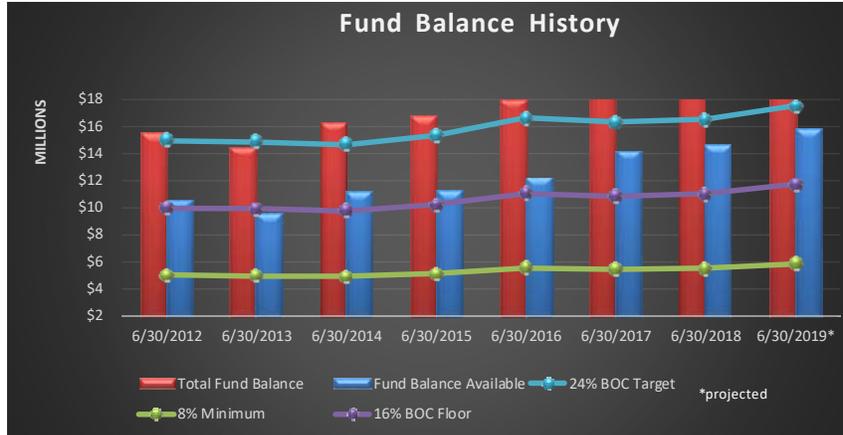
Transfers in reflect a decrease of \$930,618 in the recommended budget for FY 2019-20. The budget for FY 2019-20 continues to follow the financial plan developed by Davenport & Company prior to the sale of the 2018 Limited Obligation Bonds. The plan calls for the previous 7.11 cents tax levy for debt service to be maintained and for the .50 cents that went to capital reserves for one year to be applied to debt service. Those funds along with restricted sales tax revenues left a short fall of \$805,388 for debt service that according to the plan would come from the capital reserves.

During the FY 2018-19, fund balance appropriated increased from the original appropriation of \$1,943,085 to a current number of \$2,466,663. It is anticipated that the year-end 2019 total fund balance will increase by approximately \$1,000,000 and that available fund balance will be 21.58 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary. A fund balance appropriation of \$1,835,691 is included as supplemental revenue for FY 2019-20. This is a decrease of \$107,394 from the originally budgeted appropriation for FY 2018-19. The requested and recommended fund balance uses by category are illustrated in the following table. A detailed list can be found in Exhibit 4.

**Table #2 – Fund Balance Uses**

<b>Category</b>	<b>Requested</b>	<b>Recommended</b>
Capital	\$ 1,633,280	\$ 775,735
Building Improvements	3,727,050	522,500
Facility Development	<u>42,100</u>	<u>42,100</u>
Total	\$ 5,402,430	\$ 1,340,335

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. The County should carefully review the items that fund balance is being used for and reduce its use



for routine vehicle purchases, building improvements and technology purchases. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to 1 percent of General Fund expenditures, which is included in the proposed budget; however, that \$712,000 will be used in future budgets to cover debt service. Without such a fund, the depletion of fund balance will likely occur. The County needs to be cautious in continuing to appropriate fund balance and increasing its total budget.

### GENERAL FUND EXPENDITURES

Expenditures proposed total \$77,082,778, an increase of 2.55 percent or \$1,918,287 more than the FY 2018-19 original budget. The proposed budget for FY 2019-20 continues the funding of many of the Board of Commissioners' goals.

The recommended budget includes the funding of a 2.0 percent Cost of Living Adjustment (COLA) as called for in the competitive employment provision in the County's financial policies. Request for nine new positions were submitted for consideration in the FY 2019-20 budget. This budget proposes the funding of 4 of the requested positions. A complete list of positions requested and those recommended can be found in Table #3.

**Table #3 – Position Request Summary**

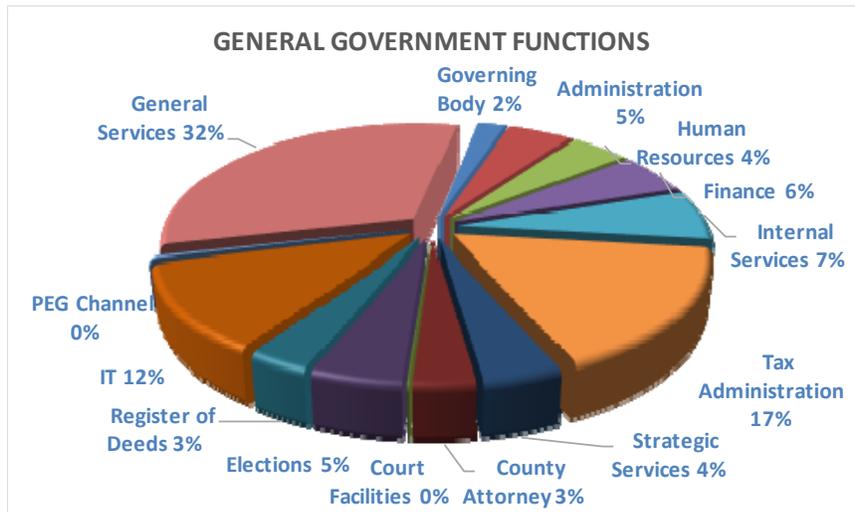
<u>Department</u>	<u>Position Title</u>	<u>Salary *</u>	<u>Recommended</u>	<u>Notes</u>
IT	IT Telecom Systems Engineer	59,229		
Sheriff	Deputy Sheriff (4 requested)	220,340		
Sheriff - SRO's	SRO (3 requested)	165,255	165,255	
Senior Services - COLTS	Administrative Assistant I	42,071	42,071	1
Total requested	9		Total recommended	4
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. 25% or less County costs				

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,990,220 is dedicated to these required services; \$43,080,115 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing issue that many outside of daily government affairs do not necessarily comprehend. While legislation approved in 2007 provided relief from the County's required contribution to the State's Medicaid program, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the programs.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

**General Government**

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse



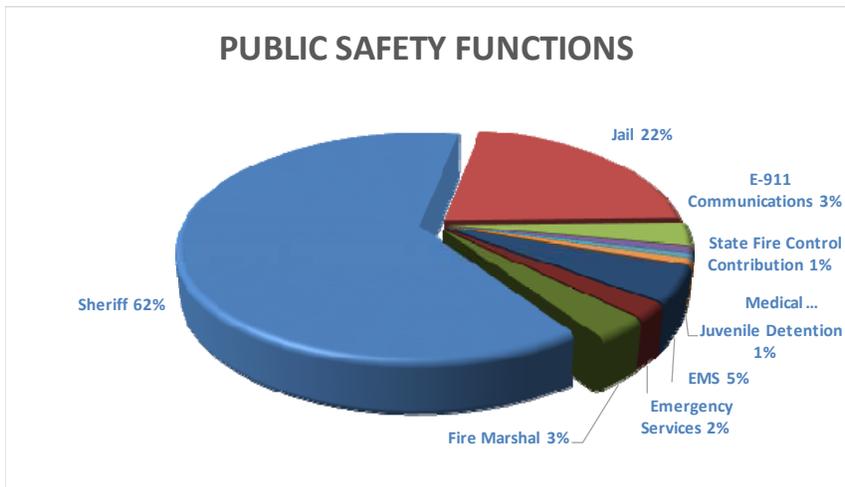
responsibilities, as well as, facility and technology support. Total expenditures in this category are up 2.39 percent or \$243,168. The majority of this increase is attributable to two departments. The General Services department budget is increasing \$139,057 or 4.42 percent in the FY 2019-20 budget. The majority of this increase is in building improvements and capital. Major maintenance and building improvement projects included in the FY 2019-20 recommended budget are \$260,000 to replace the HVAC system at the Daymark facility, \$110,000 for a roof replacement at the juvenile probation facility, and \$46,500 to upgrade electronic door edges on the elevators at the Courthouse and the Courthouse Annex. Even with a \$139,057 increase in the General Services budget \$3,269,550 of building maintenance and improvement projects were not funded. The County needs to

evaluate the conditions of its buildings, especially the Government Center and consider establishing a capital project to fund some of the much needed projects that this budget does not fund. Elections accounts for \$96,105 of the increase. The increase is due to the number of elections that may occur during FY 2019-20.

The responsibility of general government activities can be summarized as support services for the functional areas of county government. These departments provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

**Public Safety**

Total public safety related expenditures are proposed to increase by 4.26 percent or \$471,345 in the recommended FY 2019-20 budget. The Sheriff submitted a FY 2019-20 combined budget request of \$7,765,601, an increase of \$948,754 or 13.92 percent. The increase is attributable



to the request of seven additional positions, four deputy sheriffs, two school resource officers (SROs), and one community resource officer (CRO). The request also included the necessary equipment for the positions requested. The total recommended budget for the Sheriff’s division is \$7,199,851, an increase of \$383,004 or 5.62 percent. Due to funding restraints, only the two SROs and one CRO are funded. One of the SROs will be placed at the new W. B. Wicker elementary school. The other SRO will serve the high schools allowing there to be two SROs at each high school. The CRO will assist the current CRO with providing security to County buildings. The combined request asked for 15 vehicles in FY 2019-20. The recommended budget funds 9 of the requested vehicles.

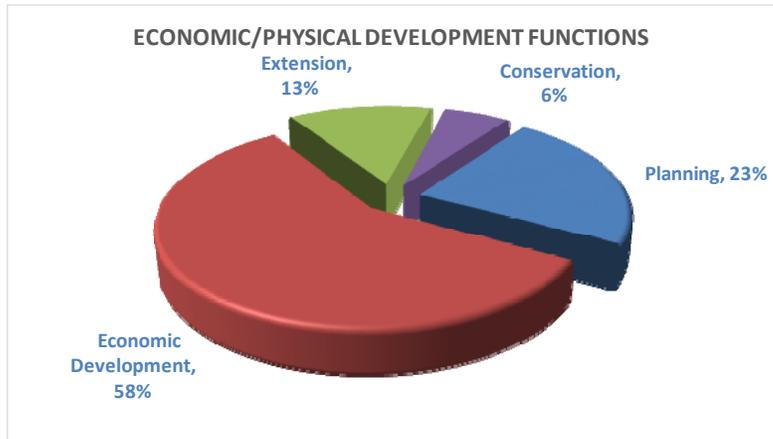
The recommended budget for the Jail totals \$2,502,177, an increase of \$47,925 or 1.95 percent. The department requested a padded cell at \$93,500. The recommended budget does not include funding for the padded cell. The Jail also requested a vehicle that is not funded in the recommended budget.

The E-911 Communications budget is increasing \$12,451 or 3.48 percent. This increase is due to increased personnel related costs.

The Fire Marshal budget is increasing \$52,365 or 16.46 percent. The majority of the increase is related to the request for a four-wheel drive replacement vehicle. The Fire Marshal budget is funded through the fire districts in the County. The vehicle is funded in the recommended budget through reserves that have accumulated from the districts.

**Economic and Physical Development**

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department’s budget continue to be funded 45 percent by the County. The requested amount submitted by the City for FY 2019-20 totaled \$507,392; a \$45,698 increase from the original budget for the current fiscal year. The



The requested amount includes \$22,500 for the first year of a multi-year update to the Uniform Development Ordinance (UDO). The recommended budget includes this amount, but it is felt that the County should discuss the update with the City and decide if the County wants to participate. The budget request also included \$19,125 for homeless initiatives that is not in the recommended budget at this time. The recommended budget for joint Planning and Community Development is \$488,267, a \$26,573 increase from FY 2018-19.

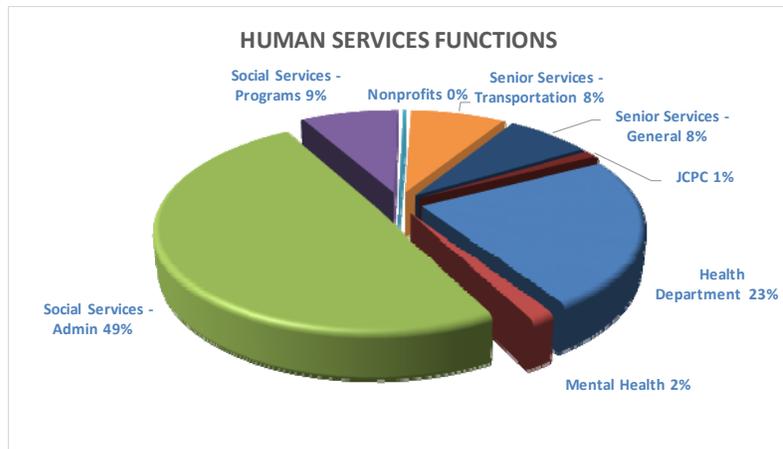
Costs for Economic Development are proposed to increase by \$234,739, or 23.31 percent. The increase is attributable to several items including a \$7,875 adjustment in the amount requested and recommended for the contract with the Sanford Area Growth Alliance (SAGA). This increase brings the County’s contribution to \$322,875. The FY 2019-20 budget also includes \$162,500 for a full year of funding of the County’s commitment to participate in a joint lease with the City of Sanford for use of a spec building in the industrial park for two years. The recommended budget includes \$752,949 for incentives, an increase of \$160,614. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

**Table #4 – Approved Incentive Contracts**

Company	Annual Incentive	Incentive Expiration Date
Caterpillar	\$ 84,191	2024
Coty	\$ 93,214	2023
Coremark	\$ 23,016	2021
Dowa Thermotech	\$ 8,944	2026
Frontier Spinning	\$ 69,762	2024
GKN #1	\$ 25,780	2020
GKN #2	\$ 108,577	2022
Pfizer (Wyeth Holdings LLC)	\$ 339,465	2022

**Human Services**

Human Services costs are proposed to increase 2.83 percent from the FY 2018-19 budget; a \$409,337 increase. Services budgeted in this category include Mental Health, Health, Senior Services, and Social Services. The services that fall under this umbrella are vast and account for \$14,857,354, or 19.27 percent of the total FY 2019-20 recommended General Fund budget.



The FY 2019-20 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2019-20 fiscal year, the Sandhills Center has requested a contribution of \$240,000, which is equal to the amount budgeted in FY 2018-19.

Health Department expenditures are decreasing \$9,006. Revenues for the Health Department are decreasing 0.71 percent or \$11,343 resulting in an overall increase in cost to the County equal to \$2,337. The increase in County costs is due to personnel costs related to the annual cost of living adjustment.

The administrative costs of the Social Services Department for FY 2018-19 are \$7,341,279, a \$104,735 increase from the FY 2018-19 original budget. The increase is related to the COLA and other personnel relate cost adjustments.

Social Services programs in the FY 2019-20 budget are increasing by \$50,939 or 4.19 percent. Social Services revenues are increasing \$175,176 or 3.20 percent in the FY 2019-20 budget. The overall adjustment is a decrease in the costs to the County of \$19,502

Senior Services – Transportation, or COLTS, shows a \$176,281 increase in expenditures for FY 2019-20. The increase is the result of personnel costs related to the annual COLA and the conversion of a part-time position to a full-time Administrative Assistant I position. The cost of the position will be funded 75 percent through North Carolina Department of Transportation (DOT) funds. The FY 2019-20 budget includes five replacement vehicles. DOT will reimburse the County for 90 percent of the cost of the vehicles. The vans will not be purchased if the funding is not provided by DOT.

On May 6, 2019, the Board of Commissioners amended its nonprofit agency funding policy that was originally adopted on February 11, 2011. The County received applications from seven nonprofit human services agencies. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended.

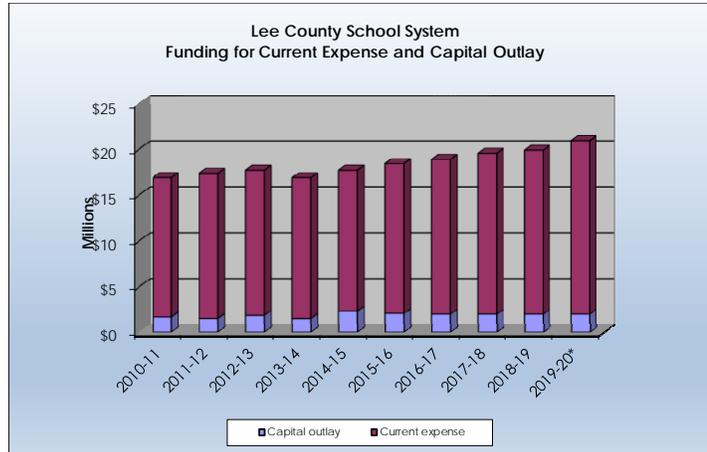
**Table #5 – Human Services Nonprofits**

<b>Agency</b>	<b>Requested</b>	<b>Recommended</b>
Johnston Harnett Lee Community Action	\$ 5,000	\$ 3,000
Lee County Industries	5,000	5,000
HAVEN	20,000	12,000
Boys & Girls Club of Sanford/Lee County, Inc.	10,000	10,000
The Salvation Army	10,000	1,000
Family Promise	5,000	2,000
Another Choice for Black Children, Inc.	<u>500</u>	<u>500</u>
<b>Total</b>	<b>\$ 55,500</b>	<b>\$ 33,500</b>

**Education**

The six expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Special Appropriation, CCCC Civic Center and CCCC Capital. These six budgets combined represent 31.35 percent of total General Fund expenditures for FY 2019-2020. The total Education appropriation is \$24,165,745 which is 4.99 percent higher than the 2018-19 fiscal year budget of \$23,017,439.

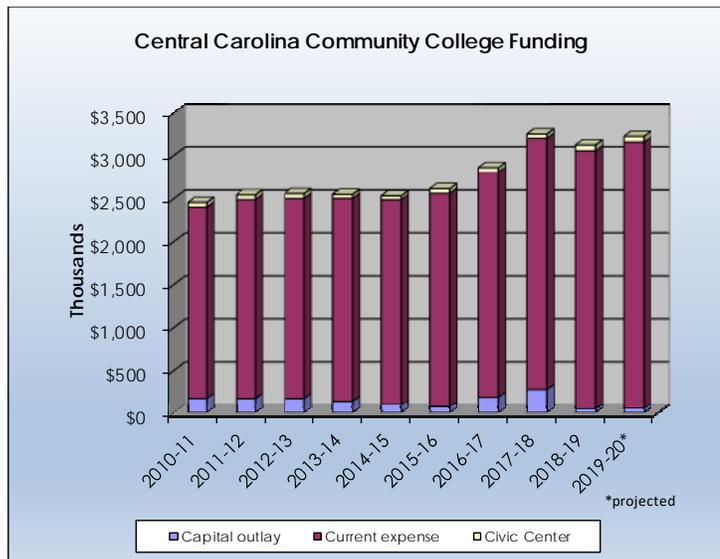
The Lee County Board of Education's submitted budget represents a \$22,718,298 funding request, \$20,226,298 for current expense and \$1,807,000 for capital outlay excluding Lottery proceeds. The current expense budget request is an increase of \$2,364,020. LCSS's capital outlay request reflects an increase of \$459,494. The recommended FY 2019-20 budget maintains the FY 2018-19 funding level and adds \$1,050,000 for the system to use



to cover operating costs associated with the new W. B. Wicker Elementary School and other increases in current expense. Capital outlay funding excluding Lottery proceeds remains the same for FY 2019-20.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 35.55 cents of the tax rate levy.

Central Carolina Community College (CCCC) requested current expense funding of \$2,996,031 for FY 2019-20, an increase of \$108,306 or 3.75 percent. The majority of the requested increase is due to costs associated with personnel costs, service contracts for equipment in the new buildings, and additional security for the Emergency Services Training Center. The recommended budget funds \$88,306 of the requested increase.



The College requested \$55,000 in capital funds for FY 2019-20. The request is \$10,000 more than FY 2018-19. The College is requesting the \$55,000 for two HVAC units for the Industry Training Center, plumbing equipment, landscaping equipment, and a used maintenance truck. The proposed budget for FY 2019-20 funds the requested increase.

The Community College's request includes \$64,930 in funding for the Dennis A. Wicker Civic Center. This requested amount equals the FY 2018-19 allocation for the Civic Center. The recommended budget also includes \$125,000 to continue funding a K-14 program at the Community College. Including this funding, the total recommended appropriation to the Community College totals \$3,220,961, an increase of \$98,306 from FY 2018-19.

### Cultural and Recreational

The Cultural and Recreational category of appropriations for FY 2019-20 reflects a decrease of \$59,399 or 2.64 percent. The Library budget is increasing by \$12,855 or 1.81 percent. Most of the increase is attributed to personnel costs. The Library Director has requested additional part-time staff for the library.

The Parks and Recreation budget decreased by \$72,254 or 4.70 percent. Participation in various activities that Parks and Recreation offers continue to decline which has resulted in reduced revenues. The expenditure budget was reduced to reflect the drop in revenue. Staff has been instructed to continue to offer programs and that the budget would be reviewed when the programs have enough participation.

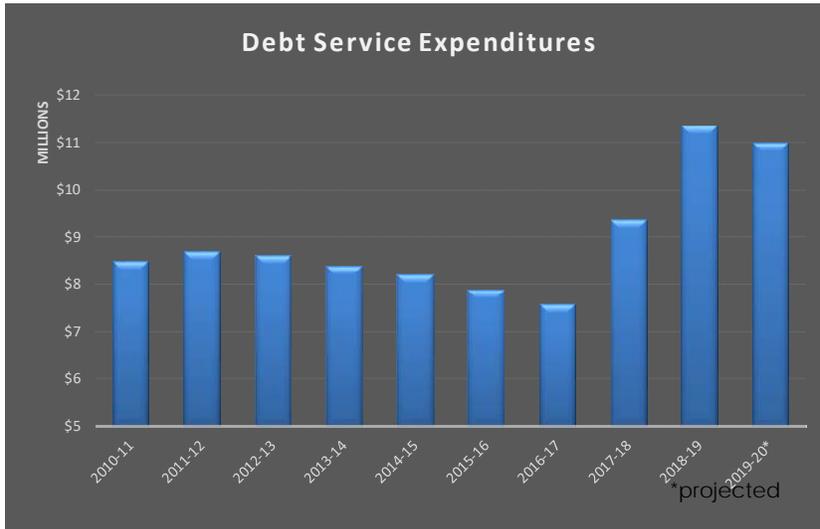
The County received funding requests from three nonprofit agencies that fall in this area. The agencies and the requested and recommended amounts are listed in Table 6.

**Table #6 – Cultural and Recreational Nonprofits**

Agency	Requested	Recommended
Lee County Arts Council	\$ 3,500	\$ 2,000
Temple Theatre	\$ 25,000	\$ 5,000
Railroad House Historical Association	\$ 3,500	\$ 0
<b>Total</b>	<b>\$ 32,000</b>	<b>\$ 7,000</b>

### Debt Service

This proposed budget includes net debt service totaling \$10,410,825, a decrease of \$298,036 or 2.78 percent. To the right is a graph that illustrates the County's total debt service expenditures over 10 years. Please note that of the County's total debt payment for the coming fiscal year, \$7,661,211 or 73.59 percent is for Lee



County School System facility construction. Funding for FY 2019-20 debt service payments includes ¼-cent sales tax proceeds of \$2,186,154, \$556,455 of interest rebates and \$805,388 from the Capital Reserve Fund based on the County's capital funding plan. The recommended budget continues to follow the financial plan developed by Davenport and Company and dedicates 7.61 cents on the County's tax base to debt service.

## Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's miscellaneous expense budget includes a noteworthy item, a \$712,000 transfer to the Capital Reserve Fund. This is to fund the one percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

**Table #7 – Miscellaneous Expense Account Expenditures**

Amount	Purpose
\$ 25,000	Unemployment insurance contingency
\$ 20,000	Workers' compensation insurance contingency
\$ 712,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

## ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3 percent surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$252,313 funds the current expense request for the Civic Center.

## CAPITAL RESERVE FUND

An appropriation of \$805,388 is recommended in this fund for the 2019-20 fiscal year to cover debt service costs in the General Fund.

## EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$405,106 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds, \$61,686 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system as well as maintenance and other support costs of the backup 911 system located in the basement of the Lee County Courthouse.

## AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$205,000 for FY 2019-20. The request reflects an increase of \$105,000. The request is below the anticipated tax revenues for FY 2019-20.

## FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB presented their recommendation to the Board of Commissioners on May 13, 2019.

## DRUG SEIZURE FUND

The Drug Seizure Fund is used to account for federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs.

## SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund excluding designated reserves are \$1,527,959 a 1.40 percent increase or \$21,089 more than the current fiscal year. As detailed in Table #8 below, it is recommended that the fees not increase in FY 2019-20.

**Table #8 – Solid Waste Fees**

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$ 53.75	\$ 53.75	\$0.00
(2) Collection fee	<u>\$ 53.75</u>	<u>\$ 53.75</u>	<u>\$0.00</u>
Total	\$102.00	\$107.50	\$0.00

**BUDGET SUMMARY - GENERAL FUND**

	17-18 Actual	Original 18-19 Budget	Requested 19-20 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>REVENUES</b>							
<b>Taxes</b>							
Property Taxes							
Current Year	\$ 41,823,231	\$ 42,502,078	\$ 44,158,975	\$ 44,158,975	\$ 44,158,975	\$ 1,656,897	3.90%
Prior Years	525,425	579,200	527,300	527,300	527,300	(51,900)	-8.96%
Rental Vehicle Tax	89,914	65,000	75,000	75,000	75,000	10,000	15.38%
Privilege License Taxes	4,076	4,000	4,000	4,000	4,000	-	0.00%
Local Option Sales Tax	11,105,869	11,876,633	12,258,770	12,494,475	12,494,475	617,842	5.20%
Special School Sales Tax	2,784,087	2,953,531	3,055,448	3,115,420	3,115,420	161,889	5.48%
Cable TV Franchise Tax	196,887	197,000	190,000	190,000	190,000	(7,000)	-3.55%
Beer & Wine Tax	63,382	65,000	65,000	65,000	65,000	-	0.00%
<b>Total</b>	<b>56,592,871</b>	<b>58,242,442</b>	<b>60,334,493</b>	<b>60,630,170</b>	<b>60,630,170</b>	<b>2,387,728</b>	<b>4.10%</b>
<b>General Revenues</b>							
Investment Earnings	274,539	230,000	300,000	300,000	300,000	70,000	30.43%
Departmental Revenues/Fees						-	-
Tax	216,503	215,000	224,000	224,000	224,000	9,000	4.19%
Strategic Services	130,216	133,747	137,739	137,739	137,739	3,992	2.98%
Elections	29,036	-	81,543	81,543	81,543	81,543	N/A
Register of Deeds	489,005	441,248	473,412	488,412	488,412	47,164	10.69%
Sheriff/Jail	754,849	687,810	741,161	741,161	741,161	53,351	7.76%
Emergency Management	234,333	113,300	114,300	114,300	114,300	1,000	0.88%
Extension	5,400	3,900	4,300	4,300	4,300	400	10.26%
Library	132,873	129,459	129,799	129,799	129,799	340	0.26%
Recreation	352,896	409,000	382,000	382,000	382,000	(27,000)	-6.60%
ABC Revenues	142,269	142,200	143,000	143,000	143,000	800	0.56%
Other	1,706,666	3,731,566	2,839,275	2,737,262	2,737,262	(994,304)	-26.65%
<b>Total</b>	<b>4,468,585</b>	<b>6,237,230</b>	<b>5,570,529</b>	<b>5,483,516</b>	<b>5,483,516</b>	<b>(753,714)</b>	<b>-12.08%</b>
<b>Human Services</b>							
Health Department	1,669,757	1,606,005	1,598,353	1,594,662	1,590,133	(15,872)	-0.99%
Social Services	5,409,143	5,481,381	5,694,094	5,656,557	5,656,557	175,176	3.20%
Senior Services	1,246,906	1,492,577	1,720,411	1,720,411	1,720,411	227,834	15.26%
Youth & Adult Services	84,882	161,771	161,771	161,771	161,771	-	0.00%
<b>Total</b>	<b>8,410,688</b>	<b>8,741,734</b>	<b>9,174,629</b>	<b>9,133,401</b>	<b>9,128,872</b>	<b>387,138</b>	<b>4.43%</b>
<b>Designated Fund Balance</b>	<b>-</b>	<b>1,943,085</b>	<b>-</b>	<b>1,835,691</b>	<b>1,927,714</b>	<b>(15,371)</b>	<b>-0.79%</b>
<b>Total General Fund Revenues</b>	<b>69,472,144</b>	<b>75,164,491</b>	<b>75,079,651</b>	<b>77,082,778</b>	<b>77,170,272</b>	<b>2,005,781</b>	<b>2.67%</b>
<b>EXPENDITURES</b>							
<b>General Government</b>							
Governing Body	211,437	206,383	215,494	221,990	221,990	15,607	7.56%
Administration	613,000	463,725	524,616	507,203	507,203	43,478	9.38%
Human Resources	318,609	447,050	465,692	463,064	463,064	16,014	3.58%
Finance	485,138	562,644	563,050	571,844	571,844	9,200	1.64%
Internal Services	613,737	704,834	710,838	710,838	710,838	6,004	0.85%
Tax Administration	1,461,245	1,679,225	1,754,558	1,743,978	1,743,978	64,753	3.86%
Strategic Services	412,016	430,853	448,027	443,647	443,647	12,794	2.97%
County Attorney	-	344,099	343,968	341,320	341,320	(2,779)	-0.81%
Pretrial Release	72,031	-	-	-	-	-	N/A
Court Facilities	9,770	41,100	13,952	13,952	98,952	57,852	140.76%
Elections	390,568	415,289	570,022	511,394	511,394	96,105	23.14%
Register of Deeds	283,036	341,219	353,156	348,776	348,776	7,557	2.21%
IT	1,148,638	1,303,769	1,461,918	1,231,336	1,264,838	(38,931)	-2.99%
PEG Channel	9,474	96,341	186,773	31,300	31,300	(65,041)	-67.51%
General Services	3,994,325	3,148,986	6,623,364	3,288,043	3,288,043	139,057	4.42%
<b>Total</b>	<b>10,023,024</b>	<b>10,185,517</b>	<b>14,235,428</b>	<b>10,428,685</b>	<b>10,547,187</b>	<b>361,670</b>	<b>3.55%</b>

\*Represents change from 2018-2019 Budget to 2019-2020 Adopted

**BUDGET SUMMARY - GENERAL FUND - CONTINUED**

	17-18 Actual	Original 18-19 Budget	Requested 19-20 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>Public Safety</b>							
Sheriff	4,690,999	4,968,715	5,523,912	5,025,499	5,025,499	56,784	1.14%
Animal Control Enforcement	223,647	285,614	295,696	257,174	257,174	(28,440)	-9.96%
Sheriff - School Resource Officers	999,572	1,225,927	1,580,705	1,562,309	1,562,309	336,382	27.44%
Sheriff - Communications	313,533	336,591	365,288	354,869	354,869	18,278	5.43%
Jail	2,247,335	2,454,252	2,649,547	2,502,177	2,502,177	47,925	1.95%
E-911 Communications	317,712	357,836	370,287	370,287	370,287	12,451	3.48%
State Fire Control Contribution	83,816	100,194	100,194	100,194	100,194	-	0.00%
Inspections	-	21,744	45,672	-	-	(21,744)	-100.00%
Medical Examiner	45,300	70,000	70,000	70,000	70,000	-	0.00%
Juvenile Detention	76,217	75,400	100,500	100,500	100,500	25,100	33.29%
EMS	659,519	573,520	581,550	581,550	581,550	8,030	1.40%
Emergency Services	321,378	281,734	299,777	245,948	245,948	(35,786)	-12.70%
Fire Marshal	310,555	319,349	374,342	371,714	371,714	52,365	16.40%
<b>Total</b>	<b>10,289,583</b>	<b>11,070,876</b>	<b>12,357,470</b>	<b>11,542,221</b>	<b>11,542,221</b>	<b>471,345</b>	<b>4.26%</b>
<b>Economic/Physical Development</b>							
Airport	-	200,000	-	-	-	(200,000)	-100.00%
Planning	396,324	461,694	507,392	488,267	463,267	1,573	0.34%
Economic Development	410,889	1,007,085	1,241,824	1,241,824	1,241,824	234,739	23.31%
Extension	273,696	252,271	279,479	279,479	279,479	27,208	10.79%
Conservation	114,187	163,939	130,330	128,578	128,578	(35,361)	-21.57%
<b>Total</b>	<b>1,195,096</b>	<b>2,084,989</b>	<b>2,159,025</b>	<b>2,138,148</b>	<b>2,113,148</b>	<b>28,159</b>	<b>1.35%</b>
<b>Human services</b>							
Health Department - Admin	649,379	702,541	719,813	710,834	710,834	8,293	1.18%
Maternal Health	151,741	244,857	253,984	252,540	252,540	7,683	3.14%
Child Health	206,062	215,023	222,703	221,958	221,958	6,935	3.23%
Primary Care	90,166	95,810	100,284	99,399	99,399	3,589	3.75%
Promotion	111,493	124,102	128,947	127,502	117,994	(6,108)	-4.92%
WIC - CS	240,945	208,257	189,902	190,136	190,136	(18,121)	-8.70%
Family Planning	233,201	264,696	271,934	270,034	270,034	5,338	2.02%
Animal Control Shelter	180,964	193,032	196,040	193,412	193,412	380	0.20%
Environmental Health	405,943	489,225	476,357	473,364	473,364	(15,861)	-3.24%
Aids Control	41,082	43,045	36,724	36,286	36,286	(6,759)	-15.70%
Bioterrorism	40,467	41,849	41,849	41,849	41,849	-	0.00%
WIC - BF	67,080	72,092	67,650	67,011	67,011	(5,081)	-7.05%
Children Services Coordinator	140,155	159,560	159,560	159,560	159,560	-	0.00%
Communicable Diseases	233,491	248,086	245,470	243,219	243,219	(4,867)	-1.96%
Breast/Cervical Cancer Control	16,437	22,933	24,978	24,890	24,890	1,957	8.53%
Immunizations	77,493	89,487	86,525	85,649	85,649	(3,838)	-4.29%
Pregnancy Care Management	147,390	166,936	166,936	166,936	166,936	-	0.00%
WIC - GA	12,790	13,612	24,712	24,065	24,065	10,453	76.79%
WIC - NE	30,115	76,111	73,637	73,604	73,604	(2,507)	-3.29%
Mental Health	240,000	240,000	240,000	240,000	240,000	-	0.00%
Social Services - Admin	6,524,083	7,236,544	7,432,383	7,341,279	7,341,279	104,735	1.45%
Social Services - Programs	898,898	1,217,018	1,267,957	1,267,957	1,267,957	50,939	4.19%
Lee County Industries	5,000	5,000	5,000	5,000	5,000	-	0.00%
Johnston-Lee Community Action	3,000	3,000	5,000	3,000	3,000	-	0.00%
HAVEN	12,000	12,000	20,000	12,000	12,000	-	0.00%
Boys & Girls Club	10,000	10,000	10,000	10,000	10,000	-	0.00%
Salvation Army	1,000	1,000	10,000	1,000	1,000	-	0.00%
Family Promise	2,000	2,000	5,000	2,000	2,000	-	0.00%
Another Choice for Black Children	500	500	500	500	500	-	0.00%
Job Express	500	-	-	-	-	-	N/A
Veterans Council	-	10,000	-	-	-	(10,000)	-100.00%
Senior Services - Transportation	830,488	1,053,343	1,233,128	1,229,624	1,229,624	176,281	16.74%
Senior Services - General	916,274	1,024,587	1,129,735	1,120,975	1,120,975	96,388	9.41%
JCPC	75,618	161,771	161,771	161,771	161,771	-	0.00%
<b>Total</b>	<b>12,595,755</b>	<b>14,448,017</b>	<b>15,008,479</b>	<b>14,857,354</b>	<b>14,847,846</b>	<b>399,829</b>	<b>2.77%</b>

\*Represents change from 2018-2019 Budget to 2019-2020 Adopted

**BUDGET SUMMARY - GENERAL FUND - CONTINUED**

	17-18 Actual	Original 18-19 Budget	Requested 19-20 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>Education</b>							
School Current Expense	17,512,278	17,862,278	20,226,298	18,912,278	18,912,278	1,050,000	5.88%
School Capital Outlay	1,347,506	2,032,506	2,492,000	2,032,506	2,032,506	-	0.00%
CCCC Current Expense	2,792,860	2,887,725	2,996,031	2,976,031	2,976,031	88,306	3.06%
CCCC Special Appropriation	115,000	125,000	125,000	125,000	125,000	-	0.00%
CCCC Civic Center	49,000	64,930	64,930	64,930	64,930	-	0.00%
CCCC Capital Outlay	290,000	45,000	55,000	55,000	55,000	10,000	22.22%
<b>Total</b>	<b>22,106,644</b>	<b>23,017,439</b>	<b>25,959,259</b>	<b>24,165,745</b>	<b>24,165,745</b>	<b>1,148,306</b>	<b>4.99%</b>
<b>Cultural and Recreational</b>							
Libraries	616,404	709,689	729,552	722,544	722,544	12,855	1.81%
Parks and Recreation	1,455,965	1,536,793	1,555,157	1,464,539	1,464,539	(72,254)	-4.70%
Temple Theater	5,000	5,000	25,000	5,000	5,000	-	0.00%
Arts Council	2,000	2,000	3,500	2,000	2,000	-	0.00%
Railroad House Historical Association	-	-	3,500	-	3,500	3,500	N/A
<b>Total</b>	<b>2,079,369</b>	<b>2,253,482</b>	<b>2,316,709</b>	<b>2,194,083</b>	<b>2,197,583</b>	<b>(55,899)</b>	<b>-2.48%</b>
<b>Debt Service</b>							
Principal	6,451,859	7,618,859	7,542,859	7,542,859	7,542,859	(76,000)	-1.00%
Interest and Fees	2,772,342	3,728,312	3,456,683	3,456,683	3,456,683	(271,629)	-7.29%
Capital Lease Payments	148,999	-	-	-	-	-	N/A
<b>Total</b>	<b>9,373,200</b>	<b>11,347,171</b>	<b>10,999,542</b>	<b>10,999,542</b>	<b>10,999,542</b>	<b>(347,629)</b>	<b>-3.06%</b>
<b>Reserves</b>	<b>1,076,829</b>	<b>757,000</b>	<b>976,000</b>	<b>757,000</b>	<b>757,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total General Fund Expenditures</b>	<b>68,739,500</b>	<b>75,164,491</b>	<b>84,011,912</b>	<b>77,082,778</b>	<b>77,170,272</b>	<b>2,005,781</b>	<b>2.67%</b>
<b>Total General Fund Net</b>	<b>732,644</b>	<b>-</b>	<b>(8,932,261)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>

\*Represents change from 2018-2019 Budget to 2019-2020 Adopted

**BUDGET SUMMARY - OTHER FUNDS**

	17-18 Actual	Original 18-19 Budget	Requested 19-20 Budget	Recommended 19-20 Budget	Adopted 19-20 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<b>Room Occupancy Tax Fund</b>							
Revenues	\$ 251,716	\$ 238,000	\$ 252,313	\$ 252,313	\$ 252,313	\$ 14,313	6.01%
Expenses	220,000	238,000	252,313	252,313	252,313	14,313	6.01%
<b>Net Excess</b>	<b>\$ 31,716</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Capital Reserve Fund</b>							
Revenues	\$ 1,120,707	\$ 1,747,771	\$ 805,388	\$ 805,388	\$ 805,388	\$ (942,383)	-53.92%
Expenses	348,646	1,747,771	805,388	805,388	805,388	(942,383)	-53.92%
<b>Net Excess</b>	<b>\$ 772,061</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Emergency Telephone System Fund</b>							
Revenues	\$ 342,994	\$ 520,055	\$ 466,792	\$ 466,792	\$ 466,792	\$ (53,263)	-10.24%
Expenses	406,767	520,055	466,792	466,792	466,792	(53,263)	-10.24%
<b>Net Excess</b>	<b>\$ (63,773)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Airport Tax Reserve Fund</b>							
Revenues	\$ 235,981	\$ 100,000	\$ 205,000	\$ 205,000	\$ 205,000	\$ 105,000	105.00%
Expenses	100,000	100,000	205,000	205,000	205,000	105,000	105.00%
<b>Net Excess</b>	<b>\$ 135,981</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Drug Seizure Fund</b>							
Revenues	\$ 64,654	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Expenses	68,408	-	-	-	-	-	N/A
<b>Net Excess</b>	<b>\$ (3,754)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Solid Waste Fund</b>							
Revenues							
User Fees	\$ 1,288,354	\$ 1,356,370	\$ 1,357,459	\$ 1,357,459	\$ 1,357,459	\$ 1,089	0.08%
White Goods Disposal Fees	37,928	25,000	32,500	32,500	32,500	7,500	30.00%
1% Surcharge on Tires	79,129	78,000	80,000	80,000	80,000	2,000	2.56%
Other Revenues	46,208	39,500	44,000	44,000	44,000	4,500	11.39%
Investment Earnings	14,625	8,000	14,000	14,000	14,000	6,000	75.00%
Designated Reserves	-	89,125	163,056	159,532	159,532	70,407	79.00%
<b>Total Revenues</b>	<b>\$ 1,466,244</b>	<b>\$ 1,595,995</b>	<b>\$ 1,691,015</b>	<b>\$ 1,687,491</b>	<b>\$ 1,687,491</b>	<b>\$ 91,496</b>	<b>5.73%</b>
Expenses							
Waste Disposal Operations	\$ 197,401	\$ 209,380	\$ 248,572	\$ 247,696	\$ 247,696	\$ 38,316	18.30%
Waste Collection Operations	1,193,440	1,386,615	1,442,443	1,439,795	1,439,795	53,180	3.84%
	\$ 1,390,841	\$ 1,595,995	\$ 1,691,015	\$ 1,687,491	\$ 1,687,491	91,496	5.73%
<b>Net Excess</b>	<b>\$ 75,403</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

\*Represents change from 2018-2019 Budget to 2019-2020 Adopted

### Schedule of Mandated Programs

Department	Notes	FY 2019-20			% of Budget Paid by County	FY 2018-19
		Budgeted Expense	Budgeted Revenues	Net Expense to County		Net Expense to County
Governing Body	1	\$ 221,990		\$ 221,990	100.00%	\$ 206,383
Administration	1	507,203		507,203	100.00%	463,725
Finance	1	571,844		571,844	100.00%	562,644
Tax Administration	1	1,743,978	224,000	1,519,978	87.16%	1,464,225
Strategic Services	1	443,647	137,739	305,908	68.95%	297,106
County Attorney	1	341,320		341,320	100.00%	344,099
Court Facilities	1	98,952		98,952	100.00%	41,100
Elections	1	511,394	81,543	429,851	84.05%	415,289
Register of Deeds	1	348,776	488,412	(139,636)	-40.04%	(100,029)
IT	1	1,264,838		1,264,838	100.00%	1,303,769
Buildings and Grounds	1	3,288,043		3,288,043	100.00%	3,169,570
Sheriff	1	5,025,499	204,759	4,820,740	95.93%	4,739,336
Sheriff - SROs	1	1,562,309	271,352	1,290,957	82.63%	942,882
Sheriff - Communications	1	354,869		354,869	100.00%	336,591
Jail	1	2,502,177	263,950	2,238,227	89.45%	2,248,752
Inspections	1	-		-	N/A	21,744
EMS	1	581,550		581,550	100.00%	573,520
Emergency Services	1	245,948	113,000	132,948	54.06%	169,734
Fire Marshal	1	371,714	371,714	-	0.00%	318,049
Health Dept. - General Admin.	1	710,834	88,639	622,195	87.53%	613,896
Health - Maternal Health	1	252,540	134,932	117,608	46.57%	119,519
Health - Child Health	1	221,958	186,047	35,911	16.18%	34,787
Health - Promotion	1	117,994	34,706	83,288	70.59%	84,156
Health - WIC - CS	2	190,136	190,136	-	0.00%	-
Health - Family Planning	1	270,034	159,684	110,350	40.87%	110,759
Health - Animal Control	1	193,412	5,621	187,791	97.09%	189,483
Health - Environmental Health	1	473,364	135,321	338,043	71.41%	331,253
Health - Aids Control	1	36,286	500	35,786	98.62%	42,545
Health - Bioterrorism	1	41,849	41,849	-	0.00%	-
Health - WIC - BF	2	67,011	67,011	-	0.00%	-
Health - Children's Svcs. Coordinator	1	159,560	159,560	-	0.00%	-
Health - Communicable Disease	1	243,219	32,250	210,969	86.74%	218,654
Health - Breast/Cervical Cancer	1	24,890	10,990	13,900	55.85%	11,668
Health - Immunization	1	85,649	28,928	56,721	66.22%	62,271
Health - Pregnancy Care Mgmt.	1	166,936	166,936	-	0.00%	-
Health - WIC - GA	2	24,065	24,065	-	0.00%	-
Health - WIC - NE	2	73,604	73,604	-	0.00%	-
Mental Health	1	240,000	20,000	220,000	91.67%	221,000
Social Services	1&2	8,609,236	5,656,557	2,952,679	34.30%	2,972,181
School Current Expense	1	18,912,278		18,912,278	100.00%	17,862,278
School Capital Outlay	1	2,032,506	685,000	1,347,506	66.30%	1,347,506
Debt Service	1	10,999,542	6,695,679	4,303,863	39.13%	5,687,296
<b>Total Mandated Programs</b>		<b>\$ 64,132,954</b>	<b>\$ 16,754,484</b>	<b>\$ 47,378,470</b>		<b>\$ 47,427,741</b>

**Mandated Programs account for 83.11% of the total general fund budget.**

**NOTES**

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
- 2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

### Schedule of Non-Mandated Programs

Department	FY 2019-20				FY 2018-19 Net Expense to County
	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	
Human Resources	\$ 463,064		\$ 463,064	100.00%	\$ 447,050
Internal Services	710,838	30,000	680,838	95.78%	674,834
IT - Peg Channel	31,300	53,000	(21,700)	-69.33%	70,741
Sheriff - Animal Control Enforcement	257,174	1,100	256,074	99.57%	284,514
E911 Communications	370,287		370,287	100.00%	357,836
State Fire Control Contribution	100,194		100,194	100.00%	100,194
Medical Examiner	70,000		70,000	100.00%	70,000
Juvenile Detention	100,500		100,500	100.00%	75,400
Airport	-		-	N/A	200,000
Planning	463,267		463,267	100.00%	409,694
Economic Development	1,241,824		1,241,824	100.00%	1,007,085
Cooperative Extension	279,479	4,300	275,179	98.46%	241,235
Conservation	128,578	25,500	103,078	80.17%	118,439
Health - Primary Care	99,399	49,354	50,045	50.35%	46,258
Lee County Industries	5,000		5,000	100.00%	5,000
Johnston-Lee-Harnett Community Action	3,000		3,000	100.00%	3,000
HAVEN	12,000		12,000	100.00%	12,000
Boys & Girls Club	10,000		10,000	100.00%	10,000
Salvation Army	1,000		1,000	100.00%	1,000
Family Promise	2,000		2,000	100.00%	2,000
Another Choice for Black Children	500		500	100.00%	500
Veterans Council	-		-	N/A	10,000
COLTS	1,229,624	1,170,441	59,183	4.81%	48,608
Senior Services	1,120,975	549,970	571,005	50.94%	536,745
Juvenile Crime Prevention Council	161,771	161,771	-	0.00%	-
CCCC Current Expense	2,976,031		2,976,031	100.00%	2,887,725
CCCC Special Allocation	125,000		125,000	100.00%	125,000
CCCC Civic Center	64,930		64,930	100.00%	64,930
CCCC Capital Outlay	55,000		55,000	100.00%	45,000
Library	722,544	129,799	592,745	82.04%	580,230
Parks and Recreation	1,464,539	382,000	1,082,539	73.92%	1,127,793
Temple Theatre	5,000		5,000	100.00%	5,000
Arts Council	2,000		2,000	100.00%	2,000
Railroad House Historical Association	3,500		3,500	100.00%	
Reserves	757,000		757,000	100.00%	777,000
<b>Total Non-mandated programs</b>	<b>\$ 13,037,318</b>	<b>\$ 2,557,235</b>	<b>\$ 10,480,083</b>		<b>\$ 10,346,811</b>

Non-Mandated programs account for 16.89% of the total general fund budget.

**Fund Balance Appropriated**

Department	Description	Requested	Recommended	Adopted
<b>Capital Outlay</b>				
Commissioners	Technology equipment < \$5,000 per item	\$ 820	\$ 820	\$ 820
Finance	Technology equipment < \$5,000 per item	850	850	850
Tax - Listing	Technology equipment < \$5,000 per item	1,100	1,100	1,100
County Atttorney	Technology equipment < \$5,000 per item	1,640	1,640	1,640
Clerk of Court	Capital outlay < \$5,000 per item	3,587	3,587	3,587
Elections	Capital outlay < \$5,000 per item	27,975	27,975	27,975
Elections	Technology equipment < \$5,000 per item	56,000	-	-
IT	Eight passenger cargo van	23,900	-	-
IT	Technology equipment < \$5,000 per item	71,200	71,200	71,200
IT	Live volume and solid state drive for secondary data center	120,000	-	-
IT	Network SIEM appliance	30,000	30,000	30,000
IT-PEG Channel	Capital outlay < \$5,000 per item	1,800	1,800	1,800
IT-PEG Channel	Components needed for closed captioning	155,473	-	-
IT-PEG Channel	Encoder/Decoder set	10,000	10,000	10,000
General Services	Capital outlay < \$5,000 per item	10,650	8,450	8,450
General Services	Ford F250 Regular cab 4x2 truck	29,000	-	-
General Services	F-150 Super cab 4x4 truck	29,000	-	-
General Services	Ford Ranger XL super cab truck	25,000	-	-
General Services	HVAC Units	22,000	22,000	22,000
General Services	Sand Pro equipment for ballfields	25,000	25,000	25,000
General Services	Emergency generator day tank for LCGC	9,000	9,000	9,000
General Services	Ergonomic chairs and tables for Wicker Room	11,000	-	-
General Services	HVAC for Commissioner's Meeting Room	9,000	9,000	9,000
General Services	Technology equipment < \$5,000 per item	1,200	1,200	1,200
Sheriff	Capital outlay < \$5,000 per item	92,078	58,054	58,054
Sheriff	Nissan Maxima (1 requested; 1 recommended)	27,390	27,390	27,390
Sheriff	Dodge Durango AWD (5 requested; 4 recommended)	153,665	122,932	122,932
Sheriff	Dodge Chargers (4 requested; 0 recommended)	95,016	-	-
Sheriff	Technology equipment < \$5,000 per item	15,200	3,600	3,600
Sheriff - Animal Control	Capital outlay < \$5,000 per item	8,550	5,822	5,822
Sheriff - Animal Control	2019 Dodge Durango, (1 requested; 0 recommended)	30,733	-	-
Sheriff - SROs	Capital outlay < \$5,000 per item	43,297	43,297	43,297
Sheriff - SROs	Dodge Chargers (4 requested, 4 recommended)	101,088	101,088	101,088
Sheriff - SROs	Technology equipment < \$5,000 per item	3,400	3,400	3,400
Jail	Capital outlay < \$5,000 per item	8,409	8,409	8,409
Jail	Dodge Durango	28,438	-	-
Jail	LiveScan fingerprint machine	20,875	20,875	20,875
Jail	Padded cell	93,500	-	-
Emergency Services	Capital outlay < \$5,000 per item	6,600	-	-
Emergency Services	4WD 4-door F250 truck	34,000	-	-
Emergency Services	Technology equipment < \$5,000 per item	4,600	-	-
Fire Marshal	Capital outlay < \$5,000 per item	6,600	6,600	6,600
Fire Marshal	4WD 4-door F250 truck	34,000	34,000	34,000
Fire Marshal	Technology equipment < \$5,000 per item	1,100	1,100	1,100

**Fund Balance Appropriated**

Department	Description	Requested	Recommended	Adopted
Extension	Capital outlay < \$5,000 per item	\$ 2,690	\$ 2,690	\$ 2,690
Extension	Technology equipment < \$5,000 per item	1,045	1,045	1,045
Health-Health Promotion	Technology equipment < \$5,000 per item	1,200	1,200	1,200
Health - Animal Control	Technology equipment < \$5,000 per item	2,526	2,526	2,526
Social Services	Capital outlay < \$5,000 per item	3,000	3,000	3,000
Social Services	Technology equipment < \$5,000 per item	26,400	26,400	26,400
COLTS	Replacement vehicles - 20' LTV light transit vehicle with wheel chair lift(10% match) (5 requested and recommended)	30,000	30,000	30,000
Senior Services	Capital outlay < \$5,000 per item	4,340	4,340	4,340
Senior Services	Technology equipment < \$5,000 per item	2,000	2,000	2,000
Library	Capital outlay < \$5,000 per item	14,463	14,463	14,463
Library	Technology equipment < \$5,000 per item	2,250	2,250	2,250
Recreation	Capital outlay < \$5,000 per item	25,632	25,632	25,632
Recreation	4-wheel drive tractor with loader bucket and backhoe	34,000	-	-
	<b>Total capital outlay</b>	<b>\$ 1,633,280</b>	<b>\$ 775,735</b>	<b>\$ 775,735</b>
<b>Building Improvements</b>				
General Services	Stripe and seal upper LCGC parking lot	\$ 16,000	\$ -	\$ -
General Services	Stripe, seal and repair concrete CH/Jail parking lot	40,100	-	-
General Services	Stripe and seal McSwain Ag. Ext. parking lot	11,000	-	-
General Services	Repair, patch and pave county areas as needed	10,000	10,000	10,000
General Services	HVAC replacement Daymark facility	230,000	260,000	260,000
General Services	HVAC replacement for 2nd, 3rd and 4th floors of the LGC	1,770,000	-	-
General Services	HVAC replacement at the Main Library	500,000	-	-
General Services	Replace the skylight in the Main Library	450,000	45,000	45,000
General Services	Sewer line replacment at Emergency Services and 911 Center	20,000	20,000	20,000
General Services	Roof - DSS lower roof	135,000	-	-
General Services	Wiring for back up generator at the Summit Building	18,000	18,000	18,000
General Services	Coping cap on Hillcrest building	7,000	7,000	7,000
General Services	Repair deteriorated mortar joint areas at LCGC	110,000	-	-
General Services	Upgrade electronic door edges on the elevators at the Courthouse and the Courthouse Annex	46,500	46,500	46,500
General Services	Re-roof concession stand at Dalrymple Park	6,000	6,000	6,000
General Services	Re-roof Juvenile Probation facility	110,000	110,000	110,000
General Services	Replace flooring on first floor hallways at LCGC	107,450	-	-
General Services	LCGC chiller primary pump upgrade	140,000	-	-
	<b>Total building improvements</b>	<b>\$ 3,727,050</b>	<b>\$ 522,500</b>	<b>\$ 522,500</b>

***Fund Balance Appropriated***

Department	Description	Requested	Recommended	Adopted
<b><u>Facility Development</u></b>				
Recreation	Telescoping bleacher for the Bob Hales Center	\$ 15,600	\$ 15,600	\$ 15,600
Recreation	Tip and roll bleachers for the Bob Hales Center	2,500	2,500	2,500
Recreation	Exercise floor and carpet for gymnastics	20,000	20,000	20,000
Recreation	San-Lee Park - paint ranger house	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>
	<b>Total facility development</b>	<b><u>\$ 42,100</u></b>	<b><u>\$ 42,100</u></b>	<b><u>\$ 42,100</u></b>
	Capital, building improvements and facility development		\$ 1,340,335	\$ 1,340,335
	Revenue and expenditure float		<u>495,356</u>	<u>587,379</u>
	<b>Total fund balance appropriated</b>		<b><u>\$ 1,835,691</u></b>	<b><u>\$ 1,927,714</u></b>

**Capital Outlay > \$5,000**

Department	Description	Requested	Recommended	Adopted
<b><u>General Fund</u></b>				
IT	Eight passenger cargo van	\$ 23,900	\$ -	\$ -
IT	Technology equipment < \$5,000 per item	71,200	71,200	71,200
IT	Live volume and solid state drive for secondary data center	120,000	-	-
IT	Network SIEM appliance	30,000	30,000	30,000
IT-PEG Channel	Components needed for closed captioning	155,473	-	-
IT-PEG Channel	Encoder/Decoder set	10,000	10,000	10,000
General Services	Ford F250 Regular cab 4x2 truck	29,000	-	-
General Services	F-150 Super cab 4x4 truck	29,000	-	-
General Services	Ford Ranger XL super cab truck	25,000	-	-
General Services	HVAC Units	22,000	22,000	22,000
General Services	Sand Pro equipment for ballfields	25,000	25,000	25,000
General Services	Emergency generator day tank for LCGC	9,000	9,000	9,000
General Services	Ergonomic chairs and tables for Wicker Room - LCGC	11,000	-	-
General Services	HVAC for Commissioner's Meeting Room	9,000	9,000	9,000
Sheriff	Nissan Maxima	27,390	27,390	27,390
Sheriff	Dodge Durango AWD (5 requested; 4 recommended)	153,665	122,932	122,932
Sheriff	Dodge Chargers (4 requested; 0 recommended)	95,016	-	-
Sheriff - Animal Control	2019 Dodge Durango, (1 requested; 0 recommended)	30,733	-	-
Sheriff - SROs	Dodge Chargers (4 requested, 4 recommended)	101,088	101,088	101,088
Jail	Dodge Durango	28,438	-	-
Jail	LiveScan fingerprint machine	20,875	20,875	20,875
Jail	Padded cell	93,500	-	-
Emergency Services	4WD 4-door F250 truck	34,000	-	-
Fire Marshal	4WD 4-door F250 truck	34,000	34,000	34,000
COLTS	Replacement vehicles - 20' LTV light transit vehicle	30,000	30,000	30,000
Recreation	4-wheel drive tractor with loader bucket and	34,000	-	-
<b>General Fund Total</b>		<b><u>\$ 1,252,278</u></b>	<b><u>\$ 512,485</u></b>	<b><u>\$ 512,485</u></b>
<b><u>Solid Waste Fund</u></b>				
Solid Waste	Roof replacement on landfill scalehouse and shop	\$ 18,000	\$ 18,000	\$ 18,000
Waste Collections	2019 Ford pickup truck	20,000	20,000	20,000
<b>Solid Waste Fund Total</b>		<b><u>\$ 38,000</u></b>	<b><u>\$ 38,000</u></b>	<b><u>\$ 38,000</u></b>



**LEE COUNTY BOARD OF COMMISSIONERS**

**RESOLUTION**

**WHEREAS**, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

**WHEREAS**, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

**WHEREAS**, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

**WHEREAS**, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

**NOW, THEREFORE, BE IT RESOLVED**, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

**MOTTO:**

Committed Today for a Better Tomorrow

**MISSION:**

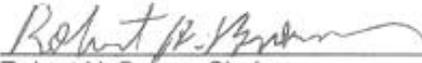
Through vision and leadership, setting the standard for professional local government.

**CORE VALUES:**

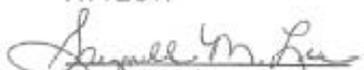
We value:

Our citizens, community, family, business and industry,  
Competent, knowledgeable and courteous employees,  
Cost effective, high quality service, and  
Responsive and cooperative departments.

Adopted this 19<sup>th</sup> day of February 2007.

  
Robert H. Brown, Chairman

ATTEST:

  
Gaynell M. Lee, Clerk



## FINANCIAL POLICIES RESOLUTION

**WHEREAS**, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

**WHEREAS**, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

**NOW, THEREFORE BE IT RESOLVED**, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

### Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

### Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

**Fund Balance**

- The County will maintain as a floor an available fund balance equal to 16% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 24%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

**Competitive Employment**

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to having the Human Resources Department conduct a comprehensive compensation and classification study of 20 percent of jobs each year with 100 percent being reviewed over a five year period.. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

**Tax rate**

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 19<sup>th</sup> day of March, 2018.

ATTEST:  
  
Jennifer Gamble, Clerk

  
Amy M. Dalrymple, Chair,  
Board of Commissioners

**LEE COUNTY, NORTH CAROLINA  
BUDGET ORDINANCE  
FISCAL YEAR 2019-2020**

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. There is hereby appropriated in the General Fund the following amounts for the purpose of operating the County of Lee during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020 in accordance with the chart of accounts heretofore established for this county:

Commissioners	\$ 221,990
Administration	507,203
Human Resources	463,064
Finance	571,844
Internal Services	710,838
Strategic Services	443,647
Tax-Appraisal	609,608
Tax-Collections	735,013
Tax-Listing	399,357
County Attorney	341,320
Court Facilities	98,952
Elections	511,394
Register of Deeds	348,776
Information Technology	1,264,838
Information Technology – PEG Channel	31,300
Buildings and Grounds	3,288,043
Sheriff	5,025,499
Animal Control Enforcement	257,174
School Resource Officers	1,562,309
Sheriff-Communications	354,869
Jail	2,502,177
911 Communications	370,287
State Forestry	100,194
Medical Examiner	70,000
Juvenile Justice	500
Juvenile Detention	100,000
Emergency Medical Services	581,550
Emergency Services	245,948
Fire Marshal	371,714
Planning & Zoning	463,267
Economic Development	1,241,824
Agriculture Extension	279,479
Soil Conservation	128,578

Health Department – Administration	710,834
Health Department - Programs	
Maternal Health	252,540
Child Health	221,958
Primary Care	99,399
Promotion	117,994
WIC – Client Services	190,136
Family Planning	270,034
Animal Control	193,412
Environmental Health	473,364
AIDS Control	36,286
Bioterrorism	41,849
WIC – Breast Feeding	67,011
Child Service Coordinator	159,560
Communicable Disease	243,219
Breast/Cervical Cancer Control	24,890
Immunizations	85,649
Pregnancy Care Management	166,936
WIC – General Administration	24,065
WIC – Nutrition Education	73,604
Mental Health Contribution	240,000
DSS Administration	7,341,279
DSS Programs	1,267,957
Human Services Nonprofits	33,500
Senior Services-Transportation	1,229,624
Senior Services-General	1,120,975
JCPC	161,771
Lee County School System	
<i>Current Expense (See Section 22.)</i>	18,912,278
<i>Capital Expense</i>	1,347,506
<i>Lottery Projects</i>	685,000
Central Carolina Community College	
<i>Current Expense</i>	2,976,031
<i>Special Appropriation</i>	125,000
<i>Capital Expense</i>	55,000
<i>Civic Center Expense</i>	64,930
Library	722,544
Parks & Recreation	1,464,539
Cultural & Recreational Nonprofits	10,500
Debt Service	10,999,542
Reserve for Unemployment Tax	25,000
Reserve for Worker’s Compensation	20,000
Transfer to Capital Reserve	712,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 77,170,272</b>

SECTION 2. It is estimated that the following revenues will be available for use by the County of Lee to fund the operations appropriated - Section 1 during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Ad Valorem Taxes	
Current Year Tax Levy	\$ 44,158,975
Prior Years Taxes	527,300
Local Option Sales Tax	15,609,895
Other Taxes and Licenses	495,485
Unrestricted Intergovernmental Revenues	653,717
Restricted Intergovernmental Revenues	8,749,388
Permits and Fees	261,927
Sales and Services	2,938,982
Investment Earnings	300,000
Miscellaneous	410,387
Transfers from Other Funds	1,136,502
Fund Balance Appropriated	1,927,714
<b>TOTAL REVENUES</b>	<b>\$ 77,170,272</b>

SECTION 3. All funds received, which are committed to be spent by law or contract, are ordered spent for those purposes. Additional funds appropriated for those purposes are ordered to come from General County Revenues to the extent necessary. The one-half cent sales taxes designated for School Capital Outlay are ordered to be used to retire existing School Debt Service.

SECTION 4. The following amounts are hereby appropriated in the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020:

Central Carolina Community College	
Civic Center – Current Expense	\$ 252,313

SECTION 5. It is estimated that the following revenues will be available to the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Room Occupancy Tax Revenue	\$ 252,313
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SECTION 6. The following amounts are hereby appropriated to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Solid Waste Management	\$ 247,696
Waste Collections	1,439,795
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,687,491</b>

SECTION 7. It is estimated that the following revenues will be available to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Other Revenues	\$ 44,000
1% Surcharge on Tires	80,000
White Goods Disposal Fee	32,500
Interest Income	14,000
Landfill Tipping Fee	113,522
Rural Household Disposal/Collection Fees	1,243,937
Fund Balance Appropriated	159,532
<b>TOTAL REVENUES</b>	<b>\$ 1,687,491</b>

SECTION 8. SOLID WASTE RULES AND DISPOSAL FEES: The charges and rules for solid waste disposal in Lee County shall be as follows:

- a. There will be a solid waste disposal fee of one hundred seven dollars and fifty cents (\$107.50) annually for each club, church, residential based commercial enterprise, and each County residence located outside the corporate limits of the City of Sanford and of the Town of Broadway. Exemptions for vacancies at mobile home parks can be requested by the owner and will be provided upon proof the vacancies exist. Households subject to fees are those in existence on January 1, 2019. New households will be added upon completion as verified by the County building permit.
- b. The rural household disposal and recycling center fee shall be billed with the ad valorem taxes and shall be payable at the same time and in the same manner as taxes. The first moneys paid shall be applied to the solid waste fee. Interest on delinquent fees shall be assessed in the same manner as though the fee were ad valorem taxes. The annual fee shall become a lien upon the real property as though it were ad valorem taxes.
- c. The entry into any convenience center, the landfill site or transfer station of any vehicle signifies the consent of the owner and driver of the vehicle for it to be searched so that it can be ensured that no hazardous or prohibited substance is brought into the Convenience Center, landfill or transfer station.
- d. All haulers who must pay the per ton disposal fee shall pay at the time the solid waste or recyclables are delivered to the landfill site or transfer station unless arrangements have been made for periodic billing.
- e. Solid waste collections from institutional facilities through the Solid Waste Division will be done at the rate of two dollars and twenty-eight cents (\$2.28) per cubic yard for solid waste and at the rate of one dollar and thirty-four cents (\$1.34) per cubic yard for cardboard. Fee charged is based on the container size, not the amount of contents.
- f. Private haulers collecting rural (outside municipality) household waste will be required to furnish the County Tax Assessor a list of all his rural clients in Lee County. This list must be delivered to the Tax Assessor prior to March 1, 2019. The Tax Assessor will use this list to exempt the clients from the fifty-three dollars and seventy-five cents (\$53.75) annual disposal fee charged on the tax bill. The private haulers will also be required to furnish a monthly client cancellation list to the Tax Assessor who in turn will bill these clients for the remaining annual disposal fee.

- g. All solid waste or recyclables entering the landfill site or transfer station, except tires, shall be weighed.
- h. Yard waste and land clearing debris may be deposited at the specially designated area at the Lee County landfill site for a fee of forty dollars (\$40.00) per ton.
- i. Scrap tires may be disposed of without charge at the Lee County Landfill Road Convenience Center only provided such tires meet criteria established under the Scrap Tire Policy for Lee County, NC. A fee of seventy-five (\$75.00) per ton will be charged for:
  - 1. Five or more tires not accompanied by a completed scrap tire certification form.
  - 2. Manufacturer's reject tires for which advance disposal fees have not been paid.
  - 3. Tires mounted on rims.
  - 4. Tires generated outside the state of North Carolina.

SECTION 9. The following amounts are hereby appropriated in the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020:

E-911 Communications	\$ 466,792
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SECTION 10. It is estimated that the following revenue will be available to the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020:

E-911 Surcharge	\$ 385,929
Fund Balance Appropriated	80,863

<b>TOTAL REVENUES</b>	<b>\$ 466,792</b>
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SECTION 11. The following amounts are hereby appropriated in the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Airport Operations	\$ 205,000
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SECTION 12. It is estimated that the following revenue will be available to the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Ad Valorem Taxes	\$ 205,000
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SECTION 13. The following amounts are hereby appropriated in the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020:

Transfer to General Fund	\$ 805,388
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SECTION 14. It is estimated that the following revenues will be available to the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020:

Transfer from General Fund	\$ 712,000
Fund Balance Appropriated	93,388

<b>TOTAL REVENUES</b>	<b>\$ 805,388</b>
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SECTION 15.

- (A) The use of facsimile signatures is approved for county vouchers.
- (B) Usage of personal vehicles will be reimbursed at the maximum rate allowed by Federal Tax Laws.
- (C) County officials authorized to travel to State, National and/or Legislative Goals meetings will be paid \$150 per day for expenses. The County will pay for transportation, motel accommodations (single or double rate) and advance registration.
- (D) The Lee County Assignment of Classes to Salary and Grades and Ranges incorporated as part of this ordinance by reference and attached hereto are hereby adopted.

SECTION 16. There is hereby levied a tax of 77.5 cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019 for the purpose of raising the revenue listed as "Current Year Property Tax" in the General Fund in Section 2 of this ordinance.

This rate is based on an estimated total valuation of real property, business personal property, and utilities for purpose of taxation of \$5,242,744,100 and an estimated collection rate of 99.13%, and an estimated total valuation of vehicles for purpose of taxation of \$500,800,000 and an estimated collection rate of 100%.

SECTION 19. The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

- (A) He may transfer amounts between objects of expenditures within a department without limitation.
- (B) He may transfer amounts up to \$5,000.00 between departments of the same fund.
- (C) He may not transfer any amounts between funds or from any Contingency appropriation within any fund.

SECTION 20. The County Manager and the Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

- (A) Form grant agreements to public and non-profit organizations;
- (B) Leases of normal and routine business equipment where the annual rental of each is not more than \$20,000; consultant, professional or maintenance service agreements where the annual compensation is not more than \$20,000;
- (C) Purchase of apparatus, supplies, materials, or equipment where the purchase price does not exceed \$20,000;
- (D) Agreements for acceptance of State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
- (E) Construction or repair work where the amount does not exceed \$20,000;
- (F) Liability, health, disability, casualty, property or other insurance or retention and faithful performance bonds (other than for the Sheriff and Register of Deeds).

SECTION 21. The following schedules of fees and charges are incorporated as part of this ordinance and are hereby adopted:

- (A) Building Construction/Planning and Development Fee Schedules
- (B) 2019-2020 County of Lee Schedules of Fees & Charges

SECTION 22. The Current Expense for the Lee County School System includes \$1,050,000 in new funding that must first be used to cover the operational costs related to the new W.B. Wicker School. Once the operational costs associated with W. B. Wicker School have been covered any remaining funds may be applied to the other budget priorities identified by the Lee County Board of Education.

SECTION 23. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Reives moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Dalrymple, Del Palazzo, Dodson, Reives and Sharpe  
Nay: Smith  
Absent: Knecht

The Chair ruled the Budget Ordinance had been approved.

  
Amy M. Dalrymple, Chair

  
Whitney Parrish, Deputy Clerk to the Board

**LEE COUNTY, NORTH CAROLINA  
FIRE DISTRICT BUDGET ORDINANCE  
FISCAL YEAR 2019-2020**

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. The following amounts are hereby appropriated to the Carolina Trace Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Carolina Trace Fire Department	\$ 400,111
Fire Marshal	47,018
TOTAL	\$ 447,129

SECTION 2. It is estimated that the following revenues will be available to the Carolina Trace Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Carolina Trace District Taxes	\$ 447,129
TOTAL	\$ 447,129

SECTION 3. The following amounts are hereby appropriated to the Northview Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Northview Fire Department	\$ 567,028
Fire Marshal	90,725
TOTAL	\$ 657,753

SECTION 4. It is estimated that the following revenues will be available to the Northview Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Northview District Taxes	\$ 657,753
TOTAL	\$ 657,753

SECTION 5. The following amounts are hereby appropriated to the Cape Fear Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Cape Fear Fire Department	\$ 390,863
Fire Marshal	41,389
TOTAL	\$ 432,252

SECTION 6. It is estimated that the following revenues will be available to the Cape Fear Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Cape Fear District Taxes	\$ 424,752
Fund Balance Appropriated	7,500
TOTAL	\$ 432,252

SECTION 7. The following amounts are hereby appropriated to the Northwest Pocket Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Northwest Pocket Fire Department	\$ 278,922
Fire Marshal	21,522
TOTAL	\$ 300,444

SECTION 8. It is estimated that the following revenues will be available to the Northwest Pocket Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Northwest Pocket District Taxes	\$ 283,944
Fund Balance Appropriated	16,500
TOTAL	\$ 300,444

SECTION 9. The following amounts are hereby appropriated to the Lemon Springs Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Lemon Springs Fire Department	\$ 301,040
Fire Marshal	38,740
TOTAL	\$ 339,780

SECTION 10. It is estimated that the following revenues will be available to the Lemon Springs Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Lemon Springs District Taxes	\$ 337,280
Fund Balance Appropriated	2,500
TOTAL	\$ 339,780

SECTION 11. The following amounts are hereby appropriated to the Tramway Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Tramway Fire Department	\$ 433,388
Fire Marshal	55,296
TOTAL	\$ 488,684

SECTION 12. It is estimated that the following revenues will be available to the Tramway Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Tramway District Taxes	\$ 486,184
Fund Balance Appropriated	2,500
TOTAL	\$ 488,684

SECTION 13. The following amounts are hereby appropriated to the Deep River Fire Department for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Deep River Fire Department	\$ 335,403
Fire Marshal	33,114
TOTAL	\$ 368,517

SECTION 14. It is estimated that the following revenues will be available to the Deep River Fire Department during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Deep River District Taxes	\$ 348,517
Fund Balance Appropriated	20,000
TOTAL	\$ 368,517

SECTION 15. The following amounts are hereby appropriated to the Clearwater Fire Service District for the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Clearwater Fire Service District	\$ 47,000
Fire Marshal	3,310
TOTAL	\$ 50,310

SECTION 16. It is estimated that the following revenues will be available to the Clearwater Fire Service District during the Fiscal Year beginning July 1, 2019 and ending on June 30, 2020:

Clearwater Fire Service District	\$ 48,810
Fund Balance Appropriated	1,500
TOTAL	\$ 50,310

SECTION 17. There is hereby levied a tax at the rate of TEN AND FOUR TENTHS (10.4) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Carolina Trace Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$433,041,200 for purposes of taxation and an estimated collection rate of 99.62%.

SECTION 18. There is hereby levied a tax at the rate of EIGHT AND ZERO TENTHS (8.0) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Northview Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$836,707,400 for purposes of taxation and an estimated collection rate of 99.70%.

SECTION 19. There is hereby levied a tax at the rate of ELEVEN AND TWO TENTHS (11.2) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Cape Fear Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$383,634,900 for purposes of taxation and an estimated collection rate of 98.55%.

SECTION 20. There is hereby levied a tax at the rate of FOURTEEN AND FIVE TENTHS (14.5) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Northwest Pocket Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$200,177,800 for purposes of taxation and an estimated collection rate of 98.12%.

SECTION 21. There is hereby levied a tax at the rate of NINE AND SIX TENTHS (9.6) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Lemon Springs Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$358,558,700 for purposes of taxation and an estimated collection rate of 97.87%.

SECTION 22. There is hereby levied a tax at the rate of NINE AND SIX TENTHS (9.6) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Tramway Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$510,113,300 for purposes of taxation and an estimated collection rate of 98.83%.

SECTION 23. There is hereby levied a tax at the rate of ELEVEN AND FIVE TENTHS (11.5) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Deep River Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$305,065,800 for purposes of taxation and an estimated collection rate of 98.94%.

SECTION 24. There is hereby levied a tax at the rate of EIGHTEEN AND SEVEN TENTHS (18.7) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Clearwater Fire Service District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$27,559,500 for purposes of taxation and an estimated collection rate of 94.76%.

SECTION 25. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Reives moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Dalrymple, Del Palazzo, Dodson, Reives, Sharpe and Smith

Nay: None

Absent: Knecht

The Chair ruled the Budget Ordinance had been adopted.

  
Whitney Parrish, Deputy Clerk to the Board

  
Amy M. Dalrymple, Chair

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COUNTY OF LEE  
FY 2019-2020 Final Budget  
General Fund

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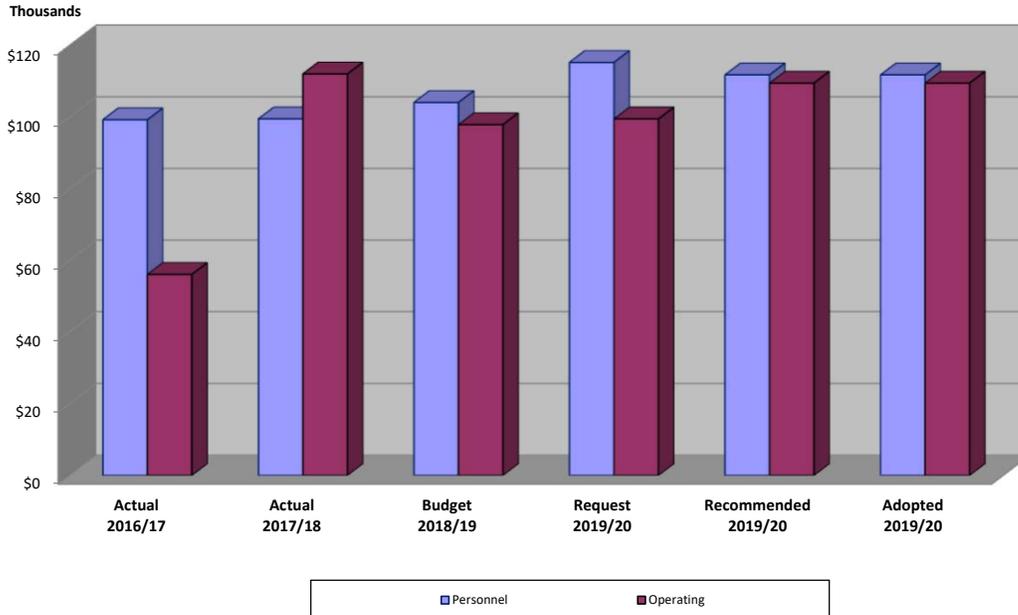
**Governing Body**

**Mission**

Through vision and leadership, setting the standard for professional local government.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 155,256	\$ 211,437	\$ 206,383	\$ 215,494	\$ 221,990	\$ 221,990
<b>Total</b>	<b>\$ 155,256</b>	<b>\$ 211,437</b>	<b>\$ 206,383</b>	<b>\$ 215,494</b>	<b>\$ 221,990</b>	<b>\$ 221,990</b>
<b>Expenditures</b>						
Personnel	\$ 99,208	\$ 99,449	\$ 104,038	\$ 115,229	\$ 111,725	\$ 111,725
Operating	56,048	111,988	97,845	99,445	109,445	109,445
Capital	-	-	4,500	820	820	820
<b>Total</b>	<b>\$ 155,256</b>	<b>\$ 211,437</b>	<b>\$ 206,383</b>	<b>\$ 215,494</b>	<b>\$ 221,990</b>	<b>\$ 221,990</b>



## Administration

### Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

### Significant Changes

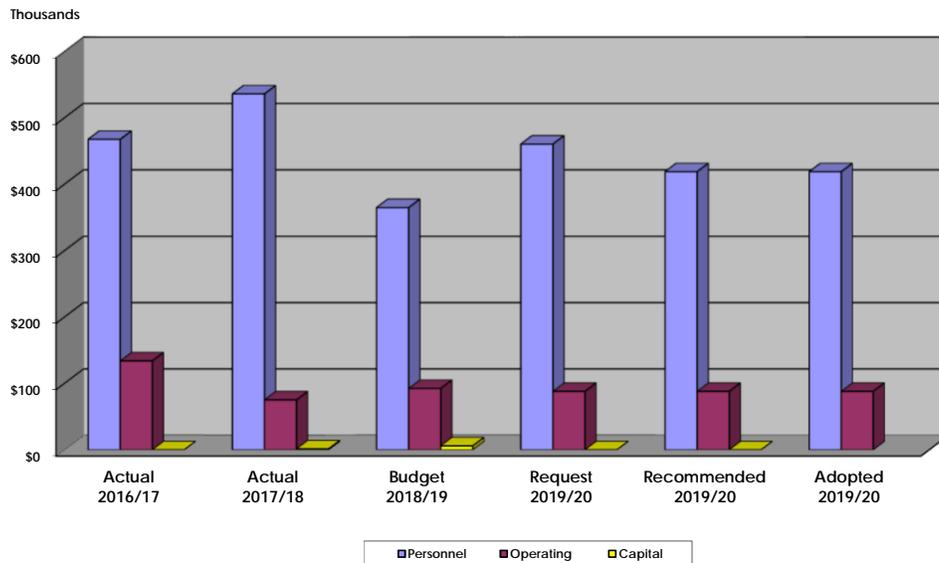
The Community & Government Relations Manager position was added in FY 2017-18. The large decrease in FY 2018-19 is due to the move of the County Attorney and the Clerk of the Board to the County Attorney department.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	5	5	6	4	3	3

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 601,956	\$ 613,000	\$ 463,725	\$ 548,805	\$ 507,203	\$ 507,203
<b>Total</b>	<b>601,956</b>	<b>613,000</b>	<b>463,725</b>	<b>548,805</b>	<b>507,203</b>	<b>507,203</b>
<b>Expenditures</b>						
Personnel	\$ 467,839	\$ 536,212	\$ 365,115	\$ 460,665	\$ 419,063	\$ 419,063
Operating	134,117	75,334	92,610	88,140	88,140	88,140
Capital	-	1,454	6,000	-	-	-
<b>Total</b>	<b>601,956</b>	<b>613,000</b>	<b>463,725</b>	<b>548,805</b>	<b>507,203</b>	<b>507,203</b>



## Human Resources

### Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

### Significant Changes

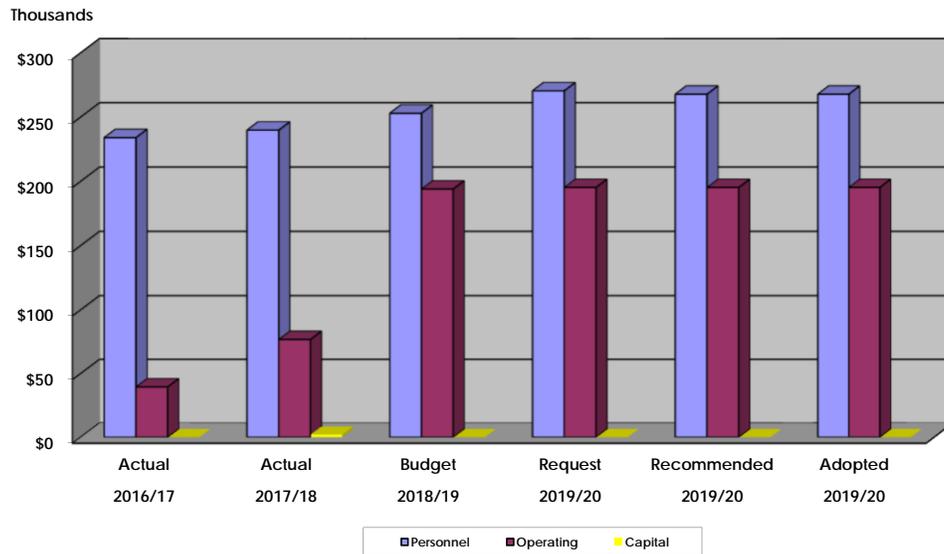
\$50,000 budgeted in FY 2017-18 to begin an employee health clinic in January 2018. A full year of funding for the employee health clinic is included in the FY 2018-19 budget.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 273,536	\$ 318,610	\$ 447,050	\$ 465,692	\$ 463,064	\$ 463,064
<b>Total</b>	<b>\$ 273,536</b>	<b>\$ 318,610</b>	<b>\$ 447,050</b>	<b>\$ 465,692</b>	<b>\$ 463,064</b>	<b>\$ 463,064</b>
<b>Expenditures</b>						
Personnel	\$ 234,041	\$ 239,853	\$ 252,983	\$ 270,450	\$ 267,822	\$ 267,822
Operating	39,495	76,796	194,067	195,242	195,242	195,242
Capital	-	1,961	-	-	-	-
<b>Total</b>	<b>\$ 273,536</b>	<b>\$ 318,610</b>	<b>\$ 447,050</b>	<b>\$ 465,692</b>	<b>\$ 463,064</b>	<b>\$ 463,064</b>



## Finance

### Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

### Significant Changes

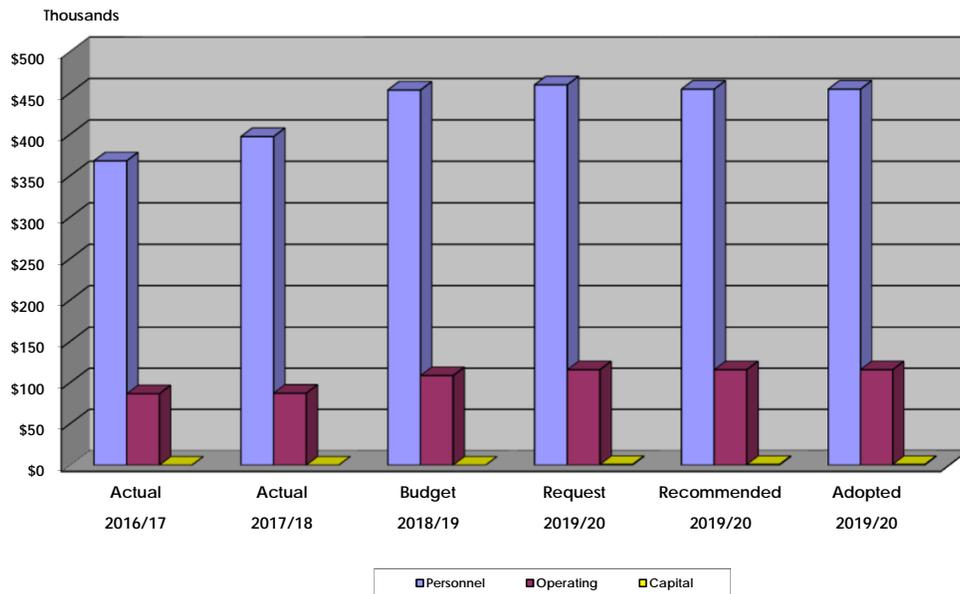
Temporary position for 20 hours a week requested and recommended in FY 2017-18. In FY 2018-19 the 20 hours a week position was converted to a full-time position.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	5	5	6	6	6	6

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 455,236	\$ 485,138	\$ 562,644	\$ 577,100	\$ 571,844	\$ 571,844
<b>Total</b>	<b>\$ 455,236</b>	<b>\$ 485,138</b>	<b>\$ 562,644</b>	<b>\$ 577,100</b>	<b>\$ 571,844</b>	<b>\$ 571,844</b>
<b>Expenditures</b>						
Personnel	\$ 368,410	\$ 397,619	\$ 453,768	\$ 460,149	\$ 454,893	\$ 454,893
Operating	86,826	87,519	108,876	116,101	116,101	116,101
Capital	-	-	-	850	850	850
<b>Total</b>	<b>\$ 455,236</b>	<b>\$ 485,138</b>	<b>\$ 562,644</b>	<b>\$ 577,100</b>	<b>\$ 571,844</b>	<b>\$ 571,844</b>



**Internal Services**

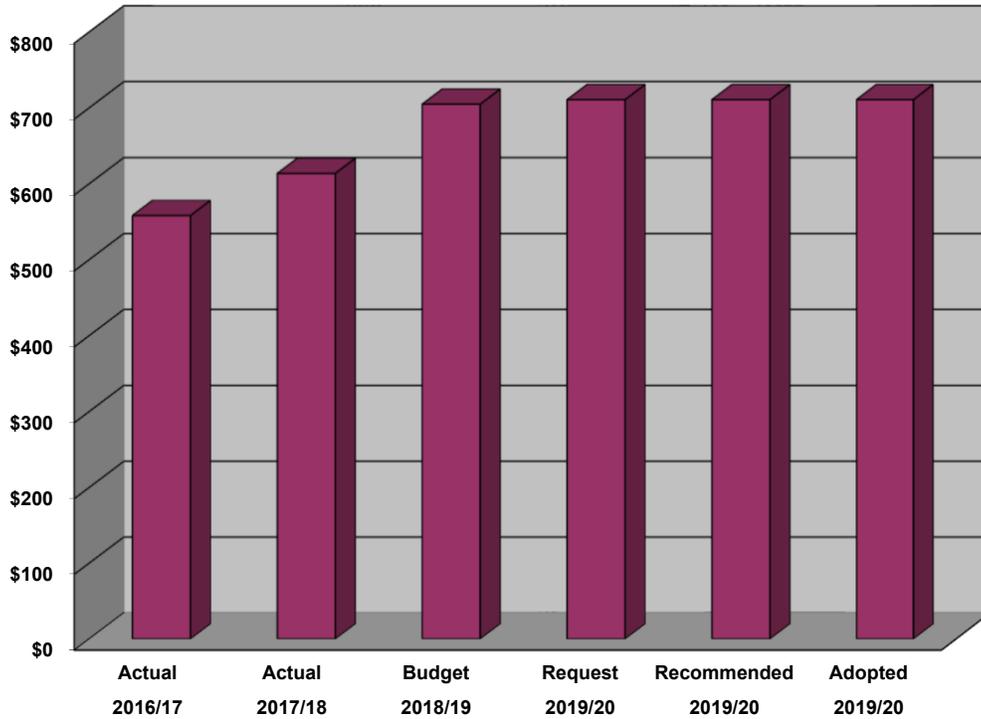
**Significant Changes**

The FY 15-16 budget includes a partial year of rent and other contracted services related to the occupancy of the Buggy Factory by GIS and Environmental Services. The FY 16 -17 budget includes a full year of the payments related to the Buggy Factory. FY 17-18 includes funds for additional space in the Buggy Factory and renovations to that space.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 27,691	\$ 19,610	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
General Appropriation	530,538	594,127	674,834	680,838	680,838	680,838
<b>Total</b>	<b>\$ 558,229</b>	<b>\$ 613,737</b>	<b>\$ 704,834</b>	<b>\$ 710,838</b>	<b>\$ 710,838</b>	<b>\$ 710,838</b>
<b>Expenditures</b>						
Operating	\$ 558,229	\$ 613,737	\$ 704,834	\$ 710,838	\$ 710,838	\$ 710,838
<b>Total</b>	<b>\$ 558,229</b>	<b>\$ 613,737</b>	<b>\$ 704,834</b>	<b>\$ 710,838</b>	<b>\$ 710,838</b>	<b>\$ 710,838</b>

Thousands



■ Operating

## Tax Administration

### Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

### Significant Changes

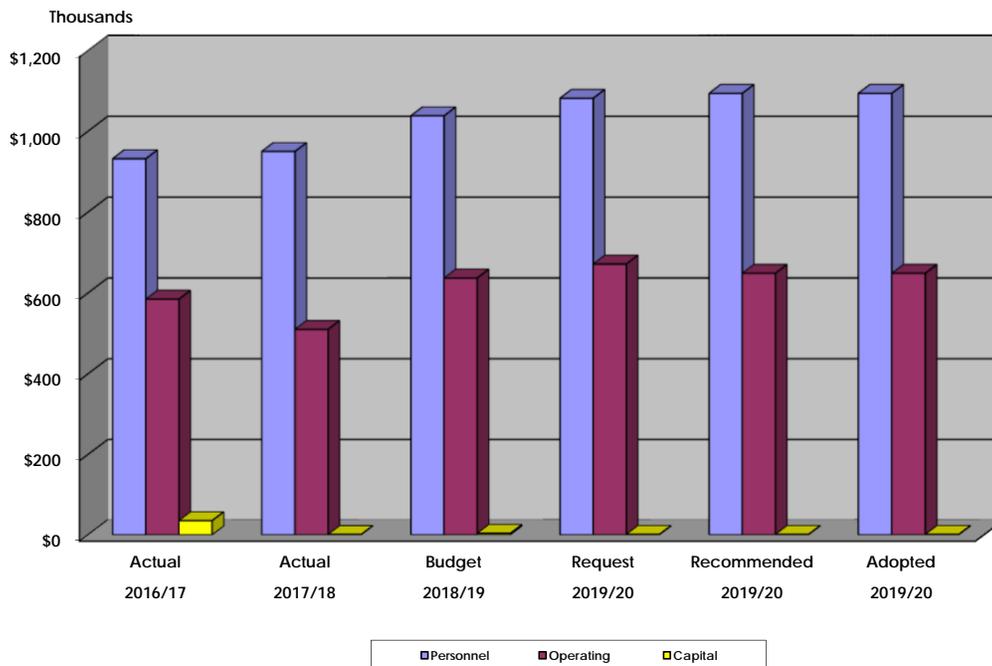
The FY 16-17 budget includes funds to replace two vehicles. Contracted services are included for software to provide enhanced customer service options to the public via our website and software to assist with the next revaluation scheduled for 2019.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	16	16	16	16	16	16

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 212,942	\$ 216,503	\$ 215,000	\$ 224,000	\$ 224,000	\$ 224,000
General Appropriation	1,339,610	1,244,741	1,464,225	1,530,558	1,519,978	1,519,978
<b>Total</b>	<b>\$ 1,552,552</b>	<b>\$ 1,461,244</b>	<b>\$ 1,679,225</b>	<b>\$ 1,754,558</b>	<b>\$ 1,743,978</b>	<b>\$ 1,743,978</b>
<b>Expenditures</b>						
Personnel	\$ 932,232	\$ 950,121	\$ 1,038,265	\$ 1,081,692	\$ 1,093,952	\$ 1,093,952
Operating	584,957	510,223	637,252	671,766	648,926	648,926
Capital	35,363	900	3,708	1,100	1,100	1,100
<b>Total</b>	<b>\$ 1,552,552</b>	<b>\$ 1,461,244</b>	<b>\$ 1,679,225</b>	<b>\$ 1,754,558</b>	<b>\$ 1,743,978</b>	<b>\$ 1,743,978</b>



## Strategic Services

### Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

### Significant Changes

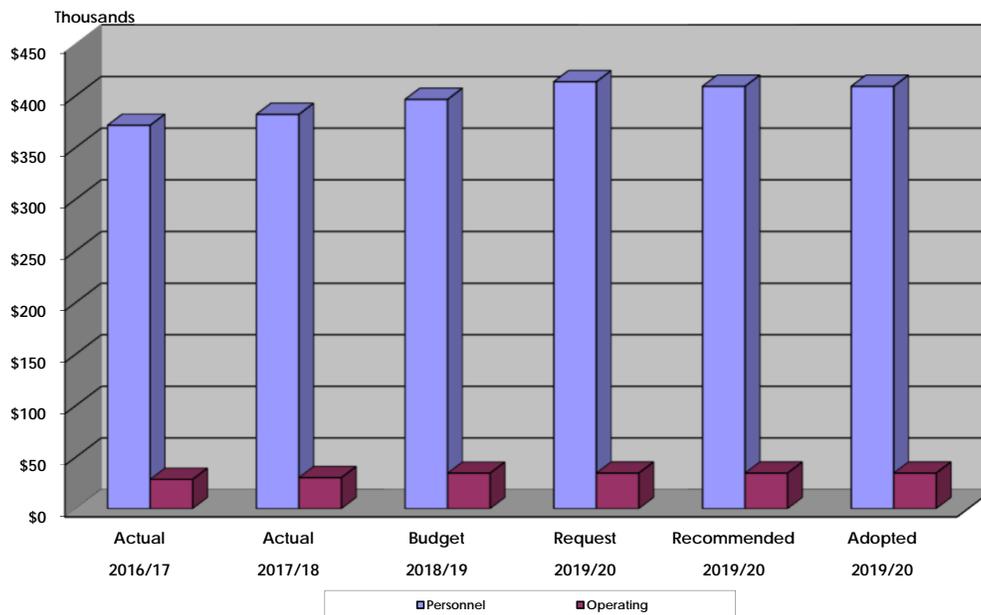
The FY 2015-16 budget includes furniture costs for the move of GIS to the Buggy Factory.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	5	5	5	5	5	5

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 126,144	\$ 130,216	\$ 133,747	\$ 137,739	\$ 137,739	\$ 137,739
General Appropriation	273,654	281,800	297,106	310,288	305,908	305,908
<b>Total</b>	<b>\$ 399,798</b>	<b>\$ 412,016</b>	<b>\$ 430,853</b>	<b>\$ 448,027</b>	<b>\$ 443,647</b>	<b>\$ 443,647</b>
<b>Expenditures</b>						
Personnel	\$ 371,370	\$ 381,924	\$ 396,440	\$ 413,497	\$ 409,117	\$ 409,117
Operating	28,428	30,092	34,413	34,530	34,530	34,530
<b>Total</b>	<b>\$ 399,798</b>	<b>\$ 412,016</b>	<b>\$ 430,853</b>	<b>\$ 448,027</b>	<b>\$ 443,647</b>	<b>\$ 443,647</b>



## County Attorney

### Significant Changes

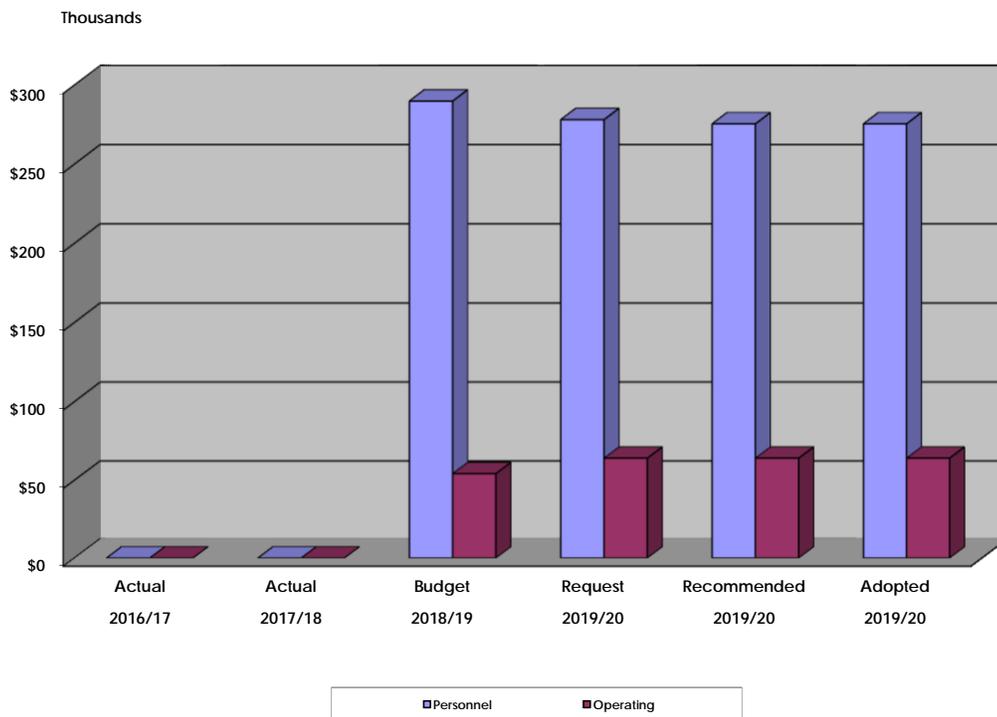
This department is being reestablished in Fiscal Year 2018-2019 to account for the costs related to the County Attorney, Deputy County Attorney and the Pre-trial Coordinator.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	0	0	3	3	3	3

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ -	\$ -	\$ 344,099	\$ 343,968	\$ 341,320	\$ 341,320
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,099</b>	<b>\$ 343,968</b>	<b>\$ 341,320</b>	<b>\$ 341,320</b>
<b>Expenditures</b>						
Personnel	\$ -	\$ -	\$ 289,853	\$ 278,138	\$ 275,490	\$ 275,490
Operating	-	-	54,246	64,190	64,190	64,190
Capital	-	-	-	1,640	1,640	1,640
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,099</b>	<b>\$ 343,968</b>	<b>\$ 341,320</b>	<b>\$ 341,320</b>



## Court Facilities

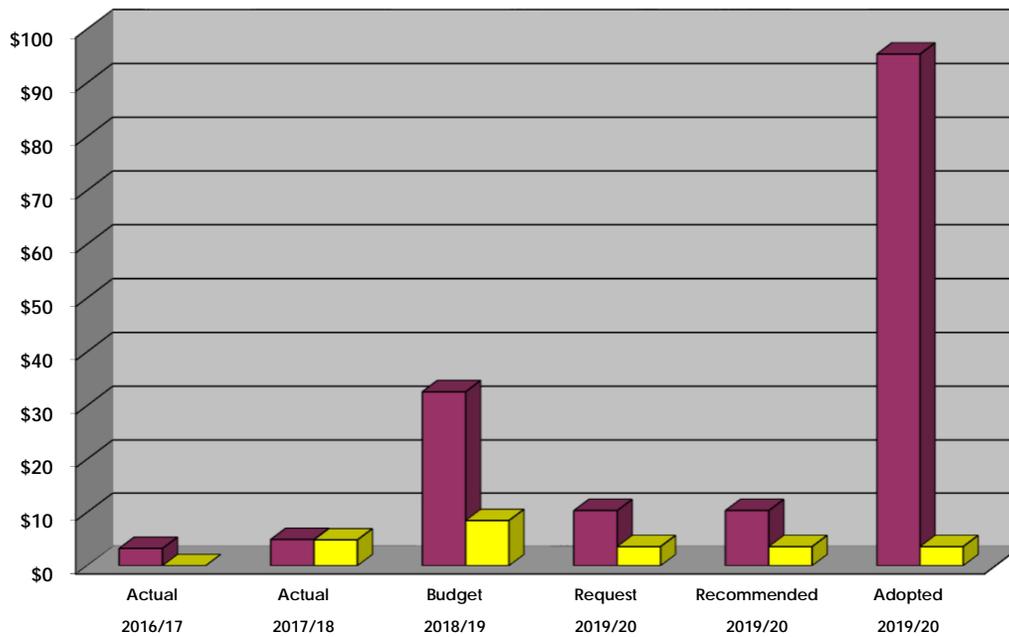
### Significant Changes

The Court Facilities budget is up significantly in FY 18-19 due to the needed replacement of furniture in the courtrooms, the jury pool room, and the Clerk of Court office. The existing furniture has been in the courthouse for at least 25 years.

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 3,246	\$ 9,770	\$ 41,100	\$ 13,952	\$ 13,952	\$ 98,952
<b>Total</b>	<b>\$ 3,246</b>	<b>\$ 9,770</b>	<b>\$ 41,100</b>	<b>\$ 13,952</b>	<b>\$ 13,952</b>	<b>\$ 98,952</b>
<b>Expenditures</b>						
Operating	\$ 3,246	\$ 4,925	\$ 32,609	\$ 10,365	\$ 10,365	\$ 95,365
Capital	-	4,845	8,491	3,587	3,587	3,587
<b>Total</b>	<b>\$ 3,246</b>	<b>\$ 9,770</b>	<b>\$ 41,100</b>	<b>\$ 13,952</b>	<b>\$ 13,952</b>	<b>\$ 98,952</b>

Thousands



■ Operating ■ Capital

## Elections

### Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

### Significant Changes

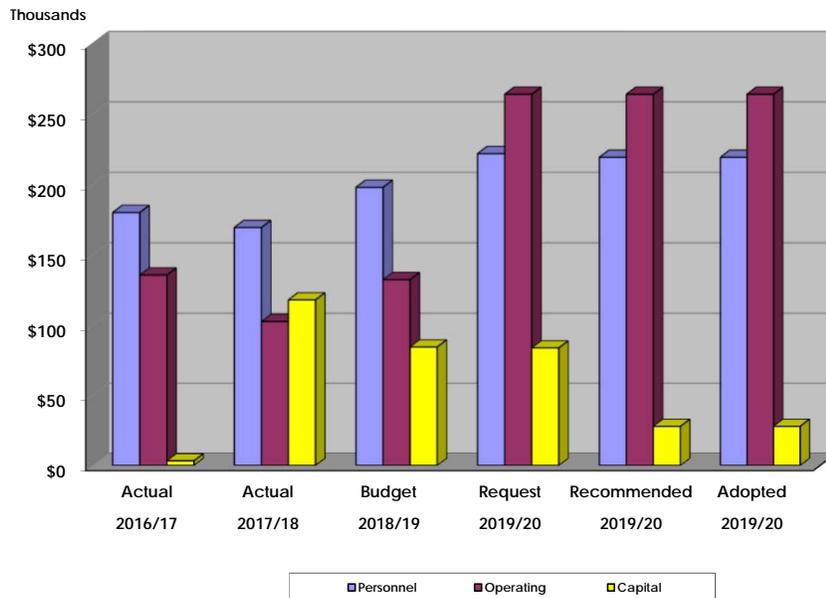
Revenues include reimbursement for municipal elections. FY 17-18 budget includes funds for the purchase of new voting machines. A portion of the equipment budget in FY 17-18 has been rebudgeted in FY 18-19 because equipment was not certified in FY 17-18. The FY 19-20 budget is increased to the municipal elections for Broadway and Sanford and the presidential primary. Voting machines have still not been certified so the machines that were requested again in FY 19-20 were not funded.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	3.5	3.5	3.5	3.5	3.5	3.5

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 25	\$ 29,036	\$ -	\$ 81,543	\$ 81,543	\$ 81,543
General Appropriation	319,260	361,532	415,289	488,479	429,851	429,851
<b>Total</b>	<b>\$ 319,285</b>	<b>\$ 390,568</b>	<b>\$ 415,289</b>	<b>\$ 570,022</b>	<b>\$ 511,394</b>	<b>\$ 511,394</b>
<b>Expenditures</b>						
Personnel	\$ 180,187	\$ 169,548	\$ 198,087	\$ 221,967	\$ 219,339	\$ 219,339
Operating	135,808	102,825	132,562	264,080	264,080	264,080
Capital	3,290	118,195	84,640	83,975	27,975	27,975
<b>Total</b>	<b>\$ 319,285</b>	<b>\$ 390,568</b>	<b>\$ 415,289</b>	<b>\$ 570,022</b>	<b>\$ 511,394</b>	<b>\$ 511,394</b>



## Register of Deeds

### Mission

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

### Significant Changes

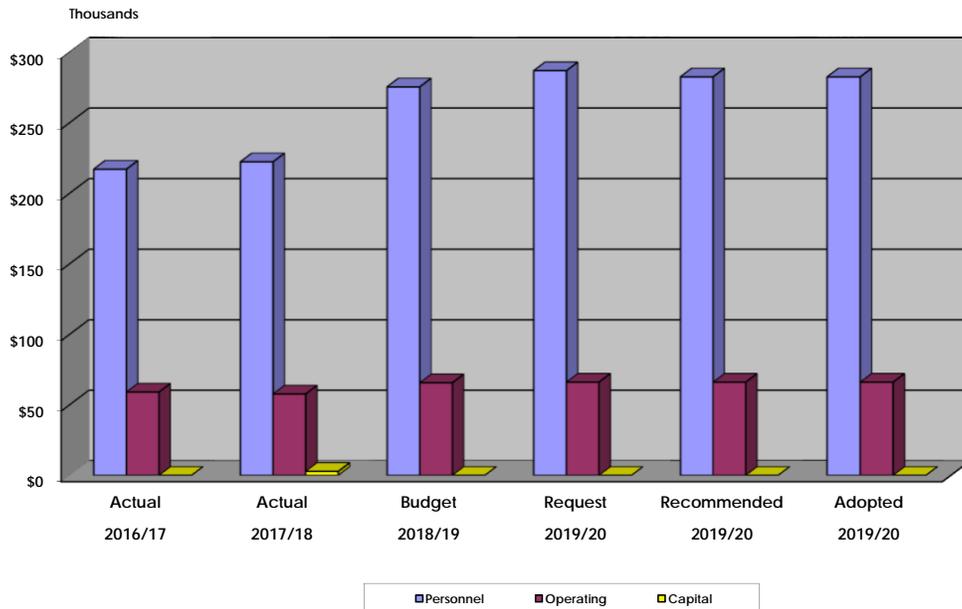
The Register of Deed has requested an additional Deputy Register of Deeds position for FY 18-19. The position is recommended.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	4	4	5	5	5	5

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Other Taxes and Licenses	\$ 192,897	\$ 225,904	\$ 171,707	\$ 211,485	\$ 226,485	\$ 226,485
Permits and Fees	267,351	263,101	269,541	261,927	261,927	261,927
General Appropriation	(183,914)	(205,969)	(100,029)	(120,256)	(139,636)	(139,636)
<b>Total</b>	<b>\$ 276,334</b>	<b>\$ 283,036</b>	<b>\$ 341,219</b>	<b>\$ 353,156</b>	<b>\$ 348,776</b>	<b>\$ 348,776</b>
<b>Expenditures</b>						
Personnel	\$ 217,181	\$ 222,385	\$ 275,519	\$ 286,986	\$ 282,606	\$ 282,606
Operating	59,153	57,792	65,700	66,170	66,170	66,170
Capital	-	2,859	-	-	-	-
<b>Total</b>	<b>\$ 276,334</b>	<b>\$ 283,036</b>	<b>\$ 341,219</b>	<b>\$ 353,156</b>	<b>\$ 348,776</b>	<b>\$ 348,776</b>



## Information Technology

### Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

### Significant Changes

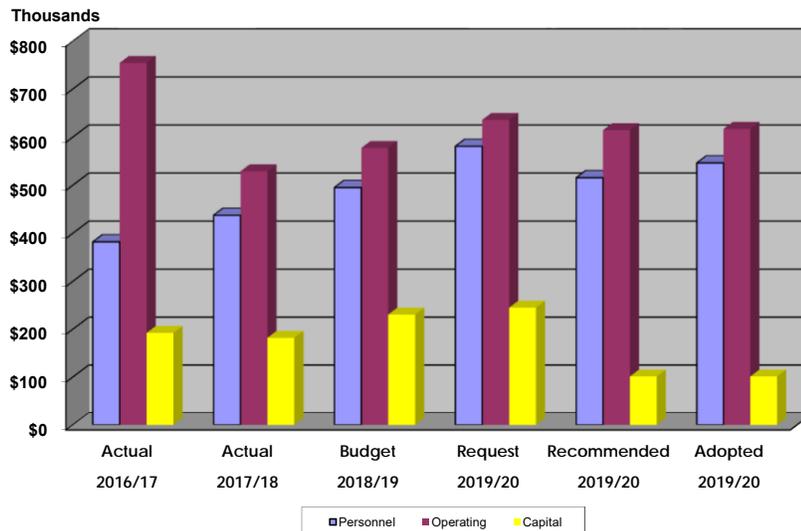
FY 17-18 budget included funding for a Public Safety IT Systems Engineer. Funding was included in FY 16-17 for replacement of the HVAC system in the server room located in the Lee County Government Center. The FY 18-19 request included an IT Telecom/Systems Engineer position. The position is not included in the recommended budget.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	5	6	6	7	6	6.5

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 1,328,859	\$ 1,148,638	\$ 1,303,769	\$ 1,461,918	\$ 1,231,336	\$ 1,264,838
<b>Total</b>	<b>\$ 1,328,859</b>	<b>\$ 1,148,638</b>	<b>\$ 1,303,769</b>	<b>\$ 1,461,918</b>	<b>\$ 1,231,336</b>	<b>\$ 1,264,838</b>
<b>Expenditures</b>						
Personnel	\$ 382,161	\$ 437,611	\$ 495,384	\$ 580,922	\$ 515,561	\$ 546,363
Operating	754,429	528,990	577,585	635,896	614,575	617,275
Capital	192,269	182,037	230,800	245,100	101,200	101,200
<b>Total</b>	<b>\$ 1,328,859</b>	<b>\$ 1,148,638</b>	<b>\$ 1,303,769</b>	<b>\$ 1,461,918</b>	<b>\$ 1,231,336</b>	<b>\$ 1,264,838</b>

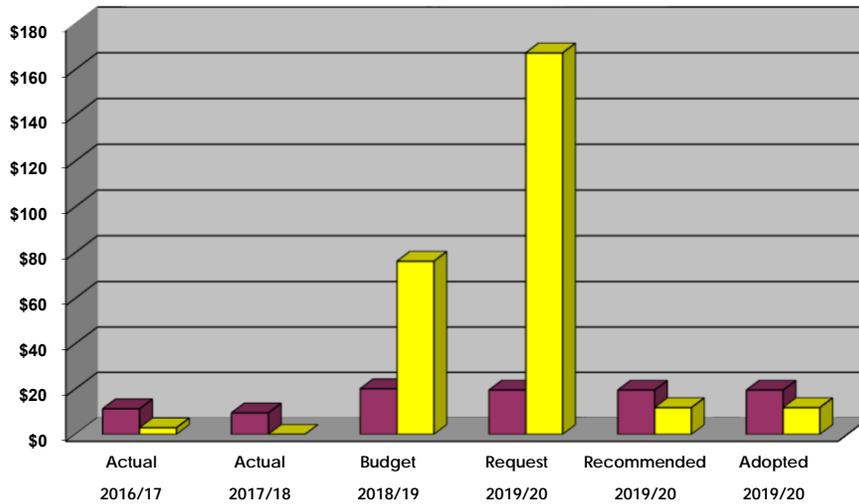


## Information Technology - PEG Channel

### Budget

		2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>							
Other Taxes and Licenses	\$	55,365	\$ 54,062	\$ 54,300	\$ 53,000	\$ 53,000	\$ 53,000
General Appropriation		(41,158)	(44,588)	42,041	133,773	(21,700)	(21,700)
<b>Total</b>	<b>\$</b>	<b>14,207</b>	<b>\$ 9,474</b>	<b>\$ 96,341</b>	<b>\$ 186,773</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>
<b>Expenditures</b>							
Operating	\$	11,299	\$ 9,474	\$ 20,124	\$ 19,500	\$ 19,500	\$ 19,500
Capital		2,908	-	76,217	167,273	11,800	11,800
<b>Total</b>	<b>\$</b>	<b>14,207</b>	<b>\$ 9,474</b>	<b>\$ 96,341</b>	<b>\$ 186,773</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>

Thousands



■ Operating     ■ Capital

## General Services

### Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

### Significant Changes

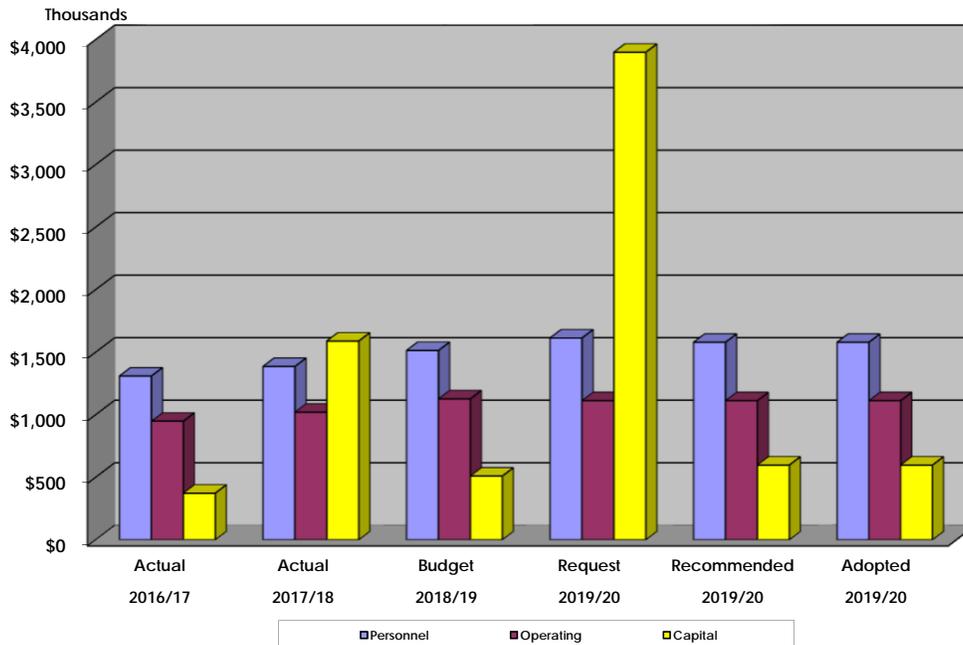
FY 18-19 recommended budget includes funding for two replacement vehicles and building improvements that include a primary pump replacement in the LCGC chiller, HVAC replacements, roof repairs and/or replacement and lighting upgrades. The FY 19-20 requested budget included three replacement vehicles and funds for major repairs to the Lee County Government Center.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	25	25	25	25	25	25

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 2,628,870	\$ 3,994,326	\$ 3,148,986	\$ 6,623,364	\$ 3,288,043	\$ 3,288,043
<b>Total</b>	<b>\$ 2,628,870</b>	<b>\$ 3,994,326</b>	<b>\$ 3,148,986</b>	<b>\$ 6,623,364</b>	<b>\$ 3,288,043</b>	<b>\$ 3,288,043</b>
<b>Expenditures</b>						
Personnel	\$ 1,309,106	\$ 1,385,496	\$ 1,513,305	\$ 1,613,389	\$ 1,578,818	\$ 1,578,818
Operating	947,573	1,020,150	1,126,843	1,112,075	1,112,075	1,112,075
Capital	372,191	1,588,680	508,838	3,897,900	597,150	597,150
<b>Total</b>	<b>\$ 2,628,870</b>	<b>\$ 3,994,326</b>	<b>\$ 3,148,986</b>	<b>\$ 6,623,364</b>	<b>\$ 3,288,043</b>	<b>\$ 3,288,043</b>



## Sheriff

### Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

### Significant Changes

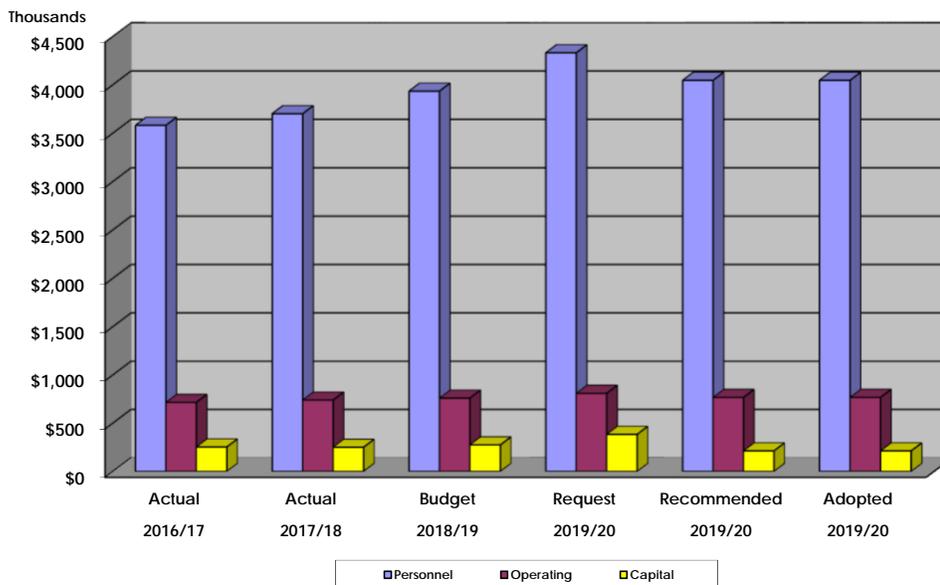
A non-sworn security officer for the courthouse was added to the FY 17-18 budget. Four deputies were requested in FY 19-20 to expand the number of deputies on each shift; however, none of the positions are included in the FY 19-20 recommended budget.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	54	54	55	59	55	55

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	\$ 61,377	\$ 68,108	\$ 63,155	\$ 63,720	\$ 63,720	\$ 63,720
Sales and Services	136,360	148,140	146,703	131,039	141,039	141,039
Miscellaneous	10,000	-	-	-	-	-
Transfers	13,356	-	-	-	-	-
General Appropriation	4,298,302	4,474,750	4,758,857	5,329,153	4,820,740	4,820,740
<b>Total</b>	<b>\$ 4,519,395</b>	<b>\$ 4,690,998</b>	<b>\$ 4,968,715</b>	<b>\$ 5,523,912</b>	<b>\$ 5,025,499</b>	<b>\$ 5,025,499</b>
<b>Expenditures</b>						
Personnel	\$ 3,581,679	\$ 3,701,548	\$ 3,934,913	\$ 4,330,817	\$ 4,046,359	\$ 4,046,359
Operating	715,409	739,623	759,656	809,746	767,164	767,164
Capital	252,219	249,827	274,146	383,349	211,976	211,976
<b>Total</b>	<b>\$ 4,549,307</b>	<b>\$ 4,690,998</b>	<b>\$ 4,968,715</b>	<b>\$ 5,523,912</b>	<b>\$ 5,025,499</b>	<b>\$ 5,025,499</b>



## Sheriff - Animal Control Enforcement

### Significant Changes

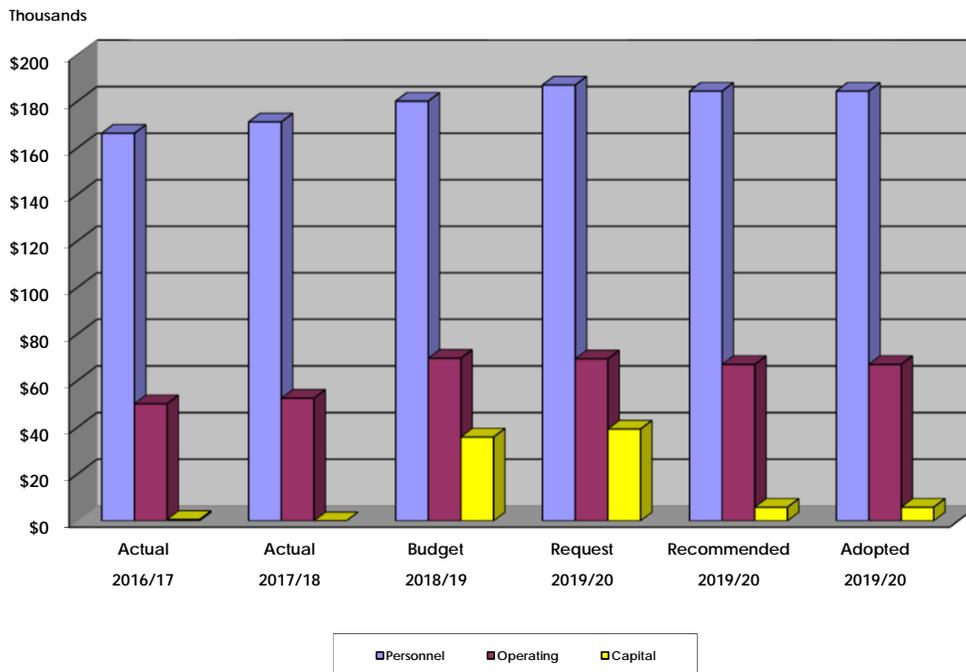
The FY 18-19 recommended budget includes funding for a replacement vehicle.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 375	\$ 1,325	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
General Appropriation	216,595	222,321	284,514	294,596	256,074	256,074
<b>Total</b>	<b>\$ 216,970</b>	<b>\$ 223,646</b>	<b>\$ 285,614</b>	<b>\$ 295,696</b>	<b>\$ 257,174</b>	<b>\$ 257,174</b>
<b>Expenditures</b>						
Personnel	\$ 166,278	\$ 171,160	\$ 180,078	\$ 187,040	\$ 184,392	\$ 184,392
Operating	50,107	52,486	69,654	69,373	66,960	66,960
Capital	585	-	35,882	39,283	5,822	5,822
<b>Total</b>	<b>\$ 216,970</b>	<b>\$ 223,646</b>	<b>\$ 285,614</b>	<b>\$ 295,696</b>	<b>\$ 257,174</b>	<b>\$ 257,174</b>



## Sheriff-School Resource Officers

### Significant Changes

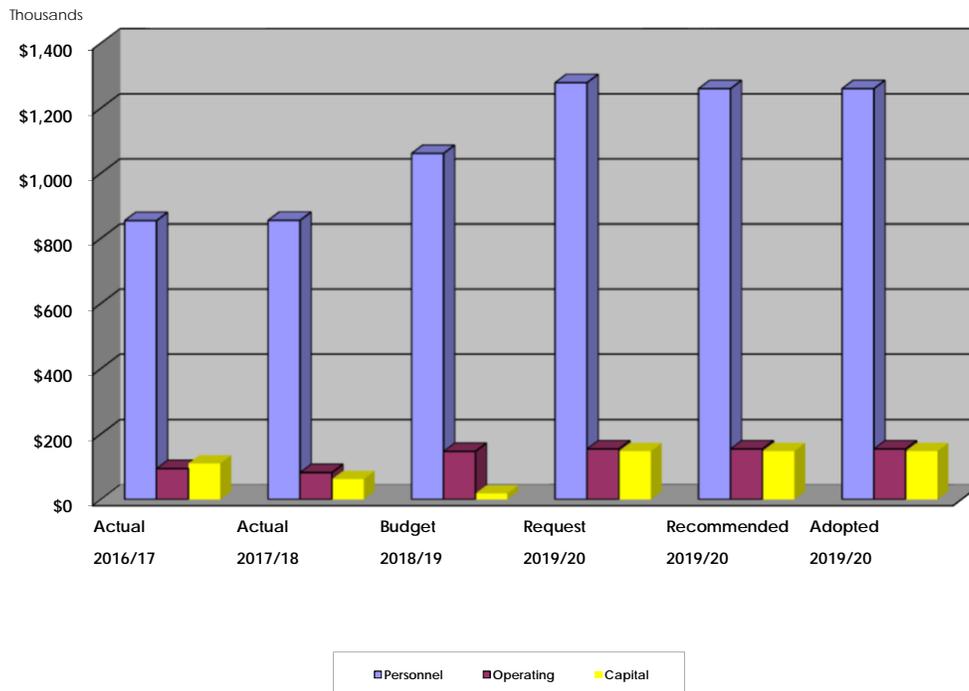
The requested budget for School Resource Officers included funding for two additional school resource officers and one additional community resource officer. The officers are included in the recommended budget.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	16	16	18	21	21	21

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352	\$ 271,352
General Appropriation	787,612	728,220	954,575	1,309,353	1,290,957	1,290,957
<b>Total</b>	<b>\$ 1,058,964</b>	<b>\$ 999,572</b>	<b>\$ 1,225,927</b>	<b>\$ 1,580,705</b>	<b>\$ 1,562,309</b>	<b>\$ 1,562,309</b>
<b>Expenditures</b>						
Personnel	\$ 854,484	\$ 855,374	\$ 1,060,849	\$ 1,278,322	\$ 1,259,926	\$ 1,259,926
Operating	94,367	82,253	146,907	154,598	154,598	154,598
Capital	110,113	61,945	18,171	147,785	147,785	147,785
<b>Total</b>	<b>\$ 1,058,964</b>	<b>\$ 999,572</b>	<b>\$ 1,225,927</b>	<b>\$ 1,580,705</b>	<b>\$ 1,562,309</b>	<b>\$ 1,562,309</b>



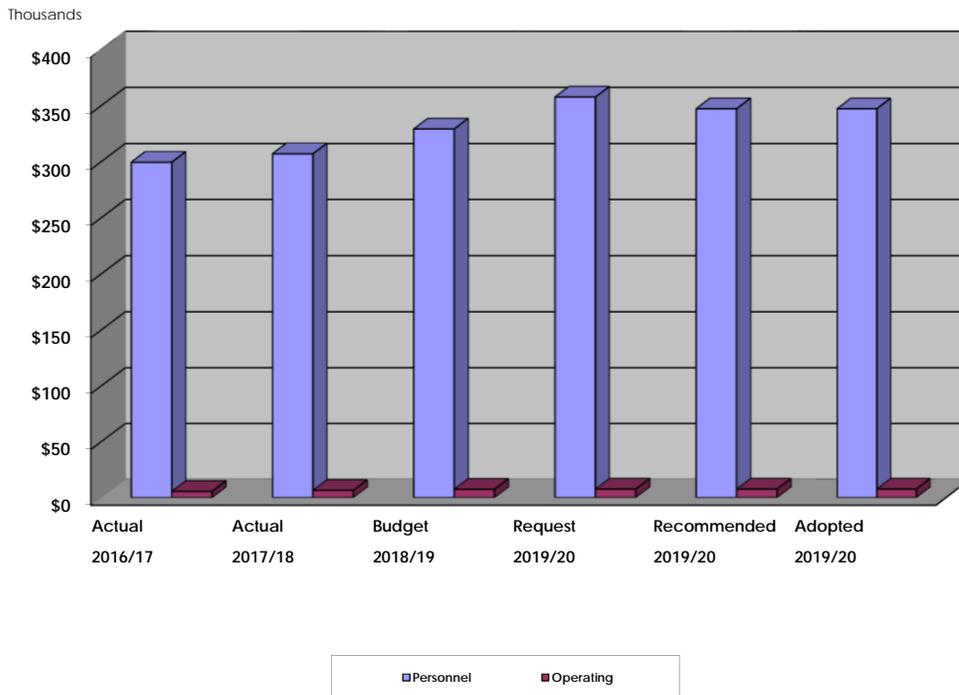
## Sheriff-Communications

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	6	6	6	6	6	6

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 305,088	\$ 313,533	\$ 336,591	\$ 365,288	\$ 354,869	\$ 354,869
<b>Total</b>	<b>\$ 305,088</b>	<b>\$ 313,533</b>	<b>\$ 336,591</b>	<b>\$ 365,288</b>	<b>\$ 354,869</b>	<b>\$ 354,869</b>
<b>Expenditures</b>						
Personnel	\$ 299,575	\$ 307,107	\$ 329,159	\$ 357,658	\$ 347,239	\$ 347,239
Operating	5,513	6,426	7,432	7,630	7,630	7,630
<b>Total</b>	<b>\$ 305,088</b>	<b>\$ 313,533</b>	<b>\$ 336,591</b>	<b>\$ 365,288</b>	<b>\$ 354,869</b>	<b>\$ 354,869</b>



*Jail*

**Significant Changes**

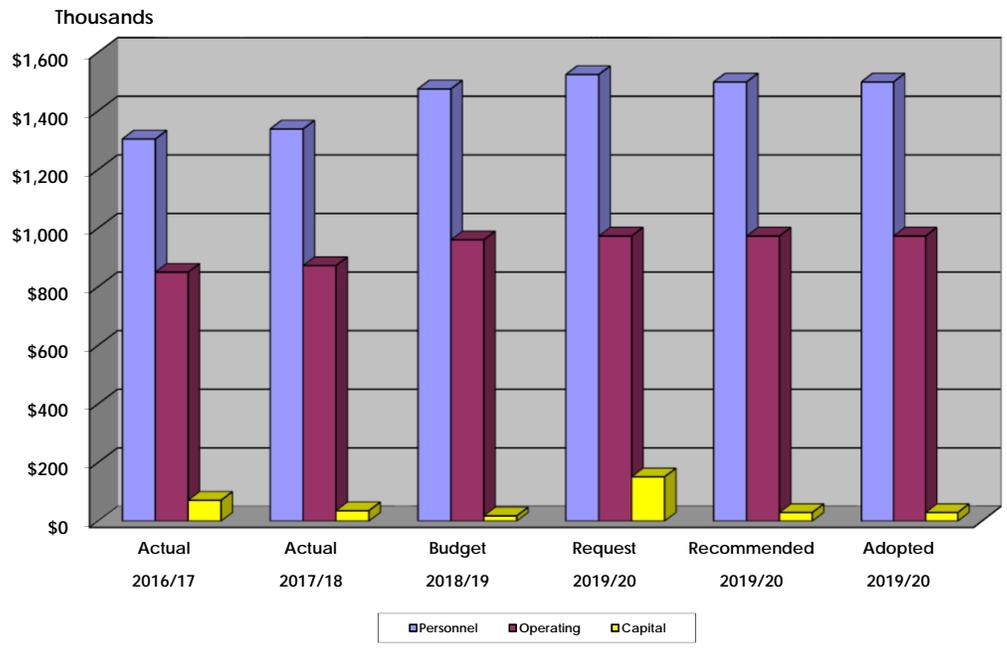
The requested budget includes the addition of a padded cell in the Jail. The recommended budget does not include the padded cell.

**Staffing**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	26	26	26	26	26	26

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 249,380	\$ 265,923	\$ 205,500	\$ 263,950	\$ 263,950	\$ 263,950
General Appropriation	1,976,632	1,981,412	2,248,752	2,385,597	2,238,227	2,238,227
<b>Total</b>	<b>\$ 2,226,012</b>	<b>\$ 2,247,335</b>	<b>\$ 2,454,252</b>	<b>\$ 2,649,547</b>	<b>\$ 2,502,177</b>	<b>\$ 2,502,177</b>
<b>Expenditures</b>						
Personnel	\$ 1,304,682	\$ 1,339,137	\$ 1,475,907	\$ 1,524,751	\$ 1,499,319	\$ 1,499,319
Operating	850,150	872,635	960,470	973,574	973,574	973,574
Capital	71,180	35,563	17,875	151,222	29,284	29,284
<b>Total</b>	<b>\$ 2,226,012</b>	<b>\$ 2,247,335</b>	<b>\$ 2,454,252</b>	<b>\$ 2,649,547</b>	<b>\$ 2,502,177</b>	<b>\$ 2,502,177</b>



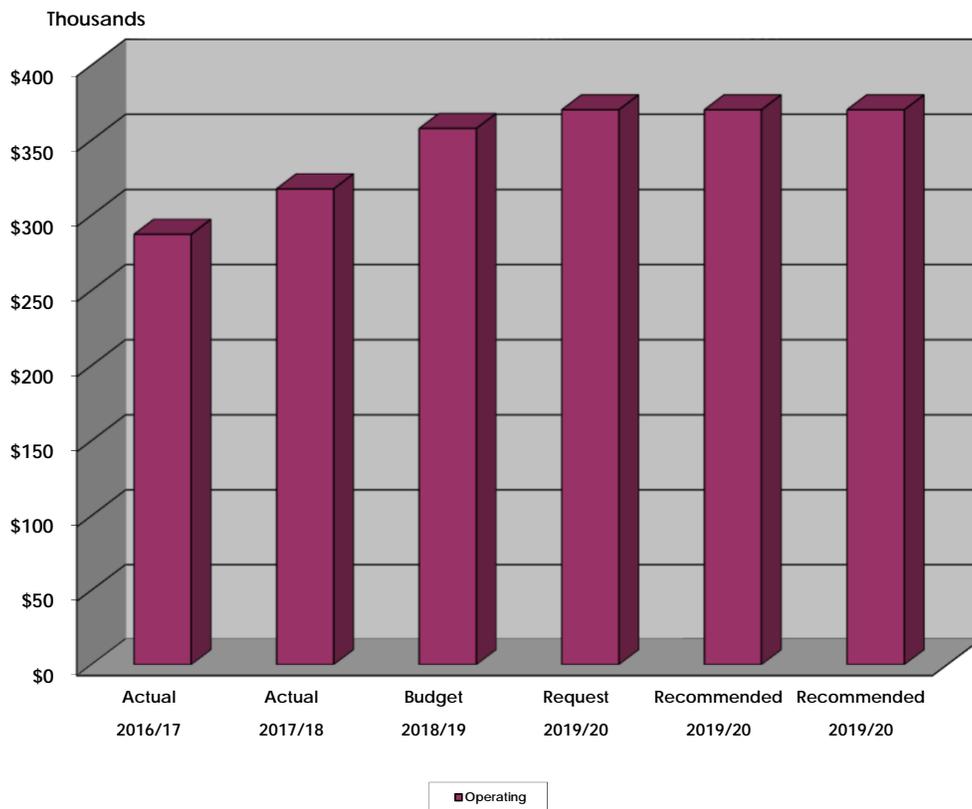
## E-911 Communications

### Significant Changes

The increase in the actual for FY 16-17 represents an increase in the County's share of the call volume and the addition of two dispatchers by the City of Sanford.

### Budget

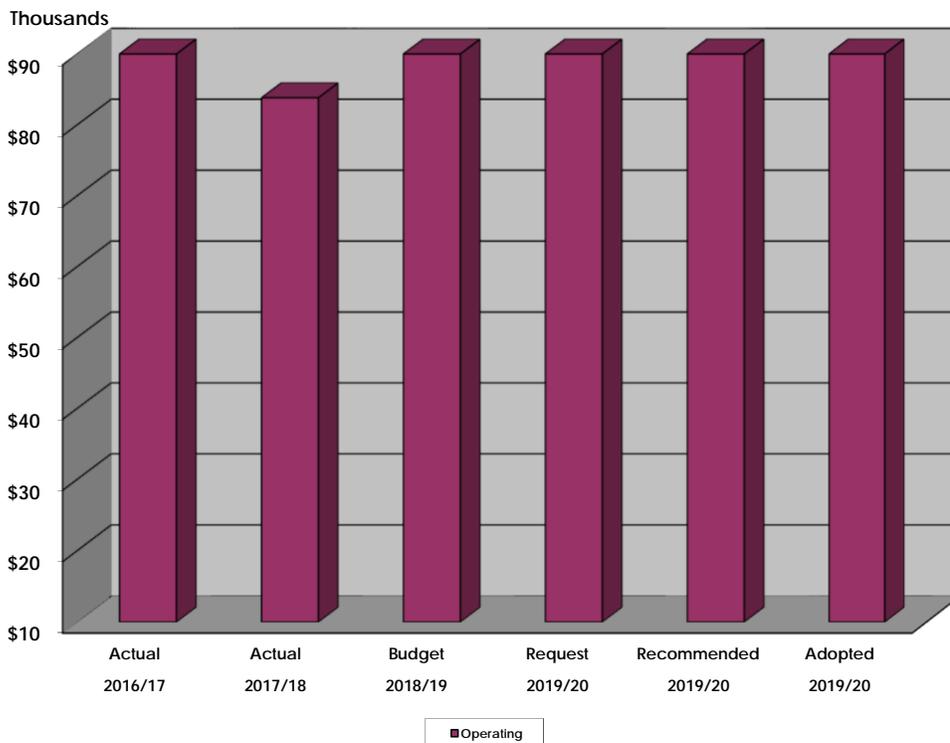
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Recommended
<b>Revenue</b>						
General Appropriation	\$ 287,415	\$ 317,712	\$ 357,836	\$ 370,287	\$ 370,287	\$ 370,287
<b>Total</b>	<b>\$ 287,415</b>	<b>\$ 317,712</b>	<b>\$ 357,836</b>	<b>\$ 370,287</b>	<b>\$ 370,287</b>	<b>\$ 370,287</b>
<b>Expenditures</b>						
Operating	\$ 287,415	\$ 317,712	\$ 357,836	\$ 370,287	\$ 370,287	\$ 370,287
<b>Total</b>	<b>\$ 287,415</b>	<b>\$ 317,712</b>	<b>\$ 357,836</b>	<b>\$ 370,287</b>	<b>\$ 370,287</b>	<b>\$ 370,287</b>



*State Fire Control*

**Budget**

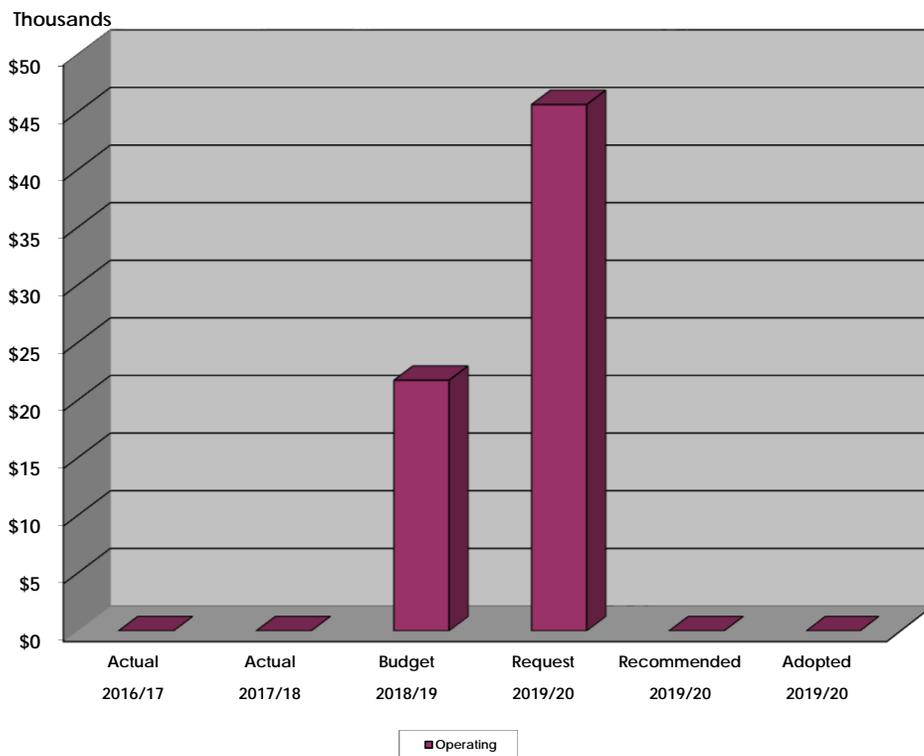
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 90,086	\$ 83,816	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194
<b>Total</b>	<b>\$ 90,086</b>	<b>\$ 83,816</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>
<b>Expenditures</b>						
Operating	\$ 90,086	\$ 83,816	\$ 100,194	\$ 100,194	\$ 100,194	\$ 100,194
<b>Total</b>	<b>\$ 90,086</b>	<b>\$ 83,816</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>	<b>\$ 100,194</b>



## Inspections

### Budget

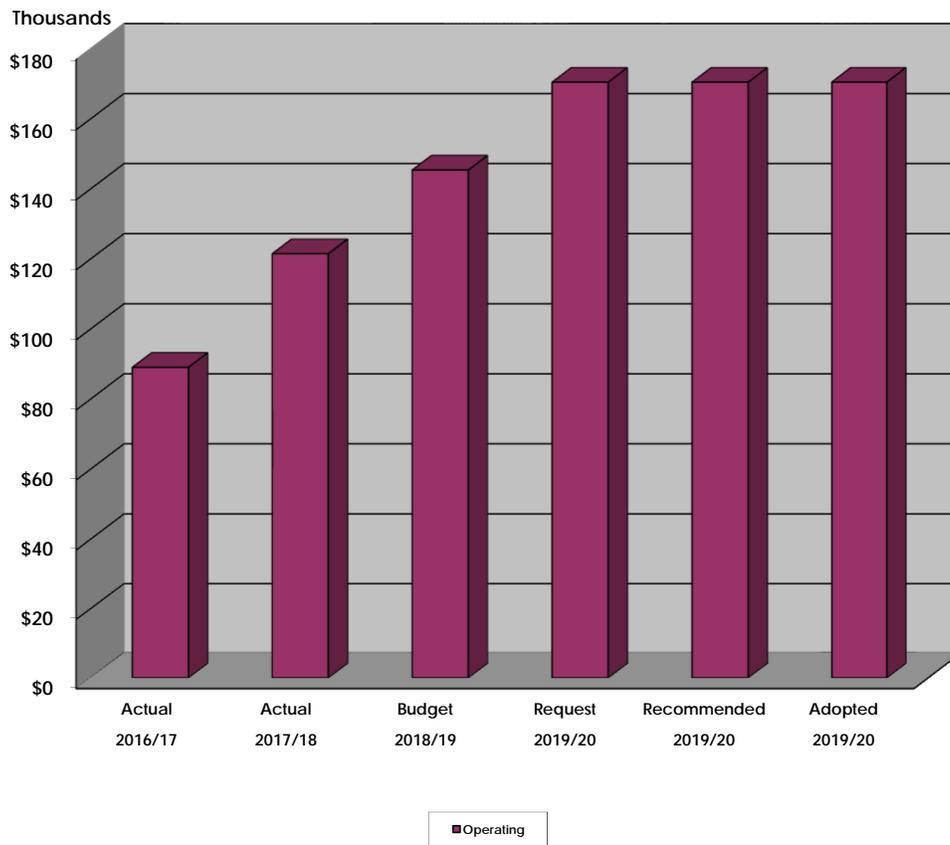
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ -	- \$	21,744 \$	45,672 \$	-	-
<b>Total</b>	<b>\$ (167)</b>	<b>- \$</b>	<b>21,744 \$</b>	<b>45,672 \$</b>	<b>- \$</b>	<b>- \$</b>
<b>Expenditures</b>						
Operating	-	-	21,744 \$	45,672 \$	-	-
<b>Total</b>	<b>\$ -</b>	<b>- \$</b>	<b>21,744 \$</b>	<b>45,672 \$</b>	<b>- \$</b>	<b>- \$</b>



*State Services*

**Budget**

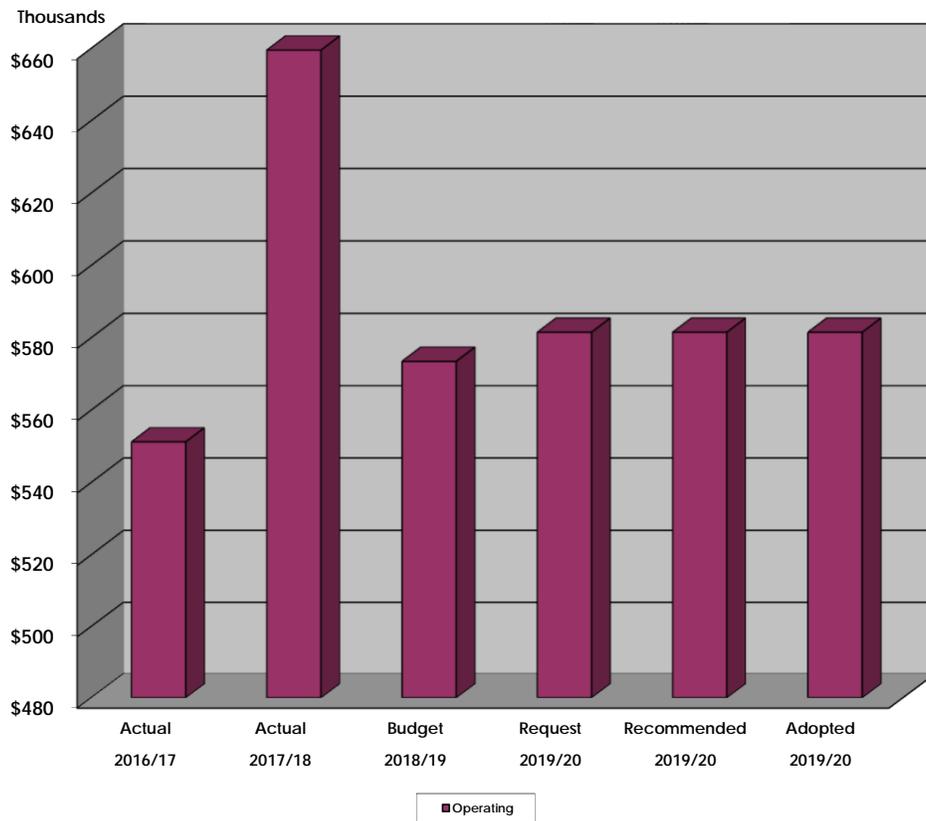
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 89,084	\$ 121,517	\$ 145,400	\$ 170,500	\$ 170,500	\$ 170,500
<b>Total</b>	<b>\$ 89,084</b>	<b>\$ 121,517</b>	<b>\$ 145,400</b>	<b>\$ 170,500</b>	<b>\$ 170,500</b>	<b>\$ 170,500</b>
<b>Expenditures</b>						
Operating	\$ 89,084	\$ 121,517	\$ 145,400	\$ 170,500	\$ 170,500	\$ 170,500
<b>Total</b>	<b>\$ 89,084</b>	<b>\$ 121,517</b>	<b>\$ 145,400</b>	<b>\$ 170,500</b>	<b>\$ 170,500</b>	<b>\$ 170,500</b>



## Emergency Medical Services

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 551,250	\$ 659,519	\$ 573,520	\$ 581,550	\$ 581,550	\$ 581,550
<b>Total</b>	<b>\$ 551,250</b>	<b>\$ 659,519</b>	<b>\$ 573,520</b>	<b>\$ 581,550</b>	<b>\$ 581,550</b>	<b>\$ 581,550</b>
<b>Expenditures</b>						
Operating	\$ 551,250	\$ 659,519	\$ 573,520	\$ 581,550	\$ 581,550	\$ 581,550
<b>Total</b>	<b>\$ 551,250</b>	<b>\$ 659,519</b>	<b>\$ 573,520</b>	<b>\$ 581,550</b>	<b>\$ 581,550</b>	<b>\$ 581,550</b>



## Emergency Services

### Mission

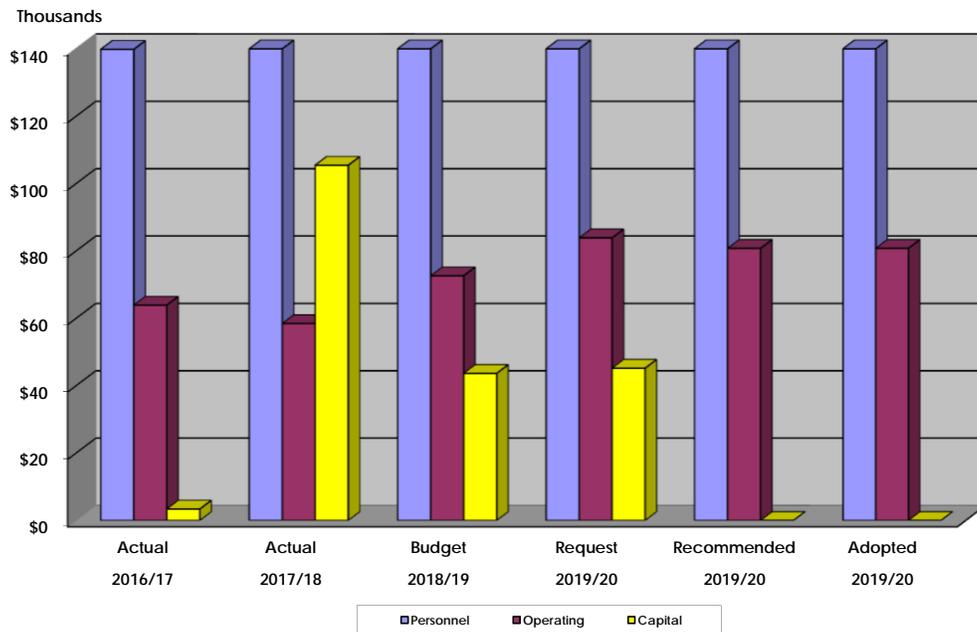
The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	2	2	2	2	2	2

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 79,860	\$ 157,707	\$ 37,000	\$ 38,000	\$ 38,000	\$ 38,000
Miscellaneous	76,985	75,000	75,000	75,000	75,000	75,000
General Appropriation	50,295	88,672	169,734	186,777	132,948	132,948
<b>Total</b>	<b>\$ 207,140</b>	<b>\$ 321,379</b>	<b>\$ 281,734</b>	<b>\$ 299,777</b>	<b>\$ 245,948</b>	<b>\$ 245,948</b>
<b>Expenditures</b>						
Personnel	\$ 139,841	\$ 157,485	\$ 165,450	\$ 170,684	\$ 165,165	\$ 165,165
Operating	63,918	58,455	72,634	83,893	80,783	80,783
Capital	3,381	105,439	43,650	45,200	-	-
<b>Total</b>	<b>\$ 207,140</b>	<b>\$ 321,379</b>	<b>\$ 281,734</b>	<b>\$ 299,777</b>	<b>\$ 245,948</b>	<b>\$ 245,948</b>



## Fire Marshal

### Mission

The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

### Significant Changes

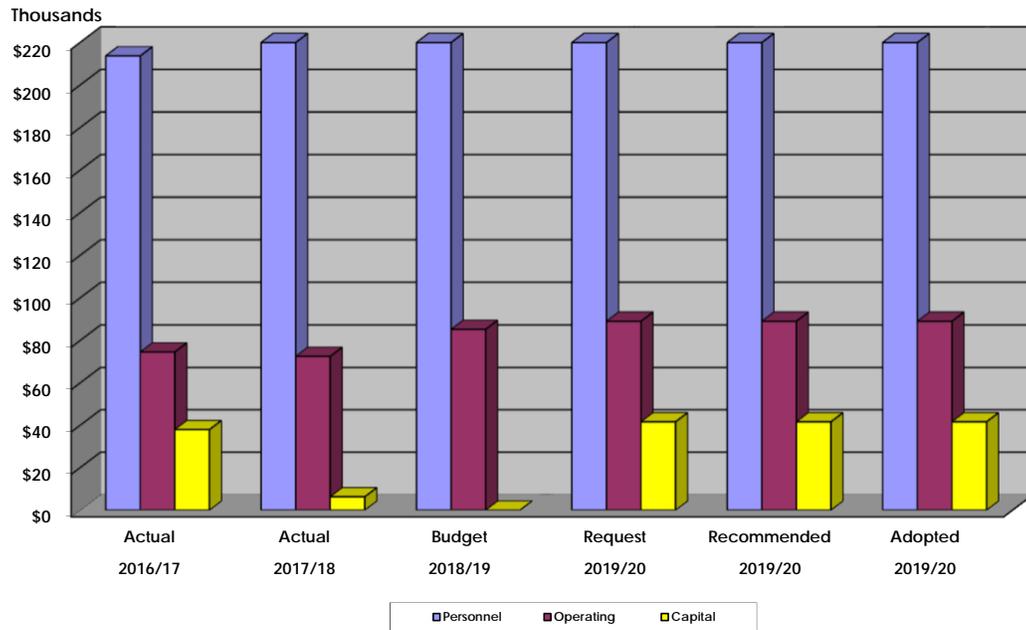
The FY 2016-17 actual included funds to replace a vehicle along with the equipment necessary to equip the vehicle. FY 19-20 request includes the purchase of a replacement vehicle that is included in the recommended budget.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 2,527	\$ 1,626	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300
Transfers	306,924	319,253	319,349	331,114	331,114	331,114
Fire Marshal Reserves	16,998	(10,324)	(1,300)	41,928	39,300	39,300
<b>Total</b>	<b>\$ 326,449</b>	<b>\$ 310,555</b>	<b>\$ 319,349</b>	<b>\$ 374,342</b>	<b>\$ 371,714</b>	<b>\$ 371,714</b>
<b>Expenditures</b>						
Personnel	\$ 213,734	\$ 231,640	\$ 234,053	\$ 243,524	\$ 240,896	\$ 240,896
Operating	74,686	72,604	85,296	89,118	89,118	89,118
Capital	38,029	6,311	-	41,700	41,700	41,700
<b>Total</b>	<b>\$ 326,449</b>	<b>\$ 310,555</b>	<b>\$ 319,349</b>	<b>\$ 374,342</b>	<b>\$ 371,714</b>	<b>\$ 371,714</b>



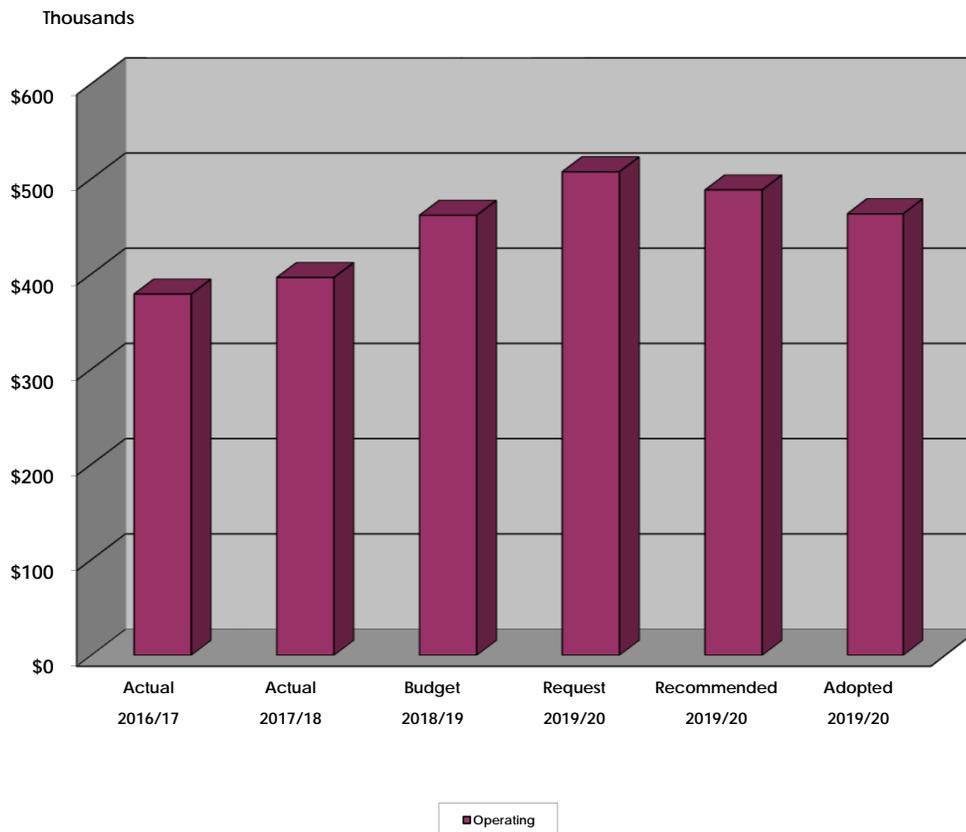
## Planning

### Significant Changes

The request for FY 19-20 includes for \$19,125 from the County for homeless initiatives and \$22,500 for first year of a comprehensive update of the UDO. The recommended budget includes the funds for the UDO at this time. The homeless initiatives funds are not included because the Board stated when approving homeless initiatives funds in the prior year that it was for one year only.

### Budget

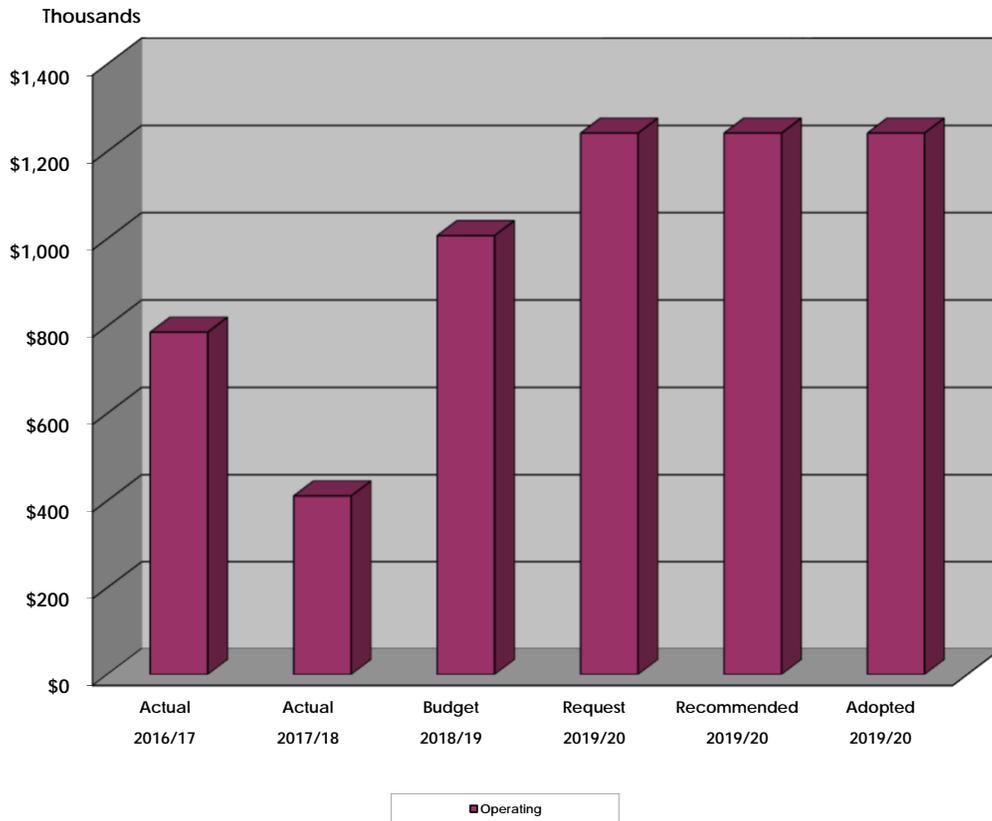
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 378,891	\$ 396,324	\$ 461,694	\$ 507,392	\$ 488,267	\$ 463,267
<b>Total</b>	<b>\$ 378,891</b>	<b>\$ 396,324</b>	<b>\$ 461,694</b>	<b>\$ 507,392</b>	<b>\$ 488,267</b>	<b>\$ 463,267</b>
<b>Expenditures</b>						
Operating	\$ 378,891	\$ 396,324	\$ 461,694	\$ 507,392	\$ 488,267	\$ 463,267
<b>Total</b>	<b>\$ 378,891</b>	<b>\$ 396,324</b>	<b>\$ 461,694</b>	<b>\$ 507,392</b>	<b>\$ 488,267</b>	<b>\$ 463,267</b>



## Economic Development

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 785,824	\$ 410,889	\$ 1,007,085	\$ 1,241,824	\$ 1,241,824	\$ 1,241,824
<b>Total</b>	<b>\$ 785,824</b>	<b>\$ 410,889</b>	<b>\$ 1,007,085</b>	<b>\$ 1,241,824</b>	<b>\$ 1,241,824</b>	<b>\$ 1,241,824</b>
<b>Expenditures</b>						
Operating	\$ 785,824	\$ 410,889	\$ 1,007,085	\$ 1,241,824	\$ 1,241,824	\$ 1,241,824
<b>Total</b>	<b>\$ 785,824</b>	<b>\$ 410,889</b>	<b>\$ 1,007,085</b>	<b>\$ 1,241,824</b>	<b>\$ 1,241,824</b>	<b>\$ 1,241,824</b>



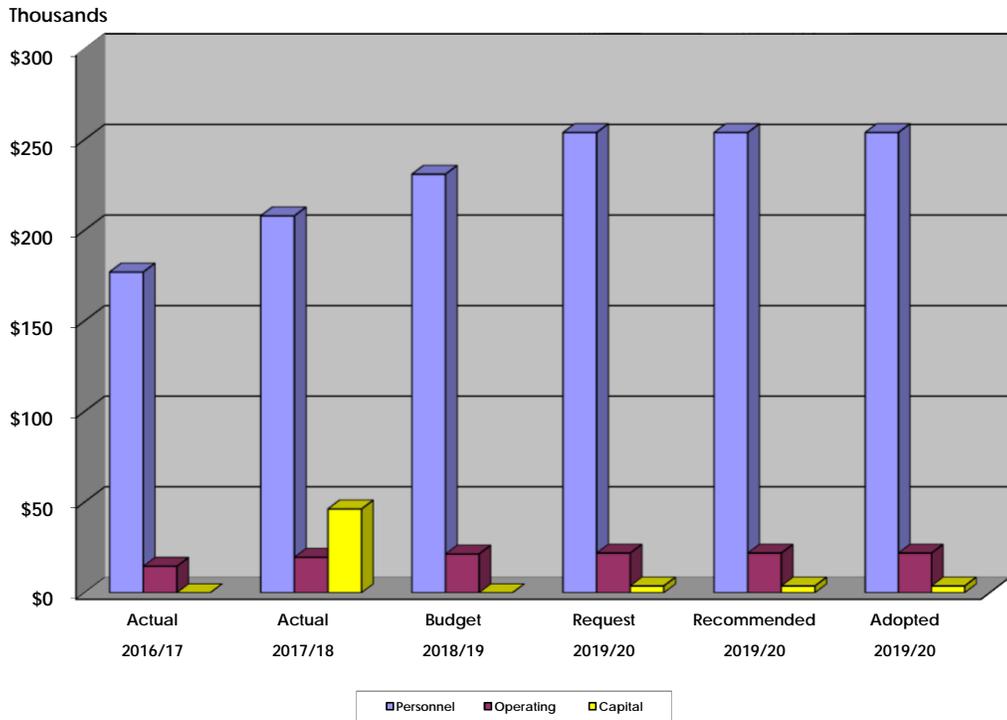
## Cooperative Extension

### Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 454	\$ 1,200	\$ 400	\$ 800	\$ 800	\$ 800
Miscellaneous	4,101	4,200	3,500	3,500	3,500	3,500
General Appropriation	186,952	268,295	248,371	275,179	275,179	275,179
<b>Total</b>	<b>\$ 191,507</b>	<b>\$ 273,695</b>	<b>\$ 252,271</b>	<b>\$ 279,479</b>	<b>\$ 279,479</b>	<b>\$ 279,479</b>
<b>Expenditures</b>						
Personnel	\$ 176,937	\$ 207,922	\$ 230,897	\$ 253,879	\$ 253,879	\$ 253,879
Operating	14,570	19,573	21,374	21,865	21,865	21,865
Capital	-	46,200	-	3,735	3,735	3,735
<b>Total</b>	<b>\$ 191,507</b>	<b>\$ 273,695</b>	<b>\$ 252,271</b>	<b>\$ 279,479</b>	<b>\$ 279,479</b>	<b>\$ 279,479</b>



## Conservation

### Mission

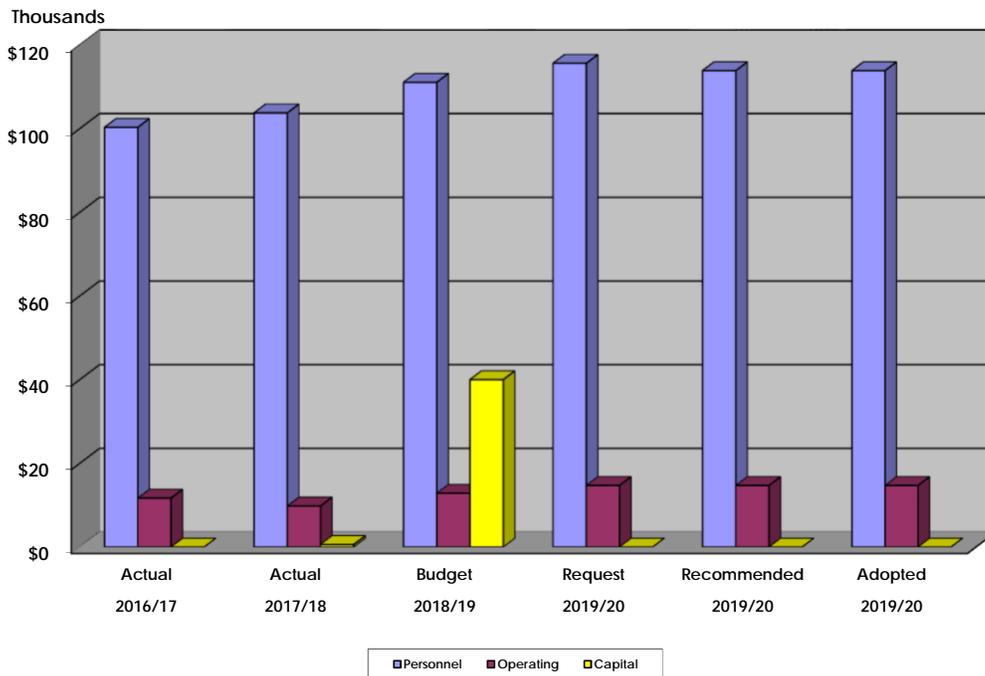
The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	2	2	2	2	2	2

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Miscellaneous	\$ 26,405	\$ 25,817	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500
General Appropriation	85,614	88,370	138,439	104,830	103,078	103,078
<b>Total</b>	<b>\$ 112,019</b>	<b>\$ 114,187</b>	<b>\$ 163,939</b>	<b>\$ 130,330</b>	<b>\$ 128,578</b>	<b>\$ 128,578</b>
<b>Expenditures</b>						
Personnel	\$ 100,309	\$ 103,754	\$ 111,070	\$ 115,606	\$ 113,854	\$ 113,854
Operating	11,710	9,818	12,869	14,724	14,724	14,724
Capital	-	615	40,000	-	-	-
<b>Total</b>	<b>\$ 112,019</b>	<b>\$ 114,187</b>	<b>\$ 163,939</b>	<b>\$ 130,330</b>	<b>\$ 128,578</b>	<b>\$ 128,578</b>



## Health Department

### Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	43	43	43	43	43	43

### Divisions

Health Department

Administration

Animal Control

Child Health

Communicable Disease

Environmental Health

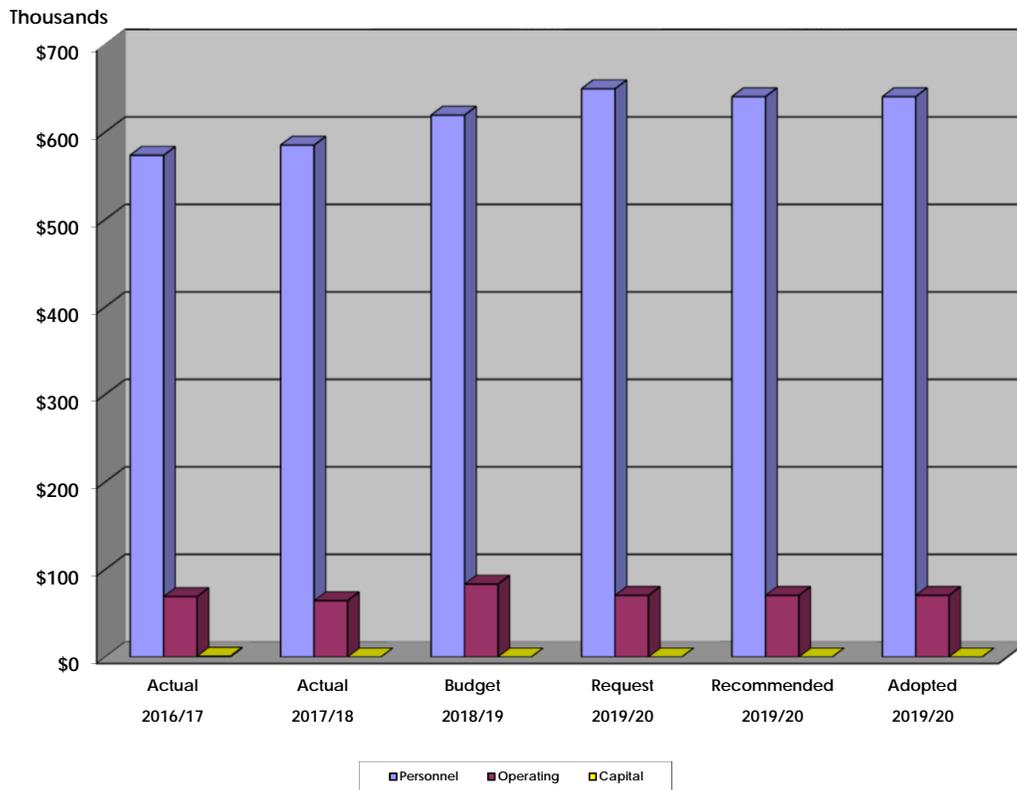
Health Education

WIC/Nutrition

**Health - General**

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 134,568	\$ 91,007	\$ 88,536	\$ 88,536	\$ 88,536	\$ 88,536
Sales and Services	994	223	109	103	103	103
General Appropriation	507,767	558,149	613,896	631,174	622,195	622,195
<b>Total</b>	<b>\$ 643,329</b>	<b>\$ 649,379</b>	<b>\$ 702,541</b>	<b>\$ 719,813</b>	<b>\$ 710,834</b>	<b>\$ 710,834</b>
<b>Expenditures</b>						
Personnel	\$ 573,411	\$ 584,996	\$ 619,277	\$ 649,385	\$ 640,406	\$ 640,406
Operating	68,967	64,383	83,264	70,428	70,428	70,428
Capital	951	-	-	-	-	-
<b>Total</b>	<b>\$ 643,329</b>	<b>\$ 649,379</b>	<b>\$ 702,541</b>	<b>\$ 719,813</b>	<b>\$ 710,834</b>	<b>\$ 710,834</b>



## Health - Maternal Health

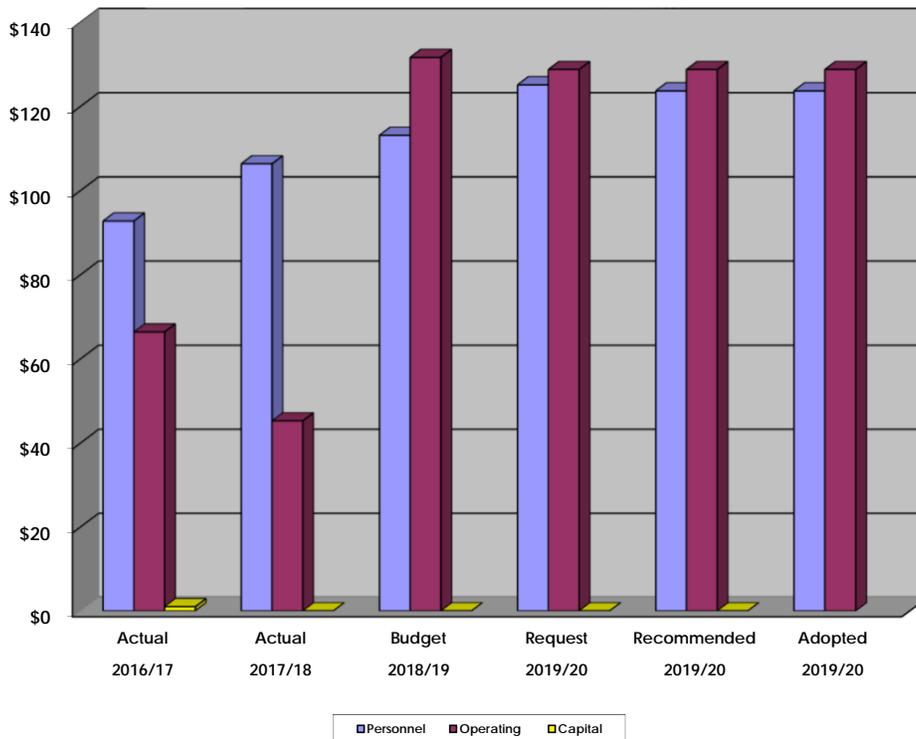
### Significant Changes

Reallocation of positions.

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 49,784	\$ 23,976	\$ 87,648	\$ 92,653	\$ 92,653	\$ 92,653
Sales and Services	65,795	23,822	37,690	42,279	42,279	42,279
General Appropriation	44,695	103,942	119,519	119,052	117,608	117,608
<b>Total</b>	<b>\$ 160,274</b>	<b>\$ 151,740</b>	<b>\$ 244,857</b>	<b>\$ 253,984</b>	<b>\$ 252,540</b>	<b>\$ 252,540</b>
<b>Expenditures</b>						
Personnel	\$ 92,814	\$ 106,413	\$ 113,171	\$ 125,174	\$ 123,730	\$ 123,730
Operating	66,451	45,327	131,686	128,810	128,810	128,810
Capital	1,009	-	-	-	-	-
<b>Total</b>	<b>\$ 160,274</b>	<b>\$ 151,740</b>	<b>\$ 244,857</b>	<b>\$ 253,984</b>	<b>\$ 252,540</b>	<b>\$ 252,540</b>

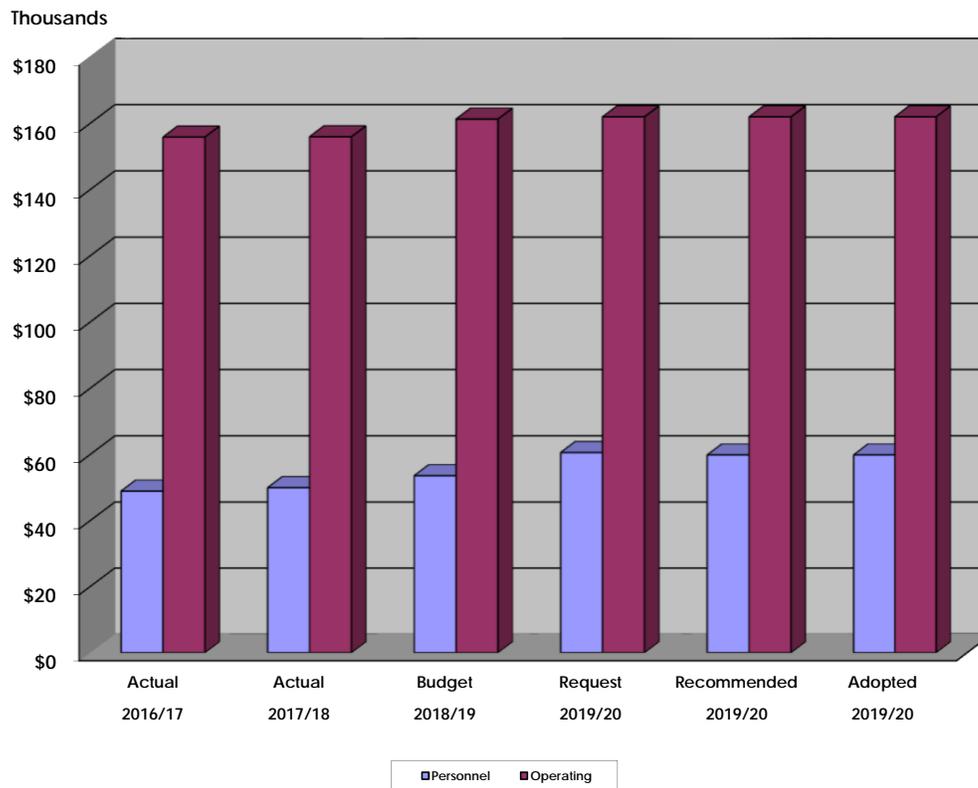
Thousands



**Health - Child Health**

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 177,581	\$ 161,587	\$ 172,576	\$ 177,581	\$ 177,581	\$ 177,581
Sales and Services	17,595	5,156	7,660	8,466	8,466	8,466
General Appropriation	11,282	39,320	34,787	36,656	35,911	35,911
<b>Total</b>	<b>\$ 206,458</b>	<b>\$ 206,063</b>	<b>\$ 215,023</b>	<b>\$ 222,703</b>	<b>\$ 221,958</b>	<b>\$ 221,958</b>
<b>Expenditures</b>						
Personnel	\$ 49,014	\$ 50,042	\$ 53,661	\$ 60,665	\$ 59,920	\$ 59,920
Operating	155,939	156,021	161,362	162,038	162,038	162,038
Capital	1,505	-	-	-	-	-
<b>Total</b>	<b>\$ 206,458</b>	<b>\$ 206,063</b>	<b>\$ 215,023</b>	<b>\$ 222,703</b>	<b>\$ 221,958</b>	<b>\$ 221,958</b>



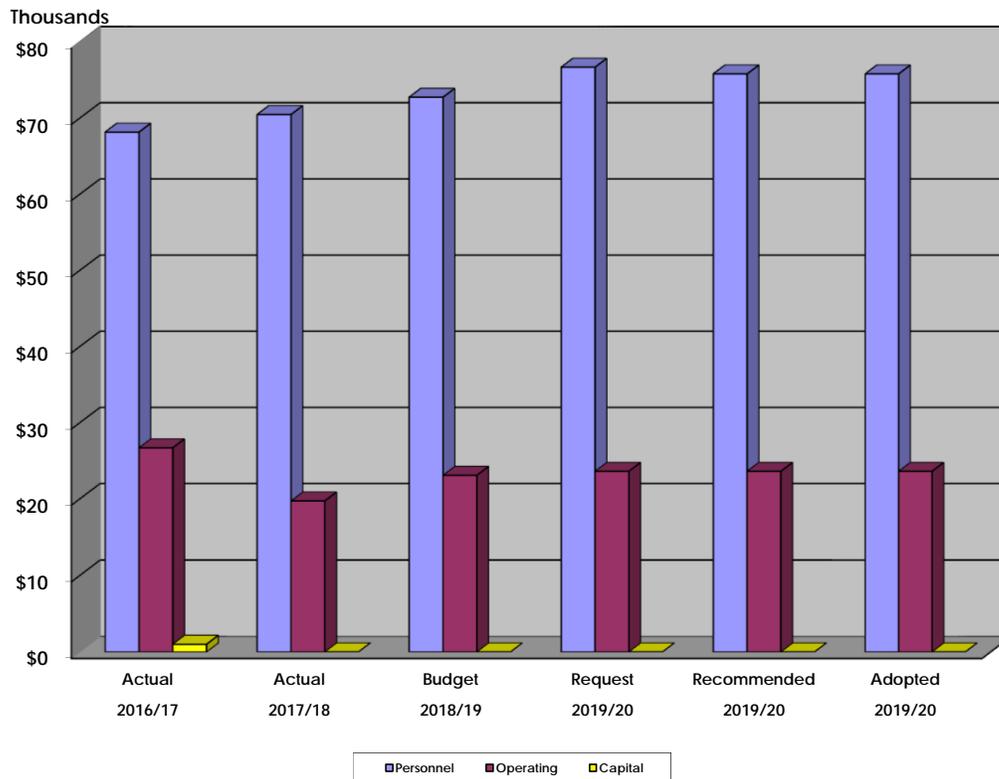
## Health - Primary Care

### Significant Changes

Reallocation of positions.

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 48,862	\$ 45,249	\$ 49,552	\$ 49,354	\$ 49,354	\$ 49,354
General Appropriation	46,982	44,918	46,258	50,930	50,045	50,045
<b>Total</b>	<b>\$ 95,844</b>	<b>\$ 90,167</b>	<b>\$ 95,810</b>	<b>\$ 100,284</b>	<b>\$ 99,399</b>	<b>\$ 99,399</b>
<b>Expenditures</b>						
Personnel	\$ 68,142	\$ 70,453	\$ 72,729	\$ 76,673	\$ 75,788	\$ 75,788
Operating	26,693	19,714	23,081	23,611	23,611	23,611
Capital	1,009	-	-	-	-	-
<b>Total</b>	<b>\$ 95,844</b>	<b>\$ 90,167</b>	<b>\$ 95,810</b>	<b>\$ 100,284</b>	<b>\$ 99,399</b>	<b>\$ 99,399</b>



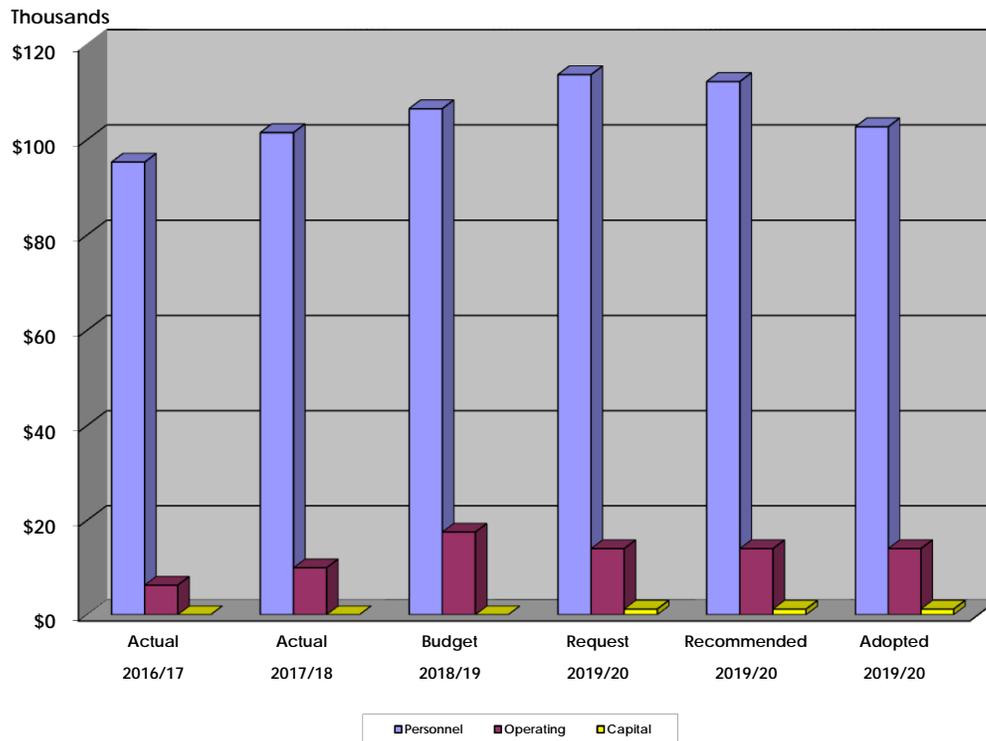
**Health - Promotion**

**Significant Changes**

Reallocation of positions.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 28,031	\$ 40,984	\$ 39,946	\$ 39,235	\$ 39,235	\$ 34,706
General Appropriation	73,577	70,508	84,156	89,712	88,267	83,288
<b>Total</b>	<b>\$ 101,608</b>	<b>\$ 111,492</b>	<b>\$ 124,102</b>	<b>\$ 128,947</b>	<b>\$ 127,502</b>	<b>\$ 117,994</b>
<b>Expenditures</b>						
Personnel	\$ 95,328	\$ 101,537	\$ 106,556	\$ 113,705	\$ 112,260	\$ 102,752
Operating	6,280	9,955	17,546	14,042	14,042	14,042
Capital	-	-	-	1,200	1,200	1,200
<b>Total</b>	<b>\$ 101,608</b>	<b>\$ 111,492</b>	<b>\$ 124,102</b>	<b>\$ 128,947</b>	<b>\$ 127,502</b>	<b>\$ 117,994</b>



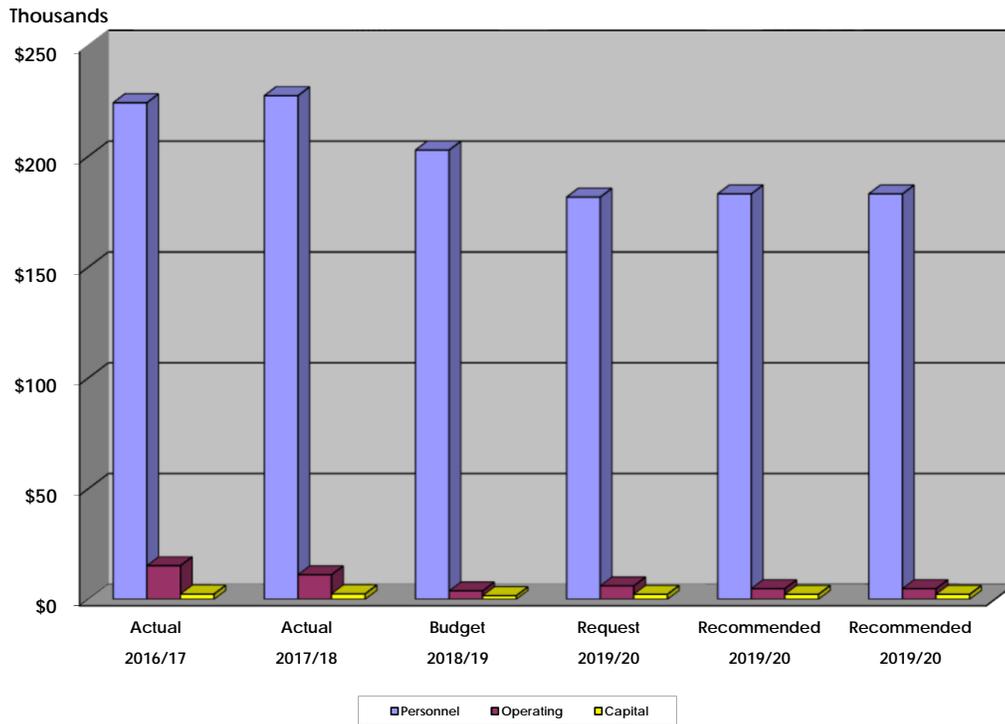
*Health - WIC-CS*

**Significant Changes**

Reallocation of positions.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Recommended
<b>Revenue</b>						
Federal and State Grants	\$ 241,759	\$ 240,946	\$ 208,257	\$ 189,902	\$ 190,136	\$ 190,136
<b>Total</b>	<b>\$ 241,759</b>	<b>\$ 240,946</b>	<b>\$ 208,257</b>	<b>\$ 189,902</b>	<b>\$ 190,136</b>	<b>\$ 190,136</b>
<b>Expenditures</b>						
Personnel	\$ 224,204	\$ 227,385	\$ 202,854	\$ 181,625	\$ 183,094	\$ 183,094
Operating	15,194	11,095	3,789	6,047	4,812	4,812
Capital	2,361	2,466	1,614	2,230	2,230	2,230
<b>Total</b>	<b>\$ 241,759</b>	<b>\$ 240,946</b>	<b>\$ 208,257</b>	<b>\$ 189,902</b>	<b>\$ 190,136</b>	<b>\$ 190,136</b>



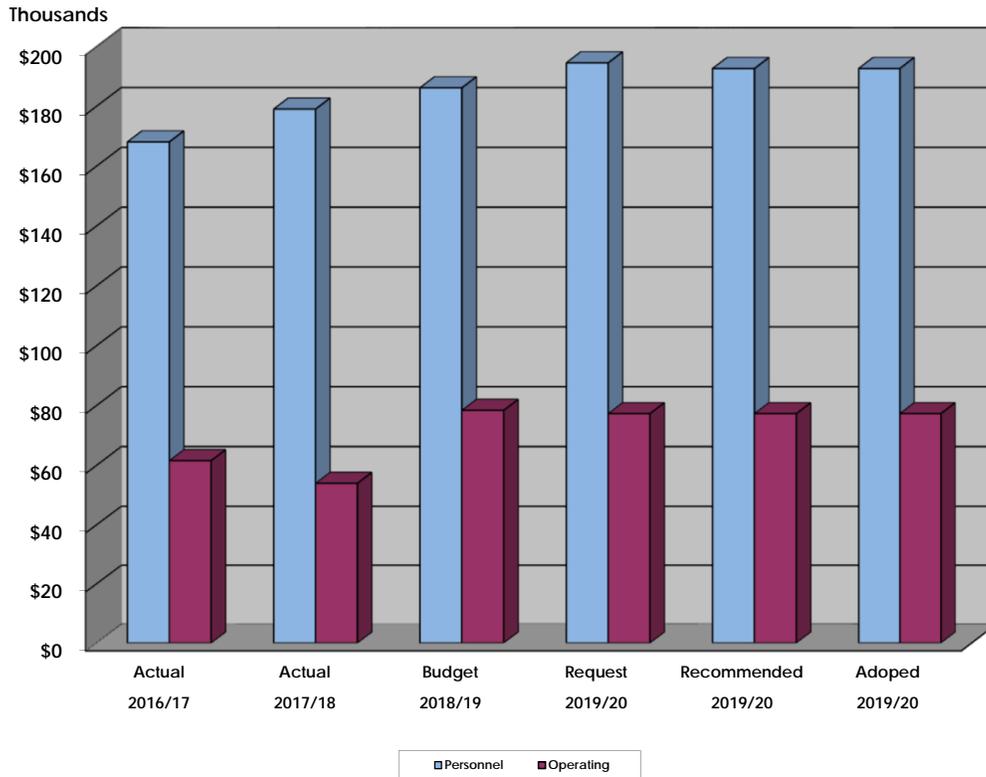
## Health - Family Planning

### Significant Changes

Reallocation of personnel.

### Budget

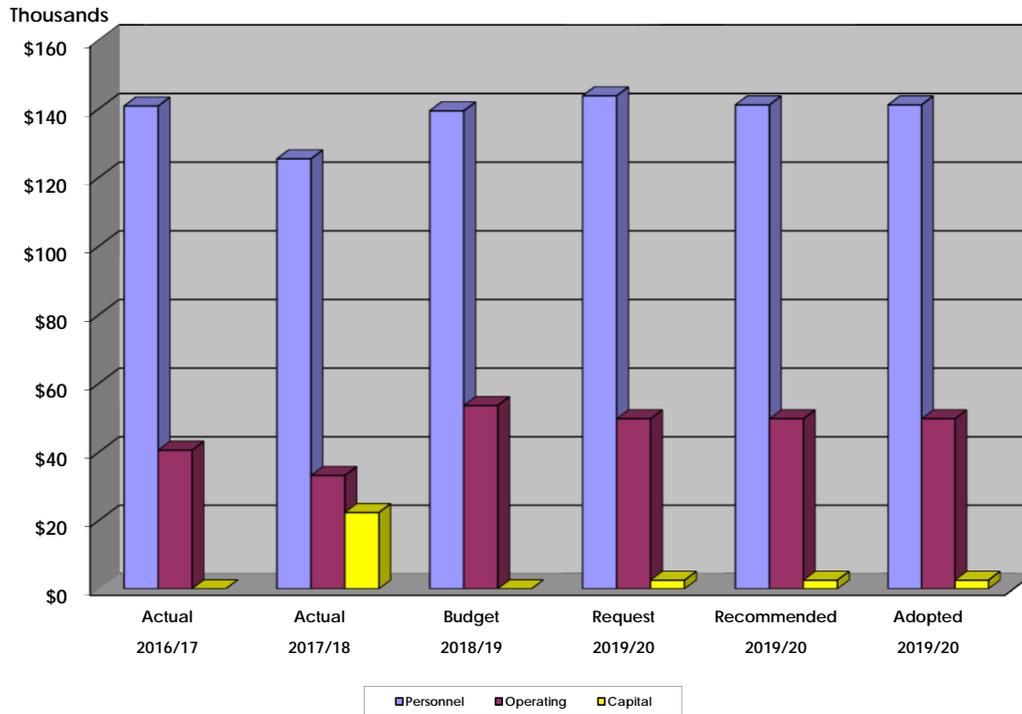
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adoped
<b>Revenue</b>						
Federal and State Grants	\$ 79,871	\$ 83,812	\$ 86,272	\$ 91,070	\$ 91,070	\$ 91,070
Sales and Services	76,207	39,996	67,665	68,614	68,614	68,614
General Appropriation	74,734	109,393	110,759	112,250	110,350	110,350
	<b>\$ 230,812</b>	<b>\$ 233,201</b>	<b>\$ 264,696</b>	<b>\$ 271,934</b>	<b>\$ 270,034</b>	<b>\$ 270,034</b>
<b>Expenditures</b>						
Personnel	\$ 168,172	\$ 179,137	\$ 186,250	\$ 194,592	\$ 192,692	\$ 192,692
Operating	61,631	54,064	78,446	77,342	77,342	77,342
Capital	1,009	-	-	-	-	-
Total	<b>\$ 230,812</b>	<b>\$ 233,201</b>	<b>\$ 264,696</b>	<b>\$ 271,934</b>	<b>\$ 270,034</b>	<b>\$ 270,034</b>



## Health - Animal Control

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 4,815	\$ 4,135	\$ 3,549	\$ 5,621	\$ 5,621	\$ 5,621
General Appropriation	176,596	176,829	189,483	190,419	187,791	187,791
<b>Total</b>	<b>\$ 181,411</b>	<b>\$ 180,964</b>	<b>\$ 193,032</b>	<b>\$ 196,040</b>	<b>\$ 193,412</b>	<b>\$ 193,412</b>
<b>Expenditures</b>						
Personnel	\$ 140,818	\$ 125,440	\$ 139,436	\$ 143,792	\$ 141,164	\$ 141,164
Operating	40,593	33,188	53,596	49,722	49,722	49,722
Capital	-	22,336	-	2,526	2,526	2,526
<b>Total</b>	<b>\$ 181,411</b>	<b>\$ 180,964</b>	<b>\$ 193,032</b>	<b>\$ 196,040</b>	<b>\$ 193,412</b>	<b>\$ 193,412</b>



## Health - Environmental Health

### Mission

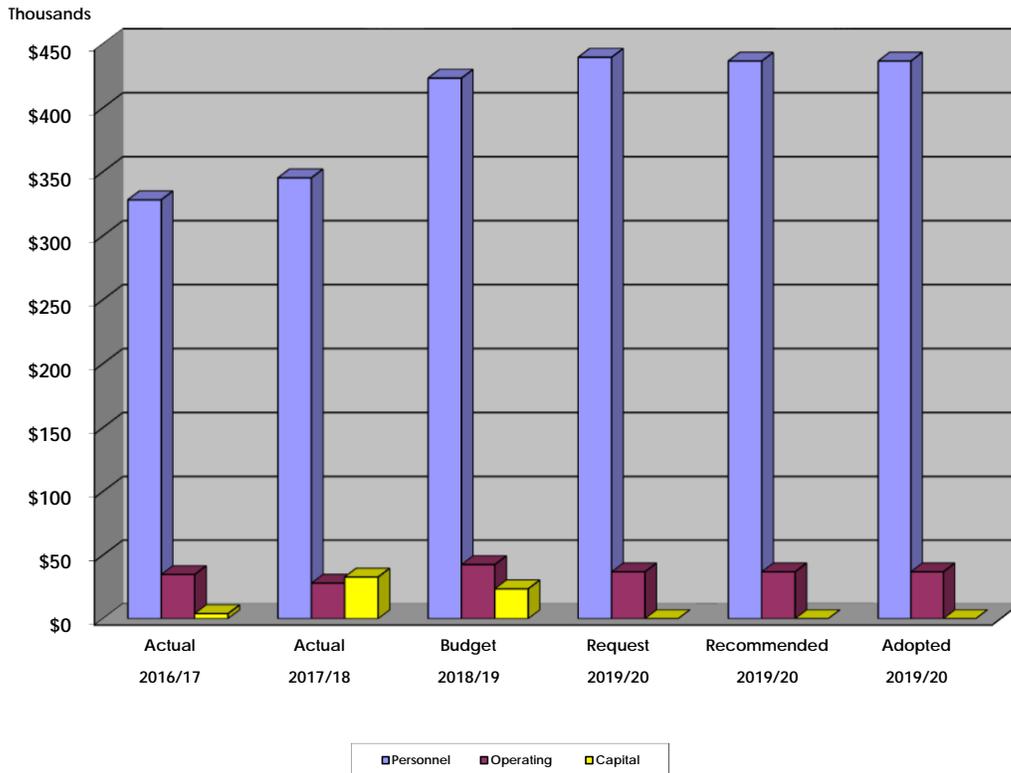
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

### Significant Changes

FY 17-18 and FY 18-19 include one replacement vehicle.

### Budget

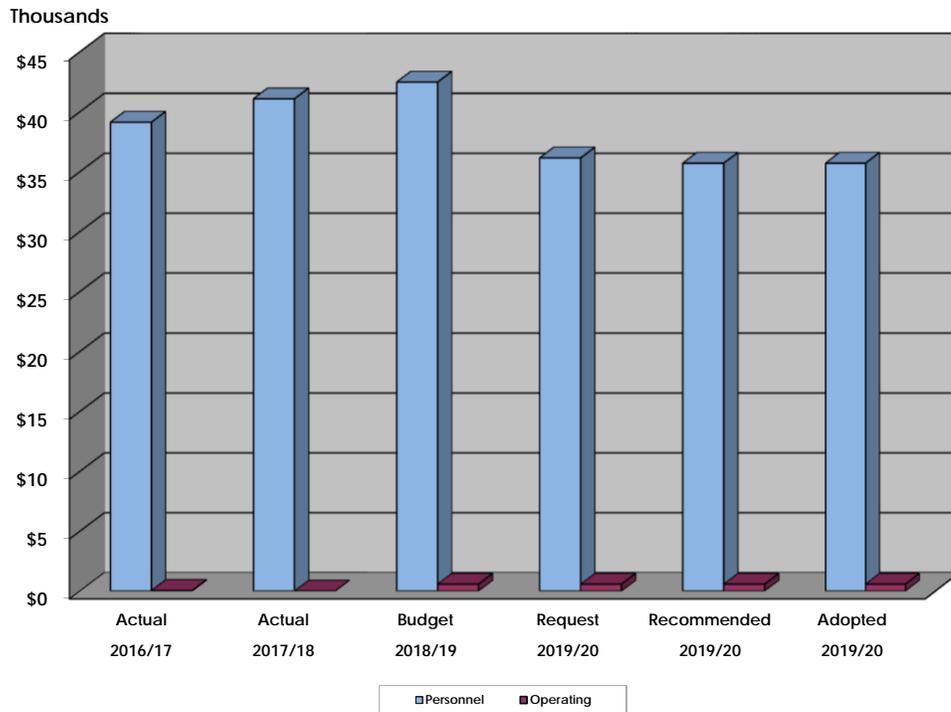
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 21,759	\$ 21,585	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Sales and Services	148,111	151,027	147,972	125,321	125,321	125,321
General Appropriation	196,918	233,331	331,253	341,036	338,043	338,043
<b>Total</b>	<b>\$ 366,788</b>	<b>\$ 405,943</b>	<b>\$ 489,225</b>	<b>\$ 476,357</b>	<b>\$ 473,364</b>	<b>\$ 473,364</b>
<b>Expenditures</b>						
Personnel	\$ 328,093	\$ 345,267	\$ 423,206	\$ 439,515	\$ 436,522	\$ 436,522
Operating	34,735	27,927	42,533	36,842	36,842	36,842
Capital	3,960	32,749	23,486	-	-	-
<b>Total</b>	<b>\$ 366,788</b>	<b>\$ 405,943</b>	<b>\$ 489,225</b>	<b>\$ 476,357</b>	<b>\$ 473,364</b>	<b>\$ 473,364</b>



## Health - Aids Control

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	38,676	40,582	42,545	36,224	35,786	35,786
<b>Total</b>	<b>\$ 39,176</b>	<b>\$ 41,082</b>	<b>\$ 43,045</b>	<b>\$ 36,724</b>	<b>\$ 36,286</b>	<b>\$ 36,286</b>
<b>Expenditures</b>						
Personnel	\$ 39,129	\$ 41,082	\$ 42,469	\$ 36,148	\$ 35,710	\$ 35,710
Operating	47	-	576	576	576	576
<b>Total</b>	<b>\$ 39,176</b>	<b>\$ 41,082</b>	<b>\$ 43,045</b>	<b>\$ 36,724</b>	<b>\$ 36,286</b>	<b>\$ 36,286</b>



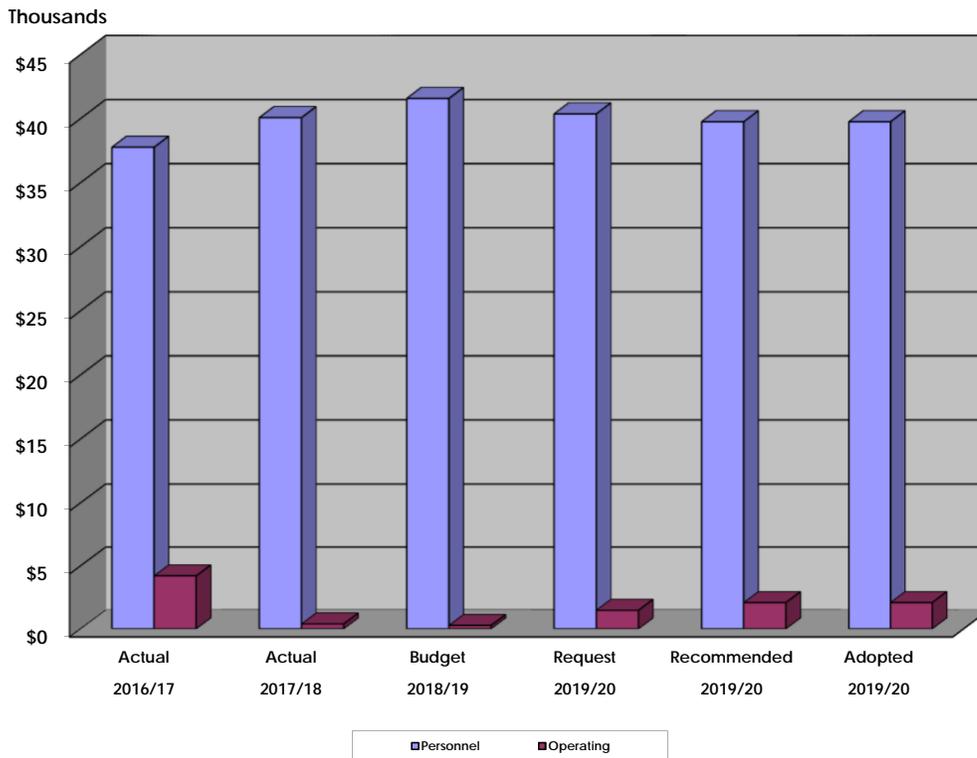
*Health - Bioterrorism*

**Significant Changes**

Reallocation of personnel.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 44,609	\$ 41,395	\$ 41,849	\$ 41,849	\$ 41,849	\$ 41,849
General Appropriation	(2,635)	(928)	-	-	-	-
<b>Total</b>	<b>\$ 41,974</b>	<b>\$ 40,467</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>
<b>Expenditures</b>						
Personnel	\$ 37,767	\$ 40,079	\$ 41,576	\$ 40,374	\$ 39,760	\$ 39,760
Operating	4,207	388	273	1,475	2,089	2,089
<b>Total</b>	<b>\$ 41,974</b>	<b>\$ 40,467</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>	<b>\$ 41,849</b>



*Health - WIC - BF*

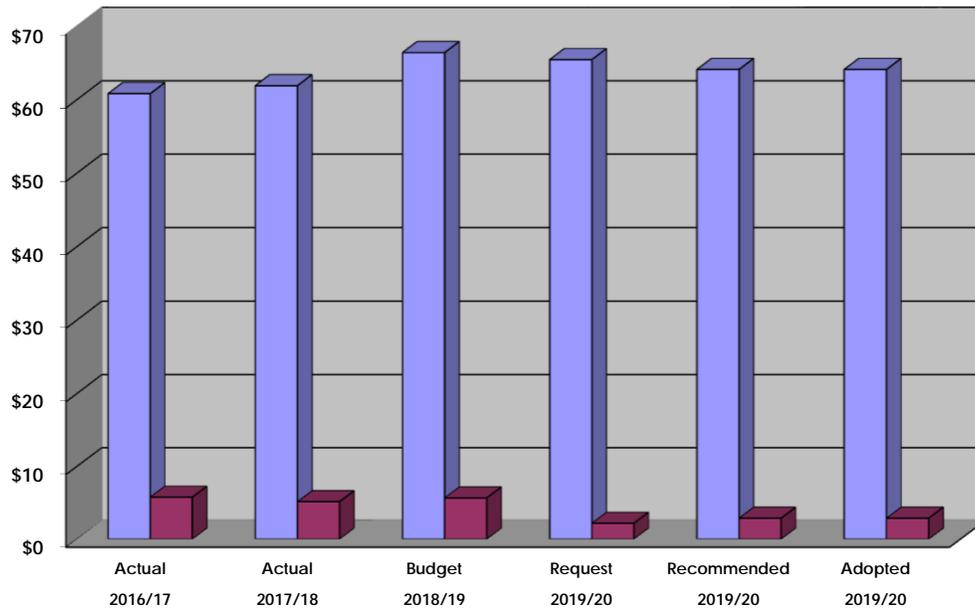
**Significant Changes**

Reallocation of personnel.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 66,613	\$ 67,080	\$ 72,902	\$ 67,650	\$ 67,011	\$ 67,011
<b>Total</b>	<b>\$ 66,613</b>	<b>\$ 67,080</b>	<b>\$ 72,902</b>	<b>\$ 67,650</b>	<b>\$ 67,011</b>	<b>\$ 67,011</b>
<b>Expenditures</b>						
Personnel	\$ 60,837	\$ 61,922	\$ 66,424	\$ 65,466	\$ 64,127	\$ 64,127
Operating	5,776	5,158	5,668	2,184	2,884	2,884
<b>Total</b>	<b>\$ 66,613</b>	<b>\$ 67,080</b>	<b>\$ 72,092</b>	<b>\$ 67,650</b>	<b>\$ 67,011</b>	<b>\$ 67,011</b>

Thousands



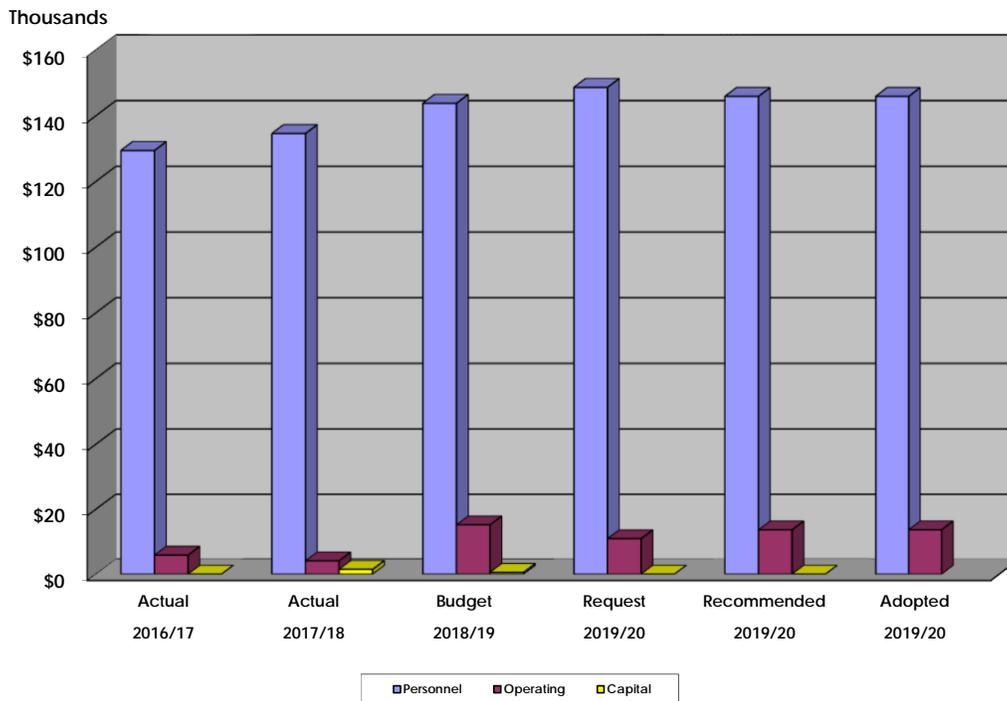
*Health - Children Services Coordinator*

**Significant Changes**

Contract positions were moved to regular County positions in FY 2015-16.

**Budget**

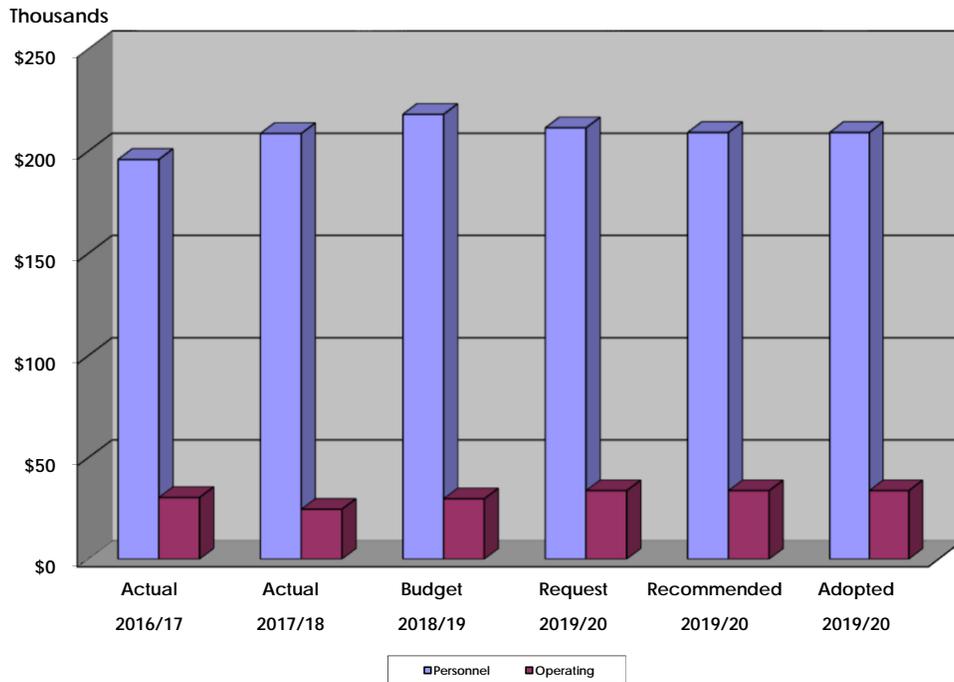
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649	\$ 2,649
Sales and Services	145,906	147,338	156,911	156,911	156,911	156,911
General Appropriation	(13,256)	(9,832)	-	-	-	-
<b>Total</b>	<b>\$ 135,299</b>	<b>\$ 140,155</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>
<b>Expenditures</b>						
Personnel	\$ 129,435	\$ 134,591	\$ 143,800	\$ 148,632	\$ 145,898	\$ 145,898
Operating	5,864	4,104	15,202	10,928	13,662	13,662
Capital	-	1,460	558	-	-	-
<b>Total</b>	<b>\$ 135,299</b>	<b>\$ 140,155</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>	<b>\$ 159,560</b>



*Health - Communicable Diseases*

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 18,479	\$ 14,688	\$ 15,823	\$ 15,823	\$ 15,823	\$ 15,823
Sales and Services	12,873	11,310	13,609	16,427	16,427	16,427
General Appropriation	196,808	207,493	218,654	213,220	210,969	210,969
<b>Total</b>	<b>\$ 228,160</b>	<b>\$ 233,491</b>	<b>\$ 248,086</b>	<b>\$ 245,470</b>	<b>\$ 243,219</b>	<b>\$ 243,219</b>
<b>Expenditures</b>						
Personnel	\$ 196,136	\$ 208,822	\$ 218,209	\$ 211,584	\$ 209,333	\$ 209,333
Operating	30,519	24,669	29,877	33,886	33,886	33,886
Capital	1,505	-	-	-	-	-
<b>Total</b>	<b>\$ 228,160</b>	<b>\$ 233,491</b>	<b>\$ 248,086</b>	<b>\$ 245,470</b>	<b>\$ 243,219</b>	<b>\$ 243,219</b>

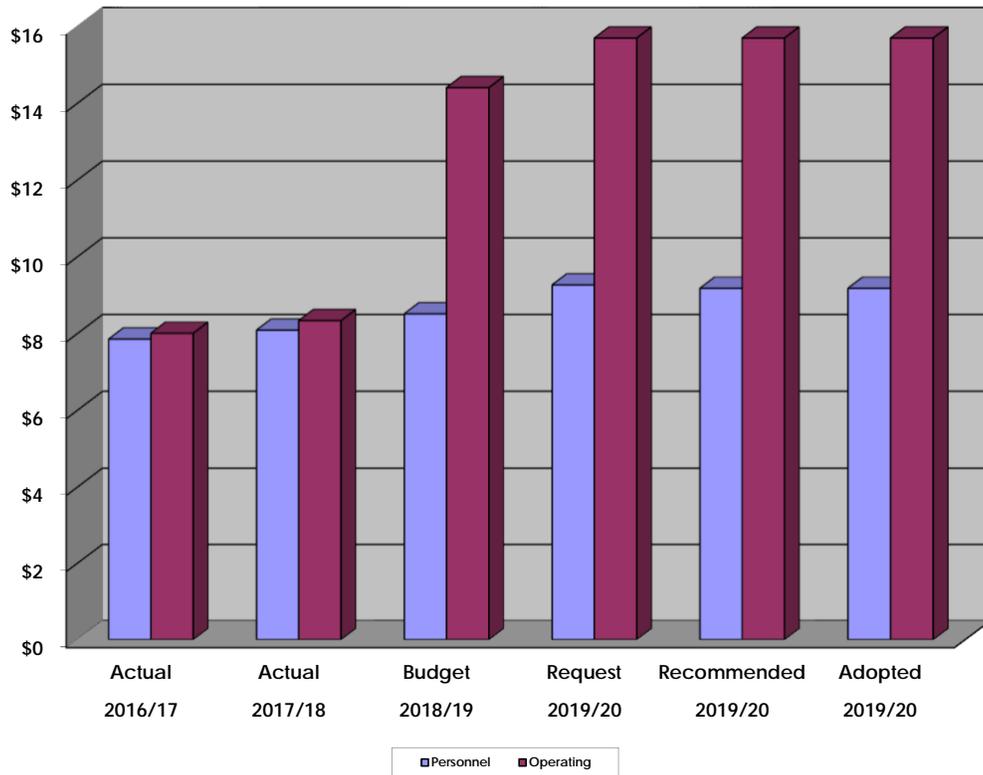


*Health - BCCCP*

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 12,840	\$ 11,915	\$ 11,265	\$ 10,990	\$ 10,990	\$ 10,990
General Appropriation	3,036	4,523	11,668	13,988	13,900	13,900
<b>Total</b>	<b>\$ 15,876</b>	<b>\$ 16,438</b>	<b>\$ 22,933</b>	<b>\$ 24,978</b>	<b>\$ 24,890</b>	<b>\$ 24,890</b>
<b>Expenditures</b>						
Personnel	\$ 7,862	\$ 8,095	\$ 8,520	\$ 9,273	\$ 9,185	\$ 9,185
Operating	8,014	8,343	14,413	15,705	15,705	15,705
<b>Total</b>	<b>\$ 15,876</b>	<b>\$ 16,438</b>	<b>\$ 22,933</b>	<b>\$ 24,978</b>	<b>\$ 24,890</b>	<b>\$ 24,890</b>

Thousands



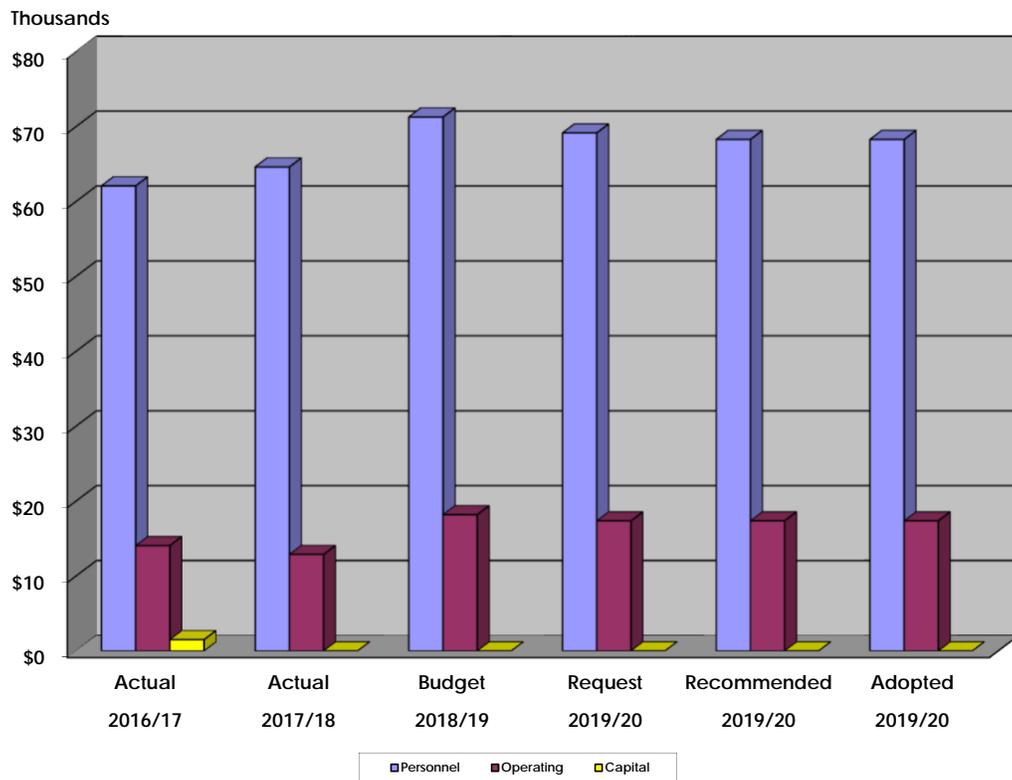
## Health - Immunizations

### Significant Changes

Reallocation of positions.

### Budget

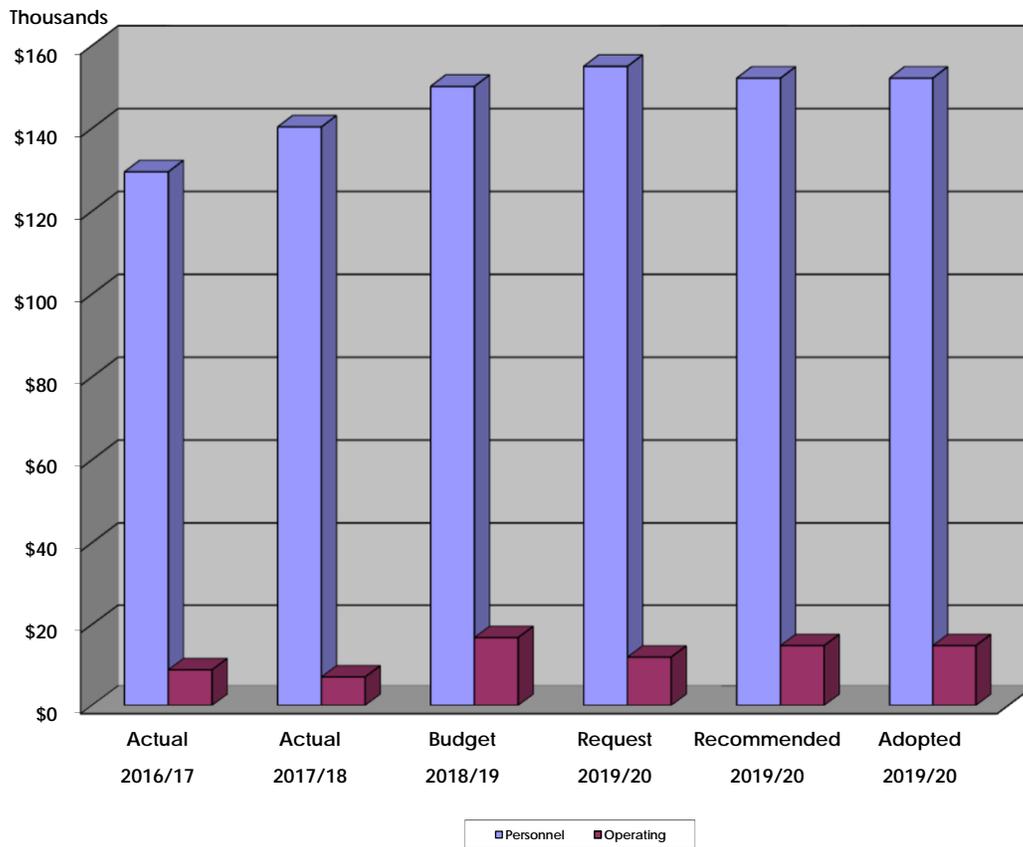
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 17,314	\$ 17,314	\$ 17,413	\$ 17,314	\$ 17,314	\$ 17,314
Sales and Services	9,342	8,039	9,902	11,614	11,614	11,614
General Appropriation	51,001	52,141	62,172	57,597	56,721	56,721
<b>Total</b>	<b>\$ 77,657</b>	<b>\$ 77,494</b>	<b>\$ 89,487</b>	<b>\$ 86,525</b>	<b>\$ 85,649</b>	<b>\$ 85,649</b>
<b>Expenditures</b>						
Personnel	\$ 62,090	\$ 64,612	\$ 71,293	\$ 69,162	\$ 68,286	\$ 68,286
Operating	14,062	12,882	18,194	17,363	17,363	17,363
Capital	1,505	-	-	-	-	-
<b>Total</b>	<b>\$ 77,657</b>	<b>\$ 77,494</b>	<b>\$ 89,487</b>	<b>\$ 86,525</b>	<b>\$ 85,649</b>	<b>\$ 85,649</b>



## Health - Pregnancy Care Case Management

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 151,359	\$ 155,010	\$ 166,936	\$ 166,936	\$ 166,936	\$ 166,936
General Appropriation	(13,008)	(7,619)	-	-	-	-
<b>Total</b>	<b>\$ 138,351</b>	<b>\$ 147,391</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>
<b>Expenditures</b>						
Personnel	\$ 129,531	\$ 140,356	\$ 150,151	\$ 154,983	\$ 152,137	\$ 152,137
Operating	8,820	7,035	16,785	11,953	14,799	14,799
<b>Total</b>	<b>\$ 138,351</b>	<b>\$ 147,391</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>	<b>\$ 166,936</b>

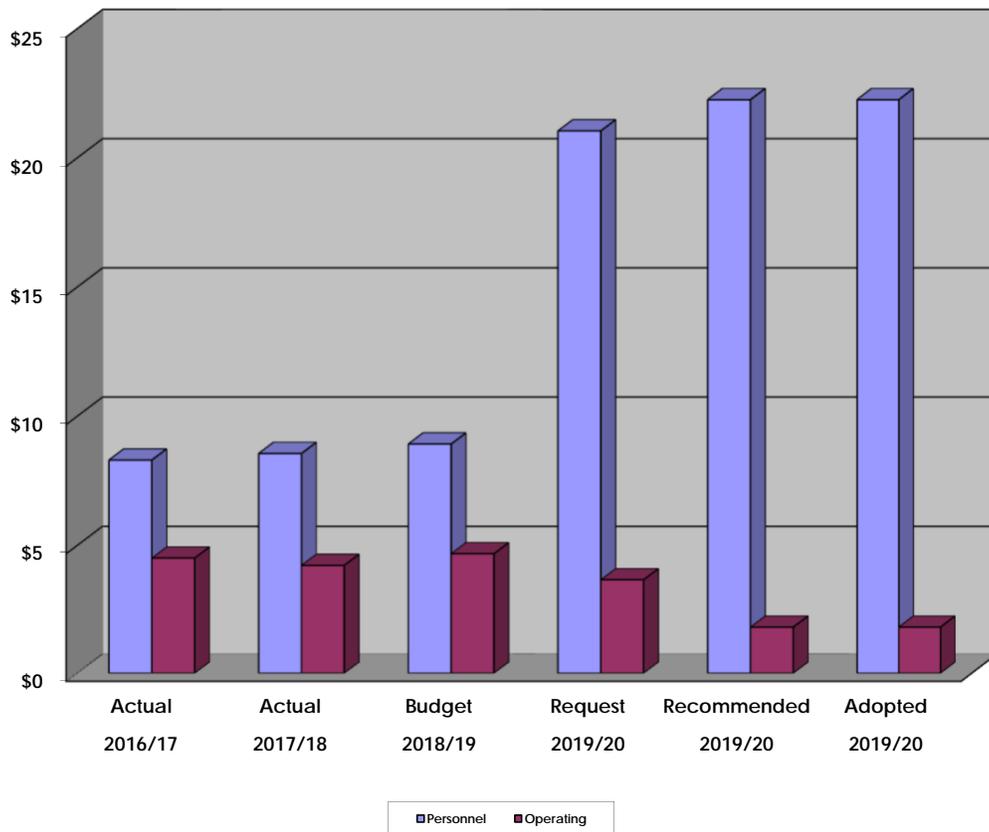


**Health - WIC - GA**

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 13,824	\$ 12,790	\$ 13,612	\$ 24,712	\$ 24,065	\$ 24,065
<b>Total</b>	<b>\$ 13,824</b>	<b>\$ 12,790</b>	<b>\$ 13,612</b>	<b>\$ 24,712</b>	<b>\$ 24,065</b>	<b>\$ 24,065</b>
<b>Expenditures</b>						
Personnel	\$ 8,309	\$ 8,563	\$ 8,930	\$ 21,050	\$ 22,259	\$ 22,259
Operating	4,510	4,227	4,682	3,662	1,806	1,806
Capital	1,005	-	-	-	-	-
<b>Total</b>	<b>\$ 13,824</b>	<b>\$ 12,790</b>	<b>\$ 13,612</b>	<b>\$ 24,712</b>	<b>\$ 24,065</b>	<b>\$ 24,065</b>

Thousands



*Health - WIC - NE*

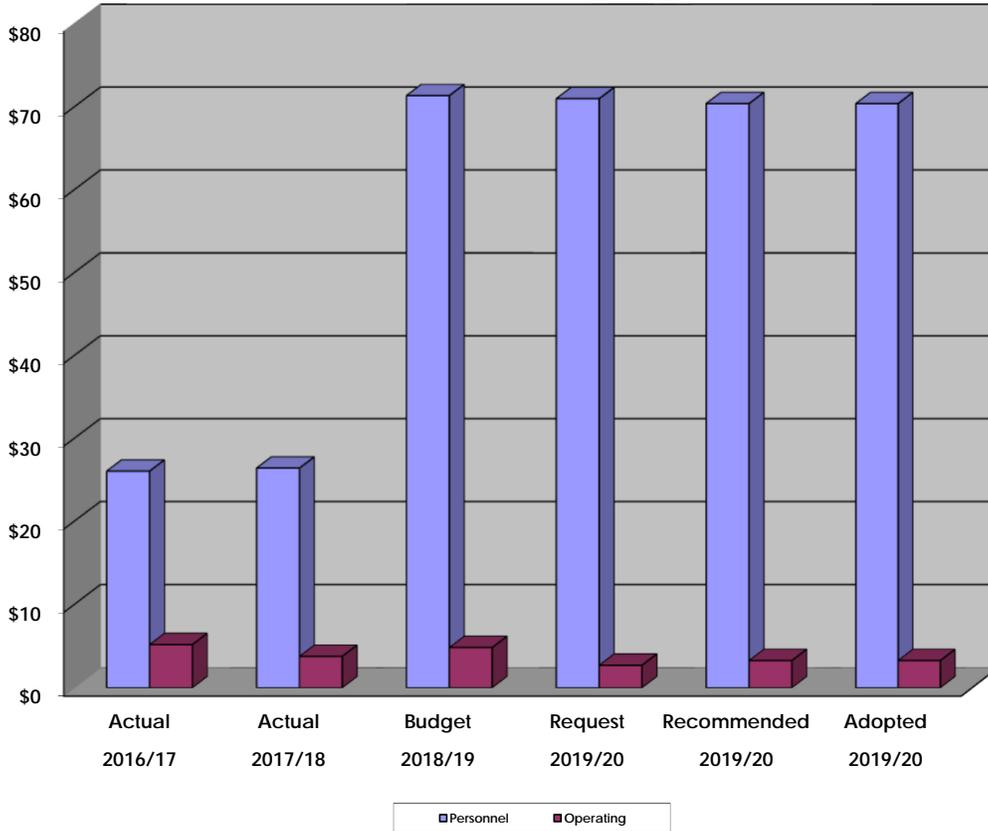
**Significant Changes**

Reallocation of positions.

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 31,159	\$ 30,116	\$ 76,111	\$ 73,637	\$ 73,604	\$ 73,604
<b>Total</b>	<b>\$ 31,159</b>	<b>\$ 30,116</b>	<b>\$ 76,111</b>	<b>\$ 73,637</b>	<b>\$ 73,604</b>	<b>\$ 73,604</b>
<b>Expenditures</b>						
Personnel	\$ 25,999	\$ 26,362	\$ 71,307	\$ 70,945	\$ 70,350	\$ 70,350
Operating	5,160	3,754	4,804	2,692	3,254	3,254
<b>Total</b>	<b>\$ 31,159</b>	<b>\$ 30,116</b>	<b>\$ 76,111</b>	<b>\$ 73,637</b>	<b>\$ 73,604</b>	<b>\$ 73,604</b>

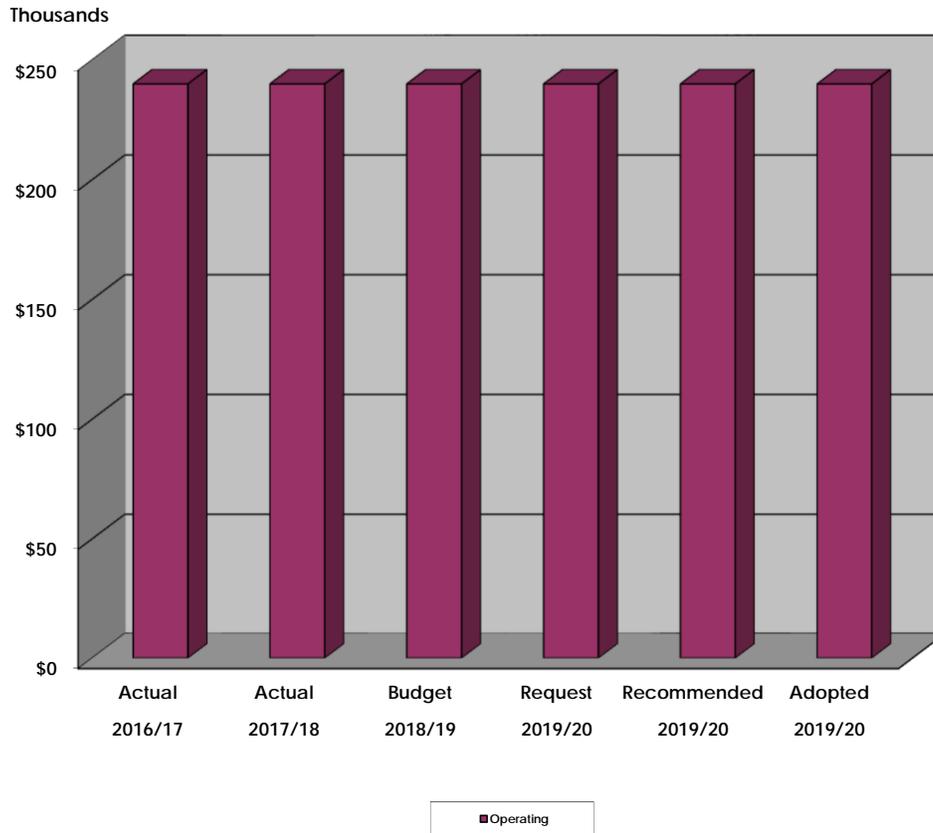
Thousands



## Mental Health

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	\$ 18,275	\$ 19,158	\$ 19,000	\$ 20,000	\$ 20,000	\$ 20,000
General Appropriation	221,725	220,842	221,000	220,000	220,000	220,000
<b>Total</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>
<b>Expenditures</b>						
Operating	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
<b>Total</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>



## Social Services

### Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

### Significant Changes

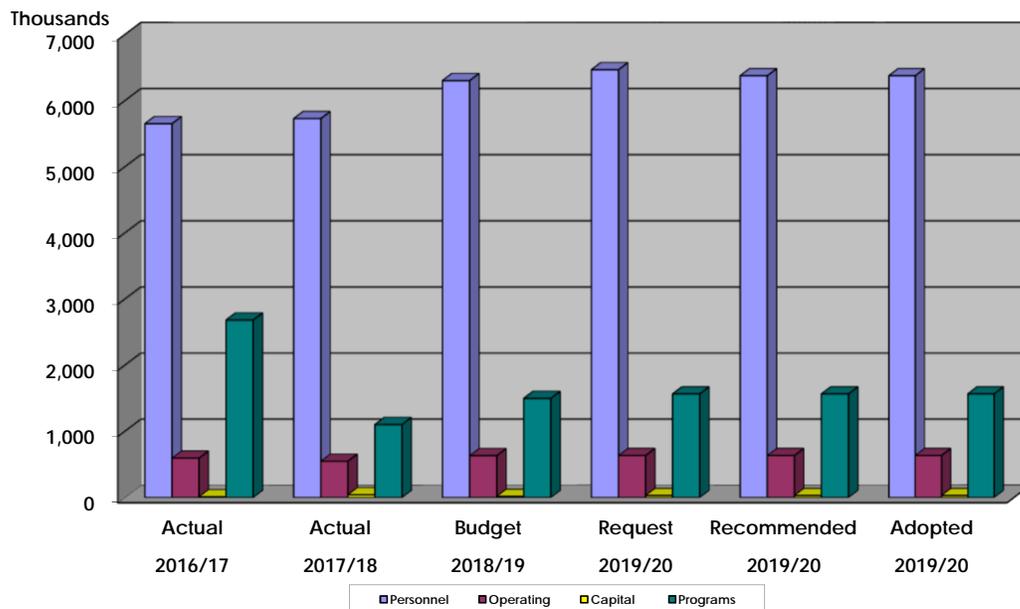
An Income Maintenance Supervisor II and a Social Worker IA&T are requested and recommended in FY 2018-19.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	100.5	102.5	104.5	104.5	104.5	104.5

### Budget

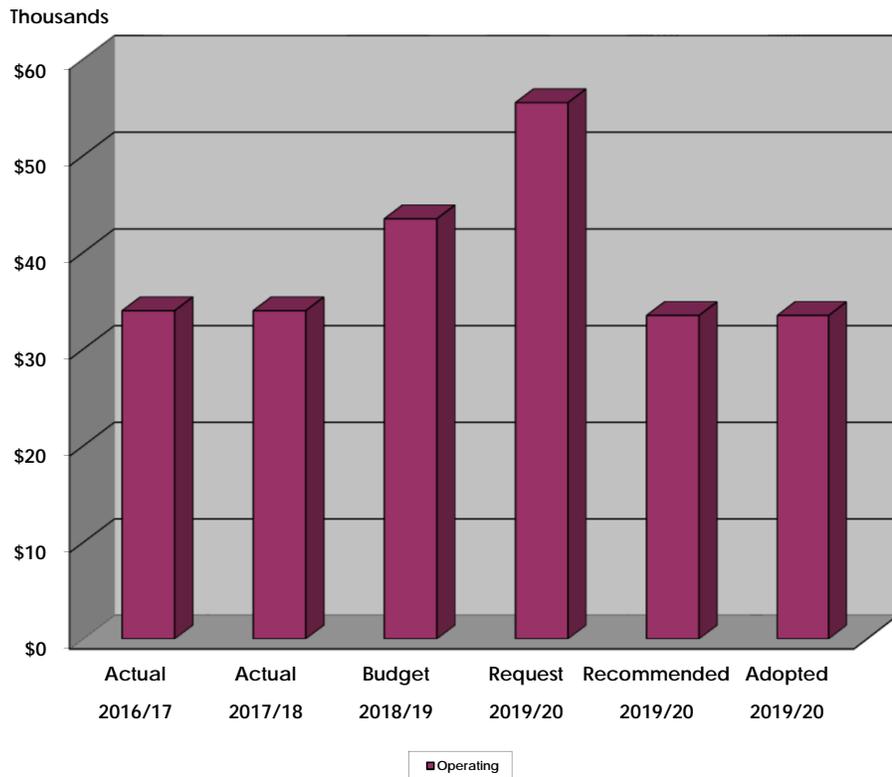
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and state grants	\$ 6,237,764	\$ 5,326,925	\$ 5,392,314	\$ 5,606,218	\$ 5,568,681	\$ 5,568,681
Other sales and services	52,234	75,594	79,417	78,776	78,776	78,776
Miscellaneous	44,935	6,624	9,650	9,100	9,100	9,100
General Appropriation	2,608,547	2,013,838	2,972,181	3,006,246	2,952,679	2,952,679
<b>Total</b>	<b>\$ 8,943,480</b>	<b>\$ 7,422,981</b>	<b>\$ 8,453,562</b>	<b>\$ 8,700,340</b>	<b>\$ 8,609,236</b>	<b>\$ 8,609,236</b>
<b>Expenditures</b>						
Personnel	\$ 5,653,161	\$ 5,730,023	\$ 6,305,488	\$ 6,469,788	\$ 6,378,684	\$ 6,378,684
Operating	594,991	548,590	632,249	634,582	634,582	634,582
Capital	10,981	40,744	16,300	29,400	29,400	29,400
Programs	2,684,347	1,103,624	1,499,525	1,566,570	1,566,570	1,566,570
<b>Total</b>	<b>\$ 8,943,480</b>	<b>\$ 7,422,981</b>	<b>\$ 8,453,562</b>	<b>\$ 8,700,340</b>	<b>\$ 8,609,236</b>	<b>\$ 8,609,236</b>



## Human Services - Nonprofit Agencies

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 34,000	\$ 34,000	\$ 43,500	\$ 55,500	\$ 33,500	\$ 33,500
<b>Total</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ 43,500</b>	<b>\$ 55,500</b>	<b>\$ 33,500</b>	<b>\$ 33,500</b>
<b>Expenditures</b>						
Lee County Industries	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Johnston-Lee-Harnett						
Community Action	3,000	3,000	3,000	5,000	3,000	3,000
HAVEN	12,000	12,000	12,000	20,000	12,000	12,000
Boys & Girls Club of Lee County	10,000	10,000	10,000	10,000	10,000	10,000
The Salvation Army	1,000	1,000	1,000	10,000	1,000	1,000
Family Promise	2,000	2,000	2,000	5,000	2,000	2,000
Maggie's Outreach	-	-	-	-	-	-
Another Choice for Black						
Children	500	500	500	500	500	500
Job Express	500	500	-	-	-	-
Veterans Council	-	-	10,000	-	-	-
<b>Total</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ 43,500</b>	<b>\$ 55,500</b>	<b>\$ 33,500</b>	<b>\$ 33,500</b>



**COLTS**

**Mission**

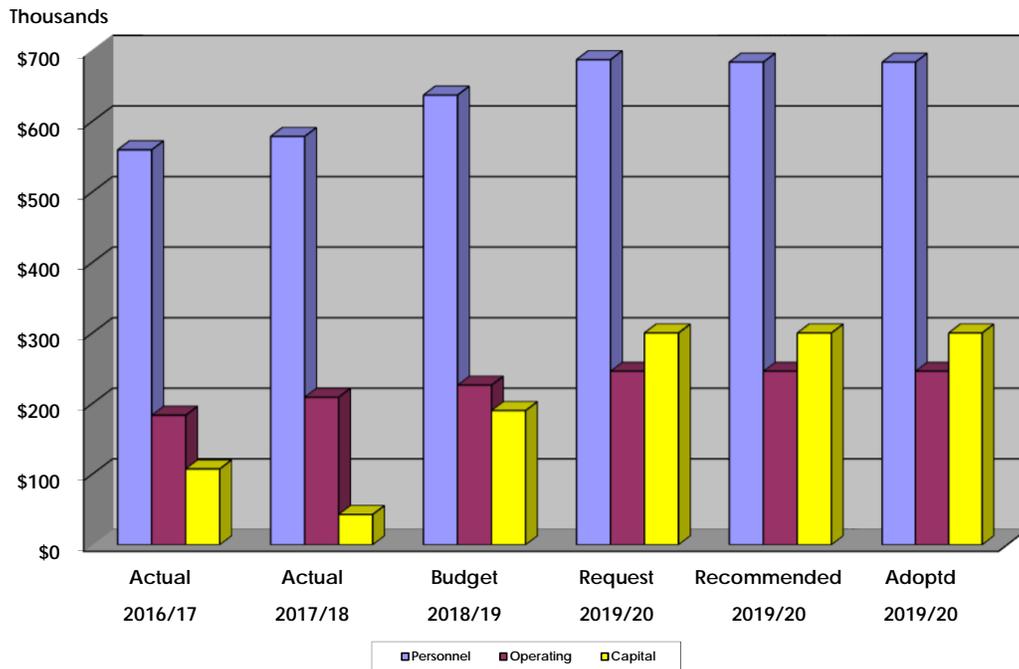
The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to citizens.

**Staffing**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	3	3	3	4	4	4

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adoptd
<b>Revenue</b>						
Federal and state grants	\$ 413,480	\$ 320,944	\$ 508,888	\$ 628,560	\$ 628,560	\$ 628,560
Other sales and services	384,526	415,030	495,847	541,881	541,881	541,881
Miscellaneous	-	9,202	-	-	-	-
General Appropriation	52,510	85,312	48,608	62,687	59,183	59,183
<b>Total</b>	<b>\$ 850,516</b>	<b>\$ 830,488</b>	<b>\$ 1,053,343</b>	<b>\$ 1,233,128</b>	<b>\$ 1,229,624</b>	<b>\$ 1,229,624</b>
<b>Expenditures</b>						
Personnel	\$ 559,678	\$ 578,632	\$ 637,263	\$ 687,396	\$ 683,892	\$ 683,892
Operating	183,453	209,004	226,080	245,732	245,732	245,732
Capital	107,385	42,852	190,000	300,000	300,000	300,000
<b>Total</b>	<b>\$ 850,516</b>	<b>\$ 830,488</b>	<b>\$ 1,053,343</b>	<b>\$ 1,233,128</b>	<b>\$ 1,229,624</b>	<b>\$ 1,229,624</b>



## Senior Services

### Mission

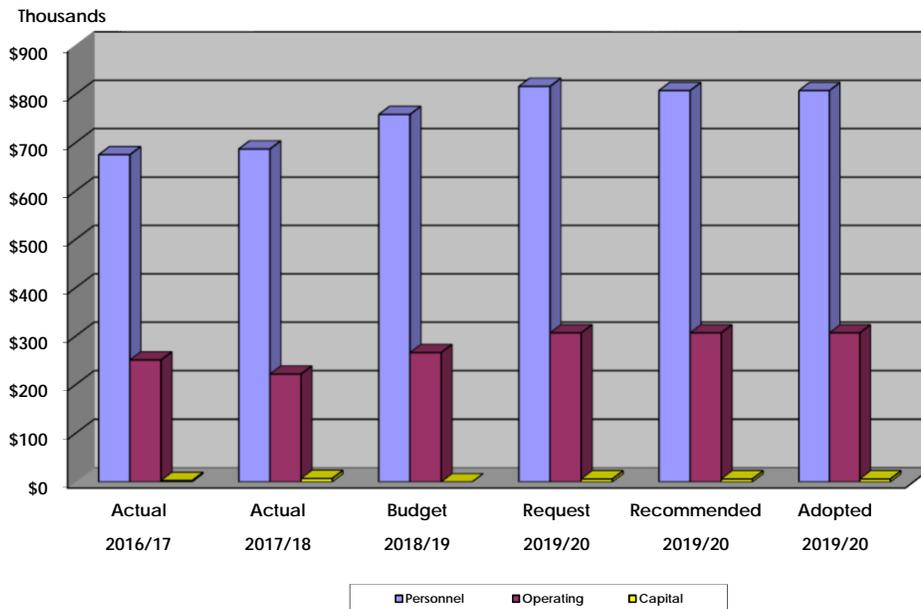
The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	9	9	9	9	9	9

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and state grants	\$ 463,331	\$ 452,718	\$ 435,942	\$ 499,070	\$ 499,070	\$ 499,070
Other sales and services	47,581	48,210	51,900	50,900	50,900	50,900
Miscellaneous	712	802	-	-	-	-
General Appropriation	417,359	414,545	536,745	579,765	571,005	571,005
<b>Total</b>	<b>\$ 928,983</b>	<b>\$ 916,275</b>	<b>\$ 1,024,587</b>	<b>\$ 1,129,735</b>	<b>\$ 1,120,975</b>	<b>\$ 1,120,975</b>
<b>Expenditures</b>						
Personnel	\$ 675,020	\$ 687,002	\$ 758,327	\$ 816,436	\$ 807,676	\$ 807,676
Operating	251,064	222,022	266,260	306,959	306,959	306,959
Capital	2,899	7,251	-	6,340	6,340	6,340
<b>Total</b>	<b>\$ 928,983</b>	<b>\$ 916,275</b>	<b>\$ 1,024,587</b>	<b>\$ 1,129,735</b>	<b>\$ 1,120,975</b>	<b>\$ 1,120,975</b>



*Pretrial Release*

**Significant Changes**

The Pretrial Release program is included in the County Attorney budget for FY 18-19.

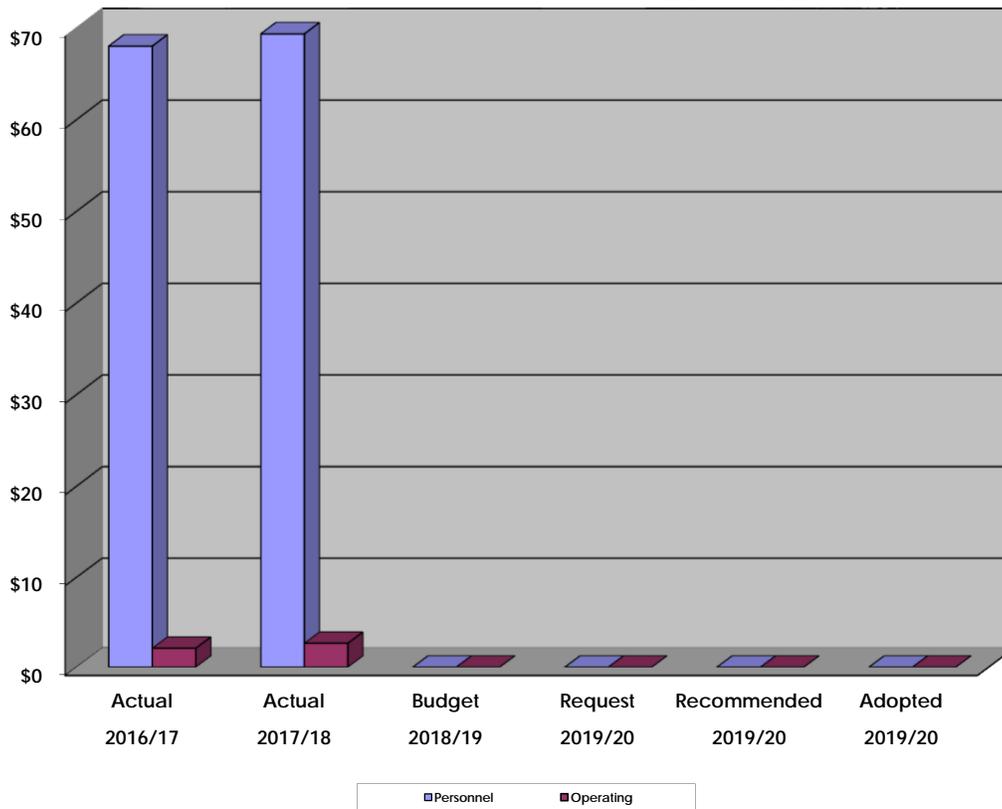
**Staffing**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	1	1	1	0	0	0

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 70,144	\$ 72,032	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 70,144</b>	<b>\$ 72,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Personnel	\$ 68,041	\$ 69,374	\$ -	\$ -	\$ -	\$ -
Operating	2,103	2,658	-	-	-	-
<b>Total</b>	<b>\$ 70,144</b>	<b>\$ 72,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Thousands

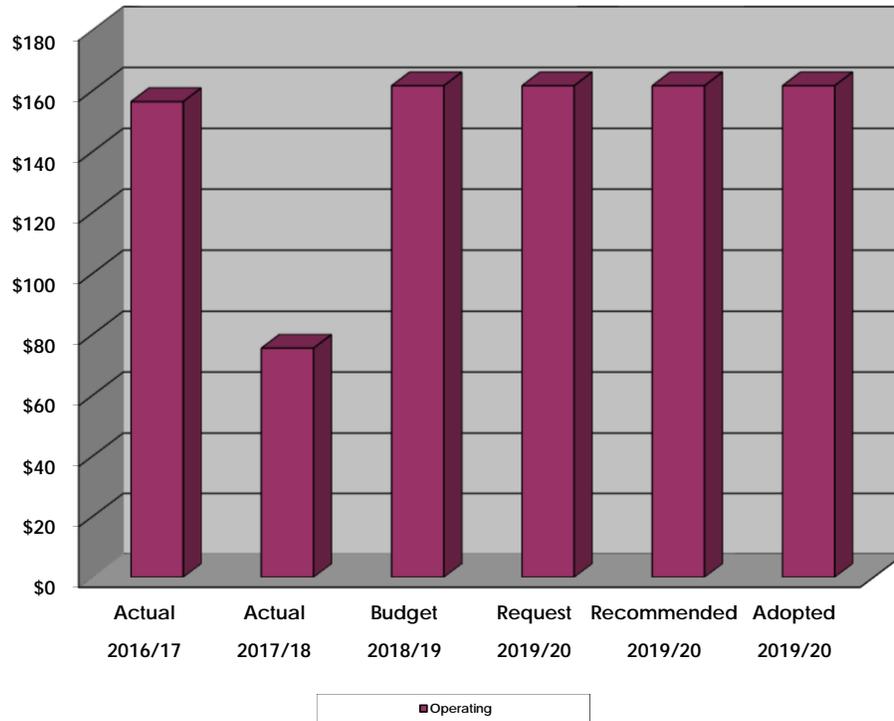


*Juvenile Crime Prevention Council*

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 154,249	\$ 84,882	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771
General Appropriation	2,302	(9,264)	-	-	-	-
<b>Total</b>	<b>\$ 156,551</b>	<b>\$ 75,618</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>
<b>Expenditures</b>						
Operating	\$ 156,551	\$ 75,618	\$ 161,771	\$ 161,771	\$ 161,771	\$ 161,771
<b>Total</b>	<b>\$ 156,551</b>	<b>\$ 75,618</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>	<b>\$ 161,771</b>

Thousands

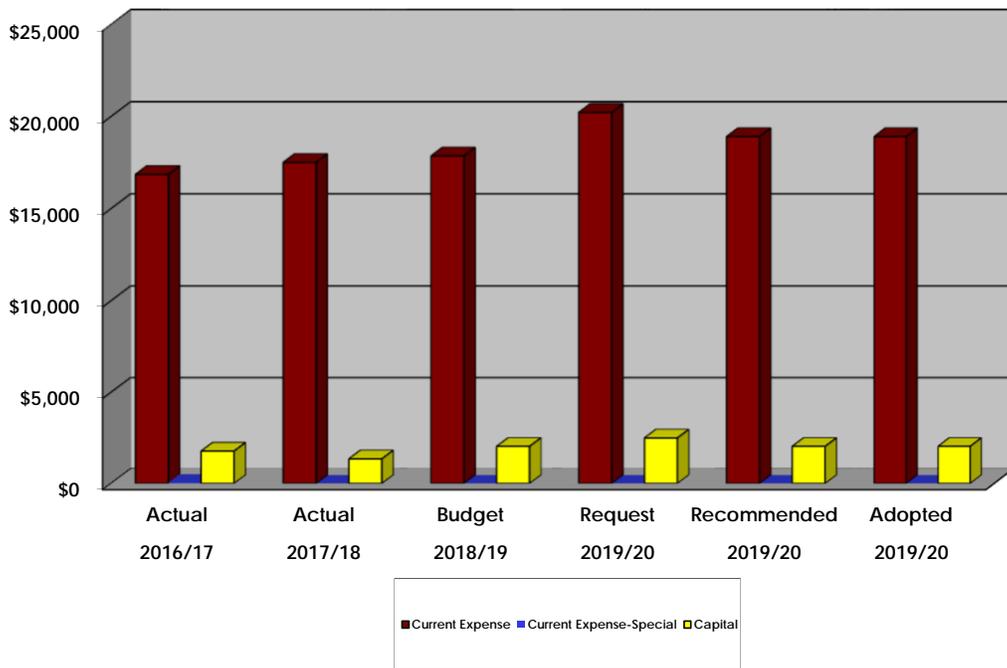


**Lee County Schools**

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	\$ 862,670	\$ -	\$ 685,000	\$ 685,000	\$ 685,000	\$ 685,000
General Appropriation	17,812,671	18,859,784	19,209,784	22,033,298	20,259,784	20,259,784
<b>Total</b>	<b>\$ 18,675,341</b>	<b>\$ 18,859,784</b>	<b>\$ 19,894,784</b>	<b>\$ 22,718,298</b>	<b>\$ 20,944,784</b>	<b>\$ 20,944,784</b>
<b>Expenditures</b>						
Current Expense	\$ 16,862,278	\$ 17,512,278	\$ 17,862,278	\$ 20,226,298	\$ 18,912,278	\$ 18,912,278
Current Expense-Special	42,000	-	-	-	-	-
Capital	1,771,063	1,347,506	2,032,506	2,492,000	2,032,506	2,032,506
<b>Total</b>	<b>\$ 18,675,341</b>	<b>\$ 18,859,784</b>	<b>\$ 19,894,784</b>	<b>\$ 22,718,298</b>	<b>\$ 20,944,784</b>	<b>\$ 20,944,784</b>

Thousands

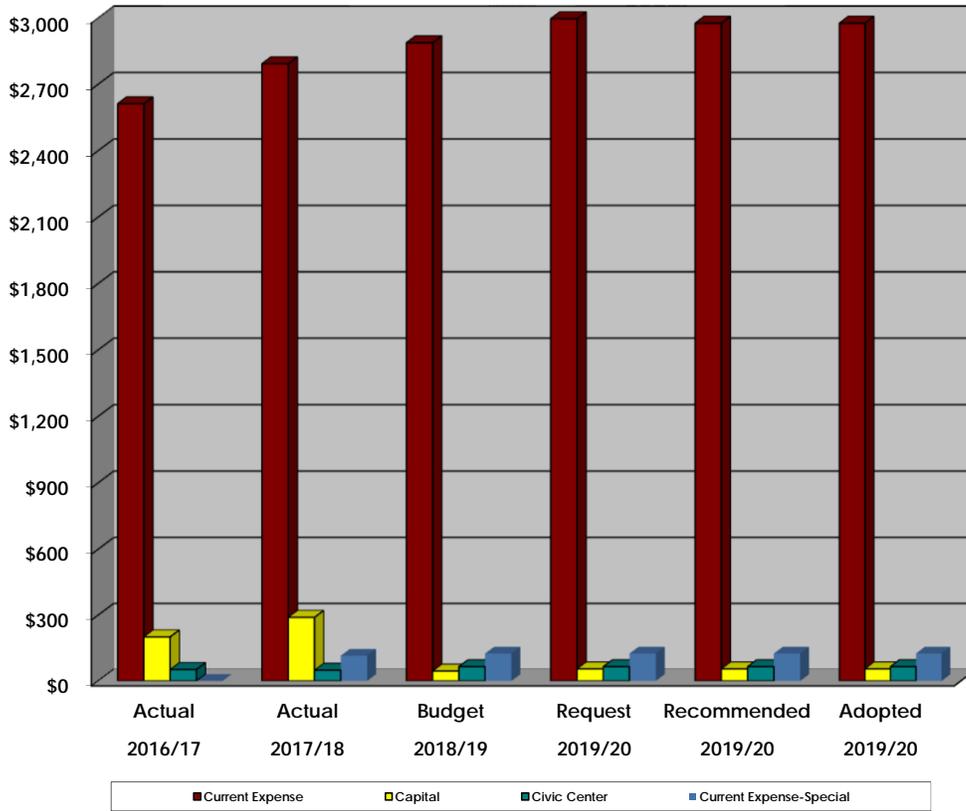


**CCCC**

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 2,865,500	\$ 3,246,860	\$ 3,122,655	\$ 3,240,961	\$ 3,220,961	\$ 3,220,961
<b>Total</b>	<b>\$ 2,865,500</b>	<b>\$ 3,246,860</b>	<b>\$ 3,122,655</b>	<b>\$ 3,240,961</b>	<b>\$ 3,220,961</b>	<b>\$ 3,220,961</b>
<b>Expenditures</b>						
Current Expense	\$ 2,612,250	\$ 2,792,860	\$ 2,887,725	\$ 2,996,031	\$ 2,976,031	\$ 2,976,031
Current Expense-Special	-	115,000	125,000	125,000	125,000	125,000
Capital	201,000	290,000	45,000	55,000	55,000	55,000
Civic Center	52,250	49,000	64,930	64,930	64,930	64,930
<b>Total</b>	<b>\$ 2,865,500</b>	<b>\$ 3,246,860</b>	<b>\$ 3,122,655</b>	<b>\$ 3,240,961</b>	<b>\$ 3,220,961</b>	<b>\$ 3,220,961</b>

Thousands



## Library

### Mission

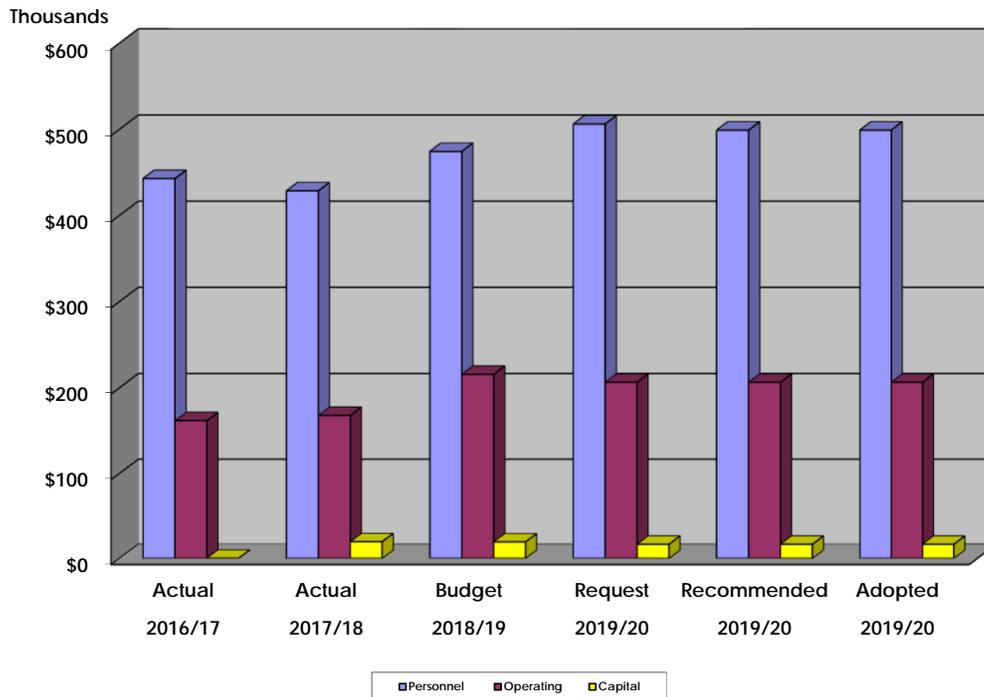
The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	8	8	8	8	8	8

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Federal and State Grants	\$ 110,935	\$ 114,800	\$ 111,599	\$ 111,599	\$ 111,599	\$ 111,599
Sales and Services	20,279	17,694	16,660	17,000	17,000	17,000
Miscellaneous	826	379	1,200	1,200	1,200	1,200
General Appropriation	473,059	483,532	580,230	599,753	592,745	592,745
<b>Total</b>	<b>\$ 605,099</b>	<b>\$ 616,405</b>	<b>\$ 709,689</b>	<b>\$ 729,552</b>	<b>\$ 722,544</b>	<b>\$ 722,544</b>
<b>Expenditures</b>						
Personnel	\$ 442,951	\$ 428,740	\$ 474,461	\$ 506,246	\$ 499,238	\$ 499,238
Operating	161,869	168,014	215,757	206,593	206,593	206,593
Capital	279	19,651	19,471	16,713	16,713	16,713
<b>Total</b>	<b>\$ 605,099</b>	<b>\$ 616,405</b>	<b>\$ 709,689</b>	<b>\$ 729,552</b>	<b>\$ 722,544</b>	<b>\$ 722,544</b>



## Parks and Recreation

### Mission

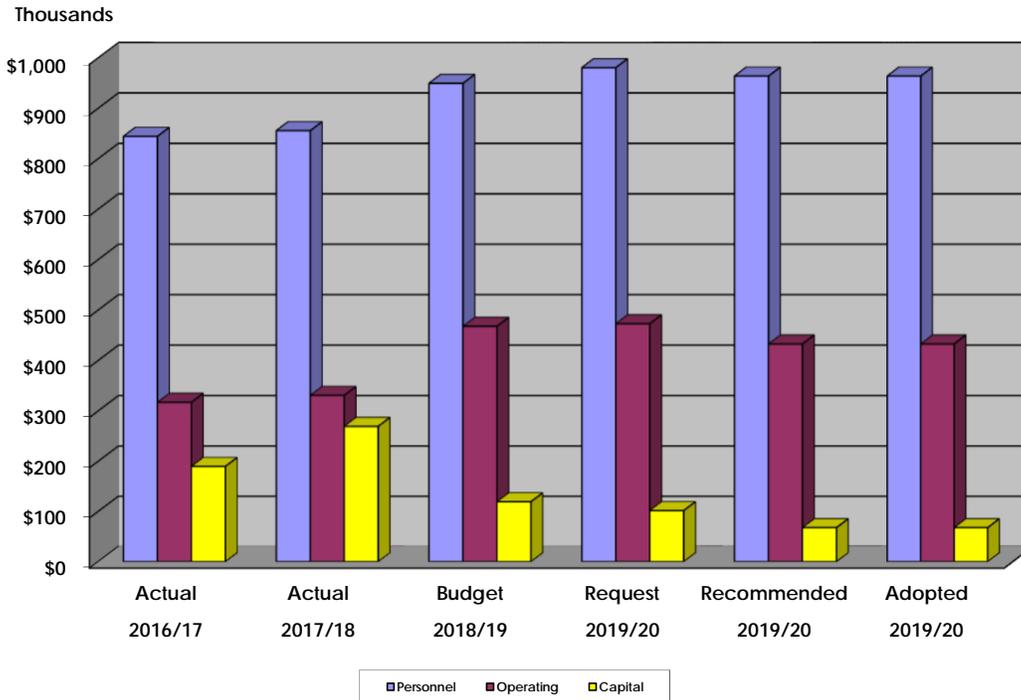
The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Regular Full Time Equivalents	10	10	10	10	10	10

### Budget

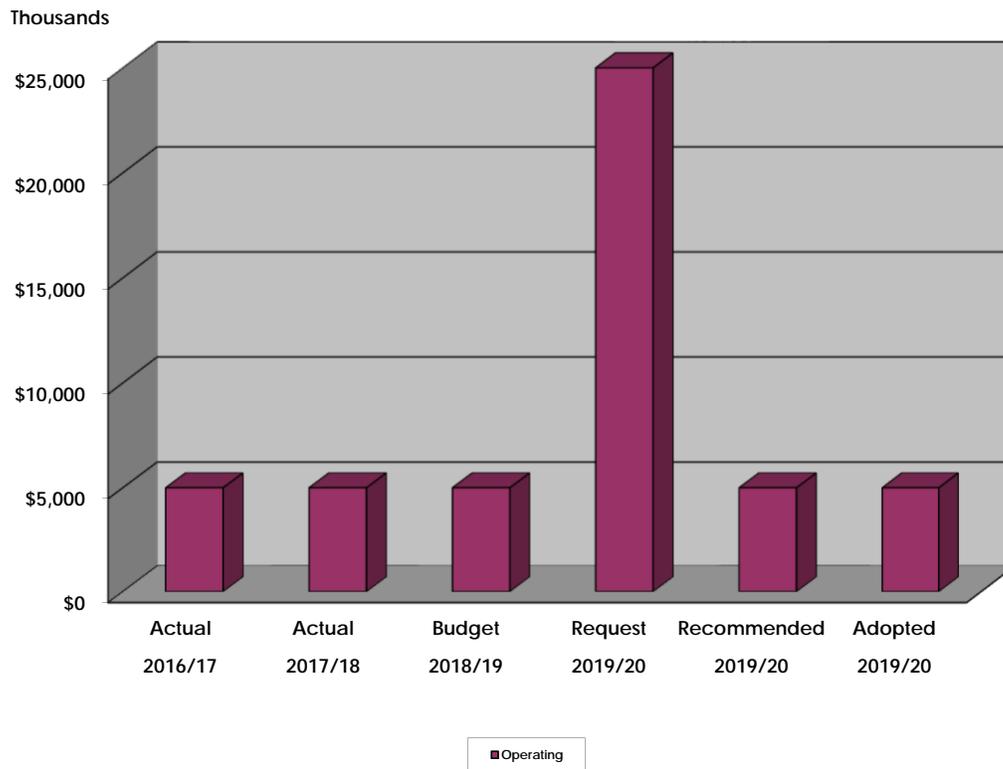
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Sales and Services	\$ 351,492	\$ 352,881	\$ 409,000	\$ 382,000	\$ 382,000	\$ 382,000
Miscellaneous	4,615	15	-	-	-	-
General Appropriation	995,285	1,103,069	1,127,793	1,173,157	1,082,539	1,082,539
<b>Total</b>	<b>\$ 1,351,392</b>	<b>\$ 1,455,965</b>	<b>\$ 1,536,793</b>	<b>\$ 1,555,157</b>	<b>\$ 1,464,539</b>	<b>\$ 1,464,539</b>
<b>Expenditures</b>						
Personnel	\$ 844,349	\$ 855,600	\$ 949,497	\$ 980,500	\$ 963,882	\$ 963,882
Operating	317,248	330,907	467,896	472,925	432,925	432,925
Capital	189,795	269,458	119,400	101,732	67,732	67,732
<b>Total</b>	<b>\$ 1,351,392</b>	<b>\$ 1,455,965</b>	<b>\$ 1,536,793</b>	<b>\$ 1,555,157</b>	<b>\$ 1,464,539</b>	<b>\$ 1,464,539</b>



## Temple Theater

### Budget

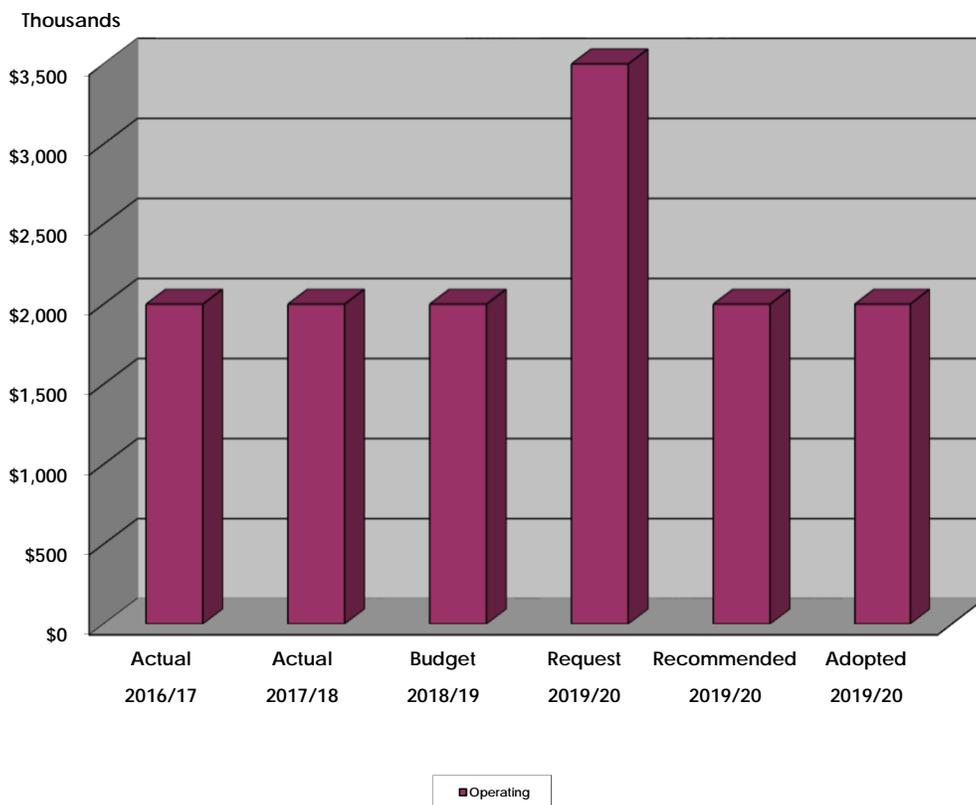
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Expenditures</b>						
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	\$ 5,000	\$ 5,000
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>



*Arts Council*

**Budget**

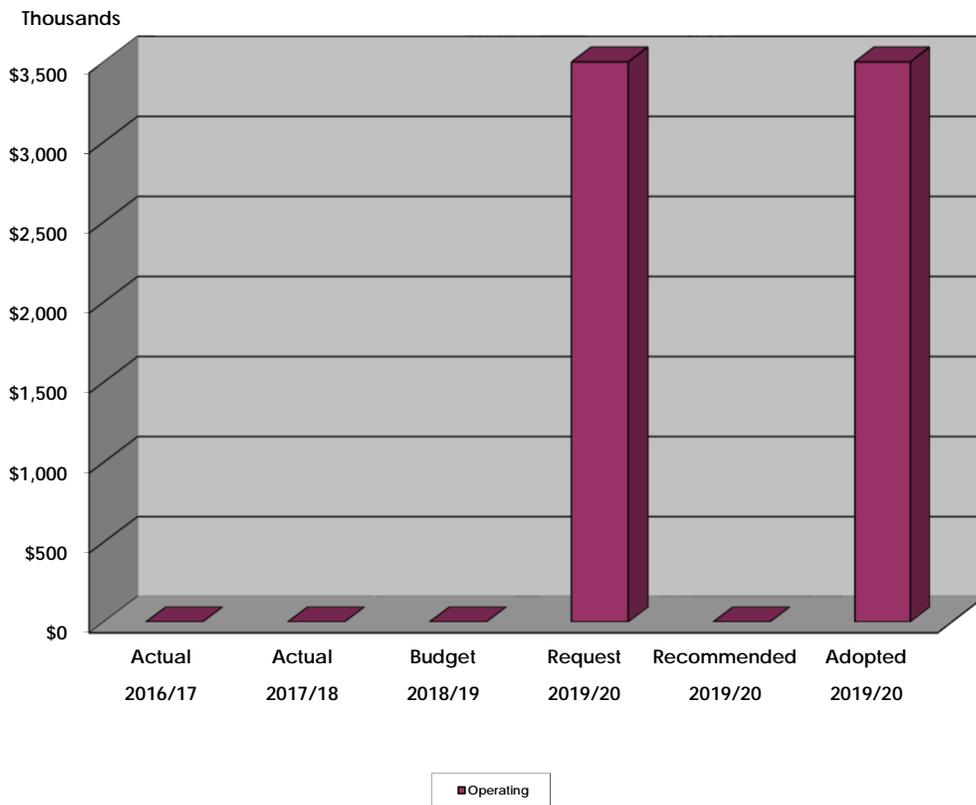
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 2,000	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000
<b>Total</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 3,500</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
<b>Expenditures</b>						
Operating	\$ 2,000	\$ 2,000	\$ 2,000	\$ 3,500	\$ 2,000	\$ 2,000
<b>Total</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 3,500</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>



*Railroad House Historical Association*

**Budget**

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ -	\$ -	\$ -	\$ 3,500	\$ -	\$ 3,500
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ 3,500</b>
<b>Expenditures</b>						
Operating	\$ -	\$ -	\$ -	\$ 3,500	\$ -	\$ 3,500
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ 3,500</b>

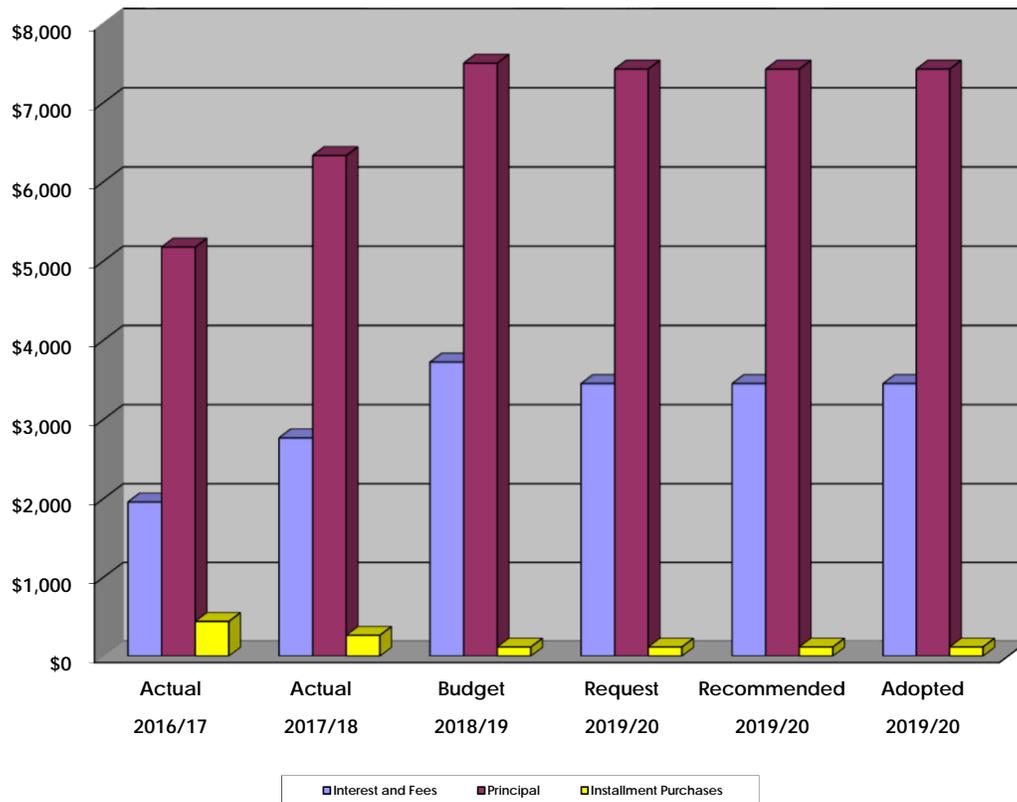


## Debt Service

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Local option sales taxes	\$ 4,520,278	\$ 4,728,127	\$ 5,021,565	\$ 5,199,561	\$ 5,301,574	\$ 5,301,574
Unrestricted intergovernmental	688,006	643,929	638,310	588,717	588,717	588,717
Transfers	8,564	348,646	1,747,771	907,401	805,388	805,388
General Appropriation	2,367,943	3,652,499	3,939,525	4,303,863	4,303,863	4,303,863
<b>Total</b>	<b>\$ 7,584,791</b>	<b>\$ 9,373,201</b>	<b>\$ 11,347,171</b>	<b>\$ 10,999,542</b>	<b>\$ 10,999,542</b>	<b>\$ 10,999,542</b>
<b>Expenditures</b>						
Interest and Fees	\$ 1,963,375	\$ 2,772,343	\$ 3,728,312	\$ 3,456,683	\$ 3,456,683	\$ 3,456,683
Principal	5,180,000	6,336,000	7,503,000	7,427,000	7,427,000	7,427,000
Installment Purchases	441,416	264,858	115,859	115,859	115,859	115,859
<b>Total</b>	<b>\$ 7,584,791</b>	<b>\$ 9,373,201</b>	<b>\$ 11,347,171</b>	<b>\$ 10,999,542</b>	<b>\$ 10,999,542</b>	<b>\$ 10,999,542</b>

Thousands



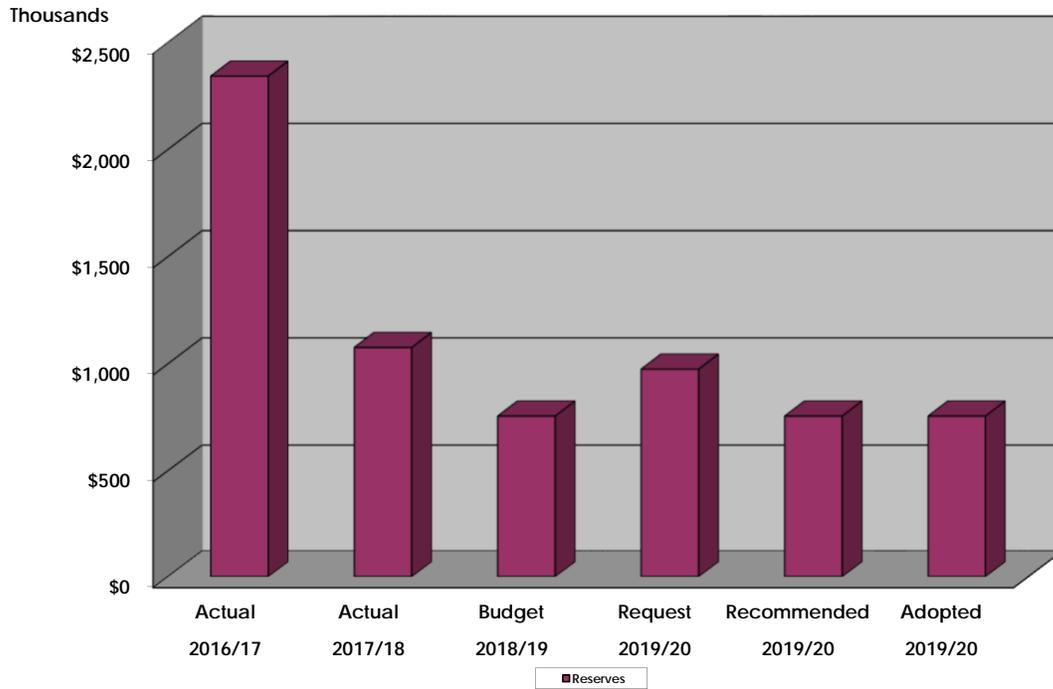
## Reserves

### Significant Changes

Increase reflects 2.0 cents from the tax levy being put in a capital reserve to fund the debt service for the Community College bonds approved in November 2014.

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
General Appropriation	\$ 2,342,272	\$ 1,076,829	\$ 757,000	\$ 976,000	\$ 757,000	\$ 757,000
<b>Total</b>	<b>\$ 2,342,272</b>	<b>\$ 1,076,829</b>	<b>\$ 757,000</b>	<b>\$ 976,000</b>	<b>\$ 757,000</b>	<b>\$ 757,000</b>
<b>Expenditures</b>						
Reserves	\$ 2,342,272	\$ 1,076,829	\$ 757,000	\$ 976,000	\$ 757,000	\$ 757,000
<b>Total</b>	<b>\$ 2,342,272</b>	<b>\$ 1,076,829</b>	<b>\$ 757,000</b>	<b>\$ 976,000</b>	<b>\$ 757,000</b>	<b>\$ 757,000</b>



COUNTY OF LEE  
FY 2019-2020 Final Budget  
Other Funds

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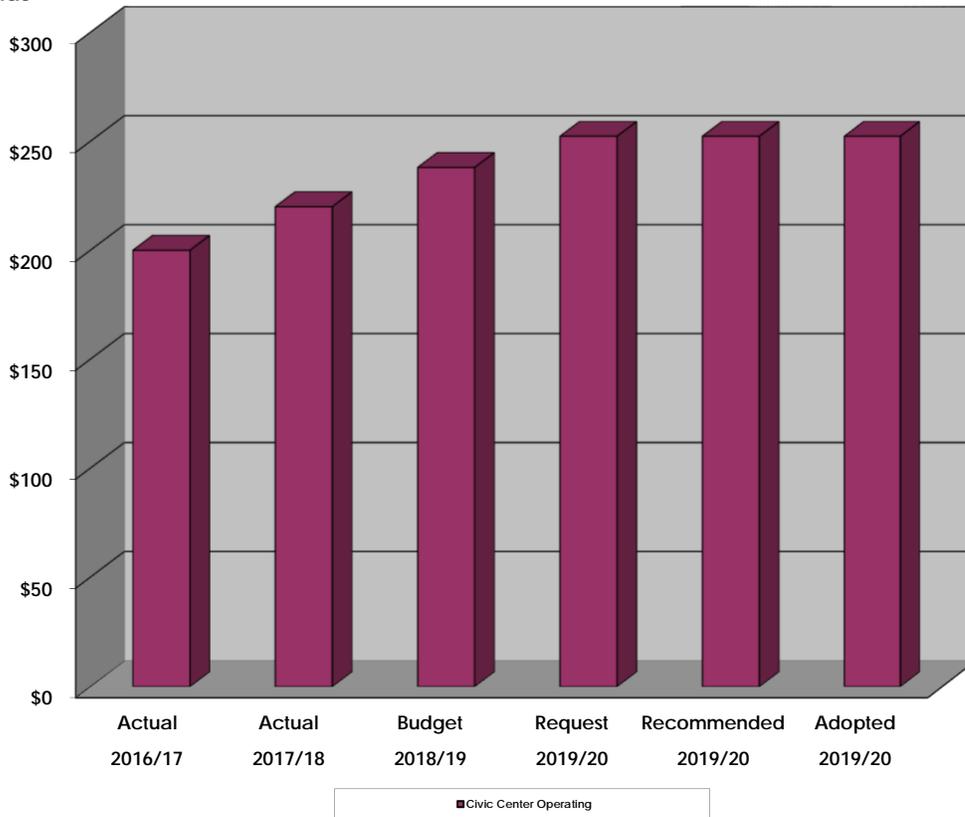
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## Room Occupancy Tax Fund

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Other Taxes and Licenses	\$ 245,476	\$ 250,137	\$ 238,000	\$ 252,313	\$ 252,313	\$ 252,313
Investment Earnings	650	1,579	-	-	-	-
Fund Balance Appropriation	(46,126)	(31,716)	-	-	-	-
<b>Total</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>	<b>\$ 238,000</b>	<b>\$ 252,313</b>	<b>\$ 252,313</b>	<b>\$ 252,313</b>
<b>Expenditures</b>						
Civic Center Operating	\$ 200,000	\$ 220,000	\$ 238,000	\$ 252,313	\$ 252,313	\$ 252,313
<b>Total</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>	<b>\$ 238,000</b>	<b>\$ 252,313</b>	<b>\$ 252,313</b>	<b>\$ 252,313</b>

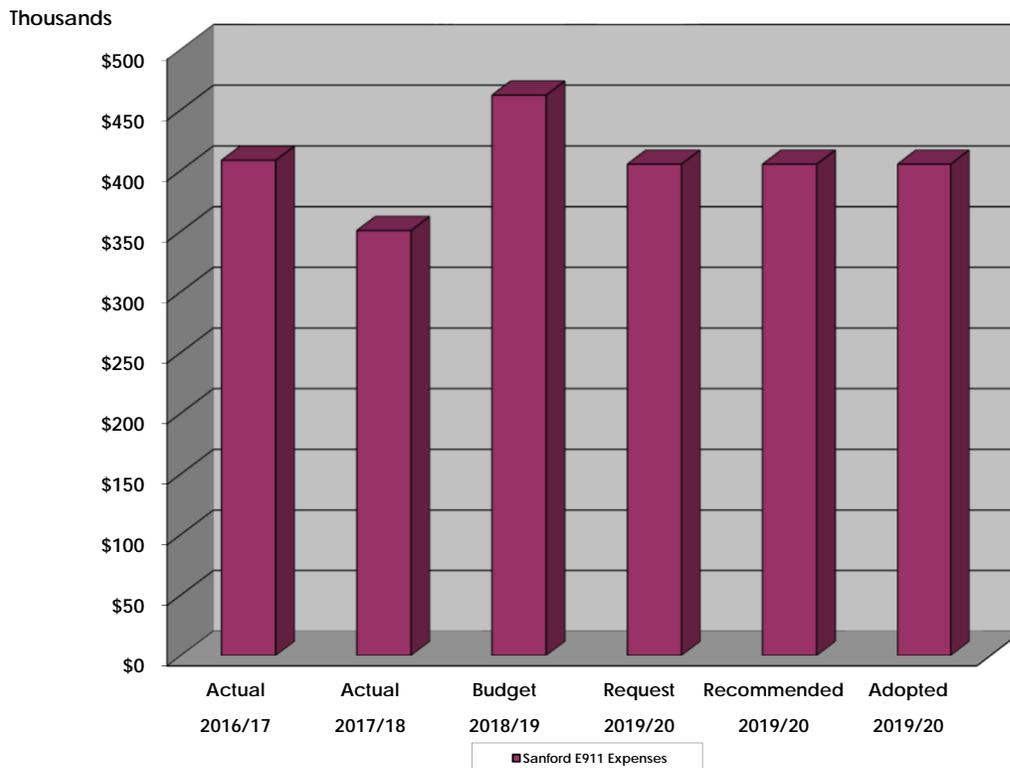
Thousands



## Emergency Telephone System Fund

### Budget

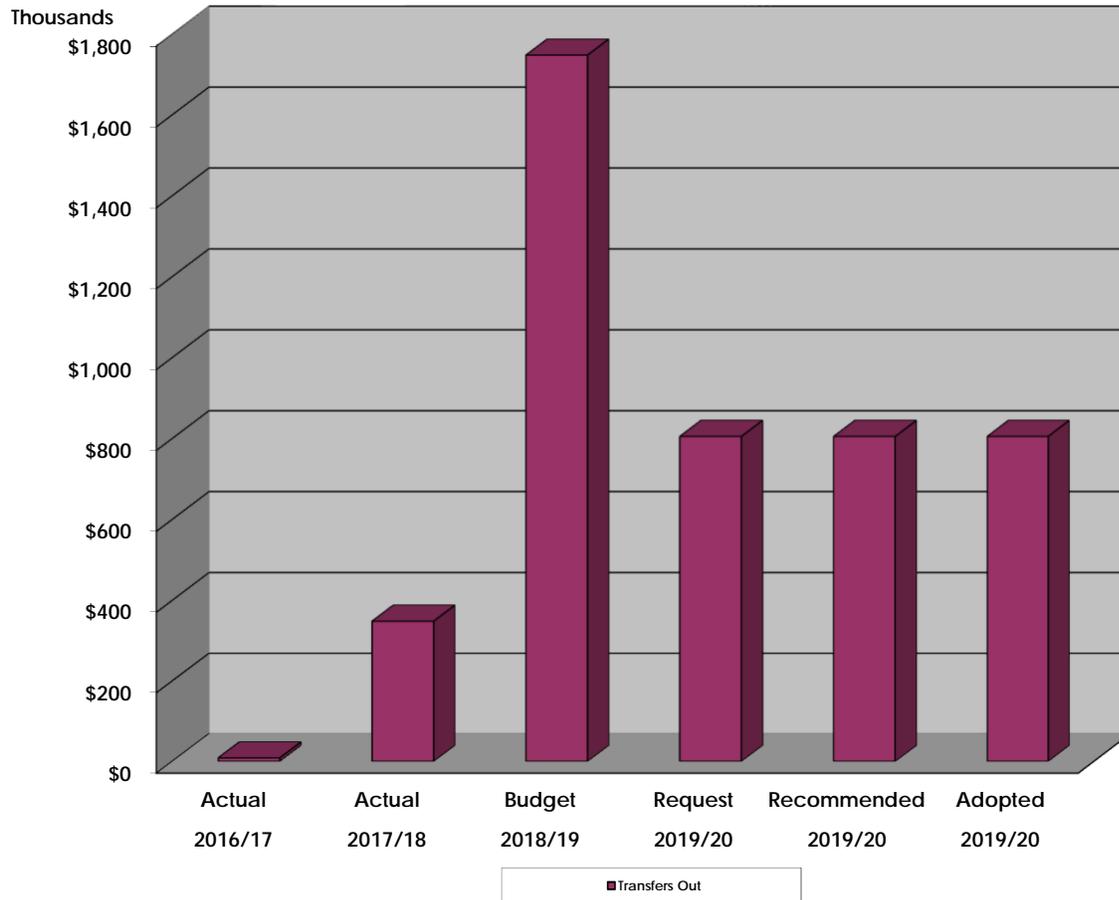
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Other Taxes and Licenses	\$ 385,575	\$ 336,499	\$ 385,929	\$ 385,929	\$ 385,929	\$ 385,929
Investment Earnings	4,412	6,496	-	-	-	-
Fund Balance Appropriation	73,616	63,772	134,126	80,863	80,863	80,863
<b>Total</b>	<b>\$ 463,603</b>	<b>\$ 406,767</b>	<b>\$ 520,055</b>	<b>\$ 466,792</b>	<b>\$ 466,792</b>	<b>\$ 466,792</b>
<b>Expenditures</b>						
Sanford E911 Expenses	\$ 408,279	\$ 350,410	\$ 462,006	\$ 405,106	\$ 405,106	\$ 405,106
Lee County E911 Expenses	55,324	56,357	58,049	61,686	61,686	61,686
<b>Total</b>	<b>\$ 463,603</b>	<b>\$ 406,767</b>	<b>\$ 520,055</b>	<b>\$ 466,792</b>	<b>\$ 466,792</b>	<b>\$ 466,792</b>



## Capital Reserve Fund

### Budget

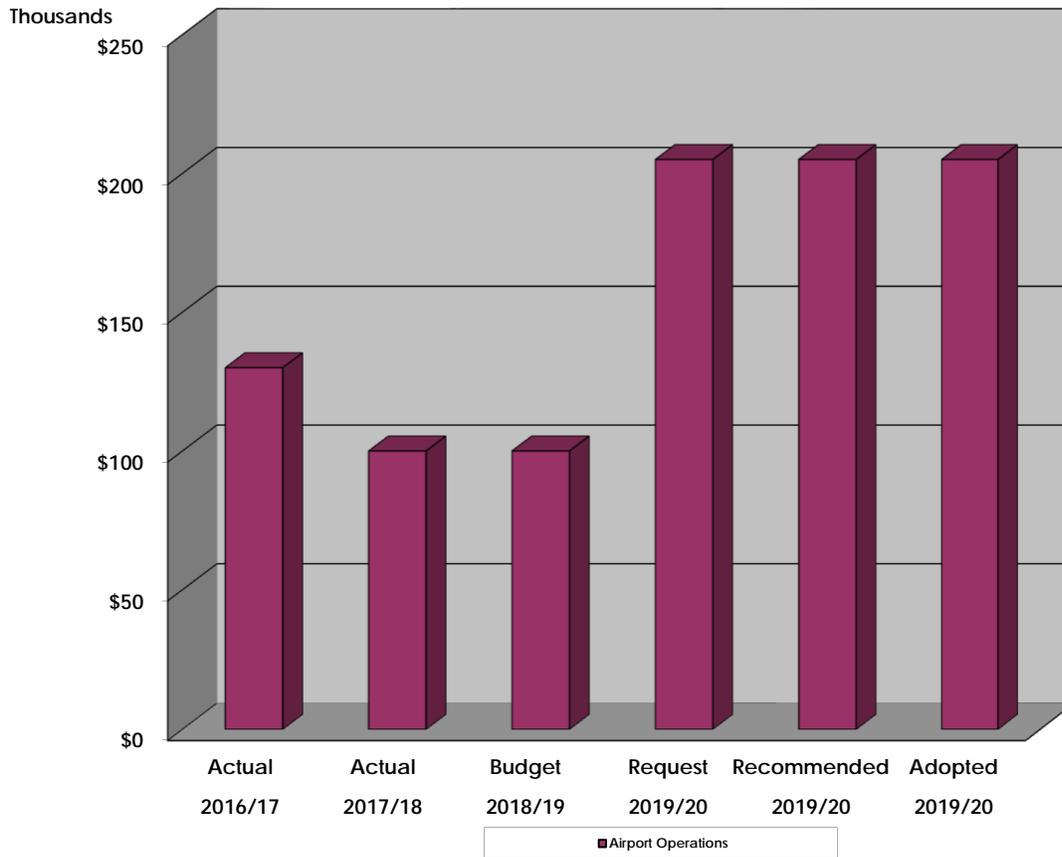
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Investment Earnings	\$ 16,679	\$ 43,878	\$ -	\$ -	\$ -	\$ -
Transfers In	1,664,350	1,076,829	712,000	712,000	712,000	712,000
Fund Balance	(1,672,465)	(772,061)	1,035,771	93,388	93,388	93,388
<b>Total</b>	<b>\$ 8,564</b>	<b>\$ 348,646</b>	<b>\$ 1,747,771</b>	<b>\$ 805,388</b>	<b>\$ 805,388</b>	<b>\$ 805,388</b>
<b>Expenditures</b>						
Transfers Out	\$ 8,564	\$ 348,646	\$ 1,747,771	\$ 805,388	\$ 805,388	\$ 805,388
<b>Total</b>	<b>\$ 8,564</b>	<b>\$ 348,646</b>	<b>\$ 1,747,771</b>	<b>\$ 805,388</b>	<b>\$ 805,388</b>	<b>\$ 805,388</b>



## Airport Tax Reserve Fund

### Budget

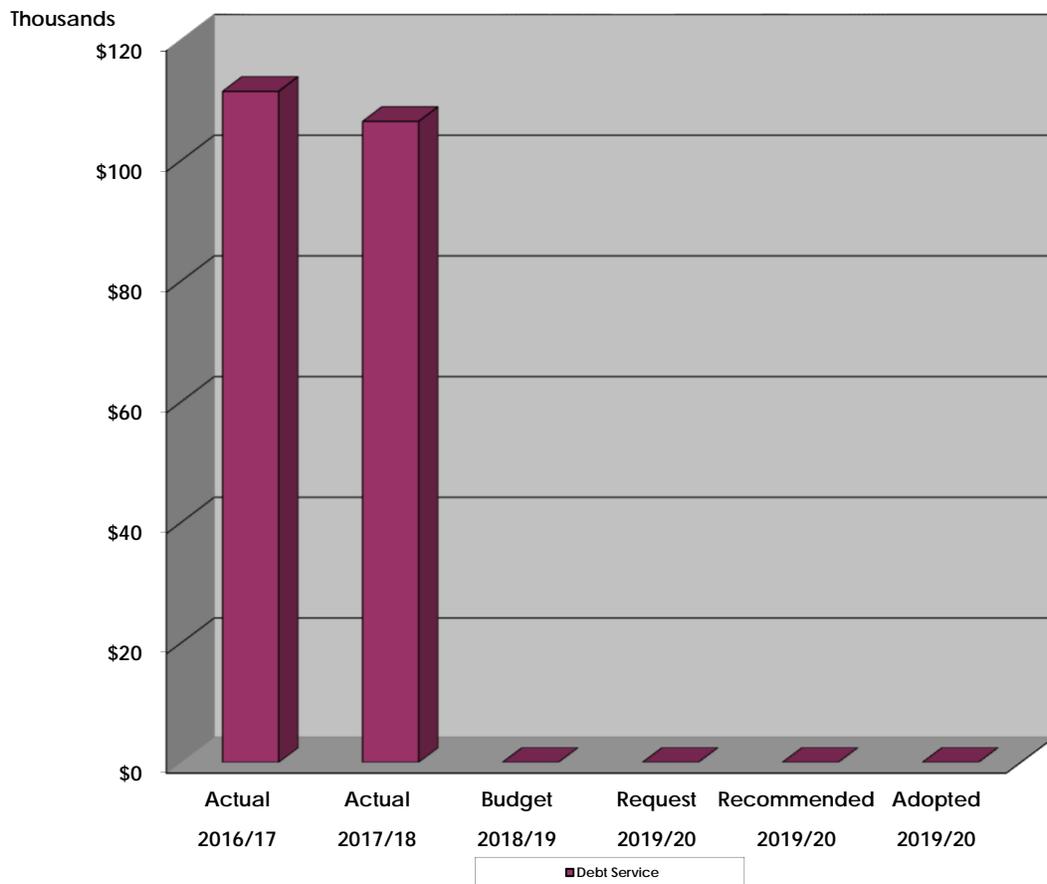
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Ad Valorem Taxes	\$ 160,304	\$ 233,138	\$ 100,000	\$ 205,000	\$ 205,000	\$ 205,000
Investment Earnings	845	2,843	-	-	-	-
Fund Balance Appropriation	(31,149)	(135,981)	-	-	-	-
<b>Total</b>	<b>\$ 130,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>
<b>Expenditures</b>						
Airport Operations	\$ 130,000	\$ 100,000	\$ 100,000	\$ 205,000	\$ 205,000	\$ 205,000
<b>Total</b>	<b>\$ 130,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>



## Water Debt Service Fund

### Budget

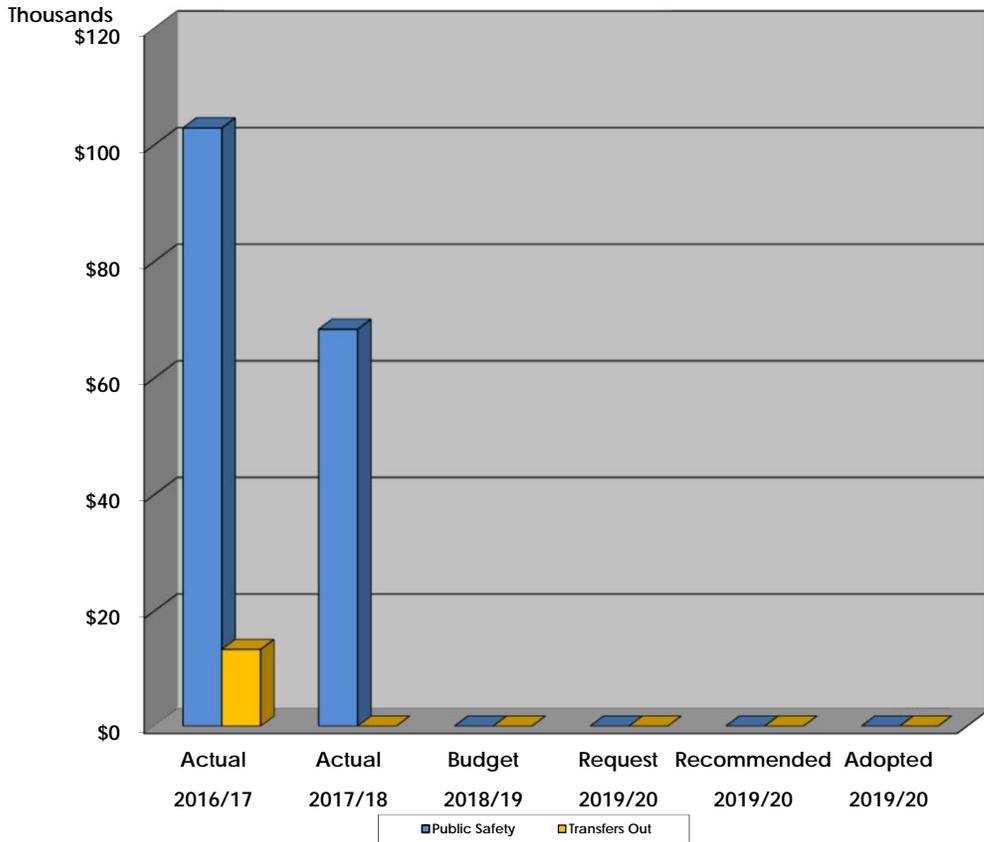
	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	\$ 111,490	\$ 106,501	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 111,490</b>	<b>\$ 106,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Debt Service	\$ 111,490	\$ 106,501	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 111,490</b>	<b>\$ 106,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Drug Seizure Fund

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Intergovernmental Revenues	\$ 90,051	\$ 63,768	\$ -	\$ -	\$ -	\$ -
Investment Earnings	549	886	-	-	-	-
Fund Balance	25,692	3,754	-	-	-	-
<b>Total</b>	<b>\$ 116,292</b>	<b>\$ 68,408</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Public Safety	\$ 102,936	\$ 68,408	\$ -	\$ -	\$ -	\$ -
Transfers Out	13,356	-	-	-	-	-
<b>Total</b>	<b>\$ 116,292</b>	<b>\$ 68,408</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Solid Waste Fund

### Staffing

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
Full Time Equivalents	4	4	4	4	4	4

### Budget

	2016/17 Actual	2017/18 Actual	2018/19 Budget	2019/20 Request	2019/20 Recommended	2019/20 Adopted
<b>Revenue</b>						
Charges for Services	\$ 1,226,060	\$ 1,288,354	\$ 1,356,370	\$ 1,357,459	\$ 1,357,459	\$ 1,357,459
Other Taxes and Licenses	126,078	140,904	128,000	137,500	137,500	137,500
Investment Earnings	8,373	14,625	8,000	14,000	14,000	14,000
Miscellaneous	22,461	22,361	14,500	19,000	19,000	19,000
Fund Balance Appropriation	(19,474)	(75,402)	89,125	163,056	159,532	159,532
<b>Total</b>	<b>\$ 1,363,498</b>	<b>\$ 1,390,842</b>	<b>\$ 1,595,995</b>	<b>\$ 1,691,015</b>	<b>\$ 1,687,491</b>	<b>\$ 1,687,491</b>
<b>Expenditures</b>						
Waste Disposal	\$ 223,603	\$ 197,401	\$ 209,380	\$ 248,572	\$ 247,696	\$ 247,696
Waste Collections	1,139,895	1,193,441	1,386,615	1,442,443	1,439,795	1,439,795
<b>Total</b>	<b>\$ 1,363,498</b>	<b>\$ 1,390,842</b>	<b>\$ 1,595,995</b>	<b>\$ 1,691,015</b>	<b>\$ 1,687,491</b>	<b>\$ 1,687,491</b>

Thousands

